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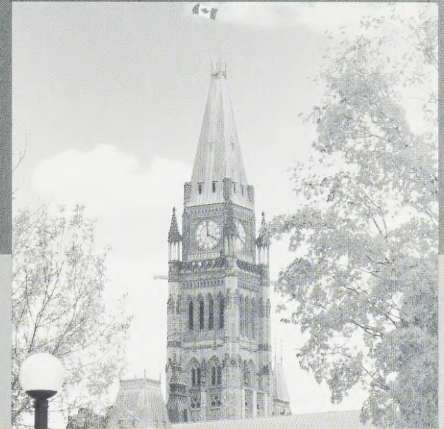


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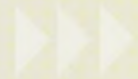
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ANNUAL REPORT TO PARLIAMENT

CROWN CORPORATIONS AND OTHER CORPORATE INTERESTS OF CANADA 2007



Canada

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represented by the President of the Treasury Board, 2007

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The President's Message

I am pleased to table this annual report to Parliament, *Crown Corporations and Other Corporate Interests of Canada 2007*. This report is tabled each year in accordance with the provisions of the *Financial Administration Act*.

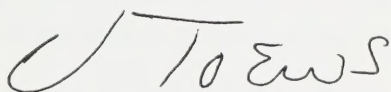
This report is a unique source of information for parliamentarians and for Canadians on the Government of Canada's corporate holdings. It provides comprehensive information on the activities of all Crown corporations and their wholly owned subsidiaries, as well as Canada's other corporate interests.

This year, the Treasury Board approved the new *Policy on Reporting of Federal Institutions and Corporate Interests to Treasury Board Secretariat*. The Policy authorizes the gathering of more comprehensive information on the institutions and corporations that comprise the federal government. Further, to better reflect how Crown corporations fit into the larger scheme of government, this year's annual report provides an expanded view of all federal institutions and corporate interests.

The *Federal Accountability Act* passed by Parliament last year also introduced important changes to the management of Crown corporations with:

- ▶ increased transparency through application of the *Access to Information Act* to Crown corporations and their wholly owned subsidiaries;
- ▶ strengthened Crown corporation governance through requirements such as increasing most board members' maximum terms to four years, splitting the Chairperson and Chief Executive Officer (CEO) positions in three corporations, and requiring the independence of audit committees from management; and
- ▶ enhanced public confidence through new requirements for CEOs of Crown corporations to make available information about disclosed wrongdoing in their organizations.

Crown corporations continue to play a vital role in serving Canada and Canadians, in sectors ranging from transportation to agriculture and from culture to communications. These corporations affect the daily lives of many Canadians. I encourage you to review this report to learn more about these important yet very diverse institutions.



The Honourable Vic Toews, P.C., M.P.
President of the Treasury Board

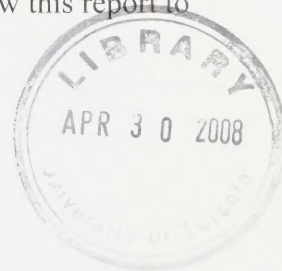


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Introduction

This annual report to Parliament, *Crown Corporations and Other Corporate Interests of Canada 2007*, is prepared in accordance with sections 151 and 152 of the *Financial Administration Act* (FAA). These sections require that the president of the Treasury Board table annually a consolidated report on the businesses and activities of all parent Crown corporations. The president is also required to indicate when reports and summaries were due to be tabled in each House and when they were actually tabled.

This year's report presents additional information, including a description of the federal institutional forms that make up the Government of Canada as well as an inventory of such institutions, collected pursuant to the new *Policy on Reporting of Federal Institutions and Corporate Interests to Treasury Board Secretariat*. This policy was introduced to assist in the collection of information concerning the current composition of the Government of Canada as well as federal participation in mixed and joint enterprises, international organizations, and shared-governance corporations.

This report comprises the following chapters:

Chapter 1: Overview of Federal Government Institutions, which identifies and briefly describes the different types of federal government institutions and provides a listing of institutional forms by ministerial portfolio.

Chapter 2: Crown Corporations, which highlights policy developments affecting Crown corporations during the 2007 reporting period,¹ outlines the various types of reviews and audits that Crown corporations have been subjected to, lists parent Crown corporations and their subordinate interests² by ministerial portfolio (noting changes since last year's report), and provides consolidated financial and employment information. In addition, corporate profiles on each Crown corporation have been included in this chapter as well as the required report on the timely tabling of Crown corporation documentation.

Chapter 3: Other Corporate Interests of Canada, which describes shared-governance, mixed, joint, and international corporations, any corporations or shares held by the government as a result of the provisions of the *Bankruptcy and Insolvency Act*, and compares changes in corporate interests since last year's report. This chapter also includes basic information on the composition of the boards of directors of companies in which the federal government holds an interest.

-
1. The reporting period for the Annual Report to Parliament on Crown Corporations and Other Corporate Interests of Canada 2007 runs from August 1, 2006, to July 31, 2007, unless otherwise stated.
 2. "Subordinate interests" refers to subsidiaries, associates, and legal partnerships of Crown corporations.

Chapter 1: Overview of Federal Government Institutions

Crown corporations are but one form of government institution. This chapter provides an overview of the federal government of Canada, which is made up of a number of different institutional forms. These institutions and the portfolio in which they have been placed can periodically change. This chapter includes a listing of these institutions, grouped under their ministerial portfolios, accurate as at July 31, 2007.

1.1 Overview of Institutional Forms³

Federal organizations are grouped into various institutional forms. Under the *Financial Administration Act*, these various institutional forms are grouped into schedules as follows:

- ▶ departments (FAA, Schedule I);
- ▶ statutory and other agencies (FAA, Schedule I.1);
- ▶ agents of Parliament (FAA, Schedule I.1);
- ▶ departmental corporations and service agencies (FAA, Schedule II); and
- ▶ parent Crown corporations (FAA, Schedule III, although nine⁴ additional parent Crown corporations are not grouped under schedule III, and each has its own constituent legislation).

There are two secondary institutional forms not listed in the FAA:

- ▶ special operating agencies, found within a department or agency; and
- ▶ wholly owned subsidiaries of Crown corporations.

Other kinds of corporate entities in which the federal government has an interest but that are not part of government are as follows:

- ▶ shared-governance corporations;
- ▶ mixed enterprises;
- ▶ joint enterprises;
- ▶ international organizations; and
- ▶ corporations under the terms of the *Bankruptcy and Insolvency Act*.

3. Parliamentary entities and officers of Parliament have not been included.

4. The Canada Pension Plan Investment Board, the Canadian Broadcasting Corporation, Telefilm Canada, the Bank of Canada, the Canadian Race Relations Foundation, the International Development Research Centre, the National Arts Centre Corporation, the Public Sector Pension Investment Board, and the Canada Council for the Arts. (See section 2.7 for a list of acronyms used in this report.)

Departments

Departments are created through legislation, typically with mandates covering a broad area of public policy (e.g. Industry, Justice, Health). Departments are organized in different ways to meet various policy and administrative needs. As entities listed in Schedule I, they are all subject to the FAA and are financed through parliamentary appropriations.

Special operating agencies are units within a department or agency providing a particular operational function or service that have a separate or distinct identity. They are not listed in the FAA as separate legal entities but are considered part of the host department.

Statutory and other agencies

Statutory and other agencies listed in Schedule I.1 of the FAA are similar to departments in that they are usually financed through appropriations but often serve an operational purpose (e.g. an administrative, supervisory, advisory, regulatory, or adjudicative function).

Agents of Parliament

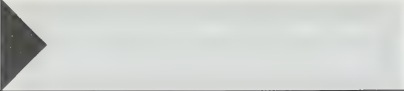
Agents of Parliament are a unique group:⁵ they are independent statutory officers who serve to scrutinize the activity of government and report directly to Parliament rather than to government or an individual minister. As such, they exist to serve Parliament in relation to Parliament's oversight role. Agents normally produce a report to Parliament in order to account for their own activities and, typically, their institutional heads are appointed through special resolutions of the House of Commons and the Senate. The degree of influence by the executive arm of government is minimal, thereby maintaining their independence.

Departmental corporations

Departmental corporations, listed in Schedule II of the FAA, are specialized entities for delivering services or performing research or regulatory functions. Departmental corporations are created through legislation as corporations, are financed largely through appropriations (and some user fees), and typically each have a governing council or other form of management board.

Service agencies are a specialized form of departmental corporation, also created through tailored legislation and with a very operational function or service, usually for which there is no private sector competition. Service agencies are financed through appropriations and user fees.

5. Although six Agents of Parliament have been listed in this report, there exist other parliamentary offices and officers that have not been listed, including (but not limited to) the Office of the Conflict of Interest and Ethics Commissioner, the Public Service Commission, and the Canadian Human Rights Commission.



The governing management boards and individual organizational arrangements and responsibilities are specified in legislation; the degree of autonomy therefore varies with each entity.

Crown corporations

Crown corporations are government organizations that operate following a private sector model but usually have a mixture of commercial and public policy objectives. Parent Crown corporations are those directly owned by the Government of Canada and are created by legislation, by letters patent, or by articles of incorporation under the *Canada Business Corporations Act*.

Subsidiaries are entities owned, in whole or in part, by one or more parent Crown corporations and can be incorporated through provincial, rather than federal, legislation. Except in cases where a wholly owned subsidiary has been directed by the government to report as a parent Crown corporation,⁶ all subsidiaries are managed by and report to their parent Crown corporations and other shareholders but not to the government.

6. Currently, the Old Port of Montréal Corporation Inc. and Parc Downsview Park Inc. are deemed parent Crown corporations. (See section 2.7 for a list of acronyms used in this report.)

Exhibit 1: Inventory of Organizations of Federal Interest by Ministerial Portfolio and Organizational Form

Responsibility for federal institutions and for other federal government interests is assigned by the prime minister through the appointment of ministers and the assignment of organizations to these ministers in ministerial portfolios. The table provides an inventory of all federal institutions together with all other corporate interests, as at July 31, 2007.

	Organizational Form												TOTAL
	Departments, Agencies and Departmental Corporations				Crown Corporations				Other Corporate Interests				
	(Chapter 1)				(Chapter 2)				(Chapter 3)				
	Departments	Statutory and Other Agencies	Services Agencies	Departmental Corporations	Agents of Parliament	Crown Corporation (Parent)	Wholly Owned Subsidiaries	Other Subsidiaries and Associates	Shared Governance	Joint Enterprises	Mixed Enterprises	International Organizations	
Ministerial Portfolio													
Agriculture and Agri-Food	1	2	1			2			22				28
Atlantic Canada Opportunities Agency		1				1	5	1					8
Canadian Heritage	1	7		1		9		7	27			1	53
Citizenship and Immigration	1	1											2
Economic Development Agency of Canada for the Regions of Quebec		1							3				4
Environment	1	1	1	2					5			4	14
Finance	1	4			1	4	11	1				6	28
Fisheries and Oceans	1					1			1				3
Foreign Affairs and International Trade	1	2				3	1		3			7	17
Health	1	3		2					9				15
Human Resources and Social Development	1	2		1		1	1		1				7
Indian Affairs and Northern Development	1	2		1		2			17				23
Industry	1	4		3		3	1		3				15
Justice	1	6		1	2								10
National Defence	1	2											3
National Revenue			1										1
Natural Resources	1	2		1		2	2		9	1			18
Public Safety	1	7		1									9
Public Works and Government Services	1					1			1				3

	Organizational Form												TOTAL
	Departments, Agencies and Departmental Corporations				Crown Corporations				Other Corporate Interests				
	(Chapter 1)				(Chapter 2)				(Chapter 3)				
	Departments	Statutory and Other Agencies	Services Agencies	Departmental Corporations	Agents of Parliament	Crown Corporation (Parent)	Wholly Owned Subsidiaries	Other Subsidiaries and Associates	Shared Governance	Joint Enterprises	Mixed Enterprises	International Organizations	
Ministerial Portfolio													
Privy Council		5		1	2				2				10
Transport, Infrastructure and Communities	1	2				16	13	14	45				91
Treasury Board	1	2		1	1	1	31	1					38
Veterans Affairs	1								1				2
Western Economic Diversification	1									1			2
TOTAL	20	56	3	15	6	46	65	24	149	2	0	18	404

1.2 List of Federal Institutions by Form

List of Federal Institutions by Form (as at July 31, 2007)

Departments

Name of Department

Agriculture and Agri-Food
Canadian Heritage
Citizenship and Immigration
Finance
Justice
Environment
Fisheries and Oceans
Foreign Affairs and International Trade
Health
Human Resources and Skills Development⁷
Indian Affairs and Northern Development
Industry
National Defence
Natural Resources
Public Safety and Emergency Preparedness
Public Works and Government Services
Transport, Infrastructure and Communities
Treasury Board Secretariat
Veterans Affairs
Western Economic Diversification

Statutory and Other Agencies

Name of Institution

Portfolio

Atlantic Canada Opportunities Agency	Atlantic Canada Opportunities
Canada Industrial Relations Board	Human Resources and Social Development
Canada Public Service Agency	Treasury Board
Canadian Artists and Producers Professional Relations Tribunal	Human Resources and Social Development
Canadian Environmental Assessment Agency ⁸	Environment
Canadian Forces Grievance Board	National Defence

7. Human Resources and Skills Development and Social Development still exist but operate as a single organization under this title.

8. Non-operational on July 31, 2007.

Statutory and Other Agencies (*continued*)

Name of Institution	Portfolio
Canadian Grain Commission	Agriculture and Agri-Food
Canadian Human Rights Commission	Justice
Canadian Human Rights Tribunal	Justice
Canadian Intergovernmental Conference Secretariat	Privy Council
Canadian International Development Agency	Foreign Affairs and International Trade
Canadian International Trade Tribunal	Finance
Canadian Radio-television and Telecommunications Commission	Canadian Heritage
Canadian Security Intelligence Service	Public Safety
Canadian Space Agency	Industry
Canadian Transportation Agency	Transport, Infrastructure and Communities
Copyright Board	Industry
Correctional Service of Canada	Public Safety
Courts Administration Service	Justice
Economic Development Agency of Canada for the Regions of Quebec	Economic Development for the Regions of Quebec
Financial Consumer Agency of Canada	Finance
Financial Transactions and Reports Analysis Centre of Canada	Finance
Hazardous Materials Information Review Commission	Health
Immigration and Refugee Board	Citizenship and Immigration
Indian Specific Claims Commission	Indian Affairs and Northern Development
Library and Archives of Canada	Canadian Heritage
Military Police Complaints Commission	National Defence
NAFTA Secretariat—Canadian Section	Foreign Affairs and International Trade
National Energy Board	Natural Resources
National Farm Products Council	Agriculture and Agri-Food
National Film Board	Canadian Heritage
National Parole Board	Public Safety
Northern Pipeline Agency	Natural Resources
Office of Indian Residential Schools Resolution of Canada	Indian Affairs and Northern Development
Office of the Commissioner of Federal Judicial Affairs	Justice
Office of the Co-ordinator, Status of Women Canada	Canadian Heritage
Office of the Correctional Investigator of Canada	Public Safety
Office of the Director of Public Prosecutions	Justice
Office of the Governor General's Secretary	Privy Council
Office of the Registrar of Lobbyists	Treasury Board
Office of the Superintendent of Financial Institutions	Finance

Statutory and Other Agencies (*continued*)

Name of Institution	Portfolio
Patented Medicine Prices Review Board	Health
Privy Council Office	Privy Council
Public Appointments Commission Secretariat ⁹	Privy Council
Public Health Agency of Canada	Health
Public Service Commission	Canadian Heritage
Public Service Labour Relations Board	Canadian Heritage
Public Service Staffing Tribunal	Canadian Heritage
Registrar of the Supreme Court of Canada	Justice
Registry of the Competition Tribunal	Industry
Royal Canadian Mounted Police	Public Safety
Royal Canadian Mounted Police External Review Committee	Public Safety
Royal Canadian Mounted Police Public Complaints Commission	Public Safety
Security Intelligence Review Committee	Privy Council
Statistics Canada	Industry
Transportation Appeal Tribunal of Canada	Transport, Infrastructure and Communities

Agents of Parliament

Name of Institution	Portfolio
Office of the Auditor General	Finance
Office of the Chief Electoral Officer	Privy Council
Office of the Commissioner of Official Languages	Privy Council
Offices of the Information Commissioner	Justice
Office of the Privacy Commissioner	Justice
Office of the Public Sector Integrity Commissioner	Treasury Board

Departmental Corporations

Name of Institution	Portfolio
Assisted Human Reproduction Canada	Health
Canada Border Services Agency	Public Safety
Canada School of Public Service	Treasury Board
Canadian Centre for Occupational Health and Safety	Human Resources and Social Development
Canadian Emission Reduction Incentives Agency	Environment

9. Non-operational on July 31, 2007.

Departmental Corporations (*continued*)

Name of Institution	Portfolio
Canadian Institutes of Health Research	Health
Canadian Nuclear Safety Commission	Natural Resources
Canadian Polar Commission	Indian Affairs and Northern Development
Canadian Transportation Accident Investigation and Safety Board	Privy Council
Law Commission of Canada ¹⁰	Justice
National Battlefields Commission	Canadian Heritage
National Research Council of Canada	Industry
National Round Table on the Environment and the Economy	Environment
Natural Sciences and Engineering Research Council	Industry
Social Sciences and Humanities Research Council	Industry

Service Agencies

Name of Institution	Portfolio
Canada Revenue Agency	National Revenue
Canadian Food Inspection Agency	Agriculture and Agri-Food
Parks Canada Agency	Environment

Crown Corporations

Name of Institution	Portfolio
Atlantic Pilotage Authority	Transport, Infrastructure and Communities
Atomic Energy of Canada Limited	Natural Resources
Bank of Canada	Finance
Blue Water Bridge Authority	Transport, Infrastructure and Communities
Business Development Bank of Canada	Industry
Canada Council for the Arts	Canadian Heritage
Canada Deposit Insurance Corporation	Finance
Canada Development Investment Corporation	Finance
Canada Lands Company Limited	Transport, Infrastructure and Communities
Canada Mortgage and Housing Corporation	Human Resources and Social Development
Canada Pension Plan Investment Board	Finance

10. Non-operational on July 31, 2007.

Crown Corporations (*continued*)

Name of Institution	Portfolio
Canada Post Corporation	Transport, Infrastructure and Communities
Canadian Air Transport Security Authority	Transport, Infrastructure and Communities
Canadian Broadcasting Corporation	Canadian Heritage
Canadian Commercial Corporation	Foreign Affairs and International Trade
Canadian Dairy Commission	Agriculture and Agri-Food
Canadian Museum of Civilization	Canadian Heritage
Canadian Museum of Nature	Canadian Heritage
Canadian Race Relations Foundation	Canadian Heritage
Canadian Tourism Commission	Industry
Cape Breton Development Corporation	Natural Resources
Corporation for the Mitigation of Mackenzie Gas Project Impacts ¹¹	Indian Affairs and Northern Development
Defence Construction (1951) Limited	Public Works and Government Services
Enterprise Cape Breton Corporation	Atlantic Canada Opportunities
Export Development Canada	Foreign Affairs and International Trade
Farm Credit Canada	Agriculture and Agri-Food
Federal Bridge Corporation Limited, The	Transport, Infrastructure and Communities
First Nations Statistical Institute	Indian Affairs and Northern Development
Freshwater Fish Marketing Corporation	Fisheries and Oceans
Great Lakes Pilotage Authority	Transport, Infrastructure and Communities
International Development Research Centre	Foreign Affairs and International Trade
Laurentian Pilotage Authority	Transport, Infrastructure and Communities
Marine Atlantic Inc.	Transport, Infrastructure and Communities
National Arts Centre Corporation	Canadian Heritage
National Capital Commission	Transport, Infrastructure and Communities
National Gallery of Canada	Canadian Heritage
National Museum of Science and Technology	Canadian Heritage
Old Port of Montréal Corporation Inc. ¹²	Transport, Infrastructure and Communities

11. Non-operational on July 31, 2007.

12. The Old Port of Montréal Corporation Inc., a wholly owned subsidiary of the Canada Lands Company Limited, has been directed by Order in Council (P.C. 1987-86) to report as if it were a parent Crown corporation.

Crown Corporations (*continued*)

Name of Institution	Portfolio
Pacific Pilotage Authority	Transport, Infrastructure and Communities
Parc Downsview Park Inc. ¹³	Transport, Infrastructure and Communities
Public Sector Pension Investment Board	Treasury Board
Ridley Terminals Inc.	Transport, Infrastructure and Communities
Royal Canadian Mint	Transport, Infrastructure and Communities
Standards Council of Canada	Industry
Telefilm Canada	Canadian Heritage
VIA Rail Canada Inc.	Transport, Infrastructure and Communities

13. Parc Downsview Park Inc., a wholly owned subsidiary of the Canada Lands Company Limited, has been directed by Order in Council (P.C. 2003-1304) to report as if it were a parent Crown corporation.

Chapter 2: Crown Corporations

2.1 Introduction

Current federal Crown corporations operate in many sectors of the Canadian economy. The corporations vary in size and in their reliance upon government appropriations. Each has its unique public policy interest.

Every parent Crown corporation is a legally distinct entity wholly owned by the Crown and managed by a board of directors. Either the constituent legislation for the parent Crown corporation or the articles of incorporation under the *Canada Business Corporations Act* set out the corporation's name, mandate, powers, and objectives.

As at July 31, 2007, there were 44 parent Crown corporations and two¹⁴ wholly owned subsidiaries that have been directed to report as parent Crown corporations for the purposes of the *Financial Administration Act*.

This chapter presents the following sections:

- ▶ **Crown Corporations Overview (section 2.2)**, which highlights relevant policy developments, summarizes the reviews and audits that occurred in Crown corporations, and presents the total costs of audits and examinations during the 2007 reporting period.
- ▶ **Overall Crown Corporation Performance (section 2.3)**, which provides consolidated financial and employment information.
- ▶ **Crown Corporations' Corporate Profiles (section 2.4)**, which provides contact information, the mandate, and major activities of each parent Crown corporation, as well as a description of whether the corporation is an agent of the Crown or a non-agent (and outlines the implications of this status) and when and how the corporation was incorporated.
- ▶ **Crown Corporations' Corporate Holdings (section 2.5)**, which presents an alphabetical listing of parent Crown corporations and their subsidiaries, legal partnerships, and associates, as well as a summary of the changes that occurred to that listing during the 2007 reporting period.
- ▶ **Tabling of Crown Corporations' Documents in Parliament (section 2.6)**, which presents a record of annual reports and summaries of the corporate plans and budgets tabled in Parliament by the responsible ministers. The information reported in this section was audited by the Office of the Auditor General of Canada. For ease of reference, the audit statement has

14. Old Port of Montréal Corporation Inc. and Parc Downsview Park Inc.

been included following the introductory text for this section, which precedes the tabling statistics.

- **Summary of Crown corporation names and abbreviations (section 2.7)**, which presents a list of the acronyms used in the footnotes.

2.2 Crown Corporations Overview

2007 year in review

This section highlights new legislation, policies, and structural changes affecting federal parent Crown corporations that came into effect or were under development during the reporting period, from August 1, 2006, to July 31, 2007. The section also summarizes other relevant activities, including audits and special examinations of Crown corporations undertaken (and for the first time includes their total costs) as well as progress toward implementing measures to strengthen Crown corporations' governance regimes.

Structural changes—creation and dissolution of Crown corporations

Crown corporations are created through either an act of Parliament (typically, constituent legislation) or by articles of incorporation under the *Canada Business Corporations Act*. Since last year's report, one new parent Crown corporation, the Corporation for the Mitigation of Mackenzie Gas Project Impacts, was created and one deemed parent Crown corporation, the Cape Breton Growth Fund, reverted to subsidiary status.

The *Mackenzie Gas Project Impacts Act* came into force on November 10, 2006. This Act created the Corporation for the Mitigation of Mackenzie Gas Project Impacts. The Corporation is a non-agent Crown corporation, governed by Part X of the *Financial Administration Act*. Its mandate is to provide contributions to regional organizations with respect to projects that mitigate the existing or anticipated socio-economic impacts on communities in the Northwest Territories arising from the Mackenzie Gas Pipeline Project, consistent with criteria established and made public by the Corporation.

In addition, the Cape Breton Growth Fund Corporation, a wholly owned subsidiary of the Enterprise Cape Breton Corporation, saw its deemed parent Crown corporation status revoked by the Governor in Council on June 7, 2007. The subsidiary is preparing for dissolution because it has carried out its mandate to promote and assist economic development in the area, beyond coal mining.

Legislative changes affecting Crown corporations

A number of legislative provisions affecting Crown corporations came into effect during the year.

Tabled in February 2005, the *Review of the Governance Framework for Canada's Crown Corporations* outlined 31 measures to strengthen the accountability and transparency of Crown corporations. Since that time, action has been taken to implement most of the measures, through a combination of legislative and policy changes, with responsibility shared among the Treasury Board of Canada Secretariat, the Privy Council Office, the Canada School of Public Service, and Crown corporations.

The *Federal Accountability Act*, which received Royal Assent on December 12, 2006, addressed several of these 31 measures. The Act:

- ▶ permitted appointment terms for directors to be increased from three to four years;
- ▶ ensured that all audit committee members are independent from management;
- ▶ provided for the separation of the positions of chairperson and CEO in three Crown corporations¹⁵ where statutory amendments were necessary to effect the change; and
- ▶ extended the *Access to Information Act* and the *Privacy Act* to cover all Crown corporations¹⁶ that were not already subject to these Acts, as well as to all wholly owned subsidiaries.

The passage of the *Federal Accountability Act* also introduced or reinforced a number of other requirements affecting Crown corporations.

- ▶ The *Financial Administration Act* now includes offences for fraud and penalties for the misuse of public money or money of a Crown corporation;
- ▶ Amendments to the *Auditor General Act* permit the Auditor General of Canada to inquire into the use of funding under funding agreements, including those made by Crown corporations;
- ▶ The *Public Servants Disclosure Protection Act* now requires that the CEOs of Crown corporations publicly report on disclosed wrongdoing; and
- ▶ The newly created *Conflict of Interest Act* establishes in statute the existing obligations set out in the *Conflict of Interest and Post-Employment Code for Public Office Holders*.

15. The Canadian Dairy Commission, the Enterprise Cape Breton Corporation, and the National Capital Commission.

16. Atomic Energy of Canada Limited, the Canadian Broadcasting Corporation, Canada Pension Plan Investment Board, the Canada Post Corporation, Export Development Canada, the National Arts Centre Corporation, Via Rail Inc., and the Public Sector Pension Investment Board.

Reviews

While 2 of the 44 parent Crown corporations (Business Development Bank of Canada and Export Development Canada) are required by their enabling legislation to undergo specific regular reviews,¹⁷ **mandate** reviews are conducted under the auspices of the responsible minister, subject to the approval of the prime minister, given his prerogative with respect to the machinery of government. These reviews typically assess the current mandate, the continuing need for the corporation, its record of cost-effective performance in meeting its objectives, and the consistency of those objectives with its mandate. One mandate review was completed in 2006–07.

The minister responsible for the National Capital Commission (NCC) announced a mandate review of the Corporation in April 2006. The review covered, among other things, the NCC's functions and purposes, funding and cost of operations, and governance regime. The final report was published in December 2006.

Special examinations

Pursuant to section 138 of the *Financial Administration Act*, every five years¹⁸ each Crown corporation¹⁹ that is subject to Part X of the FAA is required to be the subject of a special examination. This examination is conducted by the external auditor(s) of the corporation (typically the Auditor General of Canada), and its purpose is to determine whether, in the period under examination, the corporation's financial and management practices and controls provide

17. The constituent acts of some corporations require only an initial legislative review within the first five years of operation, e.g. the Canadian Race Relations Foundation, and the Canadian Air Transport Security Administration. The constituent acts for the Business Development Bank of Canada and Export Development Canada require 10-year reviews thereafter.

18. The constituent act for the Canada Pension Plan Investment Board requires special examination only once every six years.

19. The Atlantic Pilotage Authority, Atomic Energy of Canada Limited, the Blue Water Bridge Authority, the Business Development Bank of Canada, the Canada Council for the Arts, Canada Deposit Insurance Corporation, Canada Development Investment Corporation, Canada Lands Company Limited, the Canada Mortgage and Housing Corporation, the Canada Post Corporation, the Canadian Broadcasting Corporation, Canadian Air Transport Security Authority, the Canadian Commercial Corporation, the Canadian Dairy Commission, the Canadian Museum of Civilization, the Canadian Museum of Nature, the Canadian Tourism Commission, the Cape Breton Development Corporation, the Cape Breton Growth Fund, the Corporation for the Mitigation of Mackenzie Gas Pipeline Project Impacts, Defence Construction (1951) Limited, the Enterprise Cape Breton Corporation, Export Development Canada, Farm Credit Canada, The Federal Bridge Corporation Limited, the First Nations Statistical Institute, the Freshwater Fish Marketing Corporation, the Great Lakes Pilotage Authority, the International Development Research Centre, the Laurentian Pilotage Authority, Marine Atlantic Inc., the National Arts Centre, National Capital Commission, the National Gallery of Canada, the National Museum of Science and Technology, the Old Port of Montréal Corporation Inc., the Pacific Pilotage Authority, the Public Sector Pension Investment Board, Parc Downsview Park Inc., Ridley Terminals Inc., the Royal Canadian Mint, the Standards Council of Canada, Telefilm Canada, and VIA Rail Canada Inc.

reasonable assurance that assets of the corporation are safeguarded and controlled, resources are managed economically and efficiently, and operations are carried out effectively.

Since last year's report, the Auditor General of Canada carried out special examinations of the following Crown corporations:

- ▶ the Canada Lands Company Limited;
- ▶ the Canadian Air Transport Security Authority; and
- ▶ the Canadian Museum of Nature.

Costs of audits and special examinations

In addition to special examinations, Crown corporations are required to maintain proper financial statements and to undergo annual audits. This year's report includes data on the costs of these activities for the first time. Because cost data are not available for the 2007 reporting period, however, 2006 cost data are used. Total costs of annual audits and special examinations for the 44 reporting parent Crown corporations and two wholly owned subsidiaries—the Jacques Cartier and Champlain Bridges Incorporated and the Seaway International Bridge Corporation Limited—for their fiscal years ending on or before March 31, 2006,²⁰ amounted to about \$19.44 million. Of this amount, the Auditor General of Canada costs totalled \$16.10 million, and \$3.34 million was paid to private sector auditors.

Exhibit 2: Total of All Reported Audits and Special Examinations 2006

Type of Auditor	Costs for Audits (\$)	Costs for Special Examinations	Total Costs
Office of the Auditor General of Canada ²¹	9,150,186	6,952,231	16,102,417
Private Sector	2,995,182	348,340	3,343,522
TOTAL	12,145,368	7,300,571	19,445,939

As at March 31, 2006, the Auditor General of Canada had completed special examinations for 11 Crown corporations at a total cost of \$6.9 million, and the private sector completed one special examination for the Public Sector Pension Investment Board, at a cost of \$348,340.

For this period, private sector firms carried out audits jointly with the Auditor General in the case of six Crown corporations, and were the sole auditor for three Crown corporations, as summarized below.

20. The fiscal years of some Crown corporations end on a date other than March 31.

21. Source: 2006 Report of the Auditor General of Canada (Annex D), published November 2006.

Exhibit 3: Use and Choice of Private Sector Auditors (to March 2006)

Crown Corporation	Audit Type	Private Sector Firm
Atomic Energy of Canada Limited	Joint	Ernst & Young LLP
Business Development Bank of Canada	Joint	Raymond Chabot Grant Thornton LLP
Canada Development Investment Corporation	Joint	KPMG LLP
Canada Lands Company Limited	Joint	Ernst & Young LLP
Canada Mortgage and Housing Corporation	Joint	Raymond Chabot Grant Thornton LLP
Via Rail Canada Inc.	Joint	Ernst & Young LLP
Canada Post Corporation	Sole	Raymond Chabot Grant Thornton LLP, ²² Deloitte & Touche LLP
Canadian Race Relations Foundation	Sole	Hillborn Ellis Grant LLP
Public Sector Pension Investment Board	Sole	Deloitte & Touche LLP

Achievements and awards

On January 19, 2007, the Treasury Board of Canada Secretariat held an awards and recognition event to celebrate achievements and highlight the dedication of public service employees who worked to achieve the targets set out for the Government On-Line and Service Improvement initiatives. The Service Improvement Initiative was launched in 2000 with the goal to improve client satisfaction in the delivery of the Government of Canada's key services to the public. Three Crown corporations won an award for excellence in service improvement. They are Canada Deposit Insurance Corporation, Canada Mortgage and Housing Corporation, and Canada Post Corporation.

Outstanding teamwork was also recognized in the case of two Crown corporations, Export Development Canada and the Canadian Commercial Corporation, each of which won an award of excellence in electronic client relationship management.

22. This firm was hired to do a special audit report on the Annual Cost Study Contribution Analysis.

**Exhibit 4: Parent Crown Corporations Grouped by Ministerial Portfolio
(as at July 31, 2007)**

Agriculture and Agri-Food Canadian Dairy Commission Farm Credit Canada	Fisheries and Oceans Freshwater Fish Marketing Corporation	Public Works and Government Services Defence Construction (1951) Limited
Atlantic Canada Opportunities Agency Enterprise Cape Breton Corporation ¹	Foreign Affairs International Development Research Centre	Transport, Infrastructure and Communities Atlantic Pilotage Authority Blue Water Bridge Authority Canada Lands Company Limited Canada Post Corporation Canadian Air Transport Security Authority Federal Bridge Corporation Limited, The Great Lakes Pilotage Authority Laurentian Pilotage Authority Marine Atlantic Inc. National Capital Commission Old Port of Montréal Corporation Inc. ³ Pacific Pilotage Authority Parc Downsview Park Inc. ⁴ Ridley Terminals Inc. Royal Canadian Mint VIA Rail Canada Inc.
Canadian Heritage Canada Council for the Arts Canadian Broadcasting Corporation Canadian Museum of Civilization Canadian Museum of Nature Canadian Race Relations Foundation National Arts Centre Corporation National Gallery of Canada National Museum of Science and Technology Telefilm Canada	Industry Business Development Bank of Canada Canadian Tourism Commission Standards Council of Canada	
Finance Bank of Canada Canada Deposit Insurance Corporation Canada Development Investment Corporation Canada Pension Plan Investment Board	Human Resources and Social Development Canada Mortgage and Housing Corporation	
	Indian Affairs and Northern Development Corporation for the Mitigation of Mackenzie Gas Project Impacts ² First Nations Statistical Institute	
	International Trade Canadian Commercial Corporation Export Development Canada	Treasury Board Public Sector Pension Investment Board
	Natural Resources Atomic Energy of Canada Limited Cape Breton Development Corporation	

1. The Cape Breton Growth Fund Corporation reverted to a wholly owned subsidiary of the Enterprise Cape Breton Corporation by Order in Council (P.C. 2007-0951) on June 7, 2007.
2. The Corporation for the Mitigation of Mackenzie Gas Project Impacts was created by the *Mackenzie Gas Project Impacts Act* that came into force on November 10, 2006, by Order in Council (P.C. 2006-1273).
3. Old Port of Montréal Corporation Inc., a wholly owned subsidiary of the Canada Lands Company Limited, has been directed by Order in Council (P.C. 1987-86) to report as if it were a parent Crown corporation.
4. Parc Downsview Park Inc., a wholly owned subsidiary of the Canada Lands Company Limited, has been directed by Order in Council (P.C. 2003-1304) to report as if it were a parent Crown corporation.

2.3 Overall Crown Corporation Performance

The *Financial Administration Act* requires that employment and financial data, including aggregate borrowings of parent Crown corporations, be included in this report. Accordingly, this section provides a graphic depiction of the overall performance by Crown corporations in each of the following areas:

- ▶ employment;
- ▶ assets;
- ▶ budgetary appropriations; and
- ▶ debt obligations.

As well, financial information on individual Crown corporations is presented in a table format, by ministerial portfolio as follows:

- ▶ each corporation's employment and financial position; and
- ▶ each corporation's operating results and financing.

Information about individual Crown corporations may be found in the Corporate Profiles section of this report as well as in the respective annual reports and corporate plan summaries of the Crown corporations.

Wherever possible, the data presented here cover all Crown corporations. Where data could not be included, an explanation has been provided.

It is also noteworthy that the figures in the accompanying graphs and tables have been rounded for ease of presentation.

When comparing individual Crown corporations' reports with the data presented here, note that the corporation may have restated certain financial data to reflect changes in their accounting policies. Readers should be aware that no attempt has been made to apply such changes to the data in this report beyond correcting any errors that may have occurred in previous annual reports to Parliament on Crown corporations.

The corporate data in this section largely reflect either the 2006 calendar year or the 2006–07 fiscal year. For Crown corporations with fiscal years ending on or after July 31, 2007, however, this report displays the financial data for the previous fiscal year. Accordingly, for the Canadian Dairy Commission and the Blue Water Bridge Authority, this report includes data for the periods ending July 31, 2006, and August 31, 2006, respectively.

A glossary of the financial and employment terms used in this report is provided at the end of this section.

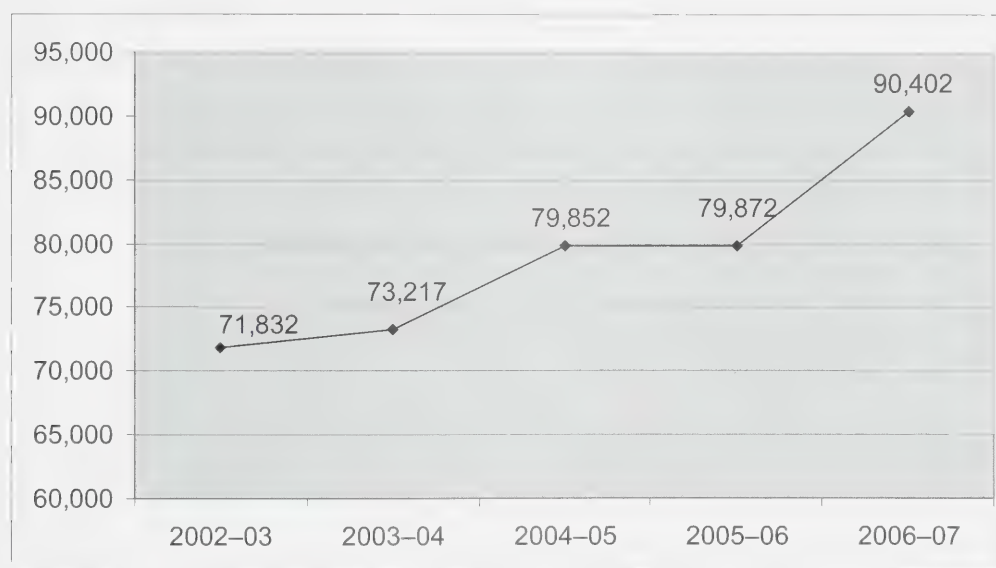
Employment

During the past year, Crown corporation employment increased by 10,530 employees, rising from 79,872 last year to 90,402 this year (a 13% increase). The largest fluctuations can be attributed to:

- ▶ Canada Post Corporation—increase of 9,579 employees (19% increase, mostly resulting from the change in status of contract employees to full-time employees);
- ▶ Atomic Energy of Canada Limited—increase of 531 employees (15% increase); and
- ▶ Business Development Bank of Canada—increase of 133 employees (8% increase).

Exhibit 5 shows the changing trend over the last five years.

Exhibit 5: Employment in Crown Corporations, 2002–03 to 2006–07



Note that employment data for *all* Crown corporations are included in this analysis.

Assets

Data in this section *exclude* financial data for 17 corporations for the following reasons:

- ▶ The Bank of Canada, the Canada Pension Plan Investment Board, and the Public Sector Pension Investment Board, both because of the unique nature of their operations and because the total asset holdings of these organizations would not be available to the Government of Canada should it choose to dissolve these Crown corporations.

- ▶ The Corporation for the Mitigation of Mackenzie Gas Project Impacts and the First Nations Statistical Institute are newly established Crown corporation and are not yet fully operational. As such, no financial information is available for inclusion in this year's report.
- ▶ The Canada Council for the Arts, Canadian Commercial Corporation, the Canadian Museum of Civilization, the Canadian Museum of Nature, the Canadian Race Relations Foundation, Defence Construction (1951) Limited, the International Development Research Centre, the National Gallery of Canada, the National Arts Centre Corporation, the National Museum of Science and Technology, the Standards Council of Canada, and Telefilm Canada, because their respective audited financial statements were not available to the Treasury Board Secretariat in time for inclusion in this report.
- ▶ Since the data from the above-named 12 Crown corporations were not available, previous amounts for these corporations have been removed from this report to allow for accurate year-over-year comparisons. Last year, the assets of these 12 Crown corporations totalled \$1.527 billion and accounted for 1 per cent of total assets.

The total assets for the 29 Crown corporations²³ being reported on this year increased by \$28.546 billion, rising from \$156.619 billion last year to \$185.165 billion this year (an 18.2% increase). The largest fluctuations are noted for the following:

- ▶ Canada Mortgage and Housing Corporation (including the assets of the Canada Housing Trust²⁴)—increase of \$23.125 billion (22.9% increase);
- ▶ Export Development Canada—increase of \$3.096 billion (15.7% increase);
- ▶ Farm Credit Canada—increase of \$1.258 billion (10.0% increase); and
- ▶ Business Development Bank of Canada—increase of \$0.493 billion (4.8% increase).

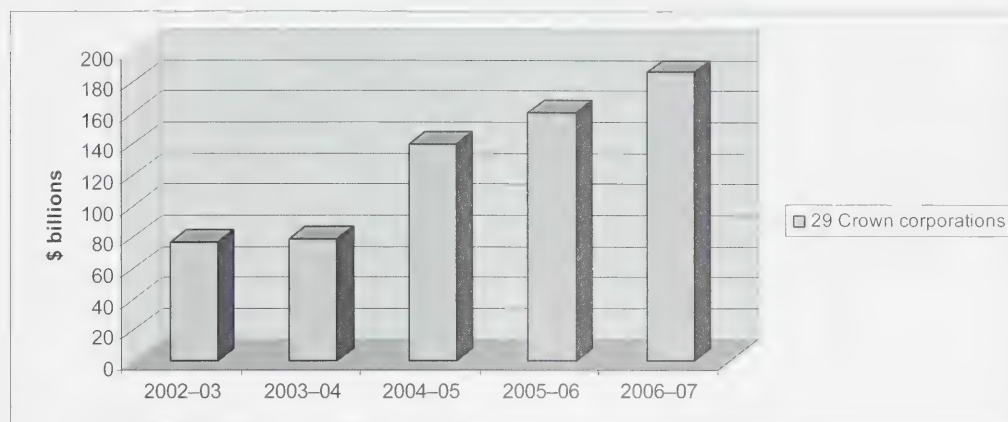
Five Crown corporations accounted for 95 per cent of the total assets reported in 2006–07: Canada Mortgage and Housing Corporation, Export Development Canada, Farm Credit Canada, Business Development Bank of Canada, and the Canada Post Corporation. The same five corporations also accounted for 95 per cent of the total assets last year.

23. Seventeen of the total 46 parent and deemed parent Crown corporations are excluded from this year's report, leaving 29 in the sample for analysis. Two of these 29 corporations are deemed parent corporations, the Old Port of Montréal Corporation Inc. and Parc Downsview Park Inc., both of which are wholly owned subsidiaries of the Canada Lands Company Limited but have separate financial statements not consolidated with those of its parent.

24. In 2006, following the Canadian Institute of Chartered Accountants' new guideline on variable interest entities, the Canada Housing Trust's assets were shown separately to provide a meaningful basis for comparison. This year, the assets are consolidated with the figures for its parent corporation, the Canada Mortgage and Housing Corporation.

Exhibit 6 depicts the steady rise in the value of Crown corporations' assets over the last five years.

Exhibit 6: Total Assets of Crown Corporations, 2002–03 to 2006–07



Budgetary appropriations

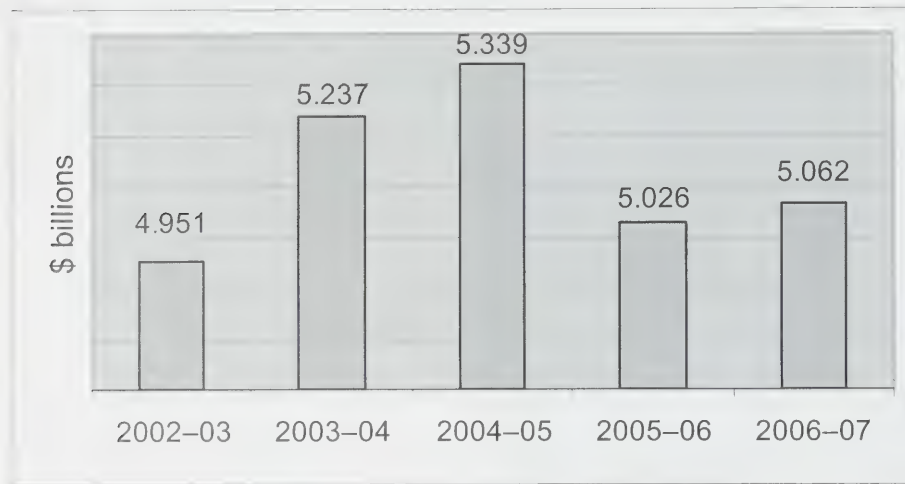
Total parliamentary funding for Crown corporations increased by \$0.036 billion over the previous year, rising from \$5.026 billion²⁵ in 2005–06 to \$5.062 billion in 2006–07 (a 0.7% increase). The largest fluctuations in funding were noted for:

- ▶ Ridley Terminals Inc.—decrease of \$0.005 billion (74.7% decrease);
- ▶ Atomic Energy of Canada Limited—decrease of \$0.055 billion (34.2% decrease); and
- ▶ Canadian Museum of Nature—increase of \$0.009 billion (34.2% increase).

Total budgetary appropriations for the five-year period from 2002–03 to 2006–07 are shown in Exhibit 7. The reported figures include data from *all* Crown corporations because this information is disclosed in the Main and Supplementary Estimates of the Government of Canada. Of the total 46 parent and deemed parent Crown corporations, 24 received appropriations during 2006–07.

25. The 2006 version of this report listed an incorrect total of \$5.006 billion in budgetary appropriations.

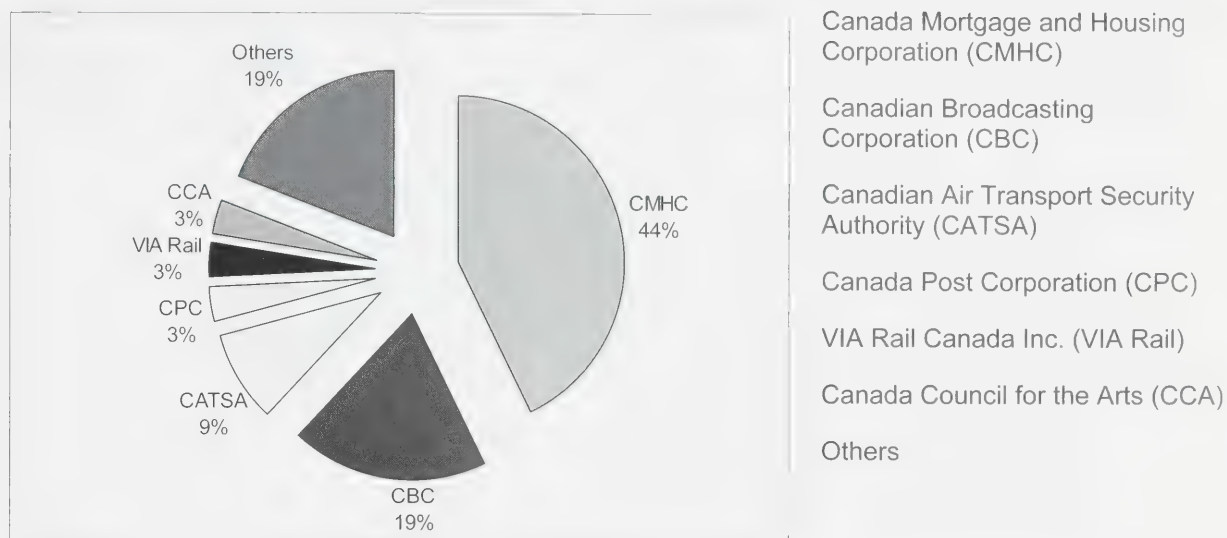
Exhibit 7: Total Budgetary Appropriations, 2002–03 to 2006–07



Six Crown corporations accounted for 81 per cent of the total appropriations received by Crown corporations. These were the Canada Mortgage and Housing Corporation (CMHC), the Canadian Broadcasting Corporation, the Canadian Air Transport Security Authority, VIA Rail Canada Inc., the Canada Council for the Arts, and the Canada Post Corporation. The largest recipient (CMHC) had an increase of 0.082 billion to its appropriation. A total of 74 per cent of this additional funding went to a non-profit housing program that provides assistance to public or private non-profit organizations who agree to build or buy housing for low- and moderate-income households.

Exhibit 8 provides a summary view of the 2006–07 recipients of budgetary appropriations. Percentages shown in the following table are based on the total number of corporations receiving appropriations.

Exhibit 8: Recipients of 2006–07 Budgetary Appropriations



Debt obligations

Debt obligations, consisting of debts payable to either Canada or to the private sector, for the 29 Crown corporations being reported on this year, increased by \$24.4 billion over the previous year, rising from \$119.7 billion last year to \$144.1 billion this year (a 20.4% increase). This overall increase consists of the following:

- ▶ a decrease of \$0.2 billion (or 4.0 per cent) of debt to Canada (dropping from \$5.0 billion to \$4.8 billion); and
- ▶ an increase of \$24.6 billion (or 21.5 per cent) of debt to the private sector (rising from \$114.6 billion to \$139.2 billion).

The debt obligations of the Canada Housing Trust, as part of the Canada Mortgage and Housing Corporation, increased by \$23.0 billion (or 21.6 per cent), as it issued additional Canada Mortgage Bonds in response to demand from investors. While there is notable increase in debt for this corporation, there is also a corresponding increase in assets, as was shown in the Total Assets table previously.

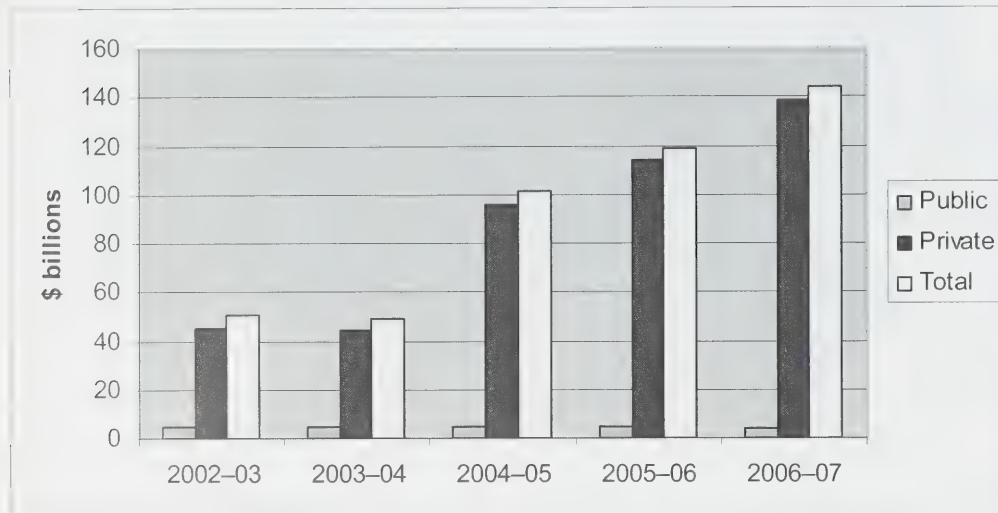
Other significant changes in total debt obligations were noted for the following:

- ▶ Export Development Canada (EDC)—increase of \$1.5 billion (10.3% increase); and
- ▶ Farm Credit Canada (FCC)—increase of \$1.0 billion (9.4% increase).

Exhibit 9 shows the debt payable to Canada, the debt incurred in private markets, as well as the total debt obligations over the last five years. Readers should again note that historical figures do

not include the debt obligations of the 17 Crown corporations whose data were not included in this year's analysis.

Exhibit 9: Total Debt Obligations of Crown Corporations, 2002–03 to 2006–07



The four largest debtors for 2006–07, and their respective proportions of the overall debt obligations of \$144.1 billion were the Canada Mortgage and Housing Corporation, including the Canada Housing Trust (74.9 per cent), Export Development Canada (10.4 per cent), Farm Credit Canada (8.5 per cent), and the Business Development Bank of Canada (5.7 per cent). The same four Crown corporations were also the largest debtors last year.

Exhibit 10 presents the respective debt loads of the four largest debtors in 2006–07 as compared to those of 2002–03. For the purposes of illustration, the Canada Housing Trust is presented separately.

Exhibit 10: Comparison of Largest Debtors in 2006–07 and in 2002–03

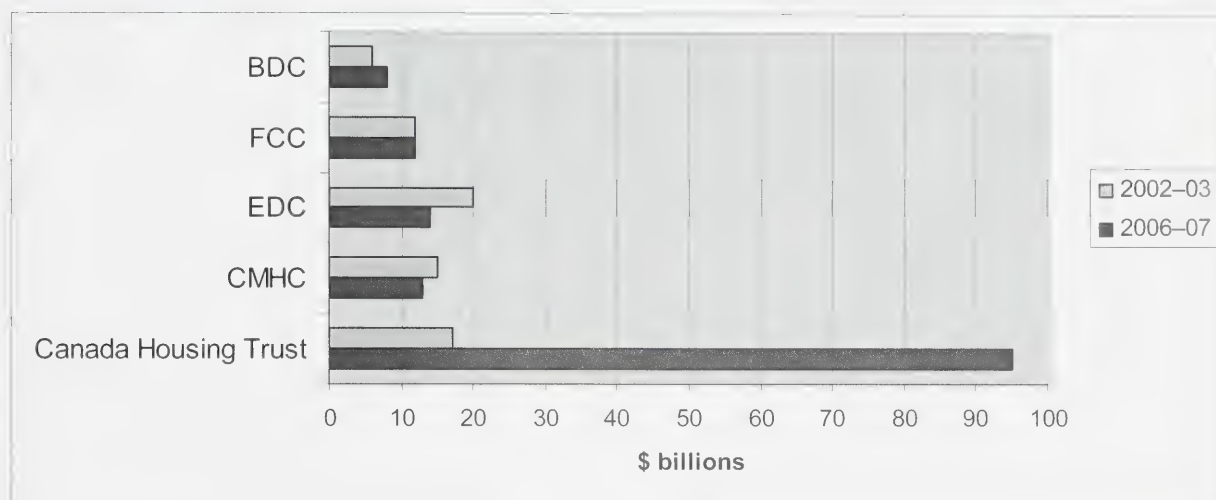


Exhibit 11 below presents the total employment and financial data for the 29 Crown corporations being reported on this year, grouped by ministerial portfolio, while Exhibit 12 presents the total operating results and financing data for the same sample of corporations, also grouped by ministerial portfolio. Note that data for the Bank of Canada, the Canada Pension Plan Investment Board, and the Public Sector Pension Investment Board do appear in the exhibits (shaded in grey) for information purposes, but are not included in the aggregate totals because of the unique nature of their operations.

Exhibit 11: Employment and Financial Position Grouped by Ministerial Portfolio
(as of year-end before July 31, 2007; \$ millions)

Corporation by Ministerial Portfolio	Financial Position			Equity ²⁶	Employment ²⁶
	Total Assets	Current Liabilities	Long-term Liabilities		
Canadian Dairy Commission	181.5	37.3	0.0	26.0	65
Farm Credit Canada	13,834.2	5,268.3	6,978.5	1,462.2	1,194
Total Agriculture and Agri-Food	14,015.8	5,305.6	6,978.5		1,259
Enterprise Cape Breton Corporation	23.6	9.6	0.5	13.5	46
Total Atlantic Canada Opportunities Agency	23.6	9.6	0.5		46
Canada Council for the Arts	—	—	—	—	204
Canadian Broadcasting Corporation	1,591.9	326.1	1,296.0	(30.2)	7826
Canadian Museum of Civilization	—	—	—	—	384
Canadian Museum of Nature	—	—	—	—	186
Canadian Race Relations Foundation	—	—	—	—	9
National Arts Centre Corporation	—	—	—	—	293
National Gallery of Canada	—	—	—	—	268
National Museum of Science and Technology	—	—	—	—	189
Telefilm Canada	—	—	—	—	203
Total Canadian Heritage	1,591.9	326.1	1,296.0		9,562
Bank of Canada	51,625.5	48,762.2	0.0	30.0	1164
Canada Deposit Insurance Corporation	1,560.3	10.5	600.0	949.8	76
Canada Development Investment Corporation	431.9	24.3	125.4	282.2	3
Canada Pension Plan Investment Board	119,959.0	2,941.0	1,083.0	0.0	258
Total Finance	1,992.2	34.8	725.4		1,501
Freshwater Fish Marketing Corporation	29.2	5.1	0.0	3.3	200
Total Fisheries and Oceans	29.2	5.1	0.0		200
International Development Research Centre	—	—	—	—	426
Total Foreign Affairs	0.0	0.0	0.0		426
Canada Mortgage and Housing Corporation	124,218.0	21,881.0	96,883.0	5,454.0	1,877
Total Human Resources and Social Development	124,218.0	21,881.0	96,883.0		1,877
Corporation for the Mitigation of Mackenzie Gas Project Impacts	—	—	—	—	—
First Nations Statistical Institute	—	—	—	—	—
Total Indian Affairs and Northern Development	0.0	0.0	0.0		0

26. This column is not totalled because the information is not reported in a consistent manner.

Exhibit 11: Employment and Financial Position Grouped by Ministerial Portfolio
(as of year-end before July 31, 2007; \$ millions) [continued]

Corporation by Ministerial Portfolio	Financial Position			Total	Employment
	Assets	Current Liabilities	Long-term Liabilities		
Business Development Bank of Canada	10,804.1	95.4	4,926.4	1,807.7	1,733
Canadian Tourism Commission	32.4	25.4	8.4	(1.4)	159
Standards Council of Canada	—	—	—	—	93
Total Industry	10,836.5	120.9	4,934.8		1,985
Canadian Commercial Corporation	—	—	—	—	101
Export Development Canada	22,825.0	6,496.0	10,343.0	5,986.0	1,056
Total International Trade	22,825.0	6,496.0	10,343.0		1,157
Atomic Energy of Canada Limited	1,131.6	558.9	2,992.2	(2,419.4)	4,135
Cape Breton Development Corporation	24.4	70.5	369.3	(415.4)	16
Total Natural Resources	1,156.0	629.4	3,361.5		4,151
Defence Construction (1951) Limited	—	—	—	—	543
Total Public Works and Government Services	0.0	0.0	0.0		543
Atlantic Pilotage Authority	8.6	2.7	1.0	5.0	74
Blue Water Bridge Authority	186.6	7.4	101.9	77.2	58
Canada Lands Company Limited	376.9	36.0	37.0	256.9	338
Canada Post Corporation	4,984.0	1,170.0	3,532.0	1,433.0	61,064
Canadian Air Transport Security Authority	655.4	127.2	511.0	17.2	261
Federal Bridge Corporation Limited, The	201.3	10.1	134.8	56.5	152
Great Lakes Pilotage Authority	5.8	6.0	3.4	(3.6)	79
Laurentian Pilotage Authority	12.2	15.9	1.6	(5.3)	50
Marine Atlantic Inc.	217.2	26.6	172.0	18.6	929
National Capital Commission	660.9	20.3	33.7	606.825	434
Old Port of Montréal Corporation Inc.	23.2	6.5	16.3	0.4	162
Pacific Pilotage Authority	12.3	5.2	1.1	5.2	159
Parc Downsview Park Inc.	20.7	7.5	0.9	12.3	35
Ridley Terminals Inc.	21.4	2.3	5.3	13.9	58
Royal Canadian Mint	209.7	65.1	30.2	114.4	657
VIA Rail Canada Inc.	880.4	106.2	63.4	180.6	3,003
Total Transport, Infrastructure and Communities	8,476.7	1,615.0	4,645.6		67,513
Public Sector Pension Investment Board					
Public Service Pension Plan Account	27,351.0	1,941.0	0.0	0.0	0
Canadian Forces Pension Plan Account	7,574.0	541.0	0.0	0.0	0
Royal Canadian Mounted Police Pension Plan Account	2,719.0	194.0	0.0	0.0	0
Total Treasury Board	37,644.0	2,676.0	0.0		182
Grand Total	185,164.8	36,423.4	129,168.4		90,402

Note: Values shaded in grey are not included in the Grand Total. The current liabilities for the Bank of Canada consist of bank notes in circulation.

Exhibit 12: Operating Results and Financing Grouped by Ministerial Portfolio
(as of year-end before July 31, 2007; \$ millions)

Corporation or Ministerial Portfolio	Net Income ²⁷	Financing			
		Changes to Net Borrowings		Budgetary Appropriations	Dividends
		Public	Private		
Canadian Dairy Commission	0.3	(28.9)	10.6	3.5	0.0
Farm Credit Canada	203.8	1,049.0	0.0	0.0	5.5
Total Agriculture and Agri-Food		1,020.1	10.6	3.5	5.5
Enterprise Cape Breton Corporation	1.1	0.0	0.0	8.7	0.0
Total Atlantic Canada Opportunities Agency		0.0	0.0	8.7	0.0
Canada Council for the Arts	—	—	—	172.5	—
Canadian Broadcasting Corporation	(69.2)	(7.0)	0.0	974.3	0.0
Canadian Museum of Civilization	—	—	—	69.0	—
Canadian Museum of Nature	—	—	—	35.1	—
Canadian Race Relations Foundation	—	—	—	0.0	—
National Arts Centre Corporation	—	—	—	34.1	—
National Gallery of Canada	—	—	—	47.1	—
National Museum of Science and Technology	—	—	—	31.3	—
Telefilm Canada	—	—	—	105.2	—
Total Canadian Heritage		(7.0)	0.0	1,468.7	0.0
Bank of Canada	1,896.1	(1,383.4)	0.0	0.0	1,896.1
Canada Deposit Insurance Corporation	105.3	0.0	0.0	0.0	0.0
Canada Development Investment Corporation	181.5	0.0	0.0	0.0	174.0
Canada Pension Plan Investment Board	12,674.0	0.0	0.0	0.0	0.0
Total Finance		0.0	0.0	0.0	174.0
Freshwater Fish Marketing Corporation	0.0	3.0	0.0	0.0	0.0
Total Fisheries and Oceans		3.0	0.0	0.0	0.0
International Development Research Centre	—	—	—	143.6	—
Total Foreign Affairs		0.0	0.0	143.6	0.0
Canada Mortgage and Housing Corporation	1,026.0	21,750.0	(198.0)	2,158.0	0.0
Total Human Resources and Social Development		21,750.0	(198.0)	2,158.0	0.0
Corporation for the Mitigation of Mackenzie Gas Project Impacts	—	—	—	—	—
First Nations Statistical Institute	—	—	—	—	—
Total Indian Affairs and Northern Development		0.0	0.0	0.0	0.0

27. This column is not totalled because the information is not reported in a consistent manner.

Exhibit 12: Operating Results and Financing Grouped by Ministerial Portfolio
(as of year-end before July 31, 2006; \$ millions) [continued]

Corporation by Ministerial Portfolio	Net Income ¹	Financing			
		Changes to Net Borrowings		Emergency Appropriations	Dividends
		Private Sector	Canada		
Business Development Bank of Canada	138.0	351.7	0.0	0.0	21.6
Canadian Tourism Commission	(1.3)	0.0	0.0	84.4	0.0
Standards Council of Canada	—	—	—	7.6	—
Total Industry		351.7	0.0	92.0	21.6
Canadian Commercial Corporation	—	—	—	16.9	—
Export Development Canada	1,222.0	1,537.0	0.0	0.0	0.0
Total International Trade		1,537.0	0.0	16.9	0.0
Atomic Energy of Canada Limited	(143.2)	0.0	(1.0)	105.5	0.0
Cape Breton Development Corporation	9.0	0.0	0.0	66.2	0.0
Total Natural Resources		0.0	(1.0)	171.7	0.0
Defence Construction (1951) Limited	—	—	—	0.0	—
Total Public Works and Government Services		0.0	0.0	0.0	0.0
Atlantic Pilotage Authority	(0.7)	0.0	0.0	0.0	0.0
Blue Water Bridge Authority	4.5	(2.3)	0.0	0.0	0.0
Canada Lands Company Limited	21.1	(39.5)	11.1	0.0	7.3
Canada Post Corporation	119.0	(18.0)	0.0	161.0	80.0
Canadian Air Transport Security Authority	0.3	0.0	0.0	447.0	0.0
Federal Bridge Corporation Limited, The	0.2	(1.1)	0.0	28.5	0.0
Great Lakes Pilotage Authority	0.3	0.0	0.0	0.0	0.0
Laurentian Pilotage Authority	2.4	0.6	0.0	0.0	0.0
Marine Atlantic Inc.	4.7	0.0	0.0	74.4	0.0
National Capital Commission	(12.8)	0.0	0.0	95.1	0.0
Old Port of Montréal Corporation Inc.	(0.3)	0.0	0.0	15.2	0.0
Pacific Pilotage Authority	1.0	0.1	0.0	0.0	0.0
Parc Downsview Park Inc.	(5.0)	0.0	0.0	0.0	0.0
Ridley Terminals Inc.	1.7	0.0	0.0	1.8	0.0
Royal Canadian Mint	11.2	21.0	1.0	0.0	1.0
VIA Rail Canada Inc.	33.7	0.0	0.0	176.4	0.0
Total Transport, Infrastructure and Communities		(39.1)	12.1	999.4	88.3
Public Sector Pension Investment Board					
Public Service Pension Plan Account	2,442.0	0.0	0.0	0.0	0.0
Canadian Forces Pension Plan Account	676.0	0.0	0.0	0.0	0.0
Royal Canadian Mounted Police Pension Plan Account	244.0	0.0	0.0	0.0	0.0
Total Treasury Board		0.0	0.0	0.0	0.0
Grand Total		24,615.7	(176.3)	5,062.5	289.3

Note: Values shaded in grey are not included in the Grand Total.

Glossary of financial and employment terms used in this report

All financial data are extracted from the Crown corporations' audited financial statements for the most recently completed fiscal year. Because the financial statements do not always consistently display the same information, certain values are adjusted as required to provide a meaningful basis for comparison. Items are listed in the order in which they appear in the summary exhibits.

Exhibit 11 terminology

Total assets represents all assets reported by the corporation in its audited financial statements.

Current liabilities represents all current year liabilities due within one year, as reported by the corporation in its audited financial statements.

Long-term liabilities represents all long-term (over several years) liabilities reported by the corporation in its audited financial statements, including deferred capital funding.

Equity represents the equity of Canada. For some corporations, the excess of assets over liabilities is not deemed to be equity of Canada because of the nature of their operations (e.g. marketing boards).

Employment represents the number of full-time employees as at July 31 of the reporting year, as submitted by the Crown corporation. The figure includes the full-time staff and others employed outside of Canada by the parent corporation and its wholly owned subsidiaries. The two exceptions are the data for the Canada Development Investment Corporation, which relate to the parent corporation only, and the data for the four pilotage authorities, which include contracted pilots.

Exhibit 12 terminology

Net income represents after-tax income, where applicable, and any extraordinary items. It includes parliamentary appropriations where the corporation has included these in the computation of net income. In some cases, net income is the "excess of parliamentary appropriations over cost of operations" or "excess of proceeds over expenditures." A negative net income (i.e. a net loss) is shown in parentheses.

Borrowings from the private sector include short- and long-term borrowings, capital leases, and any other debt-like instruments. For the Canadian Dairy Commission and Freshwater Fish Marketing Corporation, loans may include payments accruing to dairy producers and fishers.

Borrowings from Canada include short- and long-term borrowings, advances from the Government of Canada for working capital or other purposes, and other debt-like instruments.

Budgetary appropriations refers to parliamentary funding for capital and operating purposes. The amounts exclude grants and contributions paid to Crown corporations where they qualify as members of a general class of recipients. Budgetary appropriations increase the expenditures of Canada and thus have a direct impact on the amount of the government's surplus or deficit.

Dividends represents those declared by the corporation during its fiscal year. This figure includes cash recoveries by Canada (where applicable) and other types of payments or contributions made to Canada (excluding repayments of debt-like instruments). Dividends may be paid by the corporation to the Government of Canada before or after the corporation's year-end.

2.4 Corporate Profiles

Introduction

The corporate profile for each parent Crown corporation identifies the key individuals responsible for the corporation and the corporation's location, mandate, and major activities as at July 31, 2007.

The profile also names the legislative authority under which the corporation was incorporated, notes the corporation's inclusion under the *Financial Administration Act*, and confirms whether or not the corporation is an agent of Her Majesty. Agency status enables the corporation to access the same immunities, privileges, and prerogatives enjoyed by the Crown and results in the corporation's activities being binding on the Crown.

Wherever possible, the corporate profile also briefly describes how the corporation came to be, why the corporation was created, and how the mandate and activities may have evolved over the years as a result of changing public policy objectives.

Readers wishing for additional information on these Crown corporations, including more details on their performance over the past year, are encouraged to refer to the individual corporations' annual reports and summaries of their corporate plans²⁸ tabled in Parliament pursuant to subsection 125(4) of the *Financial Administration Act*. These reports can be accessed from <http://www.canada.gc.ca>, the individual corporations' websites, or by contacting the corporations directly.

28. Applies only to Crown corporations subject to Part X of the *Financial Administration Act*.

Atlantic Pilotage Authority

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson

Tom Calkin

CEO

R. Anthony McGuinness

Head Office

Suite 910
Cogswell Tower
2000 Barrington Street
Halifax NS B3J 3K1

Telephone: 902-426-2550

Fax: 902-426-4004

Website: <http://www.atlanticpilotage.com>

Year-end

December 31

Auditor

Auditor General of Canada

Incorporation

1972, pursuant to the *Pilotage Act* (R.S.C. 1985,
c. P-14)

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To establish, operate, maintain, and administer, in the interest of safety, an efficient pilotage service within the designated waters set out in respect of the Authority. These objectives are to be achieved by establishing a fair and reasonable tariff.

Corporate profile

As a result of recommendations made by the Royal Commission of Pilotage in Canada, the *Pilotage Act* was assented to and proclaimed into force on February 1, 1972. The *Pilotage Act* created four pilotage authority regions with specific authorities, thereby replacing a large number of local pilotage districts. The Atlantic Pilotage Authority was established in 1972, as a Crown corporation.

To fulfil its mandate, the Atlantic Pilotage Authority hires and trains mariners to become pilots; licenses pilots; issues pilotage certificates; and, with the approval of the Governor in Council, makes regulations that prescribe the compulsory pilotage areas; the ships or classes of ships that are subject to compulsory pilotage; when compulsory pilotage may be waived; the tariff rates for pilotage; and the classes of licences and classes of pilotage certificates that may be issued.

Atomic Energy of Canada Limited

Natural Resources

Appropriate Minister

The Honourable Gary Lunn, P.C., M.P.
Minister of Natural Resources

Chairperson

Michael C. Burns

President and CEO

Robert G. Van Adel

Head Office

2251 Speakman Drive
Mississauga ON L5K 1B2

Telephone: 905-823-9040

Toll-free: 1-800-377-5995

Fax: 905-823-7565

Website: <http://www.aecl.ca>

Year-end

March 31

Auditors

Auditor General of Canada
PricewaterhouseCoopers LLP

Incorporation

1934, *Companies Act*; 1952 under Part I of the *Canada Corporations Act*; continued July 8, 1977, under the *Canada Business Corporations Act*; amended July 15, 1982

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

Sustain and enhance nuclear technology to safely and securely support Canada's nuclear energy supply and other applications of nuclear technology; manage nuclear wastes and legacy liabilities; and maximize return on investment in nuclear technology by supplying innovative products and services.

Corporate profile

Atomic Energy of Canada Limited (AECL) is an integrated nuclear technology company, providing services to nuclear utilities worldwide.

To achieve its mandate, AECL's commercial operations include reactor development, design, engineering, special equipment manufacturing, project management and construction of Canada Deuterium Uranium (CANDU[®]) power plants, and provision of reactor services and technical support to operating CANDU reactors.

AECL also operates nuclear laboratories and performs research, produces isotopes used in nuclear medicine and other applications, stores and manages nuclear wastes, and decommissions nuclear facilities.

Bank of Canada

Finance

Appropriate Minister

The Honourable James Michael Flaherty, P.C., M.P.
Minister of Finance

Governor

David A. Dodge

Head Office

234 Wellington Street
Ottawa ON K1A 0G9

Toll-free: 1-800-303-1282

Fax: 613-782-7713

Website: <http://www.bank-banque-canada.ca>

Year-end

December 31

Auditors

Ernst & Young LLP

PricewaterhouseCoopers LLP

Incorporation

1934 by the *Bank of Canada Act* (R.S.C. 1985, c. B-2)

Status

Not an agent of Her Majesty but acts as the fiscal agent of the Government of Canada; exempt from Divisions I to IV of Part X of the *Financial Administration Act*

Mandate

To formulate and implement monetary policy in Canada and to act as the government's fiscal agent. The Bank has the sole right to issue paper currency for circulation in Canada.

Corporate profile

A Royal commission carried out a study in 1933 to review the organization and inner workings of Canada's entire banking and monetary system. As a result, the Bank of Canada was created as a privately owned corporation. In 1938, the Bank became a Crown corporation. It operates under the authority of the *Bank of Canada Act*, which received Royal Assent in 1934.

To achieve its mandate, the Bank of Canada promotes solid economic performance and higher living standards for Canadians by keeping inflation low, stable, and predictable through the use of a clearly defined inflation target. It is responsible for the design, production, and distribution of paper currency (bank notes), ensuring that there is a sufficient supply of bank notes and that those notes are secure against counterfeiting. The Bank of Canada also promotes the safe and efficient operation of the country's financial system, helping Canada's payments system function smoothly, and keeping accounts for the country's largest deposit-taking institutions. The Bank of Canada identifies the clearing and settlement systems that could pose systemic risks and oversees the efficient management and control of these risks. The Bank of Canada is the federal government's fiscal agent: it acts as banker and manager for Canada's debt and reserves; it manages the government's exposure to financial risks; and it handles the deposit accounts of the Receiver General for Canada. It also provides operations and systems support for the government's retail debt.

Blue Water Bridge Authority

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson

Ken James

President and CEO

Chuck Chrapko

Head Office

1 Bridge Street
Point Edward ON N7V 4J5
Telephone: 519-336-2720
Fax: 519-336-7622
Website: <http://www.bwba.org>

Year-end

August 31

Auditor

Auditor General of Canada

Incorporation

1964 by the *Blue Water Bridge Authority Act*;
became a federal Crown corporation listed in the
Financial Administration Act on April 26, 2002

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To operate, maintain, and repair the Canadian halves of the two bridges spanning the St. Clair River between Sarnia, Ontario, and Port Huron, Michigan, and the approaches and structures.

Corporate profile

The Blue Water Bridge Authority (BWBA) was created in 1964 by the *Blue Water Bridge Authority Act* and was expected to become a bi-national authority. The United States, however, has never exercised its option to appoint members. As a result, because all members of the board of directors are appointed by the Governor in Council, BWBA was deemed a federal Crown corporation on April 26, 2002.

To achieve its mandate, BWBA owns and operates the Canadian half of the Blue Water Bridge, located between Sarnia-Point Edward, Ontario, and Port Huron, Michigan. The American half is owned and operated by the Michigan Department of Transportation. The Corporation sets charge tolls for the use of the bridge structures and prepares a renewable long-term plan for the Canadian Plaza.

Business Development Bank of Canada

Industry

Appropriate Minister

The Honourable Maxime Bernier, P.C., M.P.²⁹
Minister of Industry

Acting Chairperson

Terry B. Grieve³⁰

President and CEO

Jean-René Halde

Head Office

BDC Building
Suite 300
5 Place Ville Marie
Montréal QC H3B 5E7

Telephone: 1-877-BDC-BANX (232-2269)

Fax: 1-877-329-9232

Website: <http://www.bdc.ca>

Year-end

March 31

Auditors

Auditor General of Canada
Raymond Chabot Grant Thornton LLP

Incorporation

1974 by the *Federal Business Development Bank Act* (R.S.C. 1985, c. F-6) and continued by the *Business Development Bank of Canada Act* (S.C. 1995, c. 28)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

The mandate of the Business Development Bank of Canada (BDC) is to support Canadian entrepreneurship through the provision of financial and consulting services. In fulfilling this mandate, BDC must give particular consideration to the needs of small and medium-sized enterprises (SME).

Corporate profile

The BDC plays a leadership role in delivering financial, investment, and consulting services that address the needs of Canadian entrepreneurs. Building on more than 60 years of success as Canada's development bank, the BDC provides solutions to help Canadian SMEs prosper. The BDC serves approximately 27,000 entrepreneurs across Canada. It provides services through four operational units: BDC Financing; BDC Subordinate Financing; BDC Venture Capital; and BDC Consulting. The BDC's services complement those of private sector financial institutions.

29. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Jim Prentice was named the responsible minister.

30. John A. MacNaughton was appointed Chair of the Board of Directors of the BDC on August 1, 2007.

Canada Council for the Arts

Canadian Heritage

Appropriate Minister

The Honourable Beverley J. Oda, P.C., M.P.³¹
Minister of Canadian Heritage

Chairperson

Karen Kain

Director and CEO

Robert Sirman

Head Office

350 Albert Street, 12th Floor
PO Box 1047
Ottawa ON K1P 5V8

Telephone: 613-566-4414

Toll-free: 1-800-263-5588

Fax: 613-566-4390

Website: <http://www.canadacouncil.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1957 by the *Canada Council Act* (R.S.C. 1995, c. C-2)

Status

Exempt from Divisions I to IV of Part X of the *Financial Administration Act* (except for sections 131 to 148 of Division III and section 154.01 of section IV); not an agent of Her Majesty; a charitable organization for the purposes of the *Income Tax Act*

Mandate

To foster and promote the study, enjoyment, and production of works in the arts.

Corporate profile

In 1951, the publication of the Massey Commission report presented the results of comprehensive research and analysis of Canada's cultural and educational life. The report recommended the creation of the Canada Council for the Arts (the Council), which was established on March 28, 1957, by the *Canada Council Act*.

To fulfill its mandate, the Council provides grants and services to professional Canadian artists and arts organizations in the genres of dance, interdisciplinary performing arts, media arts, music, theatre, visual arts, and writing and publishing. The Council promotes public awareness of the arts through its communications, research, and arts advocacy activities; it administers the Art Bank, Endowments and Prizes, offers the Killam Program of Scholarly Awards and the Governor General's Awards in Visual and Media Arts; and is responsible for the Canadian Commission to the United Nations Educational, Scientific and Cultural Organization (UNESCO), as well as for the Public Lending Rights Commission.

31. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Josée Verner was named the responsible minister.

Canada Deposit Insurance Corporation

Finance

Appropriate Minister

The Honourable James Michael Flaherty, P.C., M.P.
Minister of Finance

Chairperson

Bryan P. Davies

President and CEO

Guy L. Saint-Pierre

Head Office

50 O'Connor Street, 17th Floor
PO Box 2340, Station D
Ottawa ON K1P 5W5

Telephone: 613-996-2081

Toll-free: 1-800-461-2342

Fax: 613-996-6095

Website: <http://www.cdic.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1967 by the *Canada Deposit Insurance Corporation Act* (R.S.C. 1985, c. C-3; R.S.C. 1985, c. 18 (2nd Supp.); R.S.C. 1985, c. 18 (3rd Supp.); S.C. 1991, c. 45; S.C. 1992, c.c. 1, 26, 27; S.C. 1993, c. 34; S.C. 1996, c. 6; S.C. 1997, c. 15; S.C. 1999, c.c. 28, 31; S.C. 2001, c. 9; S.C. 2002, c. 8; S.C. 2003, c. 22; S.C. 2005, c. 30; S.C. 2007, c. 6; 2007, c. 29)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To provide insurance against the loss of part or all of deposits; to promote and otherwise contribute to the stability of the financial system in Canada; and to pursue the foregoing for the benefit of persons having deposits with member institutions and in such a manner as will minimize the exposure of the Corporation to loss.

Corporate profile

The Canada Deposit Insurance Corporation (CDIC) was created in 1967 to insure deposits in banks, loan and trust companies that take deposits, as well as associations governed by the *Cooperative Credit Associations Act* that take deposits, against loss in case of member failure.

To achieve its mandate, the CDIC undertakes a wide range of initiatives to increase public understanding of deposit insurance; assesses and manages the risks of insuring deposits in collaboration with regulators; and manages relationships with federal and provincial governments, member institutions, their associations, and other interested parties. The Corporation keeps abreast of economic and policy issues; and undertakes initiatives to minimize the cost of deposit insurance.

The primary functions of the CDIC include insurance and risk management, claims and recoveries, and depositor communications and awareness.

Canada Development Investment Corporation

Finance

Appropriate Minister

The Honourable James Michael Flaherty, P.C., M.P.
Minister of Finance

Chairperson

Donald McQ. Shaver

Head Office

Suite 400
1235 Bay Street
Toronto ON M5R 3K4
Telephone: 416-304-3932
Fax: 416-934-5009

Year-end

December 31

Auditors

Auditor General of Canada
KPMG LLP

Incorporation

1982 under the *Canada Business Corporations Act*; articles of incorporation, May 26, 1982

Status

Schedule III, Part II of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To manage Crown corporations and investments assigned to it and to privatize its holdings when appropriate. In January 1995, the government completed an assessment of the Corporation's future role. As a result, the Corporation's current mandate is to wind down its operations by divesting its remaining assets in an orderly fashion and to ready the Corporation for eventual dissolution.

Corporate profile

The Canada Development Investment Corporation (CDIC), a government holding company, was created in 1982 to provide a commercial vehicle for government equity investment and to manage the commercial holdings of the government.

In 1995, the CDIC was directed to divest its assets and to prepare for eventual windup. The CDIC presently has two remaining assets: its two subsidiaries. The CDIC manages these two wholly owned subsidiaries (Canada Eldor Inc. (CEI) and Canada Hibernia Holding Corporation (which, in turn, manages the federal government's 8.5% interest in the Hibernia Oil and Gas Offshore Development Project) in order to fulfill its mandate. The Corporation administers outstanding issues, such as waste contingencies and outstanding litigation.

Canada Lands Company Limited

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson

Marc Rochon

Acting President and CEO

Mark Laroche

Head Office

Suite 1200
1 University Avenue
Toronto ON M5J 2P1

Telephone: 416-952-6100
Toll-free: 1-888-252-5263
Fax: 416-952-6200
Website: <http://www.clc.ca>

Year-end

March 31

Auditors

Auditor General of Canada
Ernst & Young LLP

Incorporation

1956 by letters patent; reorganized under the
Canada Business Corporations Act,
September 19, 1977; Certificate of Continuance
under the *Canada Business Corporations Act*,
July 7, 1981

Status

Schedule III, Part I of the *Financial Administration
Act*; an agent of Her Majesty

Mandate

To create value, through its active subsidiary,
from strategic properties no longer required for
program purposes by the Government of Canada.

Corporate profile

The Canada Lands Company Limited (CLCL) was established in 1956 and is the parent company of three wholly owned subsidiaries: Canada Lands Company CLC Limited (CLC), a non-agent corporation, which carries out real estate business; Parc Downsview Park Inc. (PDP), which manages and develops the former Canadian Forces Base (CFB) Toronto lands as an urban recreational green space; and Old Port of Montréal Corporation Inc. (OPMC), which develops and promotes the Old Port of Montréal for recreational, tourism, and cultural activities, both of which are agents of her Majesty and report as parent Crown corporations.

To fulfill its mandate, the CLC purchases from the government surplus strategic properties that possess significant development potential, require innovative planning, rezoning, servicing or environment remediation, or have other specific sensitivities at various levels of government. The CLC then performs these latter activities and sells or otherwise disposes of the properties for profit. The CLC is currently active in 22 municipalities across Canada.

The property holdings of the CLC fall into three categories, namely, rental properties, properties under development, and land held for development or sale. Its principal held and managed property is Canada's most recognizable national landmark, the CN Tower in Toronto.

Canada Mortgage and Housing Corporation

Human Resources and Social Development

Appropriate Minister

The Honourable Monte Soberg, P.C., M.P.
Minister of Human Resources and Social
Development

Chairperson

Dino Chiesa

President and CEO

Karen Kinsley

Head Office

700 Montréal Road
Ottawa ON K1A 0P7

Telephone: 613-748-2000

Fax: 613-748-2098

Website: <http://www.cmhc-schl.gc.ca>

Year-end

December 31

Auditors

Auditor General of Canada
Ernst & Young LLP

Incorporation

1946 by the *Central Mortgage and Housing Corporation Act*, amended March 16, 1979, to *Canada Mortgage and Housing Corporation Act* (R.S.C. 1985, c. C-7)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty except when s.13 of its constituent Act applies

Mandate

To promote the construction, repair, and modernization of housing; the improvement of housing and living conditions, housing affordability, and choice; the availability of low-cost financing for housing; and the national well-being of the housing sector.

Corporate profile

The Canada Mortgage and Housing Corporation (CMHC) was created in 1946 by the *Central Mortgage and Housing Corporation Act*, originally to house returning war veterans and to lead the nation's housing programs.

Currently, the CMHC delivers its products and services to Canadians and supports federal policy objectives through four areas of housing activity: housing finance, assisted housing, research and information transfer, and export promotion.

To achieve its mandate, the Corporation ensures the availability, accessibility, and choice of housing funding to Canadians; improves housing and supports the housing market by providing practical information and advice to the housing industry; participates in assisted housing initiatives; and supports and promotes the export of Canadian housing products and expertise.

Canada Pension Plan Investment Board

Finance

Appropriate Minister

The Honourable James Michael Flaherty, P.C., M.P.
Minister of Finance

Chairperson

Gail Cook-Bennett

President and CEO

David F. Denison

Head Office

Suite 2600
1 Queen Street East
Toronto ON M5C 2W5
Telephone: 416-868-4075
Fax: 416-868-4083
Website: <http://www.cppib.ca>

Year-end

March 31

Auditor

Deloitte & Touche LLP

Incorporation

1998 by the *Canada Pension Plan Investment Board Act* (S.C. 1997, c. 40)

Status

Exempt from Divisions I to IV of Part X of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To assist the Canada Pension Plan in meeting its obligations to contributors and beneficiaries under the *Canada Pension Plan*; to manage any amounts transferred to it under section 108.1 of the *Canada Pension Plan* and its right, title, or interest in any designated securities, in the best interests of the contributors and beneficiaries under that Act; and to invest its assets with a view to achieving a maximum rate of return, without undue risk of loss, having regard to the factors that may affect the funding of the Canada Pension Plan and the ability of the Canada Pension Plan to meet its financial obligations on any given business day.

Corporate profile

The Canada Pension Plan Investment Board (CPPIB) was created in December 1997 by the *Canada Pension Plan Investment Board Act*. The CPPIB invests the funds not needed by the CPP to pay current benefits. Its long-term goal is to contribute to the financial strength of the CPP and help sustain the pensions of 16 million CPP contributors and beneficiaries by investing the CPP fund and maximizing returns without undue risk of loss.

In order to build a diversified portfolio of CPP assets, the CPPIB is currently investing cash flows in a diversified portfolio of public equity, private equity, real estate, infrastructure, and fixed income. On March 31, 2007, the CPP Fund totalled \$116.6 billion.

With a mandate from the federal and provincial governments, the CPPIB is accountable to Parliament and to the federal and provincial finance ministers who serve as stewards of the CPP. Based in Toronto, the CPPIB is governed and managed independently of the CPP and at arm's length from governments.

Canada Post Corporation

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson

Gordon Feeney

President and CEO

Moya Greene

Head Office

Canada Post Place
2701 Riverside Drive
Ottawa ON K1A 0B1

Telephone: 613-734-8440

Fax: 613-734-6022

Website: <http://www.canadapost.ca>

Year-end

December 31

Auditors

Auditor General of Canada
KPMG LLP

Incorporation

1981 by the *Canada Post Corporation Act*
(R.S.C. 1985, c. C-10)

Status

Schedule III, Part II of the *Financial
Administration Act*; an agent of Her Majesty

Mandate

To operate Canada's postal service on a
self-sustaining basis with a standard of service
that meets the needs of Canadians.

Corporate profile

The Canada Post Corporation (CPC) was created to provide affordable communication and mail delivery solutions from coast to coast. The CPC was established as a Crown corporation in 1981 by the *Canada Post Corporation Act*.

To achieve its mandate, the CPC now provides both physical and electronic delivery solutions, such as epost. It tailors its product offerings within its parcel business line to meet the demands of customers and supports the growth of direct mail and advertising. To measure customer satisfaction, the CPC uses both a Customer Value Management tool and telephone surveys to gather feedback.

The CPC is entrusted with approximately 10 billion messages and parcels annually. These items are processed through 22 major plants and many other facilities for delivery to 14 million addresses in Canada. In so doing, it serves approximately 31 million Canadians and over 1 million businesses and public institutions. There are now over 23,000 retail points of purchase where customers can access postal services; these have expanded from the traditional post offices into convenient kiosks in high-traffic retail locations.

Canadian Air Transport Security Authority

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson

D. Ian Glen, Q.C.

President and CEO

Jacques Duchesneau, C.M.

Head Office

99 Bank Street, 13th Floor
Ottawa ON K1P 6B9

Telephone: 1-888-294-2202

Fax: 613-991-6726

Website: <http://www.catsa-acsta.gc.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

2002 pursuant to the *Canadian Air Transport Security Authority Act*, as part of the *Budget Implementation Act, 2001*

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To take actions, either directly or through a screening contractor, for the effective and efficient screening of persons who access aircraft or restricted areas through screening points, of the property in their possession or control, and of the belongings or baggage that they give to an air carrier for transport; and to ensure consistency in the delivery of screening across Canada and for any other air transport security function that the Minister may assign to it, subject to any terms and conditions that the Minister may establish.

Corporate profile

The creation of the Canadian Air Transport Security Authority (CATSA) was the centrepiece of the Government of Canada's response to the events of September 11, 2001. CATSA was established on April 1, 2002, and is responsible for several key aviation security services.

CATSA is responsible for the delivery of consistent, effective and professional services at or above the standards set by Transport Canada. To fulfill its mandate, CATSA performs the pre-boarding screening of passengers and their belongings. It also undertakes the acquisition, deployment, operation, and maintenance of explosives detection systems at airports; performs the screening of non-passengers entering airport restricted areas; implements a restricted area identity card; contracts for RCMP policing services on selected flights and all flights to Reagan National Airport; and makes contributions for supplemental airport policing services.

CATSA is also responsible for any other air transport security functions that the Minister of Transport, Infrastructure and Communities may assign to it, subject to any terms and conditions that the Minister may establish.

Canadian Broadcasting Corporation

Canadian Heritage

Appropriate Minister

The Honourable Beverley J. Oda, P.C., M.P.³²
Minister of Canadian Heritage

Chairperson

Timothy W. Casgrain

President and CEO

Robert Rabinovitch

Head Office

181 Queen Street
PO Box 3220, Station C
Ottawa ON K1P 1K9

Telephone: 613-288-6000

Toll-free: 1-866-306-4636

Website: <http://www.cbc.radio-canada.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

Established by the 1936 *Canadian Broadcasting Act* and continued by the 1958, 1968, and 1991 broadcasting acts (R.S.C. 1991, c. 11)

Status

Exempt from Divisions I to IV of Part X of the *Financial Administration Act* (except for sections 131 to 148); an agent of Her Majesty

Mandate

As Canada's national public broadcaster, the Corporation's mission is to inform, enlighten, and entertain; to contribute to the development of a shared national consciousness and identity; to reflect the regional and cultural diversity of Canada; and to contribute to the development of Canadian talent and culture.

Corporate profile

To achieve its mandate, the Canadian Broadcasting Corporation (CBC) produces, procures, and distributes Canadian programming in English, French, and eight Aboriginal languages and broadcasts a selection of programs from around the world.

Since March 31, 2005, CBC programs have been distributed through satellites linked to a network of Hertzian waves and landlines that feed 105 base stations, 1,238 CBC transmitters, 46 affiliated independent stations, and 224 transmitters of affiliated community stations.

32. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Josée Verner was named the responsible minister.



Canadian Commercial Corporation

Foreign Affairs and International Trade

Appropriate Minister

The Honourable David Emerson, P.C., M.P.
Minister of International Trade

Chairperson

Alan R. Curleigh

President and CEO

John McBride

Head Office

Suite 1100
50 O'Connor Street
Ottawa ON K1A 0S6

Telephone: 613-996-0034

Toll-free: 1-800-748-8191

Fax: 613-995-2121

Website: <http://www.ccc.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1946 by the *Canadian Commercial Corporation Act* (R.S.C. 1985, c. C-14)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To assist in the development of trade between Canada and other nations; and to assist persons in Canada to obtain goods and commodities from outside Canada and to dispose of goods and commodities that are available for export from Canada.

Corporate profile

The Canadian Commercial Corporation (CCC) is a Crown corporation mandated to assist in the development of international trade, focussing on sectors where there is a clear government role that are either sensitive and outside of the World Trade Organization's (WTO) disciplines, such as defence, or where foreign governments require additional capacity to undertake complex and timely procurements, namely in emerging and developing country markets. Through its contracting and procurement services, the CCC enables exports of Canadian goods and services worth over \$1.2 billion a year.

The CCC also manages the Defence Production Sharing Agreement (DPSA) under which Canadian companies are treated as equal partners in an integrated North American defence industrial base and therefore have equal opportunity for contracts with the United States Department of Defense (U.S. DoD).

Canadian Dairy Commission

Agriculture and Agri-Food

Appropriate Minister

The Honourable Chuck Strahl, P.C., M.P.³³
Minister of Agriculture and Agri-Food

CEO

John Core

Head Office

Central Experimental Farm
Building 55, NCC Driveway
960 Carling Avenue
Ottawa ON K1A 0Z2

Telephone: 613-792-2000

Fax: 613-792-2009

Website: <http://www.cdc-ccl.gc.ca>

Year-end

July 31

Auditor

Auditor General of Canada

Incorporation Status

1966 by the *Canadian Dairy Commission Act* (R.S.C. 1985, c. C-15); (S.C. 1994, c. 26 and c. 38); (S.C. 1995, c. 23)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To provide efficient producers of milk and cream with the opportunity of obtaining a fair return for their labour and investment and to provide consumers with a continuous and adequate supply of dairy products of high quality.

Corporate profile

The Canadian Dairy Commission (CDC) was established on October 31, 1966, in order to coordinate federal and provincial dairy policies and create a control mechanism for milk production that would help stabilize production and avoid costly surpluses.

To fulfil its mandate, the CDC promotes the use of dairy products; investigates matters relating to the production, processing, or marketing of any dairy product; purchases, stores, processes, or sells dairy products within Canada's World Trade Organization (WTO) commitments; advises the Minister of Agriculture and Agri-Food on matters relating to dairy policy; determines domestic requirements for industrial milk and cream for purposes of establishing the Market Sharing Quota; sets Canadian market target pricing for various dairy products and then offers to purchase these products for retail sale; and helps to build a consensus among industry players and governments that underlies the orderly marketing of dairy products in Canada through its research and advisory function, as well as its facilitative efforts on behalf of the Canadian Milk Supply Management Committee.

33. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Gerry Ritz was named the responsible minister.

Canadian Museum of Civilization

Canadian Heritage

Appropriate Minister

The Honourable Beverley J. Oda, P.C., M.P.³⁴
Minister of Canadian Heritage

Chairperson

Fredrik S. Eaton

President and CEO

Victor Rabinovitch

Head Office

100 Laurier Street
Gatineau QC J8X 4H2

Telephone: 819-776-7116

Fax: 819-776-7122

Website: <http://www.civilization.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1990 by the *Museums Act* (S.C. 1990, c.3)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To increase, throughout Canada and internationally, interest in, knowledge, and critical understanding of, and appreciation and respect for human cultural achievements and human behaviour by establishing, maintaining, and developing for research and posterity a collection of objects of historical or cultural interest, with special but not exclusive reference to Canada, and by demonstrating those achievements and behaviour, the knowledge derived from them, and the understanding they represent.

Corporate profile

The Canadian Museum of Civilization Corporation (CMCC) was established as a Crown corporation in 1990 by the *Museums Act*. The Corporation's primary responsibilities are the management of Canada's national museum of human history, the Canadian Museum of Civilization (CMC), Canada's national museum of military history, the Canadian War Museum (CWM), and a virtual museum on the Web, the Museum of New France (VMNF). Through its activities, the Corporation practices museological excellence, thereby promoting a greater understanding of Canadian identity, history, and culture.

The Canadian Museum of Civilization is recognized as one of the premier cultural facilities of the 20th century. The Canadian War Museum's exhibitions and public programs have a single overriding objective: to help all Canadians understand their country's military history in its personal, national, and international dimensions.

34. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Josée Verner was named the responsible minister.

Canadian Museum of Nature

Canadian Heritage

Appropriate Minister

The Honourable Beverley J. Oda, P.C., M.P.³⁵
Minister of Canadian Heritage

Chairperson

Robert Kenneth Armstrong, O.M.C.

President and CEO

Joanne DiCosimo

Head Office

Victoria Memorial Museum Building
240 McLeod Street
PO Box 3443, Station D
Ottawa ON K1P 6P4

Telephone: 613-566-4700

Toll-free: 1-800-263-4433

Fax: 613-364-4020

Website: <http://www.nature.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1990 by the *Museums Act* (S.C. 1990, c. 3)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To increase, throughout Canada and internationally, interest in, knowledge of, and appreciation and respect for the natural world by establishing, maintaining, and developing for research and posterity a collection of natural history objects, with special but not exclusive reference to Canada, and by demonstrating the natural world, the knowledge derived from it, and the understanding it represents.

Corporate profile

On July 1, 1990, the Canadian Museum of Nature (CMN) was established as a Crown corporation by the *Museums Act*.

To achieve its mandate, the CMN performs systematic research and then applies its expertise to specific projects in various subject areas, such as biodiversity, earth sciences, and life sciences. The CMN presents Canada's natural heritage through multiple static exhibitions and travelling exhibitions, high-definition cinema offerings, and daily special programs at its main site, the Victoria Memorial Museum Building in Ottawa.

35. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Josée Verner was named the responsible minister.

Canadian Race Relations Foundation

Canadian Heritage

Appropriate Minister

The Honourable Beverley J. Oda, P.C., M.P.³⁶
Minister of Canadian Heritage

Acting Chairperson

Andrée Ménard

Executive Director

Dr. Ayman Al-Yassini

Head Office

Suite 701
4576 Yonge Street
Toronto ON M2N 6N4
Telephone: 416-952-3500
Toll-free: 1-888-240-4936
Fax: 416-952-3326
Website: <http://www.crr.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1996 under the *Canadian Race Relations Foundation Act*

Status

Exempt from Part X of the *Financial Administration Act* (except for sections 131 to 148); not an agent of Her Majesty; a registered charity for the purposes of the *Income Tax Act*

Mandate

To facilitate, throughout Canada, the development, sharing, and application of knowledge and expertise to contribute to the elimination of racism and all other forms of racial discrimination in Canadian society.

Corporate profile

In 1988, the Government of Canada and the National Association of Japanese Canadians signed the Japanese Canadian Redress Agreement. Through this agreement, the federal government promised to create a Canadian Race Relations Foundation that would "foster racial harmony and cross-cultural understanding and help eliminate racism."

The Canadian Race Relations Foundation (CRRF) was proclaimed by the federal government on October 28, 1996, and officially opened its doors in November 1997. The government provided the CRRF with a one-time endowment fund of \$24 million. The CRRF operates entirely on income generated by the invested endowment fund and through donations.

To realize its mandate, the CRRF raises public awareness of the causes and manifestations of racism in Canada. It also studies and provides perspective on research data, making contributions to the elimination of racism, and it disseminates information through its website (<http://www.crr.ca>), annotated bibliographies, and published materials.

36. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Josée Verner was named the responsible minister.

Canadian Tourism Commission

Industry

Appropriate Minister

The Honourable Maxime Bernier, P.C., M.P.³⁷
Minister of Industry

Chairperson

The Honourable Charles Lapointe, P.C.

President and CEO

Michele McKenzie

Head Office

Suite 1400, Four Bentall Centre
1055 Dunsmuir Street
Box 49230
Vancouver BC V7X 1L2

Telephone: 604-638-8300

Fax: 604-638-8425

Website: <http://www.canadatourism.com>

Year-end

December 31

Auditor

Auditor General of Canada

Incorporation

2001 by the *Canadian Tourism Commission Act* (S.C. 2000, c. C-5)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To sustain a vibrant and profitable tourism industry in Canada; market Canada as a desirable tourist destination; support a cooperative relationship between the private sector and the governments of Canada; the provinces, and the territories with respect to Canadian tourism; and provide information about Canadian tourism to the private sector and to the federal, provincial, and territorial governments.

Corporate profile

Canada's tourism industry makes an essential contribution to the Canadian economy and is vital to the social and cultural identity and integrity of Canada.

To achieve its mandate, the Canadian Tourism Commission (CTC) leads the tourism industry in marketing Canada as a premier four-season tourism destination and in generating travel export revenues. Through collaboration and partnerships with the private sector, the governments of Canada, the provinces, and the territories, the CTC works with the tourism sector to maintain its competitiveness. With its public- and private-sector partners, the CTC undertakes joint advertising and promotional activities in markets across Canada, the United States, Asia-Pacific, and Europe/Latin America. The CTC conducts macroeconomic, market, and industry research; performs product innovation and enhancement activities; and publishes *Tourism Snapshot* (a monthly and year-to-date update of key tourism-related statistics), *TOURISM Daily*, *TOURISM Online*, and *TOURISM* (the magazine for Canada's tourism industry).

37. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Jim Prentice was named the responsible minister.

Cape Breton Development Corporation

Natural Resources

Appropriate Minister

The Honourable Gary Lunn, P.C., M.P.
Minister of Natural Resources

Chairperson

Gordon M. MacInnis

President and CEO

Dr. Ross McCurdy

Head Office

70 Crescent Street
Sydney NS B1S 2Z7

Telephone: 902-563-0050

Fax: 902-563-0054

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1967 by the *Cape Breton Development Corporation Act* (R.S.C. 1985, c. C-25)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To administer and fund the closure of the mining operations and related workforce reduction programs.

Corporate profile

The Cape Breton Development Corporation (DEVCO) was formed by an Act of Parliament in 1967, to assume control of a failing private coal mine. DEVCO, which is located on Cape Breton Island, Nova Scotia, closed its last functional coal mine in the fall of 2001. Since that time, the sale of surface assets, including the pier, railway, and other associated assets has been undertaken with a view to winding up operations.

The residual activities of DEVCO involve addressing significant obligations for benefits to former employees, and for environmental remediation of the land as well as the disposal of all remaining assets.

Corporation for the Mitigation of Mackenzie Gas Project Impacts³⁸

Indians Affairs and Northern Development

Appropriate Minister

The Honourable Jim Prentice, P.C., Q.C., M.P.³⁹
Minister of Indian Affairs and Northern Development

Chairperson

President and CEO

Head Office

Yellowknife

Telephone: N/A

Fax: N/A

Year-end

March 31

Auditor

To be determined

Incorporation

Mackenzie Gas Project Impacts Act (2006, c. 4, s. 208)

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

Will be responsible for the administration of the \$500-million Mackenzie Gas Project Impacts Fund. This fund is designed to support mitigation strategies related to the socio-economic impacts from the Mackenzie Gas Project.

Corporate profile

38. As at July 31, 2007, this Crown corporation is non-operational.

39. Information is accurate as at July 31, 2007. On August 14, 2007, the Honuorable Chuck Strahl was named the responsible minister.

Defence Construction (1951) Limited

Public Works and Government Services

Appropriate Minister

The Honourable Michael Fortier, P.C.
Minister of Public Works and Government
Services

Chairperson

John D. McLure

President and CEO

Ross Nicholls

Head Office

Constitution Square
350 Albert Street, 19th Floor
Ottawa ON K1A 0K3

Telephone: 613-998-9548

Toll-free: 1-800-514-3555

Fax: 613-998-1061

Website: <http://www.dcc-cdc.gc.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1951 by the *Defence Production Act*
(R.S.C. 1985, c. D-1); continued under the
Canada Business Corporations Act,
November 21, 1978

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To provide a wide variety of property-related services to support National Defence in the management of its facilities' infrastructure needs.

Corporate profile

Defence Construction Canada (DCC) was established as a Crown corporation in 1951 and was originally created to help build the defence infrastructure that would protect Canadians throughout the cold war.

To achieve its mandate, the DCC provides service in the areas of engineering contracting, contract management, and other property-related services in support of defence projects. The DCC's involvement includes supporting the environmental programs of National Defence, as well as its construction programs both at home and abroad. All infrastructure work is implemented by private industry, and the DCC serves as an interface between National Defence and the contractors and suppliers hired to complete the work. The DCC's function is to assure the financial and competitive integrity of the contracting process; devise sound contracts that protect the interests of both the government and those entrusted with their implementation; and monitor and influence the time, cost, and quality aspects of projects.

Enterprise Cape Breton Corporation

Atlantic Canada Opportunities Agency

Appropriate Minister

The Honourable Peter Gordon MacKay, P.C., M.P.
Minister of the Atlantic Canada Opportunities Agency

Chairperson

Monique Collette

Acting CEO

Marlene Usher

Head Office

70 Crescent Street
PO Box 1750
Sydney NS B1S 2Z7
Telephone: 902-564-3600
Fax: 902-564-3825
Website: <http://www.ecbc.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1988 by the *Enterprise Cape Breton Corporation Act* (Part II of the *Government Organization Act*, *Atlantic Canada*, 1987 [S.C. 1988, c. 50])

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To promote and assist, either alone or in conjunction with any person or the Government of Canada or of Nova Scotia or any agency of either of those governments, the financing and development of industry on Cape Breton Island to provide employment outside the coal-producing industry and to broaden the base of the economy of Cape Breton Island.

Corporate profile

To offset the economic impact of the closure of the coal and steel industries and the closure of the ground fisheries on Cape Breton Island, the Government of Canada established the Enterprise Cape Breton Corporation (ECBC) in 1988. The ECBC was specifically created to assist in the transition of the Cape Breton economy to alternative industries.

In August 2000, a subsidiary was incorporated to support the financing end of the ECBC's mandate. The subsidiary, the Cape Breton Growth Fund (CBGF), is presently winding down its operations and all residual activities will be assumed by ECBC in 2007–08.

To achieve its mandate, the ECBC takes a lead role fostering sustainable job creation and economic growth on Cape Breton Island and the Mulgrave area of Nova Scotia and promotes these objectives in cooperation with the private and public sectors. The ECBC also delivers economic development programs on behalf of the Atlantic Canada Opportunities Agency.

Export Development Canada

Foreign Affairs and International Trade

Appropriate Minister

The Honourable David Emerson, P.C., M.P.
Minister of International Trade

Chairperson

Jim Dinning

Acting President and CEO

Eric Siegel

Head Office

151 O'Connor Street
PO Box 655
Ottawa ON K1A 1K3

Telephone: 613-598-2500

TTY: 1 866-574-0451

Toll-free: 1 866-283-2957

Fax: 613-237-2690

Website: <http://www.edc.ca>

Year-end

December 31

Auditor

Auditor General of Canada

Incorporation

1969 by the *Export Development Act*
(R.S.C. 1985, c. E-20); (S.C. 1993, c. 26, in force
June 10, 1993); (S.C. 2001, c. 33, in force
December 21, 2001)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To support and develop, directly or indirectly,
Canada's export trade and Canadian capacity to
engage in that trade and respond to international
business opportunities.

Corporate profile

Export Development Canada (EDC) was established as a Crown corporation and as Canada's Export Credit Agency to support and develop trade between Canada and other countries and increase Canada's competitiveness in the international market place. As an instrument of public policy and a full partner in the Government of Canada's trade and investment agenda, EDC looks to facilitate the export and investment plans of Canadian companies to help them succeed in an evolving global market.

To fulfill its mandate, EDC provides trade financing and risk mitigation services to Canadian companies involved in export trade. It raises funds by charging fees for its services and interest on its loans, as well as issuing debt in capital markets. This financial strength combined with innovative products, international networks, and in-depth analysis of global economic conditions—sector by sector, country by country—helps EDC focus on the needs and opportunities of Canadian exporters and investors.

Farm Credit Canada

Agriculture and Agri-Food

Appropriate Minister

The Honourable Chuck Strahl, P.C., M.P.⁴⁰
Minister of Agriculture and Agri-Food
and Minister for the Canadian Wheat Board

Chairperson

Gill Shaw

President and CEO

John J. Ryan

Head Office

1800 Hamilton Street
PO Box 4320
Regina SK S4P 4L3

Telephone: 306-780-8100

Toll-free: 1-888-332-3301

Fax: 306-780-5875

Website: <http://www.fcc-fac.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1959 by the *Farm Credit Act*; continued on April 2, 1993, under the *Farm Credit Corporation Act* (S.C. 1993, c. 14); and continued on June 14, 2001, under the *Farm Credit Canada Act* (S.C. 2001, c. 22)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To enhance rural Canada by providing specialized and personalized business and financial services and products to farming operations, including family farms, and to those businesses in rural Canada, including small and medium-sized businesses, that are related to farming.

Corporate profile

Farm Credit Canada (FCC) dates back to 1929, when the Canadian Farm Loan Board was established to provide long-term mortgage credit to farmers. The Farm Credit Corporation was established through the *Farm Credit Act* in 1959, making the latter the successor of the Canadian Farm Loan Board. In 1993, the Act was updated as the *Farm Credit Corporation Act* to enable a broader range of services.

On June 14, 2001, the *Farm Credit Canada Act* received Royal Assent, updating the 1993 *Farm Credit Corporation Act* to help address the changing and increasingly complex nature of customers' business needs. The new Act continued the corporation as Farm Credit Canada and allowed the offering of a broader range of services to producers and agribusiness operators with continued commitment to primary farming operations.

To achieve its mandate, the FCC offers flexible credit to primary producers and agribusinesses; offers financial and business management services that meet and anticipate the emerging needs of the agricultural industry; provides Canadian producers with increased access to a broader range of services to help them achieve long-term success; and provides this service from 100 offices across Canada, primarily based in farming communities.

40. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Gerry Ritz was named the responsible minister.

Federal Bridge Corporation Limited, The

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

President and CEO

Norman Willans, Acting CEO

Head Office

Suite 1210
55 Metcalfe Street
Ottawa ON K1P 6L5
Telephone: 613-993-6880
Fax: 613-993-6945
Website: <http://www.federalbridge.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1998 under the *Canada Business Corporations Act*

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To provide users with safe and effective infrastructures at its two wholly owned subsidiaries, Jacques Cartier and Champlain Bridges Incorporated and The Seaway International Bridge Corporation Ltd., as well as at the Canadian facilities of the Thousand Islands Bridge.

Corporate profile

The Federal Bridge Corporation Limited (FBCL) was incorporated in 1998 to assume the non-navigational management responsibilities of the St. Lawrence Seaway Authority.

The FBCL is also responsible for the Jacques Cartier and Champlain Bridges Incorporated, the Seaway International Bridge Corporation, Ltd., and the activities of the Canadian halves of both the Thousand Islands International Bridge and the Sault Ste. Marie International Bridge. The Corporation and its other subsidiary, the St. Mary's River Bridge Company, as well as its joint venture, the Seaway International Bridge Corporation, Ltd., finance their activities through their own operating revenues, while the subsidiary, the Jacques Cartier and Champlain Bridges Incorporated, depends on the Government of Canada for its financing.

To achieve its mandate, the Federal Bridge Corporation Limited's activities involve major and ongoing maintenance projects, management improvement initiatives, and forward planning.

First Nations Statistical Institute

Indian Affairs and Northern Development

Appropriate Minister

The Honourable Jim Prentice, P.C., Q.C., M.P.⁴¹
Minister of Indian Affairs and Northern Development

Chairperson

Dr. Mark S. Dockstatort

First Nations Chief Statistician

Vacant

Head Office

Nipissing First Nation
First Nations Statistics
2515 Bank Street
PO Box 40077
Ottawa ON K1V 0W8
Website: <http://www.firststats.ca>

Year-end

December 31

Auditor

To be determined

Incorporation

2006 by the *First Nations Fiscal and Statistical Management Act*

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To provide statistical information and analysis of the fiscal, economic, and social conditions of First Nations; to promote the quality, coherence, and compatibility of First Nations statistics; to work with and provide advice to federal and provincial departments and agencies on First Nations statistics; to work in cooperation with Statistics Canada to ensure that the national statistical system meets the needs of First Nations; and to build statistical capacity in First Nations governments.

Corporate profile

The First Nations Statistical Institute (FNSI) was created to respond to a need within First Nations for complete, reliable, and accurate statistical information.

The FNSI aims to become a centre of statistical expertise for First Nations and other stakeholders. The FNSI will provide a number of services that will produce high-quality information and establish greater use of First Nations statistics for all parties.

In carrying out its mandate, the FNSI is committed to serving First Nations and all Canadians by improving access and use of information about First Nations through the delivery of projects and products that meet their needs; sustaining expertise and building capacity on the use of statistics; and promoting a sound system of statistical information for First Nations.

The FNSI will aspire to be Canada's primary source for the production of accurate, relevant, and responsive statistical information on First Nations.

41. Information is accurate as at July 31, 2007. On August 14, 2007 the Honourable Chuck Stral was named the responsible minister.

Freshwater Fish Marketing Corporation

Fisheries and Oceans

Appropriate Minister

The Honourable Loyola Hearn, P.C., M.P.
Minister of Fisheries and Oceans

Chairperson

Jim Bear

President and CEO

Robert F. Hand

Head Office

1199 Plessis Road
Winnipeg MB R2C 3L4

Telephone: 204-983-6601

Fax: 204-983-6497

Year-end

April 30

Auditor

Auditor General of Canada

Incorporation

1969 by the *Freshwater Fish Marketing Act*
(R.S.C. 1985, c. F-13)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To purchase all fish lawfully fished and offered for sale, to create an orderly market, to promote international markets, to increase the fish trade, and to increase returns to fishers.

Established with the participation of each of the provinces and the territory in which it operates for the purpose of marketing and trading in and outside of Canada in fish, fish products, and fish by-products produced within its mandated region. The participation of the provinces of Manitoba, Saskatchewan, Alberta, and Ontario and the Northwest Territories was established by agreement with the Government of Canada.

Corporate profile

In 1969, the McIvor Commission report recommended the creation of the Freshwater Fish Marketing Corporation (FFMC) to improve the state of the commercial fishing industry and increase returns to commercial fishers in Central and Western Canada. The FFMC was created on February 12, 1969, as a federal Crown corporation.

To achieve its mandate, the FFMC operates much like a producers' cooperative, with the beneficiaries being the commercial fish producers in Manitoba, Saskatchewan, Alberta, the Northwest Territories, and Northwestern Ontario. It trades and markets the products of the commercial fishery on an inter-provincial and export basis and provides a range of products and services to its customers in order to achieve the greatest economic returns possible for the commercial fish producers it serves.

Great Lakes Pilotage Authority

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson

J. Douglas Smith

CEO

Robert F. Lemire

Head Office

202 Pitt Street, 2nd Floor

PO Box 95

Cornwall ON K6H 5R9

Telephone: 613-933-2991

Fax: 613-932-3793

Website: <http://www.glpa-apgl.com>

Year-end

December 31

Auditor

Auditor General of Canada

Incorporation

1972 by the *Pilotage Act* (R.S.C. 1985, c. P-14); incorporated under the *Canada Corporations Act* in May 1972 as a subsidiary of The St. Lawrence Seaway Authority; deemed to be a parent corporation within the meaning of the *Financial Administration Act* and became a parent corporation on October 1, 1998, pursuant to the *Canada Marine Act*

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To establish, maintain, and administer a safe and efficient pilotage service in all Canadian waters in Ontario and Manitoba, as well as in Québec south of the northern entrance to the St. Lambert Lock.

Corporate profile

The Pilotage Act received Royal Assent on February 1, 1972, as a result of the recommendations of the Royal Commission of Pilotage (1962–71). Under the *Pilotage Act*, the Great Lakes Pilotage Authority was established as a Crown corporation, along with three other pilotage authorities—the Atlantic Pilotage Authority, the Laurentian Pilotage Authority, and the Pacific Pilotage Authority.

In order to achieve its mandate, the Great Lakes Pilotage Authority provides pilotage services and coordinates its operations with a number of other organizations, such as the St. Lawrence Seaway Management Corporation and the United States Seaway Development Corporation, which operate the lock facilities and maintain a traffic control system within the region. With the approval of the Governor in Council, the Corporation makes regulations that prescribe the compulsory pilotage areas, the ships or classes of ships that are subject to compulsory pilotage, when compulsory pilotage may be waived, the tariff rates for pilotage, and the classes of licences and classes of pilotage certificates that may be issued.

International Development Research Centre

Foreign Affairs and International Trade

Appropriate Minister

The Honorable Peter Gordon MacKay, P.C., M.P.⁴²
Minister of Foreign Affairs

Chairperson

Gordon S. Smith

President

Maureen O'Neil

Head Office

250 Albert Street
PO Box 8500
Ottawa ON K1G 3H9

Telephone: 613-236-6163

Fax: 613-565-8212

Website: <http://www.idrc.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1970 by the *International Development Research Centre Act* (R.S.C. 1985, c. I-19)

Status

Exempt from Divisions I to IV of Part X of the *Financial Administration Act* (except for sections 131 to 148); not an agent of Her Majesty

Mandate

To initiate, encourage, support, and conduct research into the problems of the developing regions of the world and into the means for applying and adapting scientific, technical, and other knowledge for the economic and social advancement of those regions.

Corporate profile

In May 1970, as a result of a commission report called *Partners in Development* (the Pearson Report) and subsequent related consultations, the International Development Research Centre (IDRC) was established as a Crown corporation.

The IDRC is one of the world's leading institutions in the generation and application of new knowledge to meet the challenges facing developing countries. The IDRC funds applied research by researchers in developing countries on problems they identify as crucial to their communities. It also provides technical support to those researchers. The IDRC builds local capacity in developing countries to undertake research and create innovations, believing that people in developing countries must take the lead in producing and applying knowledge for the benefit of their own communities. The IDRC also fosters alliances and knowledge sharing between scientific, academic, and development communities in Canada and developing countries. The IDRC's core mission supports Canada's foreign policy and innovation policy goals.

42. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Maxime Bernier was named the responsible minister.

Laurentian Pilotage Authority

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson

Michel Beauregard

CEO

Réjean Lanteigne

Head Office

Suite 1501
555 René Lévesque Blvd. West
Montréal QC H2Z 1B1

Telephone: 514-283-6320

Fax: 514-496-2409

Website: <http://www.pilotagestlaurent.gc.ca>

Year-end

December 31

Auditor

Auditor General of Canada

Incorporation

1972 by the *Pilotage Act* (R.S.C. 1985, c. P-14)

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To operate, maintain, and administer a safe and efficient pilotage service in the St. Lawrence River between Les Escoumins and the north end of the St. Lambert Lock, in the Saguenay River, and in Chaleur Bay north of Cap d'Espoir.

Corporate profile

The Pilotage Act received Royal Assent on February 1, 1972, as a result of the recommendations of the Royal Commission of Pilotage (1962–71). Under the *Pilotage Act*, the Laurentian Pilotage Authority was established as a Crown corporation along with three other pilotage authorities—the Atlantic Pilotage Authority, the Great Lakes Pilotage Authority, and the Pacific Pilotage Authority.

In order to achieve its mandate, the Laurentian Pilotage Authority serves three mandatory pilotage districts: one for the Port of Montréal, another for the navigable waters between Montréal and Québec City, and a third for the navigable waters between Québec City and Les Escoumins, including the Saguenay River. The Corporation owns and operates a pilot station at Les Escoumins with pilot boats capable of carrying pilots year round. With the approval of the Governor in Council, the Corporation makes regulations that prescribe the compulsory pilotage areas, the ships or classes of ships that are subject to compulsory pilotage, when compulsory pilotage may be waived, the tariff rates for pilotage, and the classes of licences and classes of pilotage certificates that may be issued.

Marine Atlantic Inc.

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson

Robert Crosbie

President and CEO

Roger Flood

Head Office

10 Fort William Place, Suite 802
Baine Johnston Centre
St. John's NL A1C 1K4

Telephone: 709-772-8957

Fax: 709-772-8956

Website: <http://www.marine-atlantic.ca>

Year-end

December 31

Auditor

Auditor General of Canada

Incorporation

1977 by the *Canada Business Corporations Act*;
status and ownership changed as of
December 30, 1986, pursuant to the *Marine
Atlantic Inc. Acquisition Authorization Act*
(S.C. 1986, c. 36)

Status

Schedule III, Part I of the *Financial Administration
Act*; not an agent of Her Majesty

Mandate

To provide a safe, environmentally responsible
and quality ferry service between the Island of
Newfoundland and the Province of Nova Scotia in
a reliable, courteous, and cost-effective manner.

Corporate profile

To provide transportation between the Island of Newfoundland and Nova Scotia, Marine Atlantic Inc. was created and has provided continuous ferry services since the Province of Newfoundland and Labrador joined Canada in 1949. Marine Atlantic Inc. was made a Crown corporation in 1986. Marine Atlantic Inc. continues to have a strong economic presence in the region; it plays an important role in Newfoundland and Labrador's commerce and tourism industries.

To achieve its mandate, Marine Atlantic Inc. guarantees a year-round ferry link between North Sydney, Nova Scotia, and Port aux Basques, Newfoundland and Labrador. It also operates a seasonal alternative service between Argentia, Newfoundland and Labrador, and North Sydney during the summer months; and owns and operates four ice-breaking class ocean-going ferry vessels and three ferry terminals.

National Arts Centre Corporation

Canadian Heritage

Appropriate Minister

The Honourable Beverley J. Oda, P.C., M.P.⁴³
Minister of Canadian Heritage

Chairperson

Julia E. Foster

President and CEO

Peter A. Herrndorf

Head Office

53 Elgin Street
PO Box 1534, Station B
Ottawa ON K1P 5W1

Telephone: 613-947-7000
Toll-free: 1-866-850-ARTS
Fax: 613-996-9578
Website: <http://www.nac-cna.ca>

Year-end

August 31

Auditor

Auditor General of Canada

Incorporation

1966 by the *National Arts Centre Act*
(R.S.C. 1985, c. N-3)

Status

Exempt from Divisions I to IV of Part X of the *Financial Administration Act* (except for sections 131 to 148); not an agent of Her Majesty; a charitable organization for the purposes of the *Income Tax Act*

Mandate

To operate and maintain the Centre, to develop the performing arts in the National Capital Region described in the schedule to the *National Capital Act*, and to assist the Canada Council for the Arts in the development of the performing arts elsewhere in Canada.

Corporate profile

Conceived as the major project of the federal government for the Centennial celebrations, the National Arts Centre Corporation (NAC) was created in 1966 by an Act of Parliament as a national showcase for the performing arts. The NAC officially opened on June 2, 1969.

To fulfill its mandate, the NAC co-produces arts performances with other organizations throughout the country; hosts festivals and, through the media and its tours, reaches out to audiences across Canada and around the world; presents classical music, dance, English-language theatre, French-language theatre, variety, and community programming; and is home to the NAC Orchestra.

In addition to ticket sales and donations, the NAC generates half of its total revenue from facilities rentals, catering, and restaurant and parking services at its site on the Rideau Canal in Ottawa.

43. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Josée Verner was named the responsible minister.

National Capital Commission

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson

Russell Mills

CEO

Micheline Dubé

Head Office

40 Elgin Street
Ottawa ON K1P 1C7

Telephone: 613-239-5555

Fax: 613-239-5039

Website: <http://www.canadascapital.gc.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1958 by the *National Capital Act* (R.S.C. 1985,
c. N-4); amended in 1988 (S.C. 1988, c. 54)

Status

Schedule III, Part I of the *Financial Administration
Act*; an agent of Her Majesty

Mandate

To prepare plans for and assist in the
development, conservation, and improvement of
the National Capital Region in order that the
nature and character of the seat of the
Government of Canada may be in accordance
with its national significance; to organize,
sponsor, or promote such public activities and
events in the National Capital Region as will
enrich the cultural and social fabric of Canada,
taking into account the federal character of
Canada, the equality of status of the official
languages of Canada, and the heritage of the
people of Canada.

Corporate profile

The work of the National Capital Commission (NCC) ensures that federal lands and public programs in Canada's Capital Region (CCR) contribute to the creation of a capital that is a source of pride and national significance for all Canadians.

To achieve its mandate, the NCC animates and interprets the capital as a place to experience Canadian heritage, culture, and achievements through the presentation of major events, including Canada Day and Winterlude, as well as through the Capital Infocentre and other orientation programs to inform visitors about the capital, and through outreach and marketing activities to increase awareness of the capital outside the CCR. The NCC plans the development and use of federal lands in the CCR and manages and protects its own physical assets, including six official residences, urban lands, parks, parkways, bridges, Gatineau Park, and the Greenbelt, as well as other key federal lands and buildings in the CCR.

National Gallery of Canada

Canadian Heritage

Appropriate Minister

The Honourable Beverley J. Oda, P.C., M.P.⁴⁴
Minister of Canadian Heritage

Chairperson

Donald R. Sobey

Director and CEO

Pierre Th  berge, O.C., C.Q.

Head Office

380 Sussex Drive
PO Box 427, Station A
Ottawa ON K1N 9N4
Telephone: 613-990-1985
Toll-free: 1-800-319-2787
Fax: 613-993-4385
Website: <http://www.gallery.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1990 by the *Museums Act* (S.C. 1990, c. 3)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To develop, maintain, and make known, throughout Canada and internationally, a collection of works of art, both historic and contemporary, with special but not exclusive reference to Canada, and to further the knowledge, understanding, and enjoyment of art in general among all Canadians.

Corporate profile

In 2005, the National Gallery of Canada (the Gallery) celebrated the 125th anniversary of its founding in 1880 by the then Governor General, the Marquis of Lorne, and the Royal Canadian Academy of Arts. With the enactment of the 1913 *National Gallery of Canada Act*, the federal government assumed responsibility for the fledgling institution. The government continued its stewardship through successive Acts of Parliament, culminating in the *Museums Act* of July 1, 1990, which established the Gallery as a Crown corporation. The Act also confirmed the Canadian Museum of Contemporary Photography—which was created in 1985 and thus celebrated its 20th anniversary in 2005—as an affiliate of the Gallery.

To achieve its mandate, the Gallery has four key activities: the Collection Program Activity, which consists of curatorial research, acquisition, preservation, and collections management; the Outreach Program Activity, which includes exhibitions and installations, education, publications, communications, and loans; the Accommodations Program Activity, which covers building operations and capital; and the Corporate Management Program Activity, which includes governance, administration, and the Gallery's revenue generation activities.

44. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Jos  e Verner was named the responsible minister.

National Museum of Science and Technology

Canadian Heritage

Appropriate Minister

The Honourable Beverley J. Oda, P.C., M.P.⁴⁵
Minister of Canadian Heritage

Chairperson

James Paul

President and CEO

Christopher J. Terry

Head Office

2380 Lancaster Road
PO Box 9724, Station T
Ottawa ON K1G 5A3

Telephone: 613-991-3044

Toll-free: 1-866-442-4416

Fax: 613-990-3636

Website: <http://www.technomuses.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1990 by the *Museums Act* (S.C. 1990, c. 3)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To foster scientific and technological literacy throughout Canada by establishing, maintaining, and developing a collection of scientific and technological objects, with special but not exclusive reference to Canada, and by demonstrating the products and processes of science and technology, as well as their economic, social, and cultural relationships with society.

Corporate profile

The National Museum of Science and Technology (NMST), which now uses "the Canada Science and Technology Museum Corporation" as its operating name, dates back to the Massey Commission Report of 1951, which recommended the creation of a national museum of science and technology to collect, preserve, research, and interpret Canada's technological heritage. The NMST was subsequently proclaimed a Crown corporation in 1990.

To achieve its mandate, the NMST currently develops and manages a representative collection of scientific and technological artefacts and materials. The collection focusses on seven major subject areas: aviation; communications; manufacturing; natural resources; renewable resources including agriculture; scientific instrumentation; and transportation. The NMST manages three museums: the Canada Agriculture Museum, the Canada Aviation Museum, and the Canada Science and Technology Museum. Each museum undertakes curatorial work and sets its own public programming activities and strategies, in recognition of the different markets and clienteles it serves.

45. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Josée Verner was named the responsible minister.

Old Port of Montréal Corporation Inc.

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson

Bernard Roy

President and CEO

Claude Benoit

Head Office

333 de la Commune Street West
Montréal QC H2Y 2E2

Téléphone: 514-283-5256

Fax: 514-283-8423

Website: <http://www.oldportofMontréal.com>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1981 under the *Canada Business Corporations Act*

Status

Wholly owned subsidiary of the Canada Lands Company Limited; directed by Order in Council (P.C. 1987-86) to report as if it were a parent Crown corporation; an agent of Her Majesty

Mandate

To develop and promote the Old Port of Montréal site and to manage and maintain the Crown property in that location intended for recreational, tourist, and cultural activities for the general public.

Corporate profile

The Old Port of Montréal Corporation (OPMC) was incorporated on November 26, 1981, as a wholly owned subsidiary of the Canada Lands Company Limited (CLCL).

To achieve its mandate, the OPMC manages and develops a riverside urban park in the city of Montréal for recreation, tourism, and cultural activities through two business units: the Quays of the Old Port and the Montréal Science Centre.

The Quays of the Old Port ensure the exhibition of the arts and Canadian diversity, the presentation of the maritime and port history of the site, recreational and tourist activities, and visitor services and the offer of activities and services of a commercial nature, including parking.

The Montréal Science Centre (MSC) ensures the dissemination of science and technology through permanent and temporary interactive exhibitions, the IMAX® Telus theatre, and the IMMERSION movie game, along with other cultural and educational action programs. The MSC also promotes the know-how of Canadian enterprises.

Pacific Pilotage Authority

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson

David Gardiner

President and CEO

Kevin Obermeyer

Head Office

Suite 1000
1130 West Pender Street
Vancouver BC V6E 4A4
Telephone: 604-666-6771
Fax: 604-666-1647
Website: <http://www.ppa.gc.ca>

Year-end

December 31

Auditor

Auditor General of Canada

Incorporation

1972 pursuant to the *Pilotage Act* (R.S.C. 1985,
c. P-14)

Status

Schedule III, Part I of the *Financial Administration
Act*; not an agent of Her Majesty

Mandate

To establish, operate, maintain, and administer a
safe, reliable, and efficient pilotage service in the
coastal waters of British Columbia, including the
Fraser River.

Corporate profile

The *Pilotage Act* received Royal Assent on February 1, 1972, as a result of the recommendations of the Royal Commission of Pilotage (1962–71). Under the Pilotage Act, the Pacific Pilotage Authority was established as a Crown corporation, along with three other pilotage authorities—the Atlantic Pilotage Authority, the Great Lakes Pilotage Authority, and the Laurentian Pilotage Authority.

To achieve its mandate, the Pacific Pilotage Authority provides pilotage services within a commercially oriented framework directed toward maintaining financial self-sufficiency through tariffs. It provides pilots with water transportation to and from ships (the Authority operates pilot launches at three permanent boarding stations); trains and licenses coastal pilots; continues implementing various programs, such as the Skills Enhancement Program for senior pilots and the Familiarization Program to supplement candidates' coast-wide knowledge; and funds the new pilot launch construction program. The Corporation, with the approval of the Governor in Council, makes regulations that prescribe the compulsory pilotage area, the classes of ships that are subject to compulsory pilotage, the tariff rates for pilotage, and the classes of licences and classes of pilotage certificates that may be issued.

Parc Downsview Park Inc.

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson

David Soknacki

President and CEO

Tony Genco

Head Office

1-35 Carl Hall Road
Toronto ON M3K 2B6

Telephone: 416-952-2222

Fax: 416-952-2225

Website: <http://www.pdp.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1998, pursuant to the *Canada Business Corporations Act*

Status

Wholly owned subsidiary of Canada Lands Company Limited and directed to report as if it were a parent Crown corporation (P.C. 2003-1304); an agent of Her Majesty

Mandate

To develop and manage Downsview Park on most of the former Canadian Forces Base Toronto lands as a unique urban recreational green space for the enjoyment of future generations on a self-financing basis.

Corporate profile

Parc Downsview Park (PDP) was incorporated (as CLC Downsview Inc.) on July 17, 1998, under the *Canada Business Corporations Act* as a wholly owned subsidiary of the Canada Lands Company Limited (CLCL). Amendments were filed on January 12, 1999, and February 2, 1999; on March 23, 2000, the registered name of the Corporation changed from CLC Downsview Inc. to Parc Downsview Park Inc.

To fulfil its mandate, the PDP has commissioned studies and detailed designs for a comprehensive park plan. The PDP continues to plant trees in the newly forested area of the park and hosts a variety of seasonal events and community programs; expands revenue-generating initiatives particularly in the area of Film Studio rentals, green tenancies, and driver training events; and continues to work closely with national, regional, and local partners to develop a unique urban park within a sustainable community.

The Corporation will be entirely self-financing, with its principal source of revenues derived from the sale or lease of land and facilities surrounding the park, as well as from donations through the Downsview Park Foundation.

Public Sector Pension Investment Board

Treasury Board

Appropriate Minister

The Honourable Vic Toews, P.C., M.P.
President of the Treasury Board

Chairperson

Paul Cantor

President and CEO

Gordon J. Fyfe

Head Office

Suite 200
440 Laurier Avenue West
Ottawa ON K1R 7X6
Telephone: 613-782-3095
Fax: 613-782-6864

Montréal Office

Suite 2030
1250 René Lévesque Blvd. West
Montréal QC H3B 4W8
Telephone: 514-937-2772
Fax: 514-937-3155
Website: <http://www.investpsp.ca>

Year-end

March 31

Auditor

Auditor General of Canada
Deloitte & Touche LLP

Incorporation

1999, pursuant to the *Public Sector Pension Investment Board Act* (S.C. 1999, c. 34)

Status

Exempt from Part X of the *Financial Administration Act* (except for sections 132 to 147); not an agent of Her Majesty

Mandate

To manage the amounts that are transferred to the Investment Board pursuant to sections of the *Canadian Forces Superannuation Act*, the *Public Service Superannuation Act*, and the *Royal Canadian Mounted Police Superannuation Act* in the best interests of the contributors and beneficiaries under those acts, and to maximize investment returns without undue risk of loss.

Corporate profile

The Public Sector Pension Investment Board (PSPIB), established pursuant to the *Public Sector Pension Investment Board Act* in 1999, invests in financial markets the funds transferred to it, after April 1, 2000, by the Government of Canada for the Canadian Forces, the federal public service, and Royal Canadian Mounted Police pension plans. At the end of the last fiscal year, the PSPIB's mandate was expanded to include investing the net contributions of the Reserve Forces pension plan. The first net contributions were received from the Reserve Forces Pension Plan in April 2007.

To achieve its mandate, the PSPIB makes investments in real estate, private equity, and other asset classes; increases the level of active risk, within the authorized ceiling, in order to increase the level of return for the participating pension plans; enhances capabilities in managing private transactions; and strengthens infrastructure and support staff.

Ridley Terminals Inc.

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson and CEO

Currently vacant

President and Chief Operating Officer

Gregory A. Slocombe

Head Office

PO Bag 8000
Prince Rupert BC V8J 4H3
Telephone: 250-624-9511
Fax: 250-624-4990
Website: <http://www.rti.ca>

Year-end

December 31

Auditor

Auditor General of Canada

Incorporation

1981 under the *Canada Business Corporations Act*; became a wholly owned subsidiary of the Canada Ports Corporation in 1991; on November 1, 2000, pursuant to section 177 of the *Canada Marine Act* (R.S.C. 1998, c.10), Ridley Terminals Inc. became a parent Crown corporation.

Status

Schedule III, Part I, *Financial Administration Act*; not an agent of Her Majesty

Mandate

As a marine terminal, to provide continuous, high-quality, and high-performance rail car unloading, product storage, and loading services.

Corporate profile

Ridley Terminals Inc. (RTI) was established in 1981 to provide a marine terminal to support the coal mines in Northeastern British Columbia. RTI owns and operates its marine terminal on Ridley Island in Prince Rupert, British Columbia. Its train-unloading and ship-loading infrastructure and equipment are located on land leased from the Prince Rupert Port Authority.

To achieve its mandate, RTI continues in its efforts to attract additional volumes of coal from Northern Alberta and Northeastern British Columbia through continued active and visible marketing of the capacities and advantages of the terminal. The Corporation puts considerable effort into achieving agreements for other commodities and products, such as sulphur and wood pellets to diversify the products being handled through the terminal. Ridley operates seven days per week, 24 hours per day and is certified under the ISO 9001, ISO 14001, and OHSAS 18000 standards.

Royal Canadian Mint

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson

Max C. Lewis

President and CEO

Ian E. Bennett

Head Office

320 Sussex Drive
Ottawa ON K1A 0G8
Telephone: 613-993-3500
Fax: 613-990-4665
Website: <http://www.mint.ca>

Year-end

December 31

Auditor

Auditor General of Canada

Incorporation

1969 by the *Royal Canadian Mint Act*
(R.S.C. 1985, c. R-9)

Status

Schedule III, Part II of the *Financial
Administration Act*, an agent of Her Majesty

Mandate

To mint coins in anticipation of profit and to carry
out other related activities.

Corporate profile

The Royal Canadian Mint (RCM) is responsible for minting the nation's circulation coins. Founded in 1908 as a branch of the Mint of the United Kingdom, the RCM's operations were devolved to the Crown in right of Canada in 1931. Initially a departmental agency of the government, the RCM was incorporated by legislation in 1969. In 1987, a share-capital structure was created for the RCM. In 1999, the legislation was further amended to give the RCM the rights, powers, privileges, and capacity of a natural person.

As a commercial Crown corporation, the Mint generates commercial revenues by offering a wide range of specialized coin products and related services, both nationally and internationally.

The RCM owns two facilities—one in Ottawa and the other in Winnipeg. The Ottawa facility houses the corporate head offices, the gold and silver refineries, and the production facilities for numismatic and bullion coins, medals, and medallions. The Winnipeg Plant, which includes a plating facility, produces all of Canada's circulation coins (2,237 million coins in 2006), as well as circulation coins for certain foreign countries (727 million coins in 2006) on an export basis.

Standards Council of Canada

Industry

Appropriate Minister

The Honourable Maxime Bernier, P.C., M.P.⁴⁶
Minister of Industry

Chairperson

Hugh A. Krentz

Executive Director

Peter D. Clark

Head Office

270 Albert Street, Suite 200
Ottawa ON K1P 6N7

Telephone: 613-238-3222

Fax: 613-569-7808

Website: <http://www.scc.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1970 by the *Standards Council of Canada Act*
(R.S.C. 1996, c. 24)

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To oversee Canada's National Standards System by promoting efficient and effective voluntary standardization in Canada where standardization is not expressly provided for by law in order to advance the national economy, support sustainable development, benefit the health, safety, and welfare of workers and the public, assist and protect consumers, facilitate domestic and international trade, and further international cooperation in relation to standardization.

Corporate profile

In 1964, the federal government conducted a comprehensive review of standards activity in Canada. The study identified a number of deficiencies in the country's approach to standardization, including coordination and long-term planning, support from industry and government, and Canadian involvement in international standardization. The government responded by establishing the Standards Council of Canada (SCC) through the *Standards Council of Canada Act*, which received Royal Assent in 1970.

The SCC represents Canada's interests in standards-related matters in foreign and international forums. The SCC performs accreditation of Canadian standards development organizations and conformity assessment organizations in Canada and other countries, as designated in the *Standards Council of Canada Act*. The SCC also serves as Canada's World Trade Organization/North American Free Trade Agreement (WTO/NAFTA) Enquiry Point.

The SCC's activities are guided by the updated Canadian Standards Strategy (CSS) 2005–2008, a blueprint for standardization activity in Canada.

46. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Jim Prentice was named the responsible minister.

Telefilm Canada

Canadian Heritage

Appropriate Minister

The Honourable Beverley J. Oda, P.C., M.P.⁴⁷
Minister of Canadian Heritage

Acting Chairperson

Felix Fraser

Executive Director

Wayne Clarkson

Head Office

Suite 500
360 St. Jacques Street
Montréal QC H2Y 1P5
Telephone: 514-283-6363
Toll-free: 1-800-567-0890
Fax: 514-283-8212
Website: <http://www.telefilm.gc.ca>

Year-end

March 31

Auditor

Auditor General of Canada

Incorporation

1967 by the *Telefilm Canada Act* (R.S.C. 1985, c. C-16)

Status

Exempt from Divisions I to IV of Part X of the *Financial Administration Act* (except for sections 90 to 93, 94(2), 95, 99, 100, 102, and 131 to 148 and 154.01); an agent of Her Majesty

Mandate

To foster and promote the development of the audiovisual industry in Canada.

Corporate profile

Under the *Telefilm Canada Act*, c.16, subsections 10(1) and (8), as revised in 2005, the mandate of the corporation is to foster and promote the development of the audiovisual industry in Canada and to act in connection with agreements entered into with the Canadian Heritage for the provision of services or programs relating to the audiovisual industries.

As an instrument of government policy, Telefilm Canada provides support to Canada's audiovisual industries to create cultural programs and products that reflect the diversity of Canada, for the benefit of Canadian audiences. Through its programs, Telefilm Canada serves three sectors of the Canadian industry: feature film, television, and new media.

Telefilm Canada is a Crown corporation reporting to Parliament through the Minister of Canadian Heritage. Telefilm Canada provides its services to the Canadian audiovisual industries through four Canadian offices in Vancouver, Toronto, Montréal, and Halifax.

47. Information is accurate as at July 31, 2007. On August 14, 2007, the Honourable Josée Verner was named the responsible minister.

VIA Rail Canada Inc.

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and
Communities

Chairperson

Donald A. Wright

President and CEO

Paul Côté

Head Office

Suite 500
3 Place Ville-Marie
Montréal QC H3B 2C9

Telephone: 514-871-6000

Fax: 514-871-6619

Website: <http://www.viarail.ca>

Year-end

December 31

Auditors

Auditor General of Canada
Ernst & Young LLP

Incorporation

1977 under the *Canada Business Corporations Act*

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To manage and provide a safe and efficient passenger rail service.

Corporate profile

VIA Rail Canada Inc. (VIA Rail) was created in 1977 as a Crown corporation to provide Canadians with year-round rail services to both large and small communities, including many where rail travel is the only transportation service available. VIA Rail operates more than 492 trains weekly on 12,500 kilometres of track, connecting over 450 communities across the country.

To achieve its mandate, VIA Rail implements a Safety Management System and new and enhanced security measures. The Corporation maintains ongoing discussions with its infrastructure owner partners to identify opportunities for improving its on-time performance. VIA Rail has strategic partnerships to enhance multi-modal transport service to customers. In addition, VIA Rail performs its activities in an environmentally friendly manner in conformity with its Environmental Management System and ISO Standard 14000:2004.



2.5 Crown Corporations' Corporate Holdings

This section presents statistical information on Crown corporations and their corporate holdings between August 1, 2006, and July 31, 2007. Readers should note that the cut-off date used in this year's report was adjusted to increase consistency of reporting periods used throughout the report. The information is provided in three parts.

Part 1: Statistical Summary, which shows the number of parent Crown corporations and their subsidiaries, legal partnerships, and associates on a comparative basis with those of the previous year;

Part 2: Changes During the Year, which identifies only the specific changes (additions or deletions) that occurred with regard to parent Crown corporations and their subsidiaries, legal partnerships, and associates; and

Part 3: Crown Corporations' Corporate Holdings, which presents a comprehensive alphabetical list of parent Crown corporations together with their subsidiaries, legal partnerships, and associates.

Part 1: Statistical Summary

Number of Parent Crown Corporations, their Wholly Owned Subsidiaries, and Other Subsidiaries, Associates, and Legal Partnerships (as of July 31, 2007)

	2007	2006
Parent Crown Corporations	44	43
Wholly Owned Subsidiaries (100 per cent)	65	53
Other Subsidiaries, Associates, and Legal Partnerships	23	48

Part 2: Changes During the Year

Canada Pension Plan Investment Board

Subsidiaries held at 100 per cent

- CPP Investment Board Real Estate Holding (2) Inc. Added
- CPP Investment Board (USRE II) Inc. Added
- CPP Investment Board (USRE III) Inc. Added
- CPP Investment Board (USRE IV) Inc. Added

Canada Post Corporation

Subsidiaries held at 100 per cent

- EPO Holdings Inc. Deleted
- EPO Inc. Deleted

Subsidiary held at 50 to 99 per cent

- Canadian Teleservices Corporation (90.95 per cent) Deleted
- Distribution Management Services Inc. (90.95 per cent) Deleted
- Intelcom Courier Canada Inc. (50 per cent) Deleted
- Purolator Customs Services Ltd. (90.95 per cent) Deleted
- Supercourier (1987) Ltd. (90.95 per cent) Deleted

Associates held at less than 50 per cent

- Progistix-Solutions Inc. (2.63 per cent) Deleted

Corporation for the Mitigation of Mackenzie Gas Project Impacts

Added

Enterprise Cape Breton Corporation

Subsidiary held at 100 per cent

- Cape Breton Casting Inc. Added

Associate held at less than 50 per cent

- Lynwood Inn Limited Deleted

Marine Atlantic Inc.

Subsidiary held at 100 per cent

- Newfoundland Dockyard Corporation⁴⁸ Added

Public Sector Pension Investment Board

Subsidiaries held at 100 per cent

- 2096725 Ontario Inc.⁴⁹ Deleted
- 3102444 Nova Scotia Limited Deleted
- 3478092 Canada Inc. Deleted
- 4296524 Canada Inc. Deleted
- 4345177 Canada Inc. Deleted
- 6165061 Canada Inc. Deleted
- Datura Private Investments Inc. Added
- ESS-LUX Deleted
- Infra-PSP Canada Inc. Added
- Infra-PSP ECEF Inc. Added
- Infra-PSP Partners Inc. Added
- PSP Public Credit I Inc. Added
- PSPEUR Deleted
- PSPIB Destiny Inc. Added
- PSPIB Realty Holdings U.S. LP (0.01%) Deleted
- PSPIB Realty Holdings U.S. LP (99.99%) Deleted
- PSPIB Realty U.S. Inc. Deleted
- PSPIB U.S. Nominee Inc. Deleted
- PSPIB-BV G.P. Inc. Deleted
- PSPIB-LS Inc. Deleted
- PSPIB-Newbury G.P. Inc. Deleted
- PSPIB-RE Deposit Inc. Deleted
- PSPIB-RE Finance Partners II Inc. Added
- PSPIB-SHRT Inc. Deleted
- PSPIB-SHRT U.S. Inc. Deleted
- PSPIB-Star Inc. Deleted
- Red Isle Private Investments Inc. Added
- Trinity Bay Private Investments Inc. Added
- West/PBI Incorporated Deleted

48. Error noted: Subsidiary held since 2000 and should have been reported previously. This corporation is inactive with no assets and no liabilities.

49. Error noted: Subsidiary held in 2006 and should have been reported last year. This corporation has now been dissolved.

Part 3: Crown Corporations' Corporate Holdings

1. Atlantic Pilotage Authority

2. Atomic Energy of Canada Limited

Subsidiaries held at 100 per cent

- AECL Technologies B.V.
 - AECL Technologies Inc.
-

3. Bank of Canada

4. Blue Water Bridge Authority

5. Business Development Bank of Canada

Subsidiary held at 100 per cent

- BDC Capital Inc.
-

6. Canada Council for the Arts

7. Canada Deposit Insurance Corporation

Subsidiary held at 100 per cent

- Adelaide Capital Corporation
-

8. Canada Development Investment Corporation

Subsidiaries held at 100 per cent

- Canada Eldor Inc.
 - Canada Hibernia Holding Corporation and its associate
 - Hibernia Management and Development Company Ltd.
(8.5 per cent)
-

9. Canada Lands Company Limited

Subsidiaries held at 100 per cent

- Canada Lands Company CLC Limited
 - Old Port of Montréal Corporation Inc.⁵⁰
 - Parc Downsview Park Inc.⁵¹
-

10. Canada Mortgage and Housing Corporation

Subsidiary held at 100 per cent

- Canada Housing Trust⁵²
-

50. The Old Port of Montréal Corporation Inc., a wholly owned subsidiary of the Canada Lands Company Limited, has been directed by Order in Council (P.C. 1987-86) to report as if it were a parent Crown corporation.

51. Parc Downsview Park Inc., a wholly owned subsidiary of the Canada Lands Company Limited, has been directed by Order in Council (P.C. 2003-1304) to report as if it were a parent Crown corporation.

52. Note that the Canada Housing Trust does not have share capital but rather is a Variable Interest Entity, that, for accounting purposes, is consolidated with Canada Mortgage and Housing Corporation's activities.

11. Canada Pension Plan Investment Board

Subsidiaries held at 100 per cent

- CPP Investment Board European Holdings S.à.r.l.
- CPP Investment Board Private Holdings Inc.
- CPP Investment Board Real Estate Holdings Inc.
- CPP Investment Board Real Estate Holdings (2) Inc.
- CPP Investment Board (USRE) Inc.
- CPP Investment Board (USRE II) Inc.
- CPP Investment Board (USRE III) Inc.
- CPP Investment Board (USRE IV) Inc.

12. Canada Post Corporation

Subsidiaries held at 100 per cent

- 2875039 Canada Limited (100 per cent) and its subsidiary
 - 964102 Ontario Inc. (100 per cent)
- 2875047 Canada Limited (100 per cent)
- 3906949 Canada Inc. (100 per cent)
- Canada Post International Limited (100 per cent) and its subsidiary
 - Nieuwe Post Nederlandse Antillen N.V. (100 per cent)

Subsidiaries held at 50 to 99 per cent

- Innovapost Inc. (51 per cent)
- Purolator Holdings Ltd. (80.82 per cent through 2875039 Canada Limited) and its subsidiary
 - Purolator Courier Ltd. (100 per cent) and its subsidiaries
 - Purolator Holdings U.S. Ltd. (100 per cent)
 - Purolator U.S.A. Inc. (100 per cent)
 - Purolator Trade Solutions Ltd. (51 per cent)
- Progistix-Solutions Inc. (97.37 per cent through 3906949 Canada Inc.) and its subsidiaries
 - Assured Logistics Inc. (100 per cent)
 - 6076386 Canada Inc. (100 per cent)

Associates held at less than 50 per cent

- Co-operative Vereniging International Post Corporation U.A. (5.92 per cent) and its subsidiary
 - IPC CV (100 per cent)
- Purolator Holdings Ltd. (10.13 per cent owned directly through CPC)

13. Canadian Air Transport Security Authority

14. Canadian Broadcasting Corporation

Associates held at less than 50 per cent

- ARTV (37 per cent)
- Cable North Microwave Limited (1 share)
- Master FM Limited (20 per cent)
- Sirius Canada Inc. (25.05 per cent)
- The Canadian Documentary Channel (29 per cent)
- TV5 Monde (6.7 per cent)
- Visnews Limited (1 share)

15. Canadian Commercial Corporation

16. Canadian Dairy Commission

17. Canadian Museum of Civilization

18. Canadian Museum of Nature

19. Canadian Race Relations Foundation

20. Canadian Tourism Commission

21. Cape Breton Development Corporation

22. Corporation for the Mitigation of the Mackenzie Gas Project Impacts

23. Defence Construction (1951) Limited

24. Enterprise Cape Breton Corporation

Subsidiaries held at 100 per cent

- Cape Breton Casting Inc.
- Cape Breton Growth Fund Corporation⁵³
- Cape Breton Marine Farming Limited⁵⁴
- DARR (Cape Breton) Limited
- Gulf Bras D'Or Estates Limited⁵⁴

Associates held at less than 50 per cent

- Bell Bay Golf Developments Incorporated

25. Export Development Canada

Subsidiary held at 100 per cent

- Exinvest Inc.

26. Farm Credit Canada

53. Directed by an Order in Council (P.C. 2007-0951), as of June 7, 2007, Cape Breton Growth Fund Corporation is no longer a deemed parent Crown corporation but a wholly owned subsidiary of the Enterprise Cape Breton Corporation.

54. Inactive corporation.

27. Federal Bridge Corporation Limited, The**Subsidiaries held at 100 per cent**

- Jacques Cartier and Champlain Bridges Incorporated, The
- Seaway International Bridge Corporation, Ltd., The

Subsidiary held at 50 to 99 per cent

- St. Mary's River Bridge Company
-

28. First Nations Statistical Institute**29. Freshwater Fish Marketing Corporation****30. Great Lakes Pilotage Authority****31. International Development Research Centre****32. Laurentian Pilotage Authority****33. Marine Atlantic Inc.****Subsidiaries held at 100 per cent**

- Newfoundland Dockyard Corporation
-

34. National Arts Centre Corporation**35. National Capital Commission****36. National Gallery of Canada****37. National Museum of Science and Technology****38. Pacific Pilotage Authority****39. Public Sector Pension Investment Board****Subsidiaries held at 100 per cent**

- Blue & Gold Private Investments Inc.
- Datura Private Investments Inc.
- Galvaude Private Investments Inc.
- Infra-PSP Canada Inc.
- Infra-PSP ECEF Inc.
- Infra-PSP GP Partners Inc.
- Infra-PSP Partners. Inc.
- Ivory Private Investments Inc.
- Port-aux-Choix Private Investments Inc.
- PSP Capital Inc.
- PSP Finco Inc.
- PSP Public Credit I Inc.
- PSPIB Destiny Inc.
- PSPIB G.P. Finance Inc.
- PSPIB G.P. Inc.
- PSPIB G.P. Partners Inc.
- PSPIB IRP60 Inc.
- PSPIB Michigan G.P. Inc.
- PSPIB Realty International Inc.

-
- PSPIB-AFP Inc.
 - PSPIB-FLSA Inc.
 - PSPIB-MSR Inc.
 - PSPIB-RE Direct Inc.
 - PSPIB-RE Finance Inc.
 - PSPIB-RE Finance Partners Inc.
 - PSPIB-RE Finance Partners II Inc.
 - PSPIB-RE Partners Inc.
 - PSPIB-SDL Inc.
 - PSPLUX and its subsidiary
 - Red Isle Private Investments Inc.
 - Trinity Bay Private Investments Inc.
-

40. Ridley Terminals Inc.

41. Royal Canadian Mint

Subsidiary held at 100 per cent

- RCMH-MRCF Inc. and its affiliate
 - TGM Specialty Services Inc. (50 per cent)
-

42. Standards Council of Canada

43. Telefilm Canada

44. VIA Rail Canada Inc.

2.6 Tabling of Crown Corporations' Reports in Parliament

A report on the tabling of Crown corporations' reports is required under subsection 152(1) of the *Financial Administration Act* (FAA). The report must indicate those corporate plan summaries and annual reports that were required to be tabled in Parliament by July 31 and confirm those that were actually tabled.

Crown corporations report to Parliament through three key documents; namely, the corporate plan summary, one or more budget summaries, and the annual report. Unless the corporation is exempted,⁵⁵ the responsible minister must table at least a capital budget summary and possibly an operating budget summary⁵⁶ as well. Thus, the tabling data respecting 37 Crown corporations (out of a total of 46 Crown corporations) has been included in this chapter.

Corporate plan and budget summaries tabled in Parliament are based on the approved corporate plan and budgets and cover the planned or future businesses, activities, and investments of a corporation and, where applicable, of its wholly owned subsidiaries. The Crown corporations' annual report in turn informs Parliament of the corporation's actual performance relative to the objectives, strategies, and activities approved by the government and previously tabled as corporate plan and budget summaries.

Deadlines for tabling in Parliament and results achieved

The deadlines for tabling these documents before each House of Parliament are provided in law as follows:

- ▶ **Corporate Plan or Amended Corporate Plan Summary:** Thirty sitting days after approval by the Governor in Council of the corporate plan.
- ▶ **Capital or Operating Budget Summary:** Thirty sitting days after Treasury Board approval of the budget.

Notably, where the operating and/or capital budgets are incorporated into the corporate plan, the deadlines are reported as the same as that for the corporate plan summary.

55. The Bank of Canada, the Canada Council for the Arts, the Canada Pension Plan Investment Board, the Canadian Broadcasting Corporation, the Canadian Race Relations Foundation, the International Development Research Centre, the National Arts Centre Corporation, the Public Sector Pension Investment Board, and Telefilm Canada are neither required to submit corporate plans for the approval of the Governor in Council nor submit summaries of corporate plans, capital, and/or operating budgets for tabling in Parliament.

56. The Canada Post Corporation, the Royal Canadian Mint, and the Canada Development Investment Corporation are not required to submit summaries of their operating budget for tabling in Parliament.

Annual report: Fifteen sitting days after receipt by the appropriate minister; receipt should occur, at the latest, within three months of the corporation's financial year-end.

Notably, deadlines for annual reports are calculated from the date on which the responsible minister acknowledges having received the report, if known, or three months following the fiscal year-end of the corporation, whichever is earlier.

Also note that all tabling deadlines in this report have been calculated based on actual sitting days occurring up to July 31, 2007.

Overall results

During the one year period ended July 31, 2007, 162 reports were tabled in the House of Commons and 158 in the Senate for a total of 320. Of these, 267 were tabled on time. A total of 91 of the required reports for this period had either not yet been tabled (38) or were tabled late (53). Almost half (42) of the 91 reports were only marginally late in that they were tabled within 15 days of the deadline.

The number of required reports not tabled or tabled late has increased this year (91 in 2007 versus 59 in 2006). Of these, 84 are attributable to two ministerial portfolios. TBS intends to work closely with officials responsible for parliamentary affairs in those two departments in hopes of improving their tabling data next year.

The information reported in section 2.6 was audited by the Auditor General of Canada, and her report is included as an appendix to this section.

Exhibit 13: Summary of Late Tabling Statistics—2007

House of Commons	Number of sitting days past the tabling deadline ⁵⁷					Total
	1-15	16-30	31-60	61-90	91+	
Annual Report	4	2	1		2	9
Corporate Plan Summary	10	2			1	13
Amended Corporate Plan Summary				1	3	4
Capital Budget Summary	10	2	1	1	1	15
Amended Capital Budget Summary		1		1	2	4
Operating Budget Summary	10	2	1	1	1	15
Amended Operating Budget Summary		1			2	3
Total	34	10	3	4	12	63

* The House of Commons sat 129 days between August 1, 2006, and July 31, 2007.

Senate	Number of sitting days past the tabling deadline ⁵⁷					Total
	1-15	16-30	31-60	61-90	91+	
Annual Report	3		1	1	1	6
Corporate Plan Summary	2		1			3
Amended Corporate Plan Summary			2		2	4
Capital Budget Summary	2	1	2			5
Amended Capital Budget Summary			2		1	3
Operating Budget Summary	2	1	2			5
Amended Operating Budget Summary					2	2
Total	9	2	10	1	6	28

* The Senate sat 84 days between August 1, 2006, and July 31, 2007.

57. Each column includes not only documents that have been tabled late but could also include outstanding documents (i.e. those not yet tabled as at July 31, 2007).

Tabling of Parent Crown Corporations' Reports in Parliament
During the Year Ended July 31, 2007

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Atlantic Pilotage Authority (YE Dec 31)					
2006	Annual Report	2007-05-04	2007-05-01	2007-05-17	2007-05-02
2007	Capital Budget Summary	2007-03-23	2007-05-01	2007-05-02	2007-05-02
2007	Operating Budget Summary	2007-03-23	2007-05-01	2007-05-02	2007-05-02
2007 to 2011	Corporate Plan Summary	2007-03-23	2007-05-01	2007-05-02	2007-05-02
Atomic Energy of Canada Limited (YE Mar 31)					
2005-06	Annual Report	2006-10-06	2006-09-18	2006-11-01	2006-09-27
2006-07	Annual Report	n/a ⁵⁸	2007-07-18	n/a ⁵⁸	not due yet
2006-07	Capital Budget Summary	2006-11-03	2006-10-31	2006-12-06	2006-11-01
2006-07	Operating Budget Summary	2006-11-03	2006-10-31	2006-12-06	2006-11-01
2006-07 to 2010-11	Corporate Plan Summary	2006-11-03	2006-10-31	2006-12-06	2006-11-01
Blue Water Bridge Authority (YE Aug 31)					
2005-06	Annual Report	2007-02-06	2007-04-16	2007-02-14	2007-04-17
2006-07	Capital Budget Summary	2007-02-27	2007-02-13	2007-04-17	2007-02-14
2006-07	Operating Budget Summary	2007-02-27	2007-02-13	2007-04-17	2007-02-14
2006-07 to 2010-11	Corporate Plan Summary	2007-02-27	2007-02-13	2007-04-17	2007-02-14
Business Development Bank of Canada (YE Mar 31)					
2006-07	Annual Report	n/a ⁵⁸	2007-07-18	n/a ⁵⁸	not due yet
2007-08	Capital Budget Summary	2007-05-17	2007-05-17	2007-06-19	2007-05-29
2007-08	Operating Budget Summary	2007-05-17	2007-05-17	2007-06-19	2007-05-29
2007-08 to 2011-12	Corporate Plan Summary	2007-05-17	2007-05-17	2007-06-19	2007-05-29

58. Tabling deadline is not yet available.

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Canada Deposit Insurance Corporation (YE Mar 31)					
2005–06	Annual Report	2006-10-06	2006-09-18	2006-11-01	2006-09-26
2007–08	Capital Budget Summary	2007-05-03	2007-04-25	2007-06-06	2007-04-26
2007–08	Operating Budget Summary	2007-05-03	2007-04-25	2007-06-06	2007-04-26
2007–08 to 2011–12	Corporate Plan Summary	2007-05-03	2007-04-25	2007-06-06	2007-04-26
Canada Development Investment Corporation (YE Dec 31)					
2006	Annual Report	2007-05-04	2007-05-04	2007-05-17	2007-05-08
2007	Capital Budget Summary	2007-03-29	2007-03-29	2007-05-09	2007-04-17
2007 to 2011	Corporate Plan Summary	2007-03-29	2007-03-29	2007-05-09	2007-04-17
Canada Lands Company Limited (YE Mar 31)					
2005–06	Annual Report	2006-10-06	2006-08-16	2006-11-01	2006-09-26
2007–08	Capital Budget Summary	2007-05-17	2007-05-17	2007-06-19	2007-05-29
2007–08	Operating Budget Summary	2007-05-17	2007-05-17	2007-06-19	2007-05-29
2007–08 to 2011–12	Corporate Plan Summary	2007-05-17	2007-05-17	2007-06-19	2007-05-29
Canada Mortgage and Housing Corporation (YE Dec 31)					
2006	Annual Report	2007-05-04	2007-05-04	2007-05-17	2007-05-08
2006	Capital Budget Summary— Amendment	2006-10-27	2006-07-19	2006-11-28	2006-09-26
	Operating Budget Summary— Amendment				
2006	Operating Budget Summary— Amendment	2006-10-27	2006-07-19	2006-11-28	2006-09-26
2007	Capital Budget Summary	2007-03-23	2007-03-23	2007-05-02	2007-03-26
2007	Operating Budget Summary	2007-03-23	2007-03-23	2007-05-02	2007-03-26
2007 to 2011	Corporate Plan Summary	2007-03-23	2007-03-23	2007-05-02	2007-03-26
2007	Capital Budget Summary— Amendment	2007-05-09	2007-04-23	2007-06-12	2007-04-24
	Operating Budget Summary— Amendment				
2007	Operating Budget Summary— Amendment	2007-05-09	2007-04-23	2007-06-12	2007-04-24

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Canada Post Corporation (YE Dec 31)					
2006	Annual Report	2007-05-04	2007-05-01	2007-05-17	2007-05-02
2006	Capital Budget Summary	2006-10-27	2006-09-19	2006-11-28	2006-09-26
2006 to 2010	Corporate Plan Summary	2006-10-27	2006-09-19	2006-11-28	2006-09-26
Canadian Air Transport Security Authority (YE Mar 31)					
2005-06	Annual Report	2006-10-06	2006-09-19	2006-11-01	2006-09-26
2006-07	Capital Budget Summary	2006-11-03	2006-11-27	2006-12-11	2006-11-28
2006-07	Operating Budget Summary	2006-11-03	2006-11-27	2006-12-11	2006-11-28
2006-07 to 2010-2011	Corporate Plan Summary	2006-11-03	2006-11-27	2006-12-11	2006-11-28
Canadian Commercial Corporation (YE Mar 31)					
2005-06	Annual Report	2006-10-06	2006-09-18	2006-11-01	2006-09-26
2006-07	Capital Budget Summary	2006-11-03	2006-09-18	2006-12-06	2006-09-26
2006-07	Operating Budget Summary	2006-11-03	2006-09-18	2006-12-06	2006-09-26
2006-07 to 2010-11	Corporate Plan Summary	2006-11-03	2006-09-18	2006-12-06	2006-09-26
2007-08	Capital Budget Summary	2007-05-17	2007-05-02	2007-06-19	2007-05-03
2007-08	Operating Budget Summary	2007-05-17	2007-05-02	2007-06-19	2007-05-03
2007-08 to 2011-12	Corporate Plan Summary	2007-05-17	2007-05-02	2007-06-19	2007-05-03
Canadian Dairy Commission (YE Jul 31)					
2005-06	Annual Report	2006-11-28	2006-10-31	2006-12-07	2006-11-01
2006-07	Capital Budget Summary	2006-11-03	2006-09-25	2006-12-06	2006-09-26
2006-07	Operating Budget Summary	2006-11-03	2006-09-25	2006-12-06	2006-09-26
2006-07 to 2010-11	Corporate Plan Summary	2006-11-03	2006-09-25	2006-12-06	2006-09-26
Canadian Museum of Civilization (YE Mar 31)					
2005-06	Annual Report	2006-10-06	2006-10-06	2006-11-01	2006-10-17
2007-08	Capital Budget Summary	2006-06-07	2007-06-07	n/a ⁵⁸	2007-06-12
2007-08	Operating Budget Summary	2006-06-07	2007-06-07	n/a ⁵⁸	2007-06-12
Canadian Museum of Nature (YE Mar 31)					
2005-06	Annual Report	2006-10-06	2006-10-06	2006-11-01	2006-10-17
2007-08	Capital Budget Summary	2007-06-07	2007-06-07	n/a ⁵⁸	2007-06-12
2007-08	Operating Budget Summary	2007-06-07	2007-06-07	n/a ⁵⁸	2007-06-12

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Canadian Tourism Commission (YE Dec 31)					
2005	Capital Budget Summary— Amendment	2005-11-22	not yet	2006-05-17	not yet
2005	Operating Budget Summary— Amendment	2005-11-22	not yet	2006-05-17	not yet
2005 to 2009	Corporate Plan Summary— Amendment	2005-11-22	not yet	2006-05-17	not yet
2006	Annual Report	2007-05-04	2007-05-04	2007-05-17	2007-05-08
2006	Capital Budget Summary	2007-02-07	not yet	2007-02-27	not yet
2006	Operating Budget Summary	2007-02-07	not yet	2007-02-27	not yet
2006 to 2010	Corporate Plan Summary	2007-02-07	2007-02-01	2007-02-27	2007-02-06
2007	Capital Budget Summary	2007-03-19	not yet	2007-04-24	not yet
2007	Operating Budget Summary	2007-03-19	not yet	2007-04-24	not yet
2007 to 2011	Corporate Plan Summary	2007-03-19	2007-02-01	2007-04-24	2007-02-06
Cape Breton Development Corporation (YE Mar 31)					
2005–06	Annual Report	2006-10-06	2006-07-19	2006-11-01	2006-09-27
2007–08	Capital Budget Summary	2007-05-31	2007-05-31	n/a ⁵⁸	2007-06-05
2007–08	Operating Budget Summary	2007-05-31	2007-05-31	n/a ⁵⁸	2007-06-05
2007–08 to 2011–12	Corporate Plan Summary	2007-05-31	2007-05-31	n/a ⁵⁸	2007-06-05
Cape Breton Growth Fund Corporation⁵⁹ (YE Mar 31)					
2005–06	Annual Report	2006-10-06	not yet	2006-11-01	not yet

59. As of June 7, 2007, the Cape Breton Growth Fund Corporation is no longer a deemed parent Crown corporation but a wholly owned subsidiary of the Enterprise Cape Breton Corporation (ECBC).

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled

Defence Construction (1951) Limited (YE Mar 31)

2005–06	Annual Report	2006-10-06	2006-09-21	2006-11-01	2006-09-26
2006–07	Capital Budget Summary	2006-10-27	2006-09-21	2006-11-28	2006-09-26
2006–07	Operating Budget Summary	2006-10-27	2006-09-21	2006-11-28	2006-09-26
2006–07 to 2010–11	Corporate Plan Summary	2006-10-27	2006-09-21	2006-11-28	2006-09-26
2007–08	Capital Budget Summary	2007-05-17	2007-04-16	2007-06-19	2007-04-17
2007–08	Operating Budget Summary	2007-05-17	2007-04-16	2007-06-19	2007-04-17
2007–08 to 2011–12	Corporate Plan Summary	2007-05-17	2007-04-16	2007-06-19	2007-04-17

Enterprise Cape Breton Corporation (YE Mar 31)

2005–06	Annual Report	2006-10-06	2007-02-23	2006-11-01	2007-02-27
2005–06	Capital Budget Summary— Amendment	2006-05-31	2006-08-16	2006-09-26	2006-09-26
2005–06	Operating Budget Summary— Amendment	2006-05-31	2006-08-16	2006-09-26	2006-09-26
2006–07	Annual Report	n/a ⁵⁸	2007-07-18	n/a ⁵⁸	not due yet
2006–07	Capital Budget Summary	2006-11-03	2006-08-16	2006-12-06	2006-09-26
2006–07	Operating Budget Summary	2006-11-03	2006-08-16	2006-12-06	2006-09-26
2006–07 to 2010–11	Corporate Plan Summary	2006-11-03	2006-08-16	2006-12-06	2006-09-26

Export Development Canada (YE Dec 31)

2006	Annual Report	2007-05-04	2007-05-02	2007-05-17	2007-05-03
2007	Capital Budget Summary	2007-03-19	2007-03-19	2007-04-24	2007-03-20
2007	Operating Budget Summary	2007-03-19	2007-03-19	2007-04-24	2007-03-20
2007 to 2011	Corporate Plan Summary	2007-03-19	2007-03-19	2007-04-24	2007-03-20

Farm Credit Canada (YE Mar 31)

2005–06	Annual Report	2006-10-06	2006-07-19	2006-11-01	2006-09-26
2006–07	Annual Report	n/a ⁵⁸	2007-07-18	n/a ⁵⁸	not due yet
2007–08	Capital Budget Summary	2007-05-17	2007-05-08	2007-06-19	2007-05-09
2007–08	Operating Budget Summary	2007-05-17	2007-05-08	2007-06-19	2007-05-09
2007–08 to 2011–12	Corporate Plan Summary	2007-05-17	2007-05-08	2007-06-19	2007-05-09

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Federal Bridge Corporation Limited, The (YE Mar 31)					
2005–06	Annual Report	2006-10-06	2006-08-16	2006-11-01	2006-09-26
2006–07	Capital Budget Summary – 1 st Amendment	2006-11-03	not yet	2006-12-06	not yet
2006–07 to 2010–11	Corporate Plan Summary – 1 st Amendment	2006-11-03	not yet	2006-12-06	not yet
2006–07	Capital Budget Summary – 2 nd Amendment	2006-12-04	not yet	2007-02-01	not yet
2006–07 to 2010–11	Corporate Plan Summary— 2 nd Amendment	2006-12-04	not yet	2007-02-01	not yet
Freshwater Fish Marketing Corporation (YE Apr 30)					
2005–06	Annual Report	2006-10-06	2006-10-16	2006-11-01	2006-10-17
2006–07	Capital Budget Summary	2006-12-12	2006-11-20	2007-02-08	2006-11-21
2006–07	Operating Budget Summary	2006-12-12	2006-11-20	2007-02-08	2006-11-21
2006–07 to 2010–11	Corporate Plan Summary	2006-12-12	2006-11-20	2007-02-08	2006-11-21
Great Lakes Pilotage Authority (YE Dec 31)					
2005	Operating Budget Summary— Amendment	2005-06-02	not yet	2005-06-28	not yet
2005 to 2009	Corporate Plan Summary— Amendment	2005-06-02	not yet	2005-06-28	not yet
2006	Annual Report	2007-05-04	2007-05-10	2007-05-17	2007-05-15
2006	Capital Budget Summary	2006-11-24	2007-01-29	2006-12-14	2007-01-30
2006	Operating Budget Summary	2006-11-24	2007-01-29	2006-12-14	2007-01-30
2006 to 2010	Corporate Plan Summary	2006-11-24	2007-01-29	2006-12-14	2007-01-30
2007	Capital Budget Summary	2007-03-23	2007-04-16	2007-05-02	2007-04-17
2007	Operating Budget Summary	2007-03-23	2007-04-16	2007-05-02	2007-04-17
2007 to 2011	Corporate Plan Summary	2007-03-23	2007-04-16	2007-05-02	2007-04-17

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Laurentian Pilotage Authority (YE Dec 31)					
2005	Capital Budget Summary	2007-03-23	2007-04-19	2007-05-02	2007-04-24
2005	Operating Budget Summary	2007-03-23	2007-04-19	2007-05-02	2007-04-24
2005 to 2009	Corporate Plan Summary	2007-03-23	2007-04-19	2007-05-02	2007-04-24
2006	Annual Report	2007-05-04	2007-05-17	2007-05-17	2007-05-29
2006	Capital Budget Summary	2007-03-23	2007-04-19	2007-05-02	2007-04-24
2006	Operating Budget Summary	2007-03-23	2007-04-19	2007-05-02	2007-04-24
2006 to 2010	Corporate Plan Summary	2007-03-23	2007-04-19	2007-05-02	2007-04-24
2007	Capital Budget Summary	2007-03-23	2007-04-19	2007-05-02	2007-04-24
2007	Operating Budget Summary	2007-03-23	2007-04-19	2007-05-02	2007-04-24
2007 to 2011	Corporate Plan Summary	2007-03-23	2007-04-19	2007-05-02	2007-04-24
Marine Atlantic Inc.⁶⁰ (YE Mar 31)					
2006	Annual Report	2007-05-04	2007-05-14	2007-05-17	2007-05-15
2006	Capital Budget Summary	2006-10-27	2006-11-29	2006-11-28	2006-12-05
2006	Operating Budget Summary	2006-10-27	2006-11-29	2006-11-28	2006-12-05
2006 to 2010	Corporate Plan Summary	2006-10-27	2006-11-29	2006-11-28	2006-12-05
National Capital Commission (YE Mar 31)					
2005–06	Annual Report	2006-10-06	2006-09-19	2006-11-01	2006-09-26
2006–07	Capital Budget Summary	2006-11-03	2006-09-20	2006-12-11	2006-09-26
2006–07	Operating Budget Summary	2006-11-03	2006-09-20	2006-12-11	2006-09-26
2006–07 to 2010–11	Corporate Plan Summary	2006-11-03	2006-09-20	2006-12-11	2006-09-26
2007–08	Capital Budget Summary	2007-06-07	2007-06-20	n/a ⁵⁸	2007-06-21
2007–08	Operating Budget Summary	2007-06-07	2007-06-20	n/a ⁵⁸	2007-06-21
2007–08 to 2011–12	Corporate Plan Summary	2007-06-07	2007-06-20	n/a ⁵⁸	2007-06-21

60. On November 2, 2006, TB approved the change in financial year for MAI (April to March), effective April 1 2007. Prior to that date, the financial year was from January to December.

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
National Gallery of Canada (YE Mar 31)					
2005–06	Annual Report	2006-10-06	2006-10-06	2006-11-01	2006-10-17
2007–08	Capital Budget Summary	2007-06-07	2007-06-07	n/a ⁵⁸	2007-06-12
2007–08	Operating Budget Summary	2007-06-07	2007-06-07	n/a ⁵⁸	2007-06-12
National Museum of Science and Technology (YE Mar 31)					
2005–06	Annual Report	2006-10-06	2006-10-06	2006-11-01	2006-10-17
2006–07	Capital Budget Summary	2007-01-31	2007-01-29	2007-02-15	2007-01-30
2006–07	Operating Budget Summary	2007-01-31	2007-01-29	2007-02-15	2007-01-30
2006–07 to 2010–11	Corporate Plan Summary	2007-01-31	2007-01-29	2007-02-15	2007-01-30
2007–08	Capital Budget Summary	2007-06-07	2007-06-07	n/a ⁵⁸	2007-06-12
2007–08	Operating Budget Summary	2007-06-07	2007-06-07	n/a ⁵⁸	2007-06-12
Old Port of Montréal Corporation Inc. (YE Mar 31)					
2005–06	Annual Report	2006-10-06	2006-08-16	2006-11-01	2006-09-26
2006–07	Capital Budget Summary	2006-10-06	2006-09-20	2006-11-08	2006-09-26
2006–07	Operating Budget Summary	2006-10-06	2006-09-20	2006-11-08	2006-09-26
2006–07 to 2010–11	Corporate Plan Summary	2006-10-06	2006-09-20	2006-11-08	2006-09-26
2007–08	Capital Budget Summary	2007-05-17	2007-06-01	2007-06-19	2007-06-05
2007–08	Operating Budget Summary	2007-05-17	2007-06-01	2007-06-19	2007-06-05
2007–08 to 2011–12	Corporate Plan Summary	2007-05-17	2007-06-01	2007-06-19	2007-06-05
Pacific Pilotage Authority (YE Dec 31)					
2006	Annual Report	2007-05-10	2007-05-10	2007-05-31	2007-05-15
2007	Capital Budget Summary	2007-03-23	2007-04-19	2007-05-02	2007-04-24
2007	Operating Budget Summary	2007-03-23	2007-04-19	2007-05-02	2007-04-24
2007 to 2011	Corporate Plan Summary	2007-03-23	2007-04-19	2007-05-02	2007-04-24

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Parc Downsview Park Inc. (YE Mar 31)					
2005–06	Annual Report	2006-10-06	2006-08-16	2006-11-01	2006-09-26
2006–07	Capital Budget Summary	2006-11-03	2006-09-19	2006-12-06	2006-09-26
2006–07	Operating Budget Summary	2006-11-03	2006-09-19	2006-12-06	2006-09-26
2006–07 to 2010–11	Corporate Plan Summary	2006-11-03	2006-09-19	2006-12-06	2006-09-26
2007–08	Capital Budget Summary	2007-05-17	2007-05-17	2007-06-19	2007-05-29
2007–08	Operating Budget Summary	2007-05-17	2007-05-17	2007-06-19	2007-05-29
2007–08 to 2011–12	Corporate Plan Summary	2007-05-17	2007-05-17	2007-06-19	2007-05-29
Queens Quay West Land Corporation⁶¹ (YE Mar 31)					
2005–06	Annual Report	2006-10-06	2006-08-16	2006-11-01	2006-09-26
Ridley Terminals Inc. (YE Dec 31)					
2005	Annual Report	2006-05-03	not yet	2006-05-17	not yet
2006	Annual Report	2007-05-04	not yet	2007-05-17	not yet
2006	Capital Budget Summary	2006-11-03	not yet	2006-12-06	not yet
2006	Operating Budget Summary	2006-11-03	not yet	2006-12-06	not yet
2006 to 2010	Corporate Plan Summary	2006-11-03	not yet	2006-12-06	not yet
Royal Canadian Mint (YE Dec 31)					
2006	Annual Report	2007-05-04	2007-04-25	2007-05-17	2007-04-26
2007	Capital Budget Summary	2007-03-23	2007-03-21	2007-05-02	2007-03-22
2007 to 2011	Corporate Plan Summary	2007-03-23	2007-03-21	2007-05-02	2007-03-22
Standards Council of Canada (YE Mar 31)					
2005–06	Annual Report	2006-10-06	2006-10-02	2006-11-01	2006-10-03
2007–08	Capital Budget Summary	2007-05-10	2007-05-09	2007-06-13	2007-05-10
2007–08	Operating Budget Summary	2007-05-10	2007-05-09	2007-06-13	2007-05-10
2007–08 to 2011–12	Corporate Plan Summary	2007-05-10	2007-05-09	2007-06-13	2007-05-10

61. This was the final annual report because this Crown corporation (QQWLC) was dissolved on March 31, 2006.

Document to be Tabled	House of Commons		Senate	
	Deadline	Tabled	Deadline	Tabled

VIA Rail Canada Inc. (YE Dec 31)

2006	Annual Report	2007-05-04	2007-05-01	2007-05-17	2007-05-02
2006	Capital Budget Summary	2006-11-03	2006-11-29	2006-12-06	2006-12-05
2006	Operating Budget Summary	2006-11-03	2006-11-29	2006-12-06	2006-12-05
2006 to 2010	Corporate Plan Summary	2006-11-03	2006-11-29	2006-12-06	2006-12-05



Auditor General of Canada
Verificatrice générale du Canada

AUDITOR'S REPORT

To the House of Commons

As required by subsection 152(2) of the *Financial Administration Act*, I have audited, for the year ended 31 July 2007, the information presented in the report *Tabling of Crown Corporations' Reports in Parliament* included in the *2007 Annual Report to Parliament—Crown Corporations and Other Corporate Interests of Canada*. The reports are the responsibility of the President of the Treasury Board. My responsibility is to express an opinion on the information included in the report, as required by section 152, based on my audit.

I conducted my audit in accordance with the standards for assurance engagements established by the Canadian Institute of Chartered Accountants. Those standards require that I plan and perform an audit to obtain reasonable assurance as to whether the information disclosed in the report is free of significant misstatement. My audit included examining, on a test basis, evidence supporting the dates and other disclosures provided in the report.

In my opinion, the information presented in the report *Tabling of Crown Corporations' Reports in Parliament* is accurate, in all significant respects, in accordance with its section Deadlines for Tabling in Parliament and Results Achieved

Richard Flageole, FCA
Assistant Auditor General
for the Auditor General of Canada

Ottawa, Canada
23 November 2007

2.7 Crown corporation names and abbreviations used in this report

Crown Corporation		Abbreviation
1.	Atlantic Pilotage Authority	APA
2.	Atomic Energy of Canada Limited	AECL
3.	Bank of Canada	Bank of Cda
4.	Blue Water Bridge Authority	BWBA
5.	Business Development Bank of Canada	BDC
6.	Canada Council for the Arts	CCA
7.	Canada Deposit Insurance Corporation	CDIC (Dep)
8.	Canada Development Investment Corporation	CDIC (Dev)
9.	Canada Lands Company Limited	CLCL
10.	Canada Mortgage and Housing Corporation	CMHC
11.	Canada Pension Plan Investment Board	CPPIB
12.	Canada Post Corporation	CPC
13.	Canada Air Transport Security Authority	CATSA
14.	Canadian Broadcasting Corporation	CBC
15.	Canadian Commercial Corporation	CCC
16.	Canadian Dairy Commission	CDC
17.	Canadian Museum of Civilization	CMCC
18.	Canadian Museum of Nature	CMN
19.	Canadian Race Relations Foundation	CRRF
20.	Canadian Tourism Commission	CTC
21.	Cape Breton Development Corporation	DEVCO
22.	Cape Breton Growth Fund Corporation	CBGF
23.	Corporation for the Mitigation of Mackenzie Gas Project Impacts	MMGPI
24.	Defence Construction (1951) Limited	DCC
25.	Enterprise Cape Breton Corporation	ECBC
26.	Export Development Canada	EDC
27.	Farm Credit Canada	FCC
28.	Federal Bridge Corporation Limited, The	FBCL
29.	First Nations Statistical Institute	FNSI
30.	Freshwater Fish Marketing Corporation	FFMC
31.	Great Lakes Pilotage Authority	GLPA
32.	International Development Research Centre	IDRC
33.	Laurentian Pilotage Authority	LPA
34.	Marine Atlantic Inc.	MAI
35.	National Arts Centre Corporation	NAC

Crown Corporation		Abbreviation
36.	National Capital Commission	NCC
37.	National Gallery of Canada	NGC
38.	National Museum of Science and Technology	NMST
39.	Old Port of Montréal Corporation	OPMC
40.	Pacific Pilotage Authority	PPA
41.	Parc Downsview Park Inc.	PDP
42.	Public Sector Pension Investment Board	PSPIB
43.	Ridley Terminals Inc.	RTI
44.	Royal Canadian Mint	RCM
45.	Standards Council of Canada	SCC
46.	Telefilm Canada	Telefilm
47.	VIA Rail Canada Inc.	VIA



Chapter 3: Other Corporate Interests of Canada

3.1 Introduction

Outside of the federal government, there exist a number of institutions in which the federal government has an interest or participates in its oversight. This chapter provides the details of these interests as at July 31, 2007.

Mixed enterprises

Mixed enterprises are corporate entities whose shares are partially owned by the Government of Canada with the balance of shares owned by private-sector parties. A minister represents the government as a shareholder, executing the corresponding rights and responsibilities.

Joint enterprises

Joint enterprises are corporate entities whose shares are partially owned by the Government of Canada with the balance of shares owned by another level of government. A minister represents the federal government as a shareholder, executing the corresponding rights and responsibilities.

International organizations

International organizations are corporate entities created pursuant to international agreements under which Canada either holds shares or has a right to appoint or elect some number of members to a governing body. A minister represents the government in executing the rights and responsibilities accorded to Canada through the agreement.

Shared-governance corporations

Shared-governance corporations are corporate entities without share capital for which Canada, either directly or through a Crown corporation, has a right to appoint or nominate one or more members to a governing body.

Corporations under the terms of the *Bankruptcy and Insolvency Act*

Corporations that fall under the terms of the *Bankruptcy and Insolvency Act* are partially owned by Canada following receipt by a trustee in bankruptcy.

Current number of other corporate interests

Other Corporate Interests of Canada	July 31, 2007 ⁶²	March 31, 2006
Mixed enterprises	0	0
Joint enterprises	2	2
International organizations	18	18
Shared-governance corporations	149	141
Corporations under the terms of the <i>Bankruptcy and Insolvency Act</i>	45	47 ⁶³

3.2 Changes in Other Corporate Interests of Canada

For the year ending July 31, 2007

International organizations

International Joint Commission	Added
Commonwealth War Graves Commission	Deleted

International organizations—Change of ministerial portfolio

International Niagara Committee

- Formerly under the Environment portfolio, now part of the Foreign Affairs and International Trade portfolio

Shared-governance corporations

2003 World Forestry Congress	Deleted
2011 Halifax Host Society	Added
Alberta Celebrate Canada Society	Added
Canada–Alberta Beef Industry Development Fund	Deleted
Canada–Alberta Hog Industry Development Fund	Deleted
Canada–Alberta Sugar Beet Industry Development Fund	Deleted
Canada–Newfoundland Agri-Food Innovation Fund	Deleted
Canada–Israel Industrial Research & Development	Deleted
Canadian Partnership Against Cancer	Added
Celebrate Canada Committee (Manitoba)	Added
Celebrate Canada Committee for Newfoundland and Labrador	Added

62. Streamlined data collection under the new *Policy on Reporting of Federal Institutions and Corporate Interests of Treasury Board Secretariat* resulted in data being gathered as at July 31, 2007. The comparison dates for this edition of the annual report are therefore not one year apart as in previous publications.

63. Error noted: this number was reported last year as 44 instead of 47.

Shared-governance corporations (cont'd)

Celebrate Canada Committee for Québec	Added
Celebrate Canada Committee for Saskatchewan Inc.	Added
Centre d'affaires Info entreprises	Deleted
Centre d'entrepreneuriat et d'essaimage de l'université du Québec à Chicoutimi	Deleted
Enrollment Appeal Commission	Added
Environmental Studies Research Funds Management Board	Added
Fiducie du Chantier de l'économie sociale	Added
Fonds commun des SADC du Québec	Deleted
Fonds de développement Emploi-Montréal (FDEM)	Deleted
Forest Engineering Research Institute	Deleted
Forintek Canada Corporation	Deleted
FPIinnovations	Added
Genome Canada	Deleted
Gwich'in Arbitration Panel	Added
Gwich'in Land and Use Planning Board	Added
Gwich'in Land and Water Board	Added
Gwich'in Renewable Resources Board	Added
Hamilton 2003 World Road Cycling Championships	Deleted
Indian Oil & Gas Co-Management Board	Added
Inuvialuit Arbitration Board	Added
MacKenzie River Basin Board Transborder	Added
MacKenzie Valley Environmental Impact Review Board	Added
MacKenzie Valley Land and Water Board	Added
Mental Health Commission of Canada	Added
PEI 2009 Canada Games Host Society	Added
PacificSport BC Society	Added
Pulp and Paper Research Institute of Canada	Deleted
Sathu Land and Water Board	Added
Sathu Land Use Planning Board	Added
Sathu Renewable Resources Board	Added
Société de développement à l'exportation de Longueuil	Deleted
Société de développement de l'industrie maricole de la Gaspésie et des Îles-de-la-Madeleine (SODIM) Inc.	Deleted
Société du Havre de Montréal	Deleted

Shared-governance corporations (cont'd)

Tree Canada Foundation	Deleted
TV 5 Québec Canada	Deleted
Wek'eezhil Land and Water Board	Added
Wek'eezhil Renewable Resources Board	Added

Corporations held under the terms of the *Bankruptcy and Insolvency Act*

InterUnion Financial corporation	Deleted
G.E.M. Fisheries Ltd.	Deleted

Shared-governance corporations—Change of ministerial portfolio

Terry Fox Humanitarian Award Inc.

- Formerly under the Health portfolio, now part of the Heritage portfolio

Waterfront Toronto

- Formerly the responsibility of the President of Treasury Board, now the responsibility of the Minister of the Environment

Shared-governance corporations—Name changed

Fonds de développement de la transformation alimentaire

- name changed from Fonds québécois d'adaptation des entreprises agroalimentaires, inc.

Canadian Agency for Drugs and Technologies in Health

- name changed from Canadian Coordinating Office for Health Technology Assessment

Canadian Sport Centre Ontario

- name changed from Canadian Sport Centre–Toronto

Waterfront Toronto

- name changed from Toronto Waterfront Revitalization Corporation

3.3 Listing of other corporate interests of Canada by type and portfolio

Joint Enterprises

Natural Resources

Lower Churchill Development Corporation Limited

Western Economic Diversification

North Portage Development Corporation (operating as The Forks North Portage Partnership)

International Organizations

Canadian Heritage

World Anti-Doping Agency

Environment

International Lake Memphremagog Levels Board

International Lake of the Woods Control Board

International Porcupine Caribou Board

North American Commission for Environmental Cooperation—Joint Public Advisory Committee

Finance

European Bank for Reconstruction and Development

International Bank for Reconstruction and Development

International Development Association

International Finance Corporation

International Monetary Fund

Multilateral Investment Guarantee Agency

Foreign Affairs and International Trade

African Development Bank

Asian Development Bank

Caribbean Development Bank

Inter-American Development Bank

International Boundary Commission

International Joint Commission

International Niagara Committee

Shared-Governance Corporations

Agriculture and Agri-Food

Agricultural Adaptation Council

Agriculture and Food Council of Alberta

Agriculture and Agri-Food (cont'd)

Canada-Manitoba Agri-Food Research and Development Initiative
Canada-Manitoba Crop Diversification Centre
Canadian International Grains Institute
Canadian Livestock Records Corporation
Canadian Wheat Board, The
Centre de développement du porc du Québec inc.
Conseil de recherches en pêche et agro-alimentaire du Québec
Conseil pour le développement de l'agriculture du Québec
Fonds de développement de la transformation alimentaire
Growing Alberta
Investment Agriculture Foundation of British Columbia
Manitoba Rural Adaptation Council Inc.
New Brunswick Biotechnology and Technological Innovation Centre of Excellence Inc. (BioAtlantech)
Nova Scotia Technology Development 2000
Nunavut Harvesters Association
Protein, Oil and Starch Pilot Plant Corporation
Saskatchewan Council for Community Development
Territorial Farmers Association NWT
Western Grains Research Foundation
Yukon Agricultural Association

Canadian Heritage

2007 Whitehorse Canada Winter Games Host Society Inc.
Alberta Celebrate Canada Society
Association for the Export of Canadian Books
Calgary Olympic Development Association
Canada Commonwealth Legacy Fund
Canada Games Council
Canadian Sport Centre—Atlantic
Canadian Sport Centre—Calgary
Canadian Sport Centre—Greater Victoria
Canadian Sport Centre—Manitoba
Canadian Sport Centre—Ontario
Canadian Sport Centre—Saskatchewan
Canadian Television Fund, The
Celebrate Canada Committee (Manitoba)
Celebrate Canada Committee for Newfoundland and Labrador
Celebrate Canada Committee for Québec
Celebrate Canada Committee for Saskatchewan Inc.

Canadian Heritage (cont'd)

Coaching Association of Canada

National Multi-Sport Centre–Montréal

PacificSport BC Society

PacificSport Canadian Sport Centre–Vancouver

Québec High-Level Sports Council

Sport Dispute Resolution Centre of Canada

Terry Fox Humanitarian Award Inc.

The 2011 Halifax Host Society

The Prince Edward Island 2009 Canada Games Host Society Inc.

Vancouver Organizing Committee for 2010 Olympics and Paralympics Games

Economic Development Agency of Canada for the Regions of Quebec

Fiducie du Chantier de l'économie sociale

Fondation du maire de Montréal pour la jeunesse

Montréal International

Environment

Canadian Foundation for Climate and Atmospheric Sciences

Lake of the Woods Control Board

Ouranos

Waterfront Toronto

Wildlife Habitat Canada

Fisheries and Oceans

International Fisheries Commissions Pension Society

Foreign Affairs and International Trade

Asia–Pacific Foundation of Canada

International Centre for Human Rights and Democratic Development

Roosevelt Campobello International Park Commission

Health

Canadian Agency for Drugs and Technologies in Health

Canadian Centre on Substance Abuse

Canadian Health Infoway Inc.

Canadian Health Services Research Foundation

Canadian Institute for Health Information

Canadian Partnership Against Cancer Corporation

Canadian Patient Safety Institute

Health Council of Canada

Health (cont'd)

Mental Health Commission of Canada

Human Resources and Social Development

Canadian Millennium Scholarship Foundation

Indian Affairs and Northern Development

Enrolment Appeal Commission (Labrador Claims Agreement)

Environmental Studies Research Funds Management Board

Gwich'in Arbitration Panel

Gwich'in Land and Water Board

Gwich'in Land Use Planning Board

Gwich'in Renewable Resources Board

Indian Oil and Gas Canada Co-Management Board

Inuvialuit Arbitration Board

Mackenzie River Basin Board (Transborder)

Mackenzie Valley Environmental Impact Review Board

Mackenzie Valley Land and Water Board

Northern Native Fishing Corporation

Sahtu Land and Water Board

Sahtu Land Use Planning Board

Sahtu Renewable Resources Board

Wek'eezhii Land and Water Board

Wek'eezhii Renewable Resources Board

Industry

Canada Foundation for Innovation

Internal Trade Secretariat Corporation

Pierre Elliott Trudeau Foundation, The

Natural Resources

ASEP-NB Inc.

Association of Canada Lands Surveyors

Canada–Foundation for Sustainable Development Technology

Canada–Newfoundland Offshore Petroleum Board

Canada–Nova Scotia Offshore Petroleum Board

Canadian Energy Research Institute

FPIInnovations

Maritime Forestry Complex Corporation

Petroleum Technology Research Centre Inc.

Privy Council

Nature Trust of British Columbia, The
Vanier Institute of the Family, The

Public Works and Government Services

Milit-Air Inc.

Transport, Infrastructure and Communities

Aéroport de Québec Inc.
Aéroports de Montréal
Belledune Port Authority
Buffalo and Fort Erie Public Bridge Authority
Calgary Airport Authority
Charlottetown Airport Authority Inc.
Edmonton Regional Airports Authority
Fraser River Port Authority
Gander International Airport Authority Inc.
Greater Fredericton Airport Authority Inc.
Greater London International Airport Authority
Greater Moncton International Airport Authority Inc.
Greater Toronto Airports Authority
Halifax International Airport Authority
Halifax Port Authority
Hamilton Port Authority
Montréal Port Authority
Nanaimo Port Authority
NAV CANADA
North Fraser Port Authority
Oshawa Harbour Commission
Ottawa Macdonald–Cartier International Airport Authority
Port Alberni Port Authority
Prince George Airport Authority Inc.
Prince Rupert Port Authority
Québec Port Authority
Regina Airport Authority
Saguenay Port Authority
Saint John Airport Inc.
Saint John Harbour Bridge Authority
Saint John Port Authority
Saskatoon Airport Authority

Transport, Infrastructure and Communities (cont'd)

Sept-Îles Port Authority

St. John's International Airport Authority

St. John's Port Authority

St. Lawrence Seaway Management Corporation

Thunder Bay International Airports Authority Inc.

Thunder Bay Port Authority

Toronto Port Authority

Trois-Rivières Port Authority

Vancouver International Airport Authority

Vancouver Port Authority

Victoria Airport Authority

Windsor Port Authority

Winnipeg Airports Authority Inc.

Veterans Affairs

Last Post Fund

3.4 Corporate Profiles of Other Corporate Interests of Canada

Joint Enterprises

Natural Resources

Lower Churchill Development Corporation Limited

Joint Enterprise

Responsible Minister

Minister of Natural Resources

Institutional Head

Dean MacDonald, Chair

Year of Incorporation/Commencement

1978

Total Assets

\$5.2 million

Fiscal Year-end

December 31

Head Office

PO Box 12700
St. John's NL A1B 3T5

Telephone: 709-737-1400

Fax: N/A

Email: N/A

Website: N/A

Auditor

Deloitte and Touche LLP

Constituent Act

Newfoundland Companies Act, 1978

Federal Ownership

49.00 per cent

Liabilities

\$30.15 million

Mandate

To establish a basis for the development of all or part of the hydroelectric potential of the Lower Churchill basin and the line transmission of this energy to markets.

Western Economic Diversification

North Portage Development Corporation (operating as The Forks North Portage Partnership)

Joint Enterprise

Responsible Minister

Minister of Western Economic Diversification

Institutional Head

Jim August, CEO

Year of Incorporation/Commencement

1983

Total Assets

\$90,749,654

Fiscal Year-end

March 31

Head Office

350 Portage Avenue, Suite 200
Winnipeg MB R3C 0C3

Telephone: 204-987-4369

Fax: 204-942-5216

Email: jim.august@tf-np.ca

Website: [http:// http://www.theforks.ca](http://http://www.theforks.ca)

Auditor

The Exchange Group

Constituent Act

Manitoba Corporations Act, 1983

Federal Ownership

33.00 per cent

Liabilities

\$31,567,802

Mandate

The mission of North Portage Development Corporation is to act as a catalyst, encouraging activities for people in the downtown through public and private partnerships and to work to ensure financial self-sufficiency.

International Organizations

Canadian Heritage

World Anti-Doping Agency

International Organization

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Richard W. Pound, Chairperson

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

Suite 700
Stock Exchange Tower
800, Place Victoria
Montréal QC H4Z 1B7

Telephone: 514-904-9232

Fax: 514-904-8650

Email: info@wada-ama.org

Website: <http://www.wada-ama.org>

Auditor

PricewaterhouseCoopers LLP

Constituent Act

Incorporated under Swiss law as a non-profit organization, 1999

Federal Ownership or Board Appointees

1/38

Mandate

To promote and coordinate, at the international level, the fight against doping in sport in all forms.

Environment

International Lake Memphremagog Levels Board

International Organization

Responsible Minister

Minister of the Environment

Institutional Head

Not Known

Year of Incorporation/Commencement

1920

Fiscal Year-end

Not Known

Head Office

MSC—Quebec
Place Bonaventure
Suite 7810
800 de la Gauchetière West
Montréal QC H5A 1L9

Telephone: 514-283-1628

Fax: 514-496-1867

Email: serge.desormeaux@ec.gc.ca

Website: N/A

Auditor

Not Known

Constituent Act

The Board was created in 1920 pursuant to a Canada–U.S. agreement

Federal Ownership or Board Appointees

1/2

Mandate

A forum for dispute resolution regarding the regulation of the levels of Lake Memphremagog in accordance with international obligations and federal and provincial legislation.

International Lake of the Woods Control Board

International Organization

Responsible Minister

Minister of the Environment

Institutional Head

Vacant

Year of Incorporation/Commencement

1919

Fiscal Year-end

March 31

Head Office

351 St-Joseph Blvd., 4th Floor
Gatineau QC K1A 0H3

Telephone: 819-997-2529

Fax: 819-953-4666

Email: N/A

Website: N/A

Auditor

Not Known

Constituent Act

The Board was created pursuant to a Canada–U.S. Treaty (*Lake of the Woods Convention and Protocol*, 1925).

Federal Ownership or Board Appointees

1/2

Mandate

Lake of the Woods is an international boundary water. The International Lake of the Woods Control Board is responsible for approving the outflow from Lake of the Woods when the lake level is above or below certain specified elevations.

International Porcupine Caribou Board

International Organization

Responsible Minister

Minister of the Environment

Institutional Head

Joe Tetlich, Chair

Year of Incorporation/Commencement

1985

Fiscal Year-end

March 31

Head Office

91782 Alaska Highway
Whitehorse YT Y1A 5B7

Telephone: 867-393-6700

Fax: 867-393-3904

Email: pcmb@taiga.net

Website: <http://www.taiga.net/pcmb/index.html>

Auditor

Peter Markila, CA

Constituent Act

The Porcupine Caribou Management Board is a joint management board established under the Porcupine Caribou Management Agreement signed between Canada and the U.S. in 1985

Federal Ownership or Board Appointees

4/8

Mandate

The Board makes recommendations and provides advice on those aspects of the conservation of the Porcupine Caribou Herd and its habitat that require international coordination.

North American Commission for Environmental Cooperation— Joint Public Advisory Committee

International Organization

Responsible Minister

Minister of the Environment

Institutional Head

Irene Henriques, Chair

Year of Incorporation/Commencement

1994

Fiscal Year-end

March 31

Head Office

393 Saint-Jacques St., Suite 200
Montréal QC H2Y 1N9

Telephone: 514-350-4300

Fax: 514-350-4314

Email: info@cec.org

Website: <http://www.cec.org>

Auditor

Not Known

Constituent Act

The Committee was created pursuant to the North American Agreement on Environmental Cooperation

Federal Ownership or Board Appointees

5/15

Mandate

The Committee provides advice to the Council of the North American Commission for Environmental Cooperation on matters within the scope of the North American Agreement on Environmental Cooperation, a "side agreement" to the North American Free Trade Agreement.

Finance

European Bank for Reconstruction and Development

International Organization

Responsible Minister

Minister of Finance

Institutional Head

Jean Lemierre, President

Year of Incorporation/Commencement

1991

Fiscal Year-end

December 31

Head Office

One Exchange Square
London
EC2A 2JN
England

Telephone: 44 20 7338-6000

Fax: 44 20 7338 6100

Email: N/A

Website: <http://www.ebrd.com>

Auditor

PricewaterhouseCoopers (London) LLP

Constituent Act

*European Bank for Reconstruction and Development
Agreement Act (1991, c. 12)*

Federal Ownership or Board Appointees

3.43 per cent

Mandate

To develop a vibrant private sector and to help foster the transition from centrally planned economies to market economies in the new Europe.

International Bank for Reconstruction and Development

International Organization

Responsible Minister

Minister of Finance

Institutional Head

Robert B. Zoellick, President

Year of Incorporation/Commencement

1944

Fiscal Year-end

June 30

Head Office

1818-H Street NW
Washington DC
20433 U.S.A.

Telephone: 202-473-1000

Fax: 202-477-6391

Email: N/A

Website: N/A

Auditor

Deloitte & Touche LLP

Constituent Act

Bretton Woods and Related Agreements Act
(R.S., 1985, c. B-7)

Federal Ownership or Board Appointees

2.85 per cent

Mandate

To assist in the reduction of poverty in middle-income and creditworthy poorer countries by promoting sustainable development through loans, guarantees, risk management products, and analytical and advisory services.

International Development Association

International Organization

Responsible Minister

Minister of Finance

Institutional Head

Robert B. Zoellick, President

Year of Incorporation/Commencement

1960

Fiscal Year-end

June 30

Head Office

1818-H Street NW
Washington DC
20433 U.S.A.

Telephone: 202-473-1000

Fax: N/A

Email: N/A

Website: N/A

Auditor

Deloitte & Touche LLP

Constituent Act

Articles of Agreement, 1960, *International Development Association Act*, 1960

Federal Ownership or Board Appointees

4.44 per cent

Mandate

To reduce poverty by providing interest-free loans and grants for programs that boost economic growth, reduce inequalities, and improve people's living conditions

International Finance Corporation

International Organization

Responsible Minister

Minister of Finance

Institutional Head

Lars Thunell, Executive Vice President and CEO

Year of Incorporation/Commencement

1956

Fiscal Year-end

June 30

Head Office

2121 Pennsylvania Ave. NW
Washington DC
20433 U.S.A.

Telephone: 202-473-1000

Fax: N/A

Email: N/A

Website: <http://www.ifc.org>

Auditor

Deloitte & Touche LLP

Constituent Act

Articles of Agreement; Vote 731, *Appropriation Act*
N. 6, 1956

Federal Ownership or Board Appointees

3.44 per cent

Mandate

To further economic development by encouraging
the growth of productive enterprises in member
countries, supplementing the activities of the

International Bank for Reconstruction and
Development.

International Monetary Fund

International Organization

Responsible Minister

Minister of Finance

Institutional Head

Rodrigo de Rato y Figaredo, Managing Director

Year of Incorporation/Commencement

1945

Fiscal Year-end

April 30

Head Office

700–9th St. NW
Washington DC
20431 U.S.A.

Telephone: 202-623-7000

Fax: 202-623-4661

Email: publicaffairs@imf.org

Website: <http://www.imf.org>

Auditor

Deloitte & Touche LLP

Constituent Act

Articles of Agreement of the International Monetary Fund, 1945. Implemented in Canada by the *Bretton Woods and Related Agreements Act*

Federal Ownership or Board Appointees

2.89 per cent

Mandate

To promote international monetary cooperation, exchange stability, and orderly exchange arrangements; to foster economic growth and high levels of employment; and to provide temporary financial assistance to countries to help ease balance of payments adjustment.

Multilateral Investment Guarantee Agency

International Organization

Responsible Minister

Minister of Finance

Institutional Head

Yukiko Omura, Executive Vice President

Year of Incorporation/Commencement

1988

Fiscal Year-end

June 30

Head Office

1818-H Street NW
Washington DC
20433 U.S.A.

Telephone: 202-473-1000

Fax: 202-522-2630

Email: migainquiry@worldbank.org

Website: <http://www.miga.org>

Auditor

Deloitte & Touche LLP

Constituent Act

Bretton Woods and Related Agreements Act, 1988

Federal Ownership or Board Appointees

3.00 per cent

Mandate

To encourage the flow of investments for productive purposes among member countries, thus supplementing the activities of the International Bank for Reconstruction and Development, the International Finance Corporation, and other international development finance institutions.

Foreign Affairs and International Trade

African Development Bank

International Organization

Responsible Minister

Minister of Foreign Affairs

Institutional Head

Donald Karebuka, President

Year of Incorporation/Commencement

1964

Fiscal Year-end

December 31

Head Office

15 Avenue du Ghana
PO Box 323
1002 Tunis
Belvédère
Tunisia

Telephone: 011-216-71-333-511

Fax: 011-216-71 351 933

Email: afdb@afdb.org

Website: <http://www.afdb.org>

Auditor

Deloitte & Touche LLP

Constituent Act

Agreement signed by member countries, 1963 and the *International Development (Financial Institutions) Continuing Assistance Act*

Federal Ownership or Board Appointees

3.72 per cent

Mandate

The African Development Bank is the premier financial development institution of Africa, dedicated to combatting poverty and improving the lives of people of the continent and engaged in the task of mobilizing resources towards the economic and social progress of its Regional Member Countries. The Bank's mission is to promote economic and social development through loans, equity investments, and technical assistance.



Asian Development Bank

International Organization

Responsible Minister

Minister of Foreign Affairs

Institutional Head

Haruhiko Kuroda, President

Year of Incorporation/Commencement

1966

Fiscal Year-end

December 31

Head Office

PO Box 789
0980 Manila
Philippines

Telephone: 011-632-4444

Fax: 011-632-636-2444

Email: www.adb.org/about/feedback.asp

Website: <http://www.adb.org>

Auditor

PricewaterhouseCoopers LLP

Constituent Act

Agreement signed by member countries, 1965 and the *International Development (Financial Institutions) Continuing Assistance Act*

Federal Ownership or Board Appointees

4.53 per cent

Mandate

To promote the economic and social advancement of developing country members. To contribute to the achievement of Canada's development assistance, foreign policy, and trade objectives in Asia.

Caribbean Development Bank

International Organization

Responsible Minister

Minister of Foreign Affairs

Institutional Head

Compton Bourne, President

Year of Incorporation/Commencement

1970

Fiscal Year-end

December 31

Head Office

PO Box 408
Wilkey, St. Michael
Bridgetown
Barbados, W.I.

Telephone: 1-8-246-431-1600
Fax: 1-8-246-426-7269
Email: info@caribank.org
Website: <http://www.caribank.org>

Auditor

PricewaterhouseCoopers LLP

Constituent Act

Agreement signed by member countries, 1969
and the *International Development (Financial
Institutions) Continuing Assistance Act*

Federal Ownership or Board Appointees

9.50 per cent

Mandate

To contribute to the harmonious economic growth
and development of the member countries, and
integration among them, having special and
urgent regard to the needs of the less developed
members of the region. To contribute to the
achievement of Canada's development
assistance, foreign policy, and trade objectives.

Inter-American Development Bank

International Organization

Responsible Minister

Minister of Foreign Affairs

Institutional Head

Luis Alberto Moreno, President

Year of Incorporation/Commencement

1959

Fiscal Year-end

December 31

Head Office

1300 New York Ave. NW
Washington DC
20577 U.S.A.

Telephone: 1-202-623-1000

Fax: 1-202-623-3096

Email: pic@iadb.org

Website: <http://www.iadb.org>

Auditor

Ernst & Young LLP

Constituent Act

Agreement signed by member countries, 1959 and the *International Development (Financial Institutions) Continuing Assistance Act*

Federal Ownership or Board Appointees

4.00 per cent

Mandate

To contribute to the acceleration of the process of economic/social development of the regional developing member countries, individually or collectively. To contribute to the achievement of Canada's development assistance, foreign policy, and trade objectives.

International Boundary Commission

International Organization

Responsible Minister

Minister of Foreign Affairs

Institutional Head

Peter Sullivan, Commissioner of the Canadian Section

Year of Incorporation/Commencement

1925

Fiscal Year-end

March 31

Head Office

Room 555
615 Booth Street
Ottawa ON K1A 0E9

Telephone: 613-992-1294

Fax: 613-947-1337

Email: aarseneau@nrcan.gc.ca

Website:

<http://www.internationalboundarycommission.org>

Auditor

Natural Resources Canada's Audit and Evaluation Branch

Constituent Act

Treaty of Washington, 1908 and 1925;
International Boundary Commission Act, 1960

Federal Ownership or Board Appointees

1/2

Mandate

To maintain the demarcation and cartographic representation of the land and water boundary between Canada and the United States, and to regulate all construction within 3.05 metres of the boundary line.

International Joint Commission

International Organization

Responsible Minister

Minister of Foreign Affairs

Herb Gray, Chairperson

Year of Incorporation/Commencement

1909

Fiscal Year-end

March 31

Head Office

234 Laurier Ave. West, 22th Floor
Ottawa ON K1P 6K6

Telephone: 613-947-1420

Fax: 613-993-5583

Email: mcgillisg@ottawa.ijc.org

Website: <http://www.ijc.org>

Auditor

Auditor General of Canada

Constituent Act

International Boundary Waters Treaty Act
(R.S., 1985, c. I-17)

Federal Ownership or Board Appointees

3/6

Mandate

The International Joint Commission prevents and resolves disputes between the United States of America and Canada under the 1909 Boundary Waters Treaty and pursues the common good of both countries as an independent and objective advisor to the two governments.

International Niagara Committee

International Organization

Responsible Minister

Minister of Foreign Affairs

Institutional Head

Ralph Moulton, Canadian Member

Year of Incorporation/Commencement

1955

Fiscal Year-end

December 31

Head Office

867 Lakeshore Rd.
PO Box 5050
Burlington ON L7R 4A6

Telephone: 905-336-4580

Fax: 905-336-8901

Email: ralph.moulton@ec.gc.ca

Website: N/A

Auditor

N/A

Constituent Act

The Niagara Diversion Treaty, 1950 as administered by the Department of Foreign Affairs and International Trade and the U.S. State Department

Federal Ownership or Board Appointees

1/2

Mandate

To determine the amount of water available for the purposes of the Treaty and to record the amounts of water used for power diversions.

Shared-Governance Corporations

Agriculture and Agri-Food

Agricultural Adaptation Council

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Bette Jean Crews, Chair

Year of Incorporation/Commencement

1995

Fiscal Year-end

September 30

Head Office

Ontario AgriCentre
Suite 103,
100 Stone Rd., West
Guelph ON N1G 5L3

Telephone: 519-822-7554

Fax: 519-822-6248

Email: info@adaptcouncil.org

Website: <http://www.adaptcouncil.org>

Auditor

Tonen Co. LLP

Constituent Act

Agricultural and Horticultural Organizations Act of
the Province of Ontario, 1995

Federally Appointed Board Members

1/8

Mandate

The AAC sources and provides efficient, flexible and accountable program delivery in partnership with funding sources with a primary focus on the Ontario agriculture and agri-food sector. The projects which are supported financially assist the sector in general to advance, innovate, and improve profitability within a changing and diverse economy.

Agriculture and Food Council of Alberta

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Tom Marwick, CEO

Year of Incorporation/Commencement

1994

Fiscal Year-end

March 31

Head Office

Suite 402
1101 Fifth Street
Nisku AB T9E 7N3

Telephone: 780-955-3714

Fax: 780-955-3744

Email: info@agfoodcouncil.com

Website: <http://www.agfoodcouncil.com>

Auditor

Meyers Norris Penny LLP

Constituent Act

Societies Act of the Province of Alberta, 1994

Federally Appointed Board Members

2/27

Mandate

An industry-led council administers the funds allocated to Alberta by the federal government to promote the agri-food industry's adaptation efforts by assisting the sector to seize opportunities emerging in the marketplace

Canada–Manitoba Agri-Food Research and Development Initiative

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

David Gislason, Chair

Year of Incorporation/Commencement

1997

Fiscal Year-end

March 31

Head Office

Administrator, Agri-food R&D Council Manitoba
Association of Agricultural Societies
PO Box 72
Morris MB R0G 1K0

Telephone: 204-746-8186

Fax: 204-746-8213

Email: cevenson@mts.net

Website:

<http://www.gov.mb.ca/agriculture/research/ardi>

Auditor

Hamilton and Asselstine, CA LLP

Constituent Act

Implementation of the Federal-Provincial-Territorial Framework Agreement on Agriculture and Agri-Food Policy for the 21st Century, *Farm Income Protection Act*

Federally Appointed Board Members

2/3⁶⁴

Mandate

To initiate, encourage, promote, and conduct innovative research and development projects that contribute to the economic well-being of Canada and Manitoba.

64. There is one less board member this year but no change in the number of federal appointees.

Canada–Manitoba Crop Diversification Centre

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Canada: Jim Tokarchuk, Co-chair

Manitoba: Daryl Domitruk, Co-chair

Industry: Garry Sloik, Co-chair

Year of Incorporation/Commencement

1993

Fiscal Year-end

March 31

Head Office

PO Box 309

Carberry MB R0K 0H0

Telephone: 204-834-6000

Fax: 204-834-3777

Email: N/A

Website: http://www.agr.gc.ca/pfra/mcdc/mcdc_e

Auditor

Meyers Norris Penny LLP

Constituent Act

Department of Agriculture Act, 1993

Federally Appointed Board Members

4/12

Mandate

An industry-led initiative with a mandate to identify, evaluate, demonstrate, and facilitate the use of new crops, technologies, and value-added opportunities in a sustainable agricultural system. The CMCDC has three owned sites representing a range of soil and climates. Much of the CMCDC's work is carried out in cooperation with outside agencies, groups, and individuals. The CMCDC provides a variety of assistance for research and demonstration activities, including technical support and use of its facilities and land.

Canadian International Grains Institute

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Barry Senft, Executive Director

Year of Incorporation/Commencement

1972

Fiscal Year-end

March 31

Head Office

Suite 1000
303 Main St.
Winnipeg MB R3C 3G7

Telephone: 204-984-5344

Fax: 204-983-2642

Email: N/A

Website: <http://www.cigi.ca>

Auditor

Deloitte & Touche LLP

Constituent Act

Canada Corporations Act, 1972

Federally Appointed Board Members

3/5

Mandate

To provide educational programs and technical activities in support of the promotion and development of world markets for Canada's field crops and their products.

Canadian Livestock Records Corporation

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Sheryl Blackburn, Chair

Year of Incorporation/Commencement

1988

Fiscal Year-end

December 31

Head Office

2417 Holly Lane
Ottawa ON K1V 0M7

Telephone: 613-731-7110

Fax: 613-731-0704

Email: clrc@clrc.ca

Website: <http://www.clrc.ca>

Auditor

Newton & Co. LLP

Constituent Act

Animal Pedigree Act

Federally Appointed Board Members

1/51

Mandate

To perform services for and on behalf of members of the fifty Breed Associations; to ensure the maintenance of the Breed Associations' Herd Books; and to maintain the General Stud and Herd Book.

Canadian Wheat Board, The

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Greg Arason, President and CEO

Year of Incorporation/Commencement

1919

Fiscal Year-end

July 31

Head Office

423 Main Street
PO Box 816
Station Main
Winnipeg MB R3C 2P5

Telephone: 204-983-0239

Fax: 204-983-3841

Email: avis_gray@cwbc.ca

Website: <http://www.cwbc.ca>

Auditor

Deloitte & Touche LLP

Constituent Act

Canadian Wheat Board Act, 1935 and amendments to the Canadian Wheat Board Act, 1998

Federally Appointed Board Members

5/15

Mandate

The Canadian Wheat Board is incorporated with the object of marketing, in inter-provincial and export trade, wheat and barley grown in Canada.

Centre de développement du porc du Québec inc.

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Bernard Dion, President and CEO

Year of Incorporation/Commencement

1992

Fiscal Year-end

March 31

Head Office

Suite 340
2795 Laurier Blvd.
Sainte-Foy QC G1V 4M7

Telephone: 418-650-2440

Fax: 418-650-1626

Email: cdpq@cdpqinc.qc.ca

Website: <http://www.cdpqinc.qc.ca>

Auditor

Raymond Chabot Grant Thornton LLP

Constituent Act

Loi sur les compagnies du Québec, Part III, 1992

Federally Appointed Board Members

1/19⁶⁵

Mandate

To exercise leadership in the development and transfer of new technologies in order to actively contribute to improving the quality and efficiency of a sustainable Québec hog industry.

65. There is one more board member this year but no change in the number of federal appointees.

Conseil de recherches en pêche et agroalimentaire du Québec

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Yvan Savoie, Chair

Year of Incorporation/Commencement

1999

Fiscal Year-end

March 31

Head Office

Direction de l'innovation scientifique et technologique
MAPAQ
9th floor
200 Ste-Foy Rd.
Québec QC G1R 4X6

Auditor

Auditor General of Quebec

Constituent Act

Government of Quebec; *Auditor General Act*

Federally Appointed Board Members

1/23

Mandate

To advise the Minister of Agriculture, Fisheries and Food Quebec on research and development activities to encourage dialogue in order to help the bio-food sector further the goal of sustainable development.

Telephone: 418-380-2103

Fax: N/A

Email: pcita@mapaq.gouv.qc.ca

Website: <http://www.mapaq.gouv.qc.ca/fr/ministere/info/rechercheinnovation/corpaq>

Conseil pour le développement de l'agriculture du Québec

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Laurent Pellerin, Chair

Year of Incorporation/Commencement

1996

Fiscal Year-end

March 31

Head Office

Suite 110
555 Roland-Therrien Blvd
Longueuil QC J4H 4E7

Telephone: 450-6790540 Ext. 8353

Fax: 450-463-5214

Email: cdaq@cdaq.qc.ca

Website: <http://www.cdaq.qc.ca>

Auditor

Raymond Chabot Grant Thornton LLP

Constituent Act

Loi sur les compagnies du Québec, Part III,
1996

Federally Appointed Board Members

1/9

Mandate

To administer the funds allocated to different federal or provincial organizations for the agricultural sector.

Fonds de développement de la transformation alimentaire

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Christian Breton, Chair

Year of Incorporation/Commencement

1996

Fiscal Year-end

March 31

Head Office

9001 de l'Acadie Blvd., Suite 200
Montréal QC H4N 3H7

Telephone: 514-858-2000

Fax: 514-858-2016

Email: info@fdta.qc.ca

Website: http://www.fdta.qc.ca/index_eng.htm

Auditor

Samson Bélair Deloitte & Touche LLP

Constituent Act

Loi sur les compagnies du Québec, Part III

Federally Appointed Board Members

1/12

Mandate

An industry-led council administers the funds allocated to Québec by the federal government to promote the agri-food industry's adaptation efforts by assisting the sector to seize opportunities emerging in the marketplace.

Growing Alberta

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Art Froehlich, Chair

Year of Incorporation/Commencement

2003

Fiscal Year-end

March 31

Head Office

Suite 201
8704 Fiftyfirst Ave.
Edmonton AB T6E 5E8

Telephone: 780-466-7905

Fax: 780-466-7928

Email: barry.mcdonald@growingalberta.com

Website: <http://www.growingalberta.com>

Auditor

KPMG LLP

Constituent Act

Alberta Corporations Act, Non-profit, Part IX, 2003

Federally Appointed Board Members

2/11⁶⁶

Mandate

A company established by the agri-food industry to promote knowledge of the agriculture and food sector to urban audiences.

66. There are two less board members this year but no change in the number of federal appointees.

Investment Agriculture Foundation of British Columbia

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

H.A. (Bert) Miles, Chair

Year of Incorporation/Commencement

1996

Fiscal Year-end

December 31

Head Office

PO Box 8248
Victoria BC V8W 3R9

Telephone: 250-356-1662

Fax: 250-953-5162

Email: info@iafbc.ca

Website: <http://www.iafbc.ca>

Auditor

BDO Dunwoody LLP

Constituent Act

Society Act of the Province of British Columbia,
1996

Federally Appointed Board Members

1/15

Mandate

An industry-led council administers the funds allocated to British Columbia by the federal government to promote the agri-food industry's adaptation efforts by assisting the sector to seize opportunities emerging in the marketplace.

Manitoba Rural Adaptation Council Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Nell Van Ryssel, Chair

Year of Incorporation/Commencement

1997

Fiscal Year-end

December 31

Head Office

802-294 Portage Ave.
Winnipeg MB R3C 0B9

Telephone: 204-982-4791

Fax: 204-982-4794

Email: mracinfo@mrac.ca

Website: <http://www.mrac.ca>

Auditor

Meyers Norris Penny LLP

Constituent Act

The Corporation Act of the Province of Manitoba,
1996

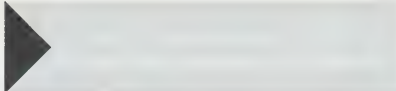
Federally Appointed Board Members

2/21⁶⁷

Mandate

An industry-led council administers the funds allocated to Manitoba by Agriculture and Agri-Food Canada's Advancing Canadian Agriculture and Agri-Food program to encourage the agricultural industry and agro-rural Manitoba to adapt to changing market opportunities through diversification and value-added activities.

67. There is one less board member this year but no change in the number of federal appointees.



New Brunswick Biotechnology and Technological Innovation Centre of Excellence Inc. (BioAtlantech)

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

John Argall, Executive Director

Year of Incorporation/Commencement

1996

Fiscal Year-end

March 31

Head Office

PO Box 636
Station A
Fredericton NB E3B 5A6

Telephone: 506-444-2444

Fax: 506-444-5662

Email: info@bioatlantech.nb.ca

Website: <http://www.bioatlantech.nb.ca>

Auditor

Teed Saunders Doyle Co. LLP (Fredericton)

Constituent Act

New Brunswick Biotechnology Centre of Excellence Endowment Fund Agreement, *Department of Agriculture and Agri-Food Act* Provincially incorporated under the laws of the Province of New Brunswick, 1996

Federally Appointed Board Members

2/11

Mandate

To strengthen New Brunswick's rural and resource-based economy through the development, application, and commercialization of biotechnology and technological innovations.

Nova Scotia Technology Development 2000

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Michael Johnson, Chair

Year of Incorporation/Commencement

2000

Fiscal Year-end

March 31

Head Office

c/o Nova Scotia Department of Agriculture and
Fisheries Harlow Institute
176 College Rd.
PO Box 550
Truro NS B2N 5E3

Telephone: 902-893-6511

Fax: 902-843-7579

Email: prm@gov.ns.ca

Website: <http://www.gov.ns.ca/agri/prm/techdev>

Auditor

PricewaterhouseCoopers LLP

Constituent Act

Canada-Nova Scotia Research Technology
2000 Development Agreement, *Farm Income
Protection Act*

Federally Appointed Board Members

2/10

Mandate

To provide financial assistance to Nova Scotia
farmers for long-term industry-supported
agricultural research in Nova Scotia.

Nunavut Harvesters Association

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Brian Zawadski, Executive Director

Year of Incorporation/Commencement

2004

Fiscal Year-end

March 31

Head Office

PO Box 249
Rankin Inlet NU X0C 0G0

Telephone: 867-645-3170

Fax: 867-645-3755

Email: brian@ndcorp.nu.ca

Website: <http://www.harvesters.nu.ca>

Auditor

Robert Stewart Chartered Accountant/
Management Consultants LLP

Constituent Act

Canada Corporations Act, 2002

Federally Appointed Board Members

1/5

Mandate

An industry council administering the funds allocated to the territory by the federal government to promote industry-led solutions to emerging issues, capturing market opportunities by advancing research results and sharing information to advance the sector.

Protein, Oil and Starch Pilot Plant Corporation

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Robert E. Morgun, President and CEO

Year of Incorporation/Commencement

1977

Fiscal Year-end

March 31

Head Office

118 Veterinary Rd.
Saskatoon SK S7N 2R4

Telephone: 306-978-280

Fax: 306-975-3766

Email: pos@pos.ca

Website: <http://www.pos.ca>

Auditor

KPMG LLP

Constituent Act

Canada Corporations Act, 1973 Letters Patent

Federally Appointed Board Members

1/10⁶⁸

Mandate

Excellence in service through dedicated staff providing bio-processing solutions that enhance our clients' competitiveness.

68. There are four less board members this year but no change in the number of federal appointees.

Saskatchewan Council for Community Development

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Garth Patterson, Chair

Year of Incorporation/Commencement

1992

Fiscal Year-end

March 31

Head Office

Box 21038
Saskatoon SK S7H 5N9

Telephone: 306-975-6847

Fax: 306-975-6850

Email: info@sccd.sk.ca

Website: <http://www.sccd.sk.ca>

Auditor

Davies Breen & Drury LLP

Constituent Act

Subsection 4(a) of the *Department of Agriculture and Agri-Food Act*
Registered as a nonprofit corporation, 1996

Federally Appointed Board Members

1/10⁶⁹

Mandate

To support and promote community-based development; to act as a catalyst for community cooperation, empowerment, and development; and to offer quality programs to rural Saskatchewan communities.

69. In October 2006, the corporation underwent a major re-organization. The federal government approved a change in the number of federal appointees from 2 to 1. The total number of board members was also reduced from 14 to 10.

Territorial Farmers Association NWT

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Ruth Boden, President

Year of Incorporation/Commencement

1997

Fiscal Year-end

March 31

Head Office

PO Box 4386
Hay River NT X0E 1G3

Telephone: 867-874-4706

Fax: 867-874-3641

Email: farmwt@northwestel.net

Website: <http://www.farmnwt.com>

Auditor

Ashton Chartered Accountants LLP

Constituent Act

Societies Act of the Territory of the
Northwest Territories, 1973

Federally Appointed Board Members

1/8⁷⁰

Mandate

An industry-led council administers the funds allocated to the Northwest Territories by the federal government to promote the agri-food industry's adaptation efforts by assisting the sector to seize opportunities emerging in the marketplace.

70. There is one less board member this year but no change in the number of federal appointees.



Western Grains Research Foundation

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Keith Degenhardt, Chair

Year of Incorporation/Commencement

1981

Fiscal Year-end

December 31

Head Office

214–111 Research Drive
Saskatoon SK S7N 3R2

Telephone: 306-975-0060

Fax: 306-975-0316

Email: info@westerngrains.com

Website: <http://www.westerngrains.com>

Auditor

PricewaterhouseCoopers LLP

Constituent Act

Canada Corporations Act, 1981

Federally Appointed Board Members

1/18

Mandate

To initiate, encourage, support, and conduct research into grain production and into economic and market development of grain products.

Yukon Agricultural Association

Shared-Governance Corporation

Responsible Minister

Minister of Agriculture and Agri-Food

Institutional Head

Al Falle, President

Year of Incorporation/Commencement

1974

Fiscal Year-end

March 31

Head Office

203–302 Steele St.
Whitehorse YT Y1A 2C5

Telephone: 867-668-6864

Fax: 867-393-9566

Email: admin@yukonag.ca

Website: <http://www.yukonag.ca>

Auditor

BDO Dunwoody Chartered Accountants LLP

Constituent Act

Societies Act of the Territory of Yukon, 1985

Federally Appointed Board Members

1/11

Mandate

An industry council administering the funds allocated to the territory by the federal government to promote industry-led solutions to emerging issues, capturing market opportunities by advancing research results and sharing information to advance the sector.



Canadian Heritage

2007 Whitehorse Canada Winter Games Host Society Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Chris Morrissey, Director General

Year of Incorporation/Commencement

2002

Fiscal Year-end

March 31

Head Office

1105 First Ave.
Whitehorse YT Y1A 1A3

Telephone: 867-393-2007

Fax: 867-393-2008

Email: cwg@2007CanadaGames.ca

Website: <http://www.2007canadagames.ca>

Auditor

BDO Dunwoody LLP

Constituent Act

Canada Corporations Act, 2002

Federally Appointed Board Members

2/18

Mandate

To plan, organize, manage, promote, finance, conduct, operate, and supervise the 2007 Whitehorse Canada Winter Games on behalf of Canada and the Yukon Territory and other complementary purposes.

Alberta Celebrate Canada Society

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Marilyn Milavsky, President

Year of Incorporation/Commencement

2005

Fiscal Year-end

March 31

Head Office

208–1008 Seventeenth Ave. S.E.
Calgary AB T2T 0A6

Telephone: 403-244-9882

Fax: 403-229-9393

Email: mtm@telusplanet.net

Website: N/A

Auditor

N/A (no audit conducted)

Constituent Act

Alberta Societies Act

Federally Appointed Board Members

2/14

Mandate

The mandate of the Committee is to be responsible for promoting, encouraging, coordinating and facilitating Canada Day and “Celebrate Canada!” activities throughout Alberta.

Association for the Export of Canadian Books

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Suzanne Bossé, Executive Director
Robert Sanders, President

Year of Incorporation/Commencement

1972

Fiscal Year-end

March 31

Head Office

Suite 504
1 Nicholas Street
Ottawa ON K1N 7B7

Telephone: 613-562-2324

Fax: 613-562-2329

Email: aecb@aecb.org

Website: <http://www.aecb.org>

Auditor

Logan Katz LLP

Constituent Act

Canada Corporations Act, 1972

Federally Appointed Board Members

2/12

Mandate

The Association for the Export of Canadian Books is an industry association that assists Canadian book publishers develop and increase their sales in international markets by providing market intelligence as well as financial, promotional, and logistical support.

Calgary Olympic Development Association

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Bob Nicolay, President and CEO

Year of Incorporation/Commencement

1979

Fiscal Year-end

March 31

Head Office

88 Canada Olympic Rd. SW
Calgary AB T2M 4N3

Telephone: 403-247-5452

Fax: 403-286-7213

Email: info@coda.ca

Website: <http://www.canadaolympicpark.ca>

Auditor

PricewaterhouseCoopers LLP

Constituent Act

Societies Act of the Province of Alberta, 1979

Federally Appointed Board Members

1/20

Mandate

To foster the development of Canadian winter sport athletes, administer the Olympic Endowment Funds, and operate and maintain Canada Olympic Park.



Canada Commonwealth Legacy Fund

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Peter Webster, Chairman

Year of Incorporation/Commencement

1994

Fiscal Year-end

Unknown

Head Office

4685 Bellevue Drive
Vancouver BC V6R 1E7

Telephone: 866-835-0413

Fax: N/A

Email: N/A

Website: N/A

Auditor

Dale Matheson Carr Hilton LLP

Constituent Act

Canada Corporations Act, Society Act of the
Province of British Columbia, 1994

Federally Appointed Board Members

1/5

Mandate

To finance programming and dedicated to
develop standards of high performance and
competitive excellence in domestic and
international amateur sport.

Canada Games Council

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Sue Hylland, President and CEO

Year of Incorporation/Commencement

1991

Fiscal Year-end

March 31

Head Office

701-2197 Riverside Dr.
Ottawa ON K1H 7X3

Telephone: 613-526-2320

Fax: 613-526-4068

Email: canada.games@canadagames.ca

Website: <http://www.canadagames.ca>

Auditor

Ouseley Hanvey Clipsham Deep LLP

Constituent Act

Canada Corporations Act, 1991

Federally Appointed Board Members

3/14

Mandate

To provide a major national multi-sport event for the best young athletes in all provinces and territories.



Canadian Sport Centre—Atlantic

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Ken Bagnell, President

Year of Incorporation/Commencement

1999

Fiscal Year-end

March 31

Head Office

5516 Spring Garden Rd., Suite 312
Halifax NS B3J 1G6

Telephone: 902-425-0942

Fax: 902-425-5928

Email: ken@cscatlantic.ca

Website: <http://www.cscatlantic.ca>

Auditor

Deloitte & Touche LLP

Constituent Act

Nova Scotia Act, 1999

Federally Appointed Board Members

1/15

Mandate

The CSCA is committed to supporting high performance athletes and coaches training in Atlantic Canada through the provision of essential services towards their pursuit of athletic and personal excellence.

Canadian Sport Centre—Calgary

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Dale Henwood, President

Year of Incorporation/Commencement

1994

Fiscal Year-end

March 31

Head Office

Room 125, Olympic Oval
University of Calgary
2500 University Dr. NW
Calgary AB T2N 1N4

Telephone: 403-220-4405

Fax: 403-282-6972

Email: CSCC@canadiansportcentre.com

Website: <http://www.canadiansportcentre.com>

Auditor

PricewaterhouseCoopers LLP

Constituent Act

Societies Act of the Province of Alberta, 1994

Federally Appointed Board Members

1/12

Mandate

To support high-performance athletes to achieve podium performances at international competitions through a holistic development process.



Canadian Sport Centre—Greater Victoria

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Roger Skillins, CEO

Year of Incorporation/Commencement

1994

Fiscal Year-end

Not Known

Head Office

100-4636 Elk Lake Drive
Victoria BC V8Z 5M1

Auditor

Not Known

Constituent Act

Society Act of the Province of British Columbia

Federally Appointed Board Members

Not Known

Mandate

Not Known

Telephone: 250-744-5521

Fax: 250-744-3542

Email: info@pacificsport.com

Website: <http://www.pacificsport.com>

Canadian Sport Centre—Manitoba

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Randy Anderson, General Manager

Year of Incorporation/Commencement

1997

Fiscal Year-end

March 31

Head Office

University of Manitoba
Frank Kennedy Centre
17 Dafoe Rd., Room 138
Winnipeg MB R3T 2N2

Telephone: 204-474-6604

Fax: 204-474-7685

Email: randersn@cc.umanitoba.ca

Website: <http://www.cscm.ca>

Auditor

Hemingway Silver LLP

Constituent Act

Corporate Act of Manitoba

Federally Appointed Board Members

1/12⁷¹

Mandate

To support high-performance athletes to achieve podium performances at international competitions through a holistic development process.

71. Ratio changed from last year: now 1/12 instead of 1/14.



Canadian Sport Centre—Ontario

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Debbie Low, President

Year of Incorporation/Commencement

1998

Fiscal Year-end

March 31

Head Office

1185 Eglinton Ave. E, Suite 606A
North York ON M3C 3C6

Telephone: 416-426-7184

Fax: 416-426-7254

Email: asm@cscontario.ca

Website: <http://www.cscontario.ca>

Auditor

James G.A. Gibbs LLP

Constituent Act

Canada Corporations Act, Ontario, 1998

Federally Appointed Board Members

1/12

Mandate

To support high-performance athletes to achieve podium performances at international competitions through a holistic development process.

Canadian Sport Centre—Saskatchewan

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Dale Kryzanowski, Executive Director

Year of Incorporation/Commencement

1972

Fiscal Year-end

March 31

Head Office

510 Cynthia Street
Saskatoon SK S7L 7K7

Telephone: 306-975-0809

Fax: 306-781-6021

Email: dkryzanowski@sasksport.sk.ca

Website: <http://www.sasksport.sk.ca/csc-sk>

Auditor

Virtus Group LLP

Constituent Act

Under Sask 1972 Sport Inc.

Federally Appointed Board Members

1/9⁷²

Mandate

To support high-performance athletes to achieve podium performances at international competitions through a holistic development process.

72. There are seven less board members this year but no official change to the number of federal appointees; however, during this past year a decision was made not to fill the position.



Canadian Television Fund, The

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Douglas Barrett, Chair, CTF Board
Valerie Creighton, President

Year of Incorporation/Commencement

1996

Fiscal Year-end

March 31

Head Office

50 Wellington Street East, 4th Floor
Toronto ON M5E 1C8

Telephone: 416-214-4400

Toll-free: 1-877-975-0766

Fax: 416-214-4420

Email: CTF@canadiantelevisionfund.ca

Website: <http://www.canadiantelevisionfund.ca>

Auditor

KPMG LLP

Constituent Act

Canada Corporations Act, Part II, 1996

Federally Appointed Board Members

5/20

Mandate

To assist the creation and broadcast, in peak viewing hours, of high-quality, culturally significant Canadian television programs in English, French, and Aboriginal languages in the genres of drama, variety, children's, documentaries, and performing arts, and by both the majority and minority official-language production sectors.

Celebrate Canada Committee (Manitoba)

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Elaine Krawchenko, President

Year of Incorporation/Commencement

1997

Fiscal Year-end

October 31

Head Office

c/o 275 Portage Avenue
PO Box 2160
Winnipeg MB R3C 3R5

Telephone: 204-983-4738

Fax: 204-983-5365

Email: N/A

Website: <http://www.celebratecanadamb.com>

Auditor

Al Whicker, Chartered Accountant

Constituent Act

Canada Corporations Act—Part II

Federally Appointed Board Members

3/7

Mandate

The mandate of the Committee is to be responsible for promoting, encouraging, coordinating and facilitating Canada Day and "Celebrate Canada!" activities throughout Manitoba.



Celebrate Canada Committee for Newfoundland and Labrador

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Lorne Humphries, President

Year of Incorporation/Commencement

2001

Fiscal Year-end

May 31

Head Office

c/o Harold Spracklin
84 Bonavista
St. John's NL A1E 4A1

Telephone: 709-368-8082

Fax: N/A

Email: hcspracklin@nf.sympatico.ca

Website: N/A

Auditor

Bruce Jones

Constituent Act

Canada Corporations Act—Part II

Federally Appointed Board Members

2/11

Mandate

The Celebrate Canada Committee for Newfoundland and Labrador is responsible for promoting, encouraging, coordinating and facilitating Celebrate Canada activities throughout Newfoundland and Labrador.

Celebrate Canada Committee for Quebec

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Éric Dupont, President

Year of Incorporation/Commencement

1999

Fiscal Year-end

March 31

Head Office

2075 University Street
Room 1206, 12th Floor
Montréal QC H3A 2L1

Telephone: 514-866-9164 or 1-800-361-8303

Fax: 514-866-9099

Email: info@celafete.ca

Website: <http://www.celafete.ca>

Auditor

Peter Di Ciero

Constituent Act

Canada Corporations Act—Part II

Federally Appointed Board Members

2/11

Mandate

The Celebrate Canada Committee for Quebec is responsible for organizing and promoting Celebrate Canada activities throughout the province; promoting civic pride through Celebrate Canada events; raising awareness amongst Quebec residents of our Canadian heritage and symbols.

Celebrate Canada Committee for Saskatchewan Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Alan Nicholson, President

Year of Incorporation/Commencement

2005

Fiscal Year-end

September 30

Head Office

100-2201 Eleventh Avenue
Regina SK S4P 0J8

Telephone: 306-781-1050

Fax: 306-780-6630

Email: celebratecanadask@sasktel.net

Website: <http://www.celebratecanada.sk.ca>

Auditor

Meyers Norris Penny

Constituent Act

The Non-Profit Corporations Act, 1995

Federally Appointed Board Members

3/15

Mandate

The mandate of the Committee is to be responsible for promoting, encouraging, coordinating and facilitating Canada Day and "Celebrate Canada!" activities throughout Saskatchewan.

Coaching Association of Canada

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

John Bales, President

Year of Incorporation/Commencement

1971

Fiscal Year-end

March 31

Head Office

Suite 300
141 Laurier Ave. W
Ottawa ON K1P 5J3

Telephone: (613) 235-5000
Fax: 613-235-9500
Email: coach@coach.ca
Website: <http://www.coach.ca>

Auditor

Ouseley Hanvey Clipsham Deep LLP

Constituent Act

Canada Corporations Act, 1971

Federally Appointed Board Members

1/16

Mandate

To lead coaching and sport leader development, delivery, and promotion in association with other stakeholders primarily through a leading-edge education program which provides for coaching within a broad context of sport leadership based on the needs of sport participants, from the playground to the podium.



National Multi-Sport Centre—Montréal

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Jean-Pierre Tibi, Director General

Year of Incorporation/Commencement

1997

Fiscal Year-end

March 31

Head Office

1000 Émile-Journault Ave.
Montréal QC H2M 2E7

Telephone: 514-872-1999

Fax: 514-872-2058

Email: cnmm@multisport.qc.ca

Website: <http://www.multisport.qc.ca>

Auditor

Gosselin et associés LLP

Constituent Act

Loi sur les compagnies du Québec, Part III,
1997

Federally Appointed Board Members

1/10

Mandate

To help high-performance athletes training for the Olympic Games, world championships, and other international competitions to reach their highest level of performance.

PacificSport BC Society

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Wendy Pattenden, President

Year of Incorporation/Commencement

2005

Fiscal Year-end

March 31

Head Office

100-4636 Elk Lake Drive
Victoria BC V8Z 5M1

Telephone: 250-744-5521

Fax: 250-744-3542

Email: info@pacificsport.com

Website: <http://www.pacificsport.com>

Auditor

Staley, Okada & Partners LLP

Constituent Act

*Society Act of the Province of British
Columbia, 1998*

Federally Appointed Board Members

1/11

Mandate

Dedicated to providing a world-class
environment that enables Canadian athletes
and coaches to win at the international level.

PacificSport Canadian Sport Centre—Vancouver⁷³

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Auditor

Staley, Okada & Partners LLP

Constituent Act

Society Act of the Province of British Columbia,
1998

Year of Incorporation/Commencement

Federally Appointed Board Members

1/16

Fiscal Year-end

Head Office

500, 1333 West Broadway
Vancouver BC V6H 4C1

Mandate

Dedicated to providing a world-class
environment that enables Canadian athletes
and coaches to win at the international level.

Telephone: 604-737-3003

Fax: N/A

Email: N/A

Website: N/A

73. During this reporting period, steps have been taken to merge this organization into PacificSport BC Society and in future reports only the latter will be listed.

Quebec High-Level Sports Council

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Marie-Huguette Cormier, President

Year of Incorporation/Commencement

2000

Fiscal Year-end

Not Known

Head Office

Peps, Université Laval
Local 2120
Québec QC G1K 7P4

Telephone: 418-656-2586

Fax: 418-656-3044

Email: info@cshnq.org

Website: <http://www.cshnq.org/>

Auditor

Lemieux Nolet Comptables agréés et
consultants LLP

Constituent Act

Loi sur les compagnies du Québec, Part III, 2000

Federally Appointed Board Members

1/15

Mandate

To initiate and support projects aimed at improving the offer of services and training conditions for high-level athletes in the national capital region and in the Chaudière-Appalaches region while respecting the specific fields of competence of the partners involved.

Sport Dispute Resolution Centre of Canada

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Marie-Claude Asselin, Executive Director

Year of Incorporation/Commencement

2004

Fiscal Year-end

March 31

Head Office

3100 Le Carrefour, Suite 560
Laval QC H7T 2K7

Telephone: 450-686-1246 or 1-866-733-7767

Fax: 1-877-733-1246 or 1-450-686-1246

Email: jpoirier@adrspportred.ca

Website: <http://www.adrspportred.ca>

Auditor

BDO Dunwoody LLP

Constituent Act

Physical Activity and Sport Act, 2003

Federally Appointed Board Members

12/12

Mandate

To provide to the Canadian sport community a national-level alternative dispute resolution service for sport as well as expertise and assistance regarding alternative dispute resolution.

Terry Fox Humanitarian Award Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

W. Lorne Davies, Executive Director

Year of Incorporation/Commencement

1982

Fiscal Year-end

March 31

Head Office

Simon Fraser University
Burnaby BC V5A 1S6

Telephone: 604-291-3057

Fax: N/A

Email: N/A

Website: N/A

Auditor

Deloitte & Touche LLP

Constituent Act

Canada Corporations Act, 1980

Federally Appointed Board Members

2/12

Mandate

To encourage Canadian youth to seek high ideals as represented by Terry Fox by granting commemorative scholarships for the pursuit of higher education; to establish, maintain, and manage an endowment fund.



The 2011 Halifax Host Society

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

TBD

Year of Incorporation/Commencement

2007

Fiscal Year-end

To be determined

Head Office

1841 Argyle Street
Halifax NS B3J 3A5

Telephone: TBD

Fax: TBD

Email: TBD

Website: TBD

Auditor

Not yet indentified

Constituent Act

TBD

Federally Appointed Board Members

TBD

Mandate

To plan, organize, manage, promote, finance, conduct, operate, and supervise the 2011 Canada Games on behalf of Canada.

The Prince Edward Island 2009 Canada Games Host Society Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

Brian McFeely, CEO

Year of Incorporation/Commencement

2005

Fiscal Year-end

December 31

Head Office

Eastern Office	Western Office
40 Enman Crescent	271 Water Street
Charlottetown PE C1E 1E6	Summerside PE
	C1E 1E6

Auditor

Not yet indentified

Constituent Act

Companies Act, r.s.p.e.i.

Federally Appointed Board Members

1/12

Mandate


To plan, organize, manage, promote, finance, conduct, operate, and supervise the 2009 Canada Games on behalf of Canada.

Telephone: 902-438-2009

Fax: 902-888-5802

Email: information@2009canadagames.ca

Website: <http://www.2009canadagames.ca>



Vancouver Organizing Committee for the 2010 Olympic and Paralympic Games

Shared-Governance Corporation

Responsible Minister

Minister of Canadian Heritage

Institutional Head

John Furlong, CEO

Year of Incorporation/Commencement

2003

Fiscal Year-end

July 31

Head Office

400-1095 West Pender Street
Vancouver BC V6E 2M6

Telephone: 778-382-2010

Fax: 778-328-2011

Email: info@vancouver2010.com

Website: <http://www.vancouver2010.com/en>

Auditor

Ernst & Young LLP

Constituent Act

Canada Corporations Act, Part II, 2003

Federally Appointed Board Members

3/20

Mandate

To organize and manage the hosting of 2010 Olympic and Paralympic Games in Vancouver and Whistler.

Economic Development Agency of Canada for the Regions of Quebec

Fiducie du Chantier de l'économie sociale

Shared-Governance Corporation

Responsible Minister

Minister of the Economic Development Agency of
Canada for the Regions of Quebec

Institutional Head

Jacques Charest, Executive Director

Year of Incorporation/Commencement

2006

Fiscal Year-end

June 30

Head Office

4200 Adam Street
Montréal QC H1V 1S9

Telephone: 514-256-0992

Fax: 514-256-0861

Email: N/A

Website: <http://www.fiducieduchantier.qc.ca>

Auditor

Samson Bélair Deloitte & Touche s.e.n.c.r.l.

Constituent Act

Code civil du Québec, art. 1260 and followings

Federally Appointed Board Members

1/ 9

Mandate

Create and manage a fund for the
development of social economy.

Fondation du maire de Montréal pour la jeunesse

Shared-Governance Corporation

Responsible Minister

Minister of the Economic Development Agency of
Canada for the Regions of Quebec

Institutional Head

Liette Lamonde, Director General

Year of Incorporation/Commencement

1995

Fiscal Year-end

December 31

Head Office

425 Place Jacques Cartier, Suite 10
Montréal QC H2Y 3B1

Telephone: 514-872-3401

Fax: 514-872-2957

Email: fmmj@ville.Montreal.qc.ca

Website: <http://www.fmmj.ca>

Auditor

Samson Bélair Deloitte & Touche s.e.n.c.r.l.

Constituent Act

Loi sur les compagnies du Québec, Part III

Federally Appointed Board Members

1/20

Mandate

To assist young disadvantaged Montréalers who
are contributing to Montréal's economic
development by starting their own businesses.

Montréal International

Shared-Governance Corporation

Responsible Minister

Minister of the Economic Development Agency of
Canada for the Regions of Quebec

Institutional Head

Not Known

Year of Incorporation/Commencement

1996

Fiscal Year-end

January 31

Head Office

Suite 8000
380 Saint-Antoine St. W
Montréal QC H2Y 3X7

Telephone: 514-987-8191

Fax: 514-987-1948

Email: info@Montrealinternational.com

Website: <http://www.montrealinternational.com/>

Auditor

Raymond Chabot Grant Thornton LLP

Constituent Act

Loi sur les compagnies du Québec, Part III 1996

Federally Appointed Board Members

1/26

Mandate

Foster the economic development of
metropolitan Montréal and promote its
international presence. Increase foreign
investment. Increase the presence of
international organizations.



Environment

Canadian Foundation for Climate and Atmospheric Science

Shared-Governance Corporation

Responsible Minister

Minister of Environment

Institutional Head

Gordon McBean, CEO

Year of Incorporation/Commencement

2000

Fiscal Year-end

March 31

Head Office

350 Sparks Street, Suite 901
Ottawa ON K1R 7S8

Telephone: 613-238-2223

Fax: 613-238-2227

Email: conway@cfcas.org

Website: <http://www.cfcas.org>

Auditor

Ouseley Harvey Clipsham Deep LLP

Constituent Act

Canada Corporations Act, 2000

Federally Appointed Board Members

3/13

Mandate

To fund research that improves the scientific understanding of climate, extreme weather, air quality, and marine environment prediction, that provides relevant science to policy makers and which improves understanding of the ways in which these challenges affect human health and the natural environment, in addition to strengthening Canada's scientific capacity.

Lake of the Woods Control Board

Shared-Governance Corporation

Responsible Minister

Minister of Environment

Institutional Head

Bob Harrison, Board Chair

Year of Incorporation/Commencement

1919

Fiscal Year-end

March 31

Head Office

Executive Engineer Lake of the Woods Secretariat
351 St. Joseph Blvd.
Gatineau QC K1A 0H3

Telephone: 1-800-661-5922

Fax: 819-953-4666

Email: secretariat@lwcb.ca

Website: <http://www.lwcb.ca>

Auditor

Not Known

Constituent Act

The Board was created pursuant to section 2 of the *Lake of the Woods Control Board Act* (1921, amended 1958) and is further mandated by a Canada–U.S. treaty (Lake of the Woods Convention and Protocol, 1925)

Federally Appointed Board Members

1/4

Mandate

Lake of the Woods is an international boundary water. The Lake of the Woods Control Board is responsible for the regulation of levels in the Lake of the Woods and Lac Seul and flows in the Winnipeg and English Rivers downstream of these lakes to their junction, in accordance with international obligations and federal and provincial legislation.



Ouranos

Shared-Governance Corporation

Responsible Minister

Minister of Environment

Institutional Head

Andre Musy, General Manager

Year of Incorporation/Commencement

2002

Fiscal Year-end

December 31

Head Office

550 Sherbrooke St. W
19th Floor, West tower
Montréal QC H3A 1B9

Telephone: 514-232-6464

Fax: 514-282-7131

Email: info@ouranos.ca

Website: <http://www.ouranos.ca>

Auditor

Not Known

Constituent Act

Loi sur les compagnies du Québec, Part III,
2002

Federally Appointed Board Members

1/11

Mandate

Promote research on global and regional climate change models/scenarios impacts and adaptation science, advance general comprehension of decision makers and Ouranos members on climate, determine and evaluate impacts of climate change scenarios and adaptation options in Quebec.

Waterfront Toronto

Shared-Governance Corporation

Responsible Minister

Minister of the Environment

Institutional Head

John W. Campbell, President and CEO

Year of Incorporation/Commencement

2002

Fiscal Year-end

March 31

Head Office

Suite 1310
20 Bay Street
Toronto ON M5J 2N8

Telephone: 416-214-1344

Fax: 416-214-4591

Email: info@waterfronttoronto.ca

Website: <http://www.waterfronttoronto.ca>

Auditor

Deloitte & Touche LLP

Constituent Act

Toronto Waterfront Revitalization Corporation Act, 2002, S.O. 2002, c. 28

Federally Appointed Board Members

4/13

Mandate

To transform the Toronto waterfront for the use and enjoyment of the people of Toronto, Ontario, and Canada; to foster economic growth; and to re-define how the city, province, and country are perceived by the world.



Wildlife Habitat Canada

Shared-Governance Corporation

Responsible Minister

Minister of Environment

Institutional Head

Peter Gray-Donald, Chair

Year of Incorporation/Commencement

1984

Fiscal Year-end

March 31

Head Office

1750 Courtwood Cr., Suite 310
Ottawa ON K2C 2B5

Telephone: 613-722-2090

Fax: 613-722-3318

Email: admin@whc.org

Website: <http://www.whc.org>

Auditor

KPMG LLP

Constituent Act

Canada Corporations Act, 1984

Federally Appointed Board Members

6/12

Mandate

To promote the conservation, restoration, and enhancement of wildlife habitat in Canada in order to retain the diversity, distribution, and abundance of wildlife.

Fisheries and Oceans

International Fisheries Commissions Pension Society

Shared-Governance Corporation

Responsible Minister

Minister of Fisheries and Oceans

Institutional Head

Bryce Peacock, President

Year of Incorporation/Commencement

1957

Fiscal Year-end

December 31

Head Office

c/o Fisheries and Oceans
200 Kent St.
Ottawa ON K1A 0E6

Telephone: 613-993-1860

Fax: N/A

Email: N/A

Website: N/A

Auditor

Audit and Evaluation Directorate, Fisheries
and Oceans Canada

Constituent Act

Canada Corporations Act, 1957

Federally Appointed Board Members

4/10

Mandate

To arrange for and administer the provision of pensions and insurance for employees of any international fisheries commission whose seat or headquarters is established and maintained by Canada or the U.S. or both.



Foreign Affairs and International Trade

Asia Pacific Foundation of Canada

Shared-Governance Corporation

Responsible Minister

Minister of Foreign Affairs

Institutional Head

Paul Evans, Co-CEO

Yuen Pau Woo, President and Co-CEO

Year of Incorporation/Commencement

1984

Fiscal Year-end

March 31

Head Office

Suite 220

890 West Pender Street

Vancouver BC V6C 1J9

Telephone: 604-684-5986

Fax: 604-681-1370

Email: info@asiapacific.ca

Website: <http://www.asiapacific.ca>

Auditor

Deloitte & Touche LLP

Constituent Act

Asia Pacific Foundation of Canada Act, 1984

Bill C-43, Amendments to the Act, 2005

Federally Appointed Board Members

6/14

Mandate

To develop closer ties between the peoples and institutions of Canada and the Asia-Pacific region.

International Centre for Human Rights and Democratic Development

Shared-Governance Corporation

Responsible Minister

Minister of Foreign Affairs

Institutional Head

Jean-Louis Roy, President

Year of Incorporation/Commencement

1988

Fiscal Year-end

March 31

Head Office

Suite 1100
1001 Maisonneuve Blvd. E
Montréal QC H2L 4P9

Telephone: 514-283-6073

Fax: 514-283-3792

Email: <mailto:president@dd-rd.ca>

Website: <http://www.dd-rd.ca>

Auditor

Auditor General of Canada

Constituent Act

*International Centre for Human Rights
and Democratic Development Act, 1988*

Federally Appointed Board Members

10/13

Mandate

To encourage and support the universal values of human rights and the promotion of democratic institutions and practices around the world.

Roosevelt Campobello International Park Commission

Shared-Governance Corporation

Responsible Minister

Minister of Foreign Affairs

Institutional Head

Fred R. Drummie, Chair

Year of Incorporation/Commencement

1964

Fiscal Year-end

December 31

Head Office

459 Route 774
Elshpool NB E5E 1A4

Telephone: 506-752-2922

Fax: 506-752-6000

Email: info@fdr.net

Website: <http://www.fdr.net>

Auditor

Foster, Carpenter, Black & Co. LLP

Constituent Act

*The Roosevelt Campobello International Park
Commission Act, 1964*

Federally Appointed Board Members

3/6

Mandate

To administer as a memorial to U.S. President
Franklin Delano Roosevelt.

Health

Canadian Agency for Drugs and Technologies in Health

Shared-Governance Corporation

Responsible Minister

Minister of Health

Institutional Head

Dr. Jill Sanders, President and CEO

Year of Incorporation/Commencement

1989

Fiscal Year-end

March 31

Head Office

Suite 600
865 Carling Avenue
Ottawa ON K1S 5S8

Telephone: 613-226-2553
Fax: 613-226-5392
Email: info@cadth.ca
Website: <http://www.cadth.ca>

Auditor

Collins Barrow Ottawa LLP

Constituent Act

Canada Corporations Act, 1980 CCOHTA
incorporated, 1989

Federally Appointed Board Members

1/13

Mandate

To provide Canada's federal, provincial, and territorial decision makers with credible, impartial advice and evidence-based information about the effectiveness and efficiency of drugs and other health technologies.



Canadian Centre on Substance Abuse

Shared-Governance Corporation

Responsible Minister

Minister of Health

Institutional Head

Michel Perron, CEO

Year of Incorporation/Commencement

1988

Fiscal Year-end

March 31

Head Office

Suite 300
75 Albert Street
Ottawa ON K1P 5E7

Telephone: 613-235-4048
Fax: 613-235-8101
Email: info@ccsa.ca
Website: <http://www.ccsa.ca>

Auditor

Welch & Company LLP

Constituent Act

Canadian Centre on Substance Abuse Act,
1988

Federally Appointed Board Members

6/15

Mandate

To provide objective, evidence-based information and advice aimed at reducing the health, social, and economic harm associated with substance abuse and addictions. CCSA's activities and products are made possible through a financial contribution from Health Canada through Canada's Drug Strategy.

Canada Health Infoway Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Health

Institutional Head

Richard C. Alvarez, President and CEO

Year of Incorporation/Commencement

2001

Fiscal Year-end

March 31

Head Office

Suite 1300
150 King Street West
Toronto ON M5H 1J9

Telephone: 1-888-733-6462

Fax: 416-593-5911

Email: info@infoway-inforoute.ca

Website: <http://www.infoway-inforoute.ca>

Auditor

Ernst & Young LLP

Constituent Act

Canada Corporations Act, Part II, in
January 2001

Federally Appointed Board Members

2/13

Mandate

To lead the development of electronic health records across Canada. Infoway works with the provinces and territories to develop electronic health records, which support a safer, more efficient healthcare system.

Canadian Health Services Research Foundation

Shared-Governance Corporation

Responsible Minister

Minister of Health

Institutional Head

Vacant, CEO

Year of Incorporation/Commencement

1996

Fiscal Year-end

December 31

Head Office

Suite 700
1565 Carling Avenue
Ottawa ON K1Z 8R1

Telephone: 613-728-2238

Fax: 613-728-3527

Email: N/A

Website: <http://www.chsrf.ca>

Auditor

Welch & Company LLP

Constituent Act

Canada Corporations Act, 1997

Federally Appointed Board Members

1/14⁷⁴

Mandate

To promote and fund management and policy research in health services, and nursing to increase the quality, relevance and usefulness of this research for health-system policy makers and managers. In addition, the Foundation works with these health-systems decision makers to support and enhance their use of research evidence when addressing health management and policy challenges.

74. There are two more board members this year, and there are also two less federal appointees. The deputy minister of Health is now the only federal appointee.

Canadian Institute for Health Information

Shared-Governance Corporation

Responsible Minister

Minister of Health

Institutional Head

Glenda Yeates, President and CEO

Year of Incorporation/Commencement

1993

Fiscal Year-end

March 31

Head Office

495 Richmond Road, Suite 600
Ottawa ON K2A 4H6

Telephone: 613-241-7860

Fax: 613-241-8120

Email: communications@cihi.ca

Website: <http://www.cihi.ca>

Auditor

Ernst & Young LLP

Constituent Act

Canada Corporations Act, 1995

Federally Appointed Board Members

2/16

Mandate

To collect and analyze information on health and health care in Canada and make it publicly available. CIHI's goal: to provide timely, accurate, and comparable information. CIHI's data and reports inform health policies, support the effective delivery of health services, and raise awareness among Canadians of the factors that contribute to good health.

Canadian Partnership Against Cancer Corporation

Shared-Governance Corporation

Responsible Minister

Minister of Health

Institutional Head

Jessica Hill, CEO

Year of Incorporation/Commencement

2006

Fiscal Year-end

March 31

Head Office

WaterPark Place
20 Bay Street, 12th Floor
Toronto ON M5J 2N8

Telephone: 416-915 9222

Fax: 416-915 9224

Email: info@partnershipagainstcancer.ca

Website: <http://www.partnershipagainstcancer.ca>

Auditor

Deloitte & Touche LLP

Constituent Act

Canada Corporations Act, Part II 2006

Federally Appointed Board Members

2/18

Mandate

To provide a leadership role with respect to cancer control through the management of knowledge and the coordination of efforts among provinces and territories, cancer experts and stakeholder groups, and Aboriginal organizations to champion change, improve health outcomes related to cancer, and leverage existing investments.

Canadian Patient Safety Institute

Shared-Governance Corporation

Responsible Minister

Minister of Health

Institutional Head

Phil Hassen, CEO

Year of Incorporation/Commencement

2003

Fiscal Year-end

March 31

Head Office

Suite 1414
10235 101st Street
Edmonton AB T5J 3G1

Telephone: 780-409-8090 or 1-866-421-6933

Fax: 780-409-8098

Email: info@cpsi-icsp.ca

Website: <http://www.patientsafetyinstitutue.ca>

Auditor

Deloitte & Touche LLP

Constituent Act

Canada Corporations Act, Part II CPSI
incorporated, 2003

Federally Appointed Board Members

1/18⁷⁵

Mandate

To provide a leadership role with respect to
patient safety issues in the context of
improving health care quality.

75. There are nine more board members this year, but no change in the number of federal appointees.



Health Council of Canada

Shared-Governance Corporation

Responsible Minister

Minister of Health

Institutional Head

Don Juzwishin, CEO

Year of Incorporation/Commencement

2004

Fiscal Year-end

March 31

Head Office

Suite 900
90 Eglinton Avenue East
Toronto ON M4P 2Y3

Telephone: 416-481-7397

Fax: 416-481-1381

Email: information@healthcouncilcanada.ca

Website: <http://www.healthcouncilcanada.ca>

Auditor

Deloitte & Touche LLP

Constituent Act

Canada Corporations Act, 2004

Federally Appointed Board Members

1/26

Mandate

Fosters accountability and transparency by assessing progress in improving the quality, effectiveness, and sustainability of the health care system. Through insightful monitoring, public reporting, and facilitating informed discussion, the Council shines a light on what helps or hinders health care renewal and the well-being of Canadians.

Mental Health Commission of Canada

Shared-Governance Corporation

Responsible Minister

Minister of Health

Institutional Head

Glenn Thompson, Acting/President and CEO

Year of Incorporation/Commencement

2007

Fiscal Year-end

March 31

Head Office

1145 Carling Ave, Suite 5400
Ottawa ON K1Z 7K4

Telephone: N/A

Fax: 1-866-902-7657

Email: info@mentalhealthcommission.ca

Website: <http://www.mentalhealthcommission.ca>

Auditor

To be determined

Constituent Act

Canada Corporations Act, Part II
2007

Federally Appointed Board Members

2/17

Mandate

To provide a national focal point for objective, evidence-based information on all aspects of mental health and mental illness; act as a facilitator, enabler and supporter of a national approach to mental health issues; diminish the stigma and discrimination faced by Canadians living with a mental illness, and their families; partner with other groups to educate all Canadians about mental health and increase mental health literacy in Canada; encourage research as it is fundamental to developing the quality information needed for the effective planning and delivery of the whole spectrum of mental health services; be a source of information to governments, stakeholders and the public on mental health and mental illness; and be a catalyst for reform of mental health policies and improvements in service delivery.

Human Resources and Social Development

Canada Millennium Scholarship Foundation

Shared-Governance Corporation

Responsible Minister

Minister of Human Resources and Skills Development⁷⁶

Institutional Head

Vacant

Year of Incorporation/Commencement

1998

Fiscal Year-end

December 31

Head Office

Suite 800
1000 Sherbrooke Street W
Montréal QC H3A 3R2

Telephone: 514-985-0026

Fax: 514-985-5987

Email: millennium.foundation@bm-ms.org

Website: <http://www.millenniumscholarships.ca>

Auditor

Ernst & Young LLP

Constituent Act

Budget Implementation Act, 1998

Federally Appointed Board Members

6/15

Mandate

To grant scholarships to students who are in financial need and who demonstrate merit to improve access to post-secondary education so that Canadians can acquire the knowledge and skills needed to participate in a changing economy and society.

76. *Human Resources, Skills Development and Social Development* still exist but operate as a single organization under this title.

Indian Affairs and Northern Development

Enrolment Appeal Commission (Labrador Claims Agreement)

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Vacant, Chair

David Jennings, Commissioner

Year of Incorporation/Commencement

2005

Fiscal Year-end

March 31

Head Office

c/o Indian Affairs and Northern Development Canada
Terrasses de la Chaudière
10 Wellington, North Tower
Gatineau QC

Ottawa ON K1A 0H4 (Postal Address)

Telephone: 1-800-567-9604

Fax: 1-866-817-3977

Email: InfoPubs@ainc-inac.gc.ca

Website: <http://www.ainc-inac.gc.ca>

Auditor

Not Known

Constituent Act

Chapter 3 of the *Labrador Inuit Land Claims Agreement*

Federally Appointed Board Members

1/7

Mandate

To hear appeals on the enrolment of a beneficiary, on all matters referred back to it by the Federal Court, and on applications referred to in section 3.11.12 (hear and conduct appeals based on a final decision of the Enrolment Committee).



Environmental Studies Research Funds Management Board

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Vacant, Chair

Year of Incorporation/Commencement

1987

Fiscal Year-end

March 31

Head Office

c/o ESRF Secretariat
National Energy Board
444 Seventh Avenue SW
Calgary AB T2P 0X8

Telephone: 403-292-4800

Fax: 403-292-5503

Email: khoppersmith@neb-one.gc.ca

Website: N/A

Auditor

Not Known

Constituent Act

Canada Petroleum Resources Act

Federally Appointed Board Members

4/12

Mandate

To manage the Environmental Studies Research Funds (ESRF), which finance environmental and social studies pertaining to oil and gas exploration, development, and production activities on frontier lands. The funding is provided through levies on frontier lands paid by oil and gas exploration companies that are licence holders.

Gwich'in Arbitration Panel

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Willard Hagen, Chair

Year of Incorporation/Commencement

1992

Fiscal Year-end

March 31

Head Office

c/o Indian Affairs and Northern Development Canada
Terrasses de la Chaudière
10 Wellington, North Tower
Gatineau QC

Ottawa ON K1A 0H4 (Postal Address)

Telephone: 1-800-567-9604

Fax: 1-866-817-3977

Email: InfoPubs@ainc-inac.gc.ca

Website: <http://www.ainc-inac.gc.ca>

Auditor

Not Known

Constituent Act

Gwich'in Land Claim Settlement Act

Federally Appointed Board Members

2/8

Mandate

To resolve disputes in accordance with the Gwich'in Comprehensive Land Claim Agreement (section 6.2.1). The Panel has jurisdiction to arbitrate in respect of any matter that the agreement stipulates is to be determined by arbitration and any matter concerning the interpretation or application of the agreement where the parties agree to be bound by an arbitration decision.

Gwich'in Land and Water Board

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Willard Hagen, Chair

Year of Incorporation/Commencement

1992

Fiscal Year-end

March 31

Head Office

PO Box 2018
Inuvik NT X0E 0T0

Telephone: 867-777-7960

Fax: 867-777-7970

Email: N/A

Website: N/A

Auditor

Not Known

Constituent Act

Chapter 24.4 of the Gwich'in Comprehensive Land Claim Agreement and the *Mackenzie Valley Resource Management Act*

Federally Appointed Board Members

1/5

Mandate

To regulate land and water use throughout the Gwich'in Settlement Area. The Board issues, amends, or renews licences and permits, conducts public hearings, and oversees compliance with its decisions, and, if necessary, suspends or cancels licences and permits.

Gwich'in Land Use Planning Board

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Bob Simpson, Chair

Year of Incorporation/Commencement

1998

Fiscal Year-end

March 31

Head Office

PO Box 2478
Inuvik NT X0E 0T0

Telephone: 867-777-7936

Toll-free from within the N.W.T.: 1-888-450-4443

Fax: 867-777-7970

Email: planner@gwichinplanning.nt.ca

Website: <http://www.gwichinplanning.nt.ca>

Auditor

Not Known

Constituent Act

Chapter 24.4 of the Gwich'in Comprehensive Land Claim Agreement and the *Mackenzie Valley Resource Management Act*

Federally Appointed Board Members

1/5

Mandate

To plan all land and water use within the settlement area. The Board will recommend a settlement area land use plan for approval of the territorial and federal governments, and the Gwich'in Tribal Council may propose amendments to the approved plan, will monitor compliance with it, and will conduct periodic reviews of it.



Gwich'in Renewable Resources Board

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Robert Charlie, Chair

Year of Incorporation/Commencement

1992

Fiscal Year-end

March 31

Head Office

PO Box 2240
2nd Floor, Alex Moses Greenland Building
105 Veterans' Way (formerly Distributor Street)
Inuvik NT X0E 0T0

Telephone: 867-777-6600

Fax: 867-777-6601

Email: office@grrb.nt.ca

Website: <http://www.grrb.nt.ca>

Auditor

Not Known

Constituent Act

Gwich'in Land Claim Settlement Act

Federally Appointed Board Members

4/13

Mandate

To establish policies and propose regulations in respect of the harvesting of wildlife, both on a personal and a commercial basis, on commercial activities related to wildlife, including commercial establishments for harvesting, guiding and outfitting services and hunting, fishing and naturalist camps and lodges. The Board approves plans for the management and protection of wildlife, the designation of conservation areas and endangered species, interim management guidelines and park management plans, etc., regulation proposed by government, and establishes rules and procedures for consultation and to review any matter in respect of wildlife referred to it by government.

Indian Oil and Gas Canada Co-Management Board

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Gregg Smith, Executive Director

Year of Incorporation/Commencement

1996

Fiscal Year-end

March 31

Head Office

Suite 100
9911 Chiila Boulevard
Tsuu T'ina AB T2W 6H6

Telephone: 403-292-5625
Fax: 403-292-5618
Email: ContactIOGC@inac-ainc.gc.ca
Website: N/A

Auditor

Not Known

Constituent Act

A Memorandum of Understanding (MOU) to establish the Board of Directors was signed by the Minister of Indian Affairs and Northern Development and the Indian Resource Council (IRC)

Federally Appointed Board Members

3/9

Mandate

To co-manage Indian Oil and Gas Canada's (IOGC) operations, focussing on areas of collective interests, such as IOGC issues, policies, plans, priorities, and resources.



Inuvialuit Arbitration Board

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Lal Stindar, Chair

Year of Incorporation/Commencement

1984

Fiscal Year-end

March 31

Head Office

c/o Indian Affairs and Northern Development Canada
Terrasses de la Chaudière
10 Wellington, North Tower
Gatineau QC

Ottawa ON K1A 0H4 (Postal Address)

Telephone: 1-800-567-9604

Fax: 1-866-817-3977

Email: InfoPubs@ainc-inac.gc.ca

Website: <http://www.ainc-inac.gc.ca>

Auditor

Not Known

Constituent Act

Western Arctic (Inuvialuit) Claims Settlement Act

Federally Appointed Board Members

5/11

Mandate

To arbitrate any difference between the Inuvialuit and industry or Canada as to the meaning, interpretation, application, or implementation of the Western Arctic (Inuvialuit) Final Agreement.

Mackenzie River Basin Board (Transborder)

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Not Known

Year of Incorporation/Commencement

1997

Fiscal Year-end

March 31

Head Office

c/o MRBB Secretariat
PO Box 1349
Fort Smith NT X0E 0P0

Telephone: 867-872-2375

Fax: 867-872-2385

Email: jack.vancamp@ec.gc.ca

Website: <http://www.mrbbs.ca>

Auditor

Not Known

Constituent Act

*Mackenzie River Basin Transboundary Water
Master Agreement*

Federally Appointed Board Members

3/13

Mandate

To oversee the implementation of the *Mackenzie River Basin Transboundary Waters Master Agreement*. The Board's duties are set out in the Agreement.

Mackenzie Valley Environmental Impact Review Board

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Gabrielle Mackenzie-Scott, Chair

Year of Incorporation/Commencement

1998

Fiscal Year-end

March 31

Head Office

200 Scotia Centre
Box 938, 5102 Fiftieth Ave.
Yellowknife NT X1A 2N7

Telephone: 867-766-7050

Fax: 867-766-7074

Email: N/A

Website: <http://www.mveirb.nt.ca/contact.php>

Auditor

Not Known

Constituent Act

Mackenzie Valley Management Resource Act

Federally Appointed Board Members

2/7

Mandate

The Mackenzie Valley Environmental Impact Review Board is the main instrument in the Mackenzie Valley for the environmental assessment and environmental impact review of development. The Board ensures that the impact on the environment of proposed developments and concerns of Aboriginal people and the general public are taken into careful consideration before actions are taken in connection with these developments.

Mackenzie Valley Land and Water Board

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Vacant, Chair

Year of Incorporation/Commencement

1998

Fiscal Year-end

March 31

Head Office

Box 2130
7th Floor, 4910 Fiftieth Ave.
Yellowknife NT X1A 2P6

Telephone: 867-669-0506

Fax: 867-873-6610

Email: permits@mvlwb.com

Website: <http://www.mvlwb.com/html/introduction.htm>

Auditor

Not Known

Constituent Act

Mackenzie Valley Management Resource Act

Federally Appointed Board Members

2/20

Mandate

To process transboundary land use and water use applications in the Mackenzie Valley; to issue land use permits and water licences outside settled land claim areas in the Mackenzie Valley; and to issue directions on general policy matters or on matters concerning the use of land and water or the deposit of waste that require consistent application throughout the Mackenzie Valley.



Northern Native Fishing Corporation

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Mabel Mazurek

Year of Incorporation/Commencement

1982

Fiscal Year-end

January 31

Head Office

Site 19, Comp. 45
R.R. 3 Station Main
Kitsum Kalum Reserve
Terrace BC V8G 4R6

Telephone: 250-638-0986

Fax: 250-624-6627

Email: nnfc@citytel.net

Website: N/A

Auditor

Carlyle Shepherd & Co. LLP

Constituent Act

British Columbia Companies Act, 1982

Federally Appointed Board Members

2/6

Mandate

To preserve a fleet of fishing vessels and related licences for the long-term benefit of native fishers, and to foster their development as independent business operators.

Sahtu Land and Water Board

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Larry Wallace, Chair

Year of Incorporation/Commencement

1998

Fiscal Year-end

March 31

Head Office

PO Box 1
Ft. Good Hope NT X0E 0H0

Telephone: 867-598-2413

Fax: 867-598-2325

Email: N/A

Website: <http://www.slwb.com/contact.html>

Auditor

Not Known

Constituent Act

Chapter 25.4 of the Sahtu Dene and Metis Comprehensive Land Claim Agreement and the *Mackenzie Valley Resource Management Act*

Federally Appointed Board Members

1/5

Mandate

To regulate land and water use throughout the Sahtu Settlement Area. The Board issues, amends, or renews licences and permits, conducts public hearings, and oversees compliance with its decisions, and, if necessary, suspends or cancels licences and permits.

Sahtu Land Use Planning Board

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Judith Wright-Bird, Chair

Year of Incorporation/Commencement

1998

Fiscal Year-end

March 31

Head Office

PO Box 235
Fort Good Hope NT X0E 0H0

Telephone: 867-598-2055

Toll-free: 1-877-331-3364

Fax: N/A

Email: slupb@nt.sympatico.ca

Website: N/A

Auditor

Not Known

Constituent Act

Chapter 25.2 of the Sahtu Dene and Metis Comprehensive Land Claim Agreement and the *Mackenzie Valley Resource Management Act*

Federally Appointed Board Members

1/5

Mandate

To plan all land and water use within the settlement area. The Board recommends a settlement area land use plan for approval of the territorial and federal governments and the Sahtu Secretariat Incorporated and may propose amendments to the approved plan, monitor compliance with the plan, and conduct periodic reviews of it.

Sahtu Renewable Resources Board

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Walter Bayha, Chair

Year of Incorporation/Commencement

1993

Federally Appointed Board Members

4/13

Head Office

PO Box 134
Tulita NT X0E 0K0

Telephone: 867-588-4040

Fax: 867-588-3324

Email: director@srrb.nt.ca

Website: <http://www.srrb.nt.ca/index.html>

Auditor

Not Known

Constituent Act

Sahtu Dene and Metis Land Claim Settlement Act

Fiscal Year-end

March 31

Mandate

To establish policies and propose regulations in respect of the harvesting of wildlife, both on a personal and a commercial basis, on commercial activities related to wildlife including commercial establishments for harvesting, guiding and outfitting services and hunting, fishing and naturalist camps and lodges. The Board approves plans for the management and protection of wildlife, the designation of conservation areas and endangered species, interim management guidelines and park management plans, etc., regulation proposed by government, and establishes rules and procedures for consultation and to review any matter in respect of wildlife referred to it by government.

Wek'eezhii Land and Water Board

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Violet Camsell-Blondin, Chair

Year of Incorporation/Commencement

2005

Fiscal Year-end

March 31

Head Office

Box 32
Wekweètì NT X0E 1W0

Telephone: 867-713-2500

Fax: 867-713-2502

Email:

<https://www.arcticdata.ca/webmail.wlwb/src/login.php>

Website: <http://www.wlwb.ca/index.html>

Auditor

Not Known

Constituent Act

Chapter 22.3.2 of the Tlicho Agreement and the *Mackenzie Valley Resource Management Act*

Federally Appointed Board Members

2/5

Mandate

To regulate the use of land and water and the deposit of waste throughout the Wek'eezhii except in a national park or a national historic park or site administered by Parks Canada. The Board issues, amends, or renews licences and permits, conducts public hearings, and oversees compliance with its decisions, and, if necessary, suspends or cancels licences and permits.

Wek'eezhii Renewable Resources Board

Shared-Governance Corporation

Responsible Minister

Minister of Indian Affairs and Northern Development

Institutional Head

Vacant, Chair

Year of Incorporation/Commencement

2005

Fiscal Year-end

March 31

Head Office

Yellowknife Office
202–5103 Fifty-first Street
Yellowknife NT X1A 2P3

Telephone: 867-873-5740

Fax: 867-873-5743

Email: N/A

Website: <http://www.wrrb.ca>

Auditor

Not Known

Constituent Act


Tlicho Agreement

Federally Appointed Board Members

4/9

Mandate

To establish policies and proposes regulations in respect of the harvesting of wildlife, both on a personal and a commercial basis, on commercial activities related to wildlife including commercial establishments for harvesting, guiding and outfitting services and hunting, fishing and naturalist camps and lodges. The Board also approves plans for the management and protection of wildlife, the designation of conservation areas and endangered species, interim management guidelines and park management plans, etc., regulation proposed by government, and to establish rules and procedures for consultation and to review any matter in respect of wildlife referred to it by government.



Industry

Canada Foundation for Innovation

Shared-Governance Corporation

Responsible Minister

Minister of Industry

Institutional Head

Eliot A Phillipson, M.D., President and CEO

Year of Incorporation/Commencement

1997

Fiscal Year-end

31 March

Head Office

230 Queen St., Suite 450
Ottawa ON K1P 5E4

Telephone: 613-947-6496

Fax: 613-943-0923

Email: info@innovation.ca

Website: <http://www.innovation.ca>

Auditor

Ernst & Young LLP

Constituent Act

Budget Implementation Act, 1997

Federally Appointed Board Members

7/15

Mandate

To strengthen the capacity of Canadian universities, colleges, research hospitals, and non-profit research institutions to carry out world-class research and technology development that benefits Canadians.

Internal Trade Secretariat Corporation

Shared-Governance Corporation

Responsible Minister

Minister of Industry

Institutional Head

Tom Fleming, Chair
Anna Maria Magnifico, Executive Director

Year of Incorporation/Commencement

2005

Fiscal Year-end

March 31

Head Office

Suite 850
444 St. Mary Avenue
Winnipeg MB R3C 3T1

Telephone: 204-987-8094
Fax: 204-942-8460
Email: amagnifico@ait-aci.ca
Website: <http://www.ait-aci.ca>

Auditor

BDO Dunwoody LLP

Constituent Act

Agreement on Internal Trade Implementation Act, 1996

Federally Appointed Board Members

1/13

Mandate

To reduce and eliminate, to the extent possible, barriers to the free movement of persons, goods, services, and investments within Canada and to establish an open, efficient, and stable domestic market.



The Pierre Elliott Trudeau Foundation

Shared-Governance Corporation

Responsible Minister

Minister of Industry

Institutional Head

Pierre-Gerlier Forest, President

Year of Incorporation/Commencement

2001

Fiscal Year-end

August 31

Head Office

1514 Dr. Penfield Ave.
Montréal QC H3G 1B9

Telephone: 514-938-0001

Fax: 514-938-0046

Email: tinfo@trudeaufoundation.ca

Website: <http://www.trudeaufoundation.ca>

Auditor

PricewaterhouseCoopers LLP

Constituent Act

Canada Corporations Act, 1985

Federally Appointed Board Members

2/18

Mandate

To promote outstanding research in the humanities and social sciences and foster a fruitful dialogue between scholars and policymakers in the arts community, business, government, the professions, and the voluntary sector.

Natural Resources

ASEP–NB Inc.⁷⁷

Shared-Governance Corporation

Responsible Minister

Minister of Natural Resources

Institutional Head

Chief Robert Apwin, President

Year of Incorporation/Commencement

2004

Fiscal Year-end

March 31

Head Office

47 Church St.
Eel Ground First
Nation NB E1V 4G2

Telephone: 506-622-4735

Fax: 506-622-8012

Email: asepnbsginnish@nb.aibn.com

Website: <http://www.asepnb.org>

Auditor

Teed Saunders Doyle & Co. LLP

Constituent Act

New Brunswick Companies Act

Federally Appointed Board Members

2/9

Mandate

ASEP–NB Inc.'s mandate is to foster, develop, support, train, employ and champion New Brunswick's Aboriginal Peoples inclusion into the vast wealth of New Brunswick.

77. Aboriginal Skills and Employment Program—New Brunswick



Association of Canada Lands Surveyors

Shared-Governance Corporation

Responsible Minister

Minister of Natural Resources

Institutional Head

Marie Robidoux, President

Year of Incorporation/Commencement

1985

Fiscal Year-end

December 31

Head Office

Suite 100E
900 Dynes Road
Ottawa ON K2C 3L6

Telephone: 613-723-9200

Fax: 613-723-5558

Email: admin@acsl-astc.ca

Website: <http://www.acsl-aatc.ca>

Auditor

Phomin Leslie Chartered Accountants LLP

Constituent Act

Canada Lands Surveyors Act, 1999

Federally Appointed Board Members

3/9

Mandate

To establish and maintain standards of qualification and to regulate Canada Lands Surveyors; to establish and maintain standards of conduct, knowledge, and skill among members of the Association and permit holders; to govern the activities of the members and permit holders; to cooperate with other organizations for the advancement of surveying; and to perform the duties and exercise the powers that are imposed or conferred on the Association by the Act.

Canada Foundation for Sustainable Development Technology

Shared-Governance Corporation

Responsible Minister

Minister of Natural Resources

Institutional Head

Dr. Vicky Sharpe, President and CEO

Year of Incorporation/Commencement

2001

Fiscal Year-end

December 31

Head Office

Suite 1850
45 O'Connor Street
Ottawa ON K1P 1A4

Telephone: 613-234-6313
Fax: 613-234-0303
Email: info@sdtc.ca
Website: <http://www.sdtc.ca>

Auditor

KPMG LLP

Constituent Act

*Canada Foundation for Sustainable
Development Technology Act*

Federally Appointed Board Members

7/15

Mandate

The Foundation will administer the Sustainable Development Technology Fund (SDTF) for the development and demonstration of sustainable technologies, in particular those aimed at solutions to Canada's challenges in climate change, clean air, clean water, and clean soil.



Canada–Newfoundland Offshore Petroleum Board

Shared-Governance Corporation

Responsible Minister

Minister of Natural Resources

Institutional Head

Max Ruelokke, Chairman and CEO

Year of Incorporation/Commencement

1987

Fiscal Year-end

March 31

Head Office

TD Place
5th Floor
140 Water Street
St. John's NL A1C 6H6

Telephone: 709-778-1400

Fax: 709-778-1473

Email: postmaster@cnlopbnl.ca

Website: <http://www.cnlopbnl.ca>

Auditor

Grant Thornton LLP

Constituent Act

The Canada–Newfoundland Atlantic Accord Implementation Act, 1987

Federally Appointed Board Members

3/7

Mandate

To administer the relevant provisions of *The Canada–Newfoundland Atlantic Accord Implementation Act* as enacted by the Parliament of Canada and the Legislature of Newfoundland and Labrador. The Board is funded by equal contributions from both the federal and provincial governments.

Canada–Nova Scotia Offshore Petroleum Board

Shared-Governance Corporation

Responsible Minister

Minister of Natural Resources

Institutional Head

Diana Lee Dalton, Chairman and Acting CEO

Year of Incorporation/Commencement

1990

Fiscal Year-end

March 31

Head Office

TD Centre
6th Floor
1791 Barrington Street
Halifax NS B3N 3K9

Telephone: 902-422-5588

Fax: 902-422-1799

Email: N/A

Website: <http://www.cnsopb.ns.ca>

Auditor

Levy Casey Carter Maclean LLP

Constituent Act

The Canada–Nova Scotia Offshore Petroleum Resources Accord Implementation Act, 1988

Federally Appointed Board Members

2/5

Mandate

To administer the relevant provisions of *The Canada–Nova Scotia Offshore Petroleum Resources Accord Implementation Act* as enacted by the Parliament of Canada and the Legislature of Nova Scotia. The Board is funded by both the federal and provincial governments with equal contributions.



Canadian Energy Research Institute

Shared-Governance Corporation

Responsible Minister

Minister of Natural Resources

Institutional Head

Marwan Masri, President

Year of Incorporation/Commencement

1975

Fiscal Year-end

March 31

Head Office

Suite 150
3512-33 Street NW
Calgary AB T2L 2A6

Telephone: 403-282-1231

Fax: 403-284-4181

Email: N/A

Website: <http://www.ceri.ca>

Auditor

J. Benaschak Professional Corporation LLP

Constituent Act

Societies Act of the Province of Alberta, 1980
Canada Corporations Act, 1970

Federally Appointed Board Members

3/25

Mandate

To undertake independent, high-quality economic research on energy and related environmental issues and policies in order to assist Canadian business and government organizations.

FPInnovations

Shared-Governance Corporation

Responsible Minister

Minister of Natural Resources

Institutional Head

Not Known

Year of Incorporation/Commencement

2007

Fiscal Year-end

March 31

Head Office

570 St-Jean Blvd.
Pointe-Claire QC H9R 3J9

Telephone: 514-630-4100

Fax: 514-630-4134

Email: info@fpinnovations.ca

Website: <http://www.fpinnovations.ca>

Auditor

Samson Bélair Deloitte & Touche L.L.P.

Constituent Act

Canada Corporations Act

Federally Appointed Board Members

2/17⁷⁸

Mandate

FPInnovations brings together FERIC, Forintek, Paprican, and the Canadian Wood Fibre Centre of Natural Resources Canada, to create the world's largest private, not-for-profit forest research institute. FPInnovations works toward optimizing the forest sector value chain. It capitalizes on Canada's fibre attributes, and it develops new products and market opportunities within a framework of environmental sustainability.

78. One appointed by Natural Resources Canada, and one appointed by Industry Canada. Both are non-voting members.



Maritime Forestry Complex Corporation

Shared-Governance Corporation

Responsible Minister

Minister of Natural Resources

Institutional Head

Hon. Donald Aresenault, Minister of Natural Resources,
Government of New Brunswick, Chair

Year of Incorporation/Commencement

1980

Fiscal Year-end

March 31

Head Office

c/o Hugh John Flemming Forestry Centre
1350 Regent Street
Fredericton NB E3C 2G6

Telephone: 506-452-6950

Fax: 506-452-8470

Email: linda.sinclair@gnb.ca

Website: N/A

Auditor

Bringloe Feeney LLP

Constituent Act

Maritime Forestry Complex Corporations Act,
New Brunswick, 1980

Federally Appointed Board Members

3/10

Mandate

To develop, build, and operate a Maritime
Provinces Regional Forestry Complex.

Petroleum Technology Research Centre Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Natural Resources

Institutional Head

John Zahary, Acting Chairman President and CEO
Carolyn Preston, Executive Director⁷⁹

Year of Incorporation/Commencement

1998

Fiscal Year-end

March 31

Head Office

6 Research Dr.
Regina SK S4S 7J7

Telephone: 306-787-7497

Fax: 306-787-8811

Email: N/A

Website: <http://www.ptrc.ca>

Auditor

Vertis Group LLP

Constituent Act

Canada Companies Act, 1998

Federally Appointed Board Members

1/12

Mandate

To initiate and support research and development projects aimed at enhancing the production and recovery of Canadian petroleum resources.

79. As of August 1, 2007.



Privy Council

Nature Trust of British Columbia, The⁸⁰

Shared-Governance Corporation

Responsible Minister

The Prime Minister

Institutional Head

Doug Walker, CEO

Year of Incorporation/Commencement

1971

Fiscal Year-end

December 31

Head Office

260–1000 Roosevelt Crescent
North Vancouver BC V7P 3R4

Phone: 604-924-9771 or 1-866-288-7878

Fax: 604-924-9772

Email: info@naturetrust.bc.ca

Website: <http://www.naturetrust.bc.ca>

Auditor

KPMG LLP

Constituent Act

Canada Corporations Act

Federally Appointed Board Members

1/11

Mandate

To purchase and preserve ecologically
important parcels of land in British Columbia.

80. This information has not been validated by the responsible deputy head.

Vanier Institute of the Family, The⁸¹

Shared-Governance Corporation

Responsible Minister

The Prime Minister

Institutional Head

Allan Mackay, President

Clarence Lockhead, Executive Director

Year of Incorporation/Commencement

1965

Fiscal Year-end

December 31

Head Office

94 CentrepoinTE Drive
Ottawa ON K2G 6B1

Telephone: 613-228-8500

Fax: 613-228-8007

Email: webmaster@vifamily.ca

Website: <http://www.vifamily.ca>

Auditor

McCay Duff & Company LLP

Constituent Act

Canada Business Act

Federally Appointed Board Members

2/18

Mandate

To promote the spiritual and material well-being of Canadian families and to study their social, physical, mental, moral, and financial environment and characteristics.

81. This information has not been validated by the responsible deputy head.

Public Works and Government Services

Milit-Air Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Public Works and Government Services

Institutional Head

Robert T. Booth
CEO, President and Chairman

Year of Incorporation/Commencement

1998

Fiscal Year-end

December 31

Head Office

c/o Bennett Jones LLP
4500 Bankers Hall East
855 Second Street SW
Calgary AB T2P 4K7

Telephone: 403-298-3252

Fax: 403-265-7219

Email: boothb@bennettjones.ca

Website: N/A

Auditor

KPMG LLP

Constituent Act

Canada Corporations Act, Part II, 1998

Federally Appointed Board Members

1/5

Mandate

The object of Milit-Air Inc. is to engage in activities in support of the training of Canadian and foreign military pilots in Canada in a safe, secure, efficient, and cost-effective manner as such activities are contemplated by the program called "NATO Flying Training in Canada."

Transport, Infrastructure and Communities

Aéroport de Québec Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Pascal Belanger, President and CEO

Year of Incorporation/Commencement

2000

Fiscal Year-end

December 31

Head Office

Aéroport international Jean-Lesage
500 Principale Street
Sainte-Foy QC G2G 2T9

Telephone: 418-640-2700

Fax: 418-640-2656

Website: <http://www.aeroportdeQuebec.com>

Auditor

Raymond Chabot Grant Thornton LLP

Constituent Act

Canada Corporations Act, Part II, 1996

Federally Appointed Board Members

2/15

Mandate

To manage, operate, and develop the airport.



Aéroports de Montréal

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

James C. Cherry, President and CEO

Year of Incorporation/Commencement

1992

Fiscal Year-end

December 31

Head Office

1100 René-Lévesque Blvd. W
Montréal QC H3B 4X8

Telephone: 514-394-7207

Fax: 514-394-7356

Website: <http://www.admtl.com>

Auditor

Raymond Chabot Grant Thornton LLP

Constituent Act

Canada Corporations Act, Part II, 1989

Federally Appointed Board Members

2/13

Mandate

To manage, operate, and develop the airports.

Belledune Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Rayburn Doucett, President and CEO

Year of Incorporation/Commencement

2000

Fiscal Year-end

December 31

Head Office

112 Shannon Dr.
Belledune NB E8G 2W2

Telephone: 506-522-1200

Fax: 506-522-0803

Email: info@portofbelledune.ca

Website: <http://www.portofbelledune.ca>

Auditor

Allen Paquet & Arseneau LLP

Constituent Act

Canada Marine Act, 2000

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

Buffalo and Fort Erie Public Bridge Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Ron Rienas, General Manager
Anthony Annunziata, Chairman

Year of Incorporation/Commencement

1923

Fiscal Year-end

December 31

Head Office

100 Queen Street
Fort Erie ON L2A 3S6

Telephone: 905-871-1608

Fax: 905-871-9940

Email: rr@peacebridge.com (Ron Rienas)

Website: <http://www.peacebridge.com>

Auditor

Lumsden & McCormick, LLP

Constituent Act

*An Act respecting the Buffalo and Fort Erie
Public Bridge Company, 1934*

Federally Appointed Board Members

5/10

Mandate

To construct, maintain, and operate the
Peace Bridge between Buffalo, New York, and
Fort Erie, Ontario.

Calgary Airport Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Garth Atkinson, President and CEO

Year of Incorporation/Commencement

1992

Fiscal Year-end

December 31

Head Office

Calgary International Airport
2000 Airport Road NE
Calgary AB T2E 6W5

Telephone: 403-735-1244

Toll-free: 1-877-254-7427

Fax: 403-735-1281

Email: calgaryairport@yyc.com

Website: <http://www.calgaryairport.com>

Auditor

PricewaterhouseCoopers LLP

Constituent Act

Regional Airports Authority Act, Alberta

Federally Appointed Board Members

2/17

Mandate

To manage, operate, and develop the airport.



Charlottetown Airport Authority Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Doug Newson, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

Suite 132
250 Maple Hills Ave.
Charlottetown PE C1C 1N2

Telephone: 902-566-7997

Fax: 902-566-7929

Email: info@flypei.com

Website: <http://www.flypei.com>

Auditor

Arsenault Best Cameron Ellis LLP

Constituent Act

Canada Corporations Act, Part II, 1996

Federally Appointed Board Members

2/11

Mandate

To manage, operate, and develop the airport.

Edmonton Regional Airports Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Reg Milley, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

PO Box 9860
Edmonton AB T5J 2T2

Telephone: 780-890-8900

Fax: 780-890-8329

Email: info@edmontonairports.com

Website: <http://www.edmontonairports.com>

Auditor

PricewaterhouseCoopers LLP

Constituent Act

Regional Airports Authority Act, Alberta, 1990

Federally Appointed Board Members

2/13

Mandate

To manage, operate, and develop the airport.



Fraser River Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Captain Allen Domaas, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

400-625 Agnes St.
New Westminster BC V3M 5Y4

Telephone: 604-524-6655

Fax: 604-524-1124

Email: fraserport@frpa.com

Website: <http://www.fraserportauthority.com>

Auditor

Grant Thornton LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

Gander International Airport Authority Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Gary Vey, President and CEO

Year of Incorporation/Commencement

2001

Fiscal Year-end

December 31

Head Office

1000 James Boulevard
PO Box 400
Gander NL A1V 1W8

Telephone: 709-256-6666

Fax: 709-256-6725

Email: marketing@giaa.nf.ca

Website: <http://www.ganderairport.com>

Auditor

Blair Jewer LLP

Constituent Act

Canada Corporations Act, Part II, 1996

Federally Appointed Board Members

2/13

Mandate

To manage, operate, and develop the airport.



Greater Fredericton Airport Authority Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

David Innes, President and CEO

Year of Incorporation/Commencement

2001

Fiscal Year-end

December 31

Head Office

2570 Highway 102, Unit 22
Lincoln NB E3B 9G1

Telephone: 506-460-0920

Fax: 506-460-0938

Email: gfaa@frederictonairport.ca

Website: <http://www.frederictonairport.ca>

Auditor

Thornton Von Tassel LLP

Constituent Act

Canada Corporations Act, Part II, 1996

Federally Appointed Board Members

2/11

Mandate

To manage, operate, and develop the airport.

Greater London International Airport Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Steve Baker, President and CEO

Year of Incorporation/Commencement

1998

Fiscal Year-end

December 31

Head Office

1750 Grumlin Rd.
London ON N5V 3B6

Telephone: 519-452-4015

Fax: 519-453-6219

Email: info@londonairport.on.ca

Website: <http://www.londonairport.on.ca>

Auditor

Ernst & Young LLP

Constituent Act

Canada Corporations Act, Part II, 1995

Federally Appointed Board Members

2/11

Mandate

To manage, operate, and develop the airport.



Greater Moncton International Airport Authority Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Rob Robichaud, President and CEO

Year of Incorporation/Commencement

1997

Fiscal Year-end

December 31

Head Office

777 Aviation Avenue, Unit 12
Dieppe NB E1A 7Z5

Telephone: 506-856-5444

Fax: 506-856-5431

Email: office@gma.ca

Website: N/A

Auditor

Grant Thornton LLP

Constituent Act

Canada Corporations Act, Part II, 1995

Federally Appointed Board Members

2/13

Mandate

To manage, operate, and develop the airport.

Greater Toronto Airports Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Dr. Lloyd A. McCoomb, President and CEO

Year of Incorporation/Commencement

1996

Fiscal Year-end

December 31

Head Office

3111 Convair Dr.
PO Box 6031
Toronto AMF ON L5P 1B2

Telephone: 416-776-3000
Fax: 416-776-3339
Email: N/A
Website: <http://www.gtaa.com>

Auditor

Deloitte & Touche LLP

Constituent Act

Canada Corporations Act, Part II, 1993

Federally Appointed Board Members

2/15

Mandate

To manage, operate, and develop the airports.



Halifax International Airport Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Joyce Carter, Interim President and CEO

Year of Incorporation/Commencement

2000

Fiscal Year-end

December 31

Head Office

1 Bell Boulevard
Enfield NS B2T 1K2

Telephone: 902-873-4422

Fax: 902-873-4750

Email: info@hiala.ca

Website: <http://www.hiala.ca>

Auditor

Ernst & Young LLP

Constituent Act

Canada Corporations Act, Part II, 1995

Federally Appointed Board Members

2/13

Mandate

To manage, operate, and develop the airport.

Halifax Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Karen Oldfield, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

1215 Marginal Rd.
PO Box 336
Halifax NS B3J 2P6

Telephone: 902-426-8222

Fax: 902-426-7335

Email: info@portofhalifax.ca

Website: <http://www.portofhalifax.ca>

Auditor

Grant Thornton LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.



Hamilton Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Keith Robson, President and CEO

Year of Incorporation/Commencement

2001

Fiscal Year-end

December 31

Head Office

605 James Street N
Hamilton ON L8L 1K1

Telephone: 905-525-4330

Toll-free: 800-263-2131

Fax: 905-528-6282

Email: N/A

Website: <http://www.hamiltonport.ca>

Auditor

PricewaterhouseCoopers LLP

Constituent Act

Canada Marine Act, 2001

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

Montréal Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Dominic Taddeo, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

Port of Montréal Building
2100 Pierre-Dupuy Avenue, Wing #1
Cité du Havre
Montréal QC H3C 3R5

Telephone: 514-283-7011

Fax: 514-283-0829

Email: info@port-Montréal.com

Website: <http://www.port-Montréal.com>

Auditor

Samson Bélair Deloitte & Touche LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

Nanaimo Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

William Mills, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

104 Front Street
PO Box 131
Nanaimo BC V9R 5H7

Telephone: 250-753-4146

Fax: 250-753-4899

Email: info@npa.ca

Website: <http://www.npa.ca>

Auditor

Mantell/Dickson/Blades/Wiseman LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

NAV CANADA

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

John W. Crichton, President and CEO

Year of Incorporation/Commencement

1996

Fiscal Year-end

August 31

Head Office

77 Metcalfe Street
Ottawa ON K1P 5L6

Telephone: 1-800-662-4693

Fax: 1-877-663-6656

Email: service@navcanada.ca

Website: <http://www.navcanada.ca>

Auditor

KPMG LLP

Constituent Act

Canada Corporations Act, Part II, 1996

Federally Appointed Board Members

3/15

Mandate

To acquire, own, manage, operate, and develop the Canadian civil air navigation system in a safe, secure, efficient, and cost-effective manner.

North Fraser Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Allan Baydala, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

7911 Grauer Road
Richmond BC V7B 1N4

Telephone: 604-273-1866

Fax: 604-273-3772

Email: N/A

Website: <http://www.nfpa.ca>

Auditor

SmytheRatcliffe LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

Oshawa Harbour Commission

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Donna Taylor, President and CEO

Year of Incorporation/Commencement

1964

Fiscal Year-end

December 31

Head Office

1050 Farewell St.
Oshawa ON L1H 6N6

Telephone: 1-905-576-0400

Fax: 1-905-576-5701

Email: portoshawa@bellnet.ca

Website: <http://portoffoshawa.com>

Auditor

Deloitte & Touche LLP

Constituent Act

Harbour Commissions Act, 1964

Federally Appointed Board Members

2/3

Mandate

To manage and control the harbour and the works and property therein under its jurisdiction. To develop the port and act as a catalyst in the utilization of port facilities in furthering trade nationally and internationally.

Ottawa Macdonald–Cartier International Airport Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Paul Benoit, President and CEO

Year of Incorporation/Commencement

1997

Fiscal Year-end

December 31

Head Office

1000 Airport Parkway Private, Suite 2500
Ottawa ON K1V 9B4

Telephone: 613-248-2000

Fax: 613-248-2003

Email: N/A

Website: <http://www.ottawa-airport.ca>

Auditor

Deloitte & Touche LLP

Constituent Act

Canada Corporations Act, Part II, 1995

Federally Appointed Board Members

2/14

Mandate

To manage, operate, and develop the airport.

Port Alberni Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Brad Madelung, Port Manager/CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

2750 Harbour Road
Port Alberni BC V9Y 7X2

Telephone: 250-723-5312

Fax: 250-723-1114

Email: portadmin.papa@telus.net

Website: <http://www.papa.com>

Auditor

Church Pickard

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

Prince George Airport Authority Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Stieg Hoeg, General Manager

Year of Incorporation/Commencement

2003

Fiscal Year-end

December 31

Head Office

4141 Airport Road – 10
Prince George BC V2N 4M6

Telephone: 250-963-2400

Fax: 250-963-3313

Email: info@pgairport.ca

Website: <http://www.pgairport.ca>

Auditor

Deloitte & Touche LLP

Constituent Act

Canada Corporations Act, Part II, 2000

Federally Appointed Board Members

2/11

Mandate

To manage, operate, and develop the airport.

Prince Rupert Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Donald Krusel, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

200–215 Cow Bay Rd.
Prince Rupert BC V8J 1A2

Telephone: 250-627-8899

Fax: 250-627-8980

Email: pcorp@rupertport.com

Website: <http://www.rupertport.com>

Auditor

KPMG LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.



Québec Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Ross Gaudreault, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

150 Dalhousie Street
PO Box 2268
Québec QC G1K 7P7

Telephone: 418-648-3640

Fax: 418-648-4160

Email: marketing@portQuebec.ca

Website: <http://www.portQuebec.ca>

Auditor

Mallette LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

Regina Airport Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Ray Boughen, Acting President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

1-5201 Regina Ave.
Regina SK S4W 1B3

Telephone: 306-761-7555

Fax: 306-761-7571

Email: info@yqr.ca

Website: <http://www.yqr.ca>

Auditor

KPMG LLP

Constituent Act

Canada Corporations Act, Part II, 1997

Federally Appointed Board Members

2/15

Mandate

To manage, operate, and develop the airport.

Saguenay Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Alain Bouchard, Acting President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

6600 Quai-Marcel-Dionne Road
La Baie QC G7B 3N9

Telephone: 418-697-0250

Fax: 418-697-0243

Email: info@portsaguenay.ca

Website: <http://www.portsaguenay.ca>

Auditor

Mallette LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

Saint John Airport Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

John Buchanan, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

4180 Loch Lomond Rd.
Saint John NB E2N 1L7

Telephone: 506-638-5555

Fax: 506-638-5550

Email: fly@saintjohnairport.com

Website: <http://www.saintjohnairport.com>

Auditor

Teed Saunders Doyle & Co. LLP

Constituent Act

Incorporated provincially, 1997

Federally Appointed Board Members

2/10

Mandate

To manage, operate, and develop the airport.

Saint John Harbour Bridge Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Ken Anthony, General Manager

Year of Incorporation/Commencement

1962

Fiscal Year-end

March 31

Head Office

29 King Street West
Saint John NB E2M 7Y8

Telephone: 506-635-1320

Fax: 506-635-1322

Email: ka@nb.aibn.com (Ken Anthony)

Website: <http://www.saintjohnharbourbridge.com>

Auditor

Deloitte & Touche LLP

Constituent Act

An Act to establish a Harbour Bridge Authority in the City of Saint John, 1962

Federally Appointed Board Members

1/7

Mandate

To construct a bridge across the Harbour of Saint John; to enter into agreements respecting the financing, construction, and financial operation of the bridge; and to collect tolls and other charges for the operation and maintenance of the bridge.

Saint John Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Alwyn Soppitt, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

133 Prince William St., 5th Floor
Saint John NB E2L 2B5

Telephone: 506-636-5377

Fax: 506-636-4443

Email: port@sjport.com

Website: <http://www.sjport.com>

Auditor

Ernst & Young LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.



Saskatoon Airport Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Bill Restall, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

2625 Airport Dr., Suite 1
Saskatoon SK S7L 7L1

Telephone: 306-975-8900

Fax: 306-975-4233

Email: N/A

Website: <http://www.yxe.ca>

Auditor

Deloitte & Touche LLP

Constituent Act

Canada Corporations Act, Part II, 1995

Federally Appointed Board Members

2/12

Mandate

To manage, operate, and develop the airport.

Sept-Îles Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Pierre Gagnon, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

1 Quai Mgr-Blanche
Sept-Îles QC G4R 5P3

Telephone: 418-968-1231

Fax: 418-962-4445

Email: jtheriault@portsi.com

Website: <http://www.portsi.com>

Auditor

Samson Bélair Deloitte Touche LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

St. John's International Airport Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Keith Collins, President and CEO

Year of Incorporation/Commencement

1998

Fiscal Year-end

December 31

Head Office

80 Airport Terminal Access Road
Box 1 Airport Terminal Bldg
St. John's NL A1A 5T2

Telephone: 709-758-8500

Fax: 709-758-8521

Email: jbennett@stjohnsairport.com

Website: <http://www.stjohnsairport.com>

Auditor

Ernst & Young LLP

Constituent Act

Canada Corporations Act, Part II, 1996

Federally Appointed Board Members

2/12

Mandate

To manage, operate, and develop the airport.

St. John's Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Sean Hanrahan, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

1 Water Street
PO Box 6178
St. John's NL A1C 5X8

Telephone: 709-738-4782

Fax: 709-738-4784

Email: info@sjpa.com

Website: <http://www.sjpa.com>

Auditor

Deloitte & Touche LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

St. Lawrence Seaway Management Corporation

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Richard (Dick) Corfe, President and CEO

Year of Incorporation/Commencement

1998

Fiscal Year-end

March 31

Head Office

202 Pitt Street
Cornwall ON K6J 3P7

Telephone: 613-932-5170

Fax: 613-932-7286

Email: marketing@seaway.com

Website: <http://www.greatlakes-seaway.com/en/aboutus/slsmc>

Auditor

Deloitte & Touche LLP

Constituent Act

Canada Corporations Act, Part II, 1998

Federally Appointed Board Members

1/9

Mandate

To manage and operate the St. Lawrence Seaway pursuant to a management agreement entered into between the St. Lawrence Seaway Management Corporation and Her Majesty the Queen.

Thunder Bay International Airports Authority Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Scott McFadden, President and CEO

Year of Incorporation/Commencement

1997

Fiscal Year-end

December 31

Head Office

340–100 Princess Street
Thunder Bay ON P7E 6S2

Telephone: 807-473-2600

Fax: 807-475-9627

Website: <http://www.tbairport.on.ca>

Auditor

Grant Thornton LLP

Constituent Act

Canada Corporations Act, Part II, 1995

Federally Appointed Board Members

2/9

Mandate

To manage, operate, and develop the airport.

Thunder Bay Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Tim Heney, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

100 Main Street
Thunder Bay ON P7B 6R9

Telephone: 807-345-6400

Fax: 807-345-9058

Email: tbport@tbaytel.net

Website: <http://www.portofthunderbay.com>

Auditor

BDO Dunwoody LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

Toronto Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Lisa Raitt, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

60 Harbour Street
Toronto ON M5J 1B7

Telephone: 416-863-2000

Fax: 416-863-4830

Email: info@torontoport.com

Website: <http://www.torontoport.com>

Auditor

Deloitte & Touche LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

Trois-Rivières Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Gaétan Boivin, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

Suite 300
1545 du Fleuve
Trois-Rivières QC G9A 6K4

Telephone: 819-378-2887

Fax: 819-378-2487

Email: adm_gen@porttr.com

Website: <http://www.progi.com>

Auditor

Dessureault Leblanc Lefebvre

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

Vancouver International Airport Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Larry Berg, President and CEO

Year of Incorporation/Commencement

1992

Fiscal Year-end

December 31

Head Office

PO Box 23750
Airport Postal Outlet
Richmond BC V7B 1Y7

Telephone: 604-207-7077
Fax: 604-207-7070
Website: <http://www.yvr.ca>

Auditor

KPMG LLP

Constituent Act

Canada Corporations Act, Part II, 1990

Federally Appointed Board Members

2/12

Mandate

To manage, operate, and develop the airport.



Vancouver Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Gordon Houston, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

Suite100, The Pointe
999 Canada Place
Vancouver BC V6C 3T4

Telephone: 604-665-9000

Toll-free: 1 888 PORTVAN

Toll-free Fax: 1 866-284-4271

Email: public_affairs@portvancouver.com

Website: <http://www.portvancouver.com>

Auditor

KPMG LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

6/9

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

Victoria Airport Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Richard Paquette, President and CEO

Year of Incorporation/Commencement

1997

Fiscal Year-end

December 31

Head Office

201-1640 Electra Blvd.
Sidney BC V8L 5V4

Telephone: 250-953-7500

Fax: 250-953-7509

Email: info@victoriaairport.com

Website: <http://www.victoriaairport.com>

Auditor

KPMG LLP

Constituent Act

Canada Corporations Act, Part II, 1995

Federally Appointed Board Members

2/12

Mandate

To manage, operate, and develop the airport.



Windsor Port Authority

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

David Cree, President and CEO

Year of Incorporation/Commencement

1999

Fiscal Year-end

December 31

Head Office

502-251 Goyeau Street
Windsor ON N9A 6V2

Telephone: 519-258-5741

Fax: 519-258-5905

Email: wpa@portwindsor.com

Website: <http://www.portwindsor.com>

Auditor

Collins Barrow LLP

Constituent Act

Canada Marine Act, 1999

Federally Appointed Board Members

5/7

Mandate

To manage the marine infrastructure and services in a commercial manner that encourages, and takes into account, input from users and the community in which the port is located.

Winnipeg Airports Authority Inc.

Shared-Governance Corporation

Responsible Minister

Minister of Transport, Infrastructure and Communities

Institutional Head

Barry Rempel, President and CEO

Year of Incorporation/Commencement

1997

Fiscal Year-end

December 31

Head Office

Suite 249
Admin. Bldg.
2000 Wellington Ave.
Winnipeg MB R3H 1C2

Telephone: 204-987-9400

Fax: 204-987-9401

Email: reception@waa.ca

Website: <http://www.waa.ca>

Auditor

KPMG LLP

Constituent Act

Canada Corporations Act, Part II, 1993

Federally Appointed Board Members

2/15

Mandate

To manage, operate, and develop the airport.



Veterans Affairs

Last Post Fund

Shared-Governance Corporation

Responsible Minister

Minister of Veterans Affairs

Institutional Head

Louis Cuppens, President

Year of Incorporation/Commencement

1921

Fiscal Year-end

March 31

Head Office

Suite 401
505 René Lévesque Blvd.
Montréal QC H2Z 1Y7

Telephone: 514-866-2727

Fax: 514-866-2147

Email: lpfnogc@lastpostfund.ca

Website: <http://www.lastpostfund.ca>

Auditor

Services Comptables Info-Gestion

Constituent Act

Federal Charter, 1921

Federally Appointed Board Members

1/12

Mandate

To ensure the provision of a dignified funeral and burial to eligible war veterans.

3.5 Holdings under the *Bankruptcy and Insolvency Act*

As stipulated under section 147 of the *Bankruptcy and Insolvency Act* (BIA), each time a trustee in bankruptcy makes a payment to a creditor in response to a claim against a bankrupt private-sector corporation, the Superintendent of Bankruptcy is paid a levy.

A trustee in bankruptcy is a person appointed by a bankruptcy court to oversee the distribution of the assets of a bankrupt corporation to its creditors.

Although the levy is typically a dollar percentage of each claim (fixed by the BIA), in rare cases shares are provided in lieu of a cash payment. The Superintendent of Bankruptcy holds these shares on behalf of the Crown until all restrictions on their sale have expired and the shares are either sold for cash, transferred, or deemed worthless.

It is worth noting that most of the shares the Superintendent receives as a levy do not produce revenue for the Crown. Nevertheless, the Office of the Superintendent of Bankruptcy maintains records relating to all shares received as a levy. The current share holdings are listed below in order of the date on which the government took on shares and will remain listed until disposed of.

	Receipt Date	Company Name
1.	September 3, 1991	Amertek Inc.
2.	October 2, 1991	Kenloch Distillers Ltd.
3.	September 28, 1993	Les laboratoires Quelab inc.
4.	October 8, 1993	Carvern International
5.	December 14, 1995	Autoskill International Inc.
6.	October 18, 1996	Canadian Manoir
7.	November 4, 1996	Madison Partners Limited
8.	November 19, 1996	The Vivant Group Inc.
9.	December 3, 1996	Madison Partners Limited
10.	December 23, 1996	The Vivant Group Inc.
11.	February 27, 1997	Les Développements Phénix (1995) inc.
12.	May 28, 1997	Goldenhill Cattle Company Ltd.
13.	February 23, 1998	Omnitech Migration Internat. Inc.
14.	June 16, 1998	Sitraco Inc.
15.	October 22, 1998	Grilli Property Group Inc.
16.	December 31, 1998	Unibex Inc.

	Receipt Date	Company Name
17.	September 28, 1999	Data Trax Systems Ltd.
18.	February 11, 2000	Cosem Neurostim Itée
19.	May 30, 2001	Hyal Pharmaceutical Corporation
20.	June 11, 2001	Consolidated Stone Industries Inc.
21.	September 28, 2001	Ebdental Inc.
22.	October 15, 2001	Canplats Resources Corporation
23.	January 23, 2002	Planète Medica inc.
24.	February 28, 2002	PlainTree Systems Inc.
25.	May 10, 2002	International Pursuit Corporation
26.	September 5, 2002	Sahelian Goldfields Inc.
27.	February 5, 2003	Process Capital Corp.
28.	March 6, 2003	Dynasty Motocar Corporation
29.	April 4, 2003	Auratek Security Inc.
30.	September 2, 2003	Custom Assemblies Limited
31.	October 23, 2003	B.C. Pacific Capital Corporation
32.	October 30, 2003	1395884 Ontario Limited
33.	November 5, 2003	Techcana Inc.
34.	February 5, 2004	IANett International Systems Ltd.
35.	March 4, 2004	1239370 Ontario Inc.
36.	May 10, 2004	ASF Capital Corporation
37.	November 19, 2004	Corporation Rutel Networks
38.	February 1, 2005	Kewl Corporation
39.	February 14, 2005	Xogen Technologies Inc.
40.	March 24, 2005	Gilbralta Springs Capital Corporation
41.	September 7, 2005	Verb Exchange Inc.
42.	October 5, 2005	Centillion Industries Inc.
43.	November 15, 2005	Verb Exchange Inc.
44.	March 17, 2006	Jurassic Oil & Gas Ltd.
45.	March 29, 2006	Perfectly Natural Solutions Inc.



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ANNUAL REPORT TO PARLIAMENT

CROWN CORPORATIONS AND OTHER CORPORATE INTERESTS OF CANADA 2008



ANNUAL REPORT TO PARLIAMENT

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I am pleased to table the 2008 edition of the *Annual Report to Parliament on Crown Corporations and Other Corporate Interests of Canada* in accordance with the provisions of the *Financial Administration Act*.

Canada's Crown corporations are public organizations that operate at arm's length from the government. They address specific public policy and commercial objectives and provide necessary services to Canadians. This past year three new Crown corporations were created: the Canada Employment Insurance Financing Board, PPP Canada Inc. and the Canadian Museum for Human Rights.

This report contains information for both parliamentarians and Canadians regarding the Government of Canada's corporations and corporate holdings. It provides comprehensive information on the financial activities of all Crown corporations and their wholly owned subsidiaries, and profiles Canada's other corporate interests as well. These other corporate interests include joint enterprises, specified international organizations, and shared-governance corporations.

It is my sincere hope that this report will help Canadians learn more about these important institutions.



The Honourable Vic Toews, P.C., M.P.
President of the Treasury Board

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INTRODUCTION

The *Annual Report to Parliament on Crown Corporations and Other Corporate Interests of Canada 2008* is prepared in accordance with sections 151 and 152 of the *Financial Administration Act*. These sections require that the president of the Treasury Board table annually a consolidated report on the businesses and activities of all parent Crown corporations and information on other corporate interests of Canada. The president is also required to indicate when reports and summaries were due to be tabled in each House of Parliament and when they were actually tabled. This information is collected through an annual call for corporate information undertaken by the Treasury Board Secretariat.

To provide a complete picture of the composition of the federal government, the report also presents a description of the federal institutional forms that make up the Government of Canada and an inventory of these institutions. This information is collected and approved by deputy ministers and deputy heads pursuant to the *Policy on Reporting of Federal Institutions and Corporate Interests to Treasury Board Secretariat*, which came into effect on April 1, 2007. This policy supports the annual updating of information regarding the current composition of the Government of Canada as well as the current federal participation in mixed and joint enterprises, international organizations, and shared governance corporations.

This report comprises the following chapters:

Chapter 1, "Overview of Federal Government Institutions," which briefly describes the different types of federal government institutions and provides a listing of institutional forms by ministerial portfolio:

Chapter 2, "Crown Corporations," which highlights policy developments affecting Crown corporations during the reporting period,¹ outlines the various types of reviews and audits that Crown corporations have been subjected to, lists parent Crown corporations and their subordinate interests² by ministerial portfolio (noting changes since last year's report), and provides consolidated financial and employment information. Corporate profiles for each Crown corporation have also been included in this chapter in addition to the required report on the timely tabling of Crown corporation documentation; and

1. The reporting period runs from August 1, 2007, to July 31, 2008, unless otherwise stated.

2. "Subordinate interests" refer to subsidiaries, associates, and legal partnerships of Crown corporations.

Chapter 3, “Other Corporate Interests of Canada,” which describes mixed, joint, international, and shared-governance corporations and any corporations or shares held by the government as a result of the provisions of the *Bankruptcy and Insolvency Act*. This chapter also compares changes in corporate interests since last year’s report and includes basic information on the composition of the boards of directors of companies in which the federal government holds an interest.

Corporate profiles for each of the other corporate interests of Canada are presented as a companion piece to this report and are available on the Treasury Board Secretariat website at <http://www.tbs-sct.gc.ca/report-rapport/cc-se/index-eng.asp>.

CHAPTER 1— OVERVIEW OF FEDERAL GOVERNMENT INSTITUTIONS

The federal government is made up of several different types of institutional forms of which Crown corporations are only one type. This chapter provides an overview of the federal government by listing the different types of institutions and the ministerial portfolios under which they are placed. This information is accurate as at July 31, 2008.

1.1 Overview of Institutional Forms³

The various institutional forms of federal organizations are grouped into schedules under the *Financial Administration Act* (FAA):

- departments (FAA, Schedule I);
- statutory and other agencies (FAA, Schedule I.1);
- agents of Parliament (FAA, Schedule I.1);
- departmental corporations (FAA, Schedule II);
- service agencies (FAA, Schedule II); and
- parent Crown corporations (FAA, Schedule III, although nine⁴ additional parent Crown corporations are not listed under Schedule III, and each has its own constituent legislation).

There are two secondary institutional forms that are not listed in the FAA:

- special operating agencies found within a department or agency; and
- subsidiaries of Crown corporations.

There are other types of corporate entities in which the federal government has an interest that are not part of government:

- mixed enterprises;
- joint enterprises;

3. Parliamentary entities and officers of Parliament have not been included.

4. CPPIB, CBC, Telefilm, BoC, CRRF, IDRC, NCC, PSPIB, CCA. (See the Appendix for a list of abbreviations used in this report.)

- international organizations;
- shared-governance corporations; and
- corporations under the terms of the *Bankruptcy and Insolvency Act*.

Departments

Departments are created through legislation with mandates that typically cover a broad area of public policy, such as industry, justice, and health. Departments are organized in different ways to meet various policy and administrative needs. Listed in Schedule I of the FAA, they are all subject to its authority and are financed through parliamentary appropriations.

Special operating agencies are units within a department or agency that provide a particular operational function or service that has a separate or distinct identity. They are not listed in the FAA as separate legal entities but are considered part of the host department.

Statutory and other agencies

Statutory and other agencies listed in Schedule I.1 of the FAA are similar to departments in that they are usually financed through parliamentary appropriations, but they often serve an operational purpose, such as an administrative, supervisory, advisory, regulatory, or adjudicative function.

Agents of Parliament

Agents of Parliament are a unique group⁵ of independent statutory officers who serve to scrutinize the activity of government. They report directly to Parliament rather than to government or an individual minister and, as such, exist to serve Parliament in relation to Parliament's oversight role. Agents normally produce a report to Parliament to account for their own activities, and their institutional heads are typically appointed through special resolutions of the House of Commons and the Senate. To maintain the independence of the Agent, the degree of influence exercised by the executive arm of government is minimal.

5. Although six Agents of Parliament have been listed in this report, there exist other parliamentary offices and officers that have not been listed, such as the Office of the Conflict of Interest and Ethics Commissioner, the Public Service Commission, and the Canadian Human Rights Commission.

Departmental corporations

Departmental corporations, listed in Schedule II of the FAA, are specialized entities for delivering services or performing research or regulatory functions. Departmental corporations are created by legislation, are financed largely through parliamentary appropriations (and some user fees), and typically have a governing council or other form of management board.

Service agencies are a specialized form of departmental corporation created through tailored legislation to perform a highly operational function or service for which there is usually no private-sector competition. Service agencies are financed through parliamentary appropriations and user fees. Their governing management boards and individual organizational arrangements and responsibilities are specified in the legislation; the degree of autonomy therefore varies with each entity.

Crown corporations

Crown corporations are government organizations that operate following a private-sector model but usually have a mixture of commercial and public policy objectives. Parent Crown corporations are those directly owned by the Government of Canada and are created by legislation, by letters patent, or by articles of incorporation under the *Canada Business Corporations Act*.

Subsidiaries are entities owned, in whole or in part, by one or more parent Crown corporations and can be incorporated through provincial rather than federal legislation. Except in cases where a wholly owned subsidiary has been directed by the government to report as a parent Crown corporation,⁶ all subsidiaries are managed by their parent Crown corporation and other shareholders and report to them rather than to the government.

6. Currently OPMC, PDP, and P3C are deemed parent Crown corporations. (See the Appendix for a list of abbreviations used in this report.)

Exhibit 1: Inventory of Organizations of Federal Interest by Ministerial Portfolio and Organizational Form

Responsibility for federal institutions and for other federal government interests is assigned by the prime minister through the appointment of ministers and the assignment of organizations to these ministers by ministerial portfolio. The table below provides an inventory of all federal institutions and other corporate interests, as at July 31, 2008.

Organizational Form													
Departments, Agencies, and Departmental Corporations (Chapter 1)					Crown Corporations (Chapter 2)			Other Corporate Interests (Chapter 3)					
Departments	Statutory and Other Agencies	Agents of Parliament	Departmental Corporations	Service Agencies	Crown Corporations	Wholly Owned subsidiaries	Other Subsidiaries and Associates	Shared-Governance Corporations	Joint Enterprises	Mixed Enterprises	International Organizations	Total	
Ministerial portfolio	1	2			1	2		21				27	
Agriculture and Agri-Food													
Atlantic Canada Opportunities Agency													
Agency	1				1	1	4	1				7	
Canadian Heritage	1	8		1	9			7	20		1	47	
Citizenship and Immigration	1	1										2	
Economic Development Agency of Canada for the Regions of Quebec													
Environment	1											4	
Finance	1	4	1			5	22		6		3	14	
Fisheries and Oceans	1				1			1			6	39	
Foreign Affairs and International Trade	1	2			3	3	1	3				16	
Health	1	3	2					9				15	
Human Resources and Social Development	1	2		2	2		1	1				9	
Indian Affairs and Northern Development	1	2		1	1			2				7	
Industry	1	4		3	4	1		3				16	
Justice	1	6	2	1								10	
National Defence	1	3										4	
National Revenue													
Natural Resources	1	2		1	2	2	2	9	1			18	
Ministerial Portfolio													
Public Safety	1	7		1								9	
Public Works and Government Services	1												
Privy Council		5	2	1	1			1			3	3	
Transport, Infrastructure and Communities								2				10	
Treasury Board	1	2			16	9		5	43			76	
Veterans Affairs	1	2	1	1	1	36						42	
Western Economic Diversification								1				2	
	1										1	2	
TOTAL	20	58	6	16	3	48	76	13	125	2	0	16	383

1.2 Changes in Federal Institutions

For the year ending July 31, 2008

Federal Institution	Portfolio	Change
Statutory and Other Agencies		
Indian Residential Schools Truth and Reconciliation Commission Secretariat	Indian Affairs and Northern Development	Added
Indian Specific Claims Commission	Indian Affairs and Northern Development	Deleted
Office of Indian Residential Schools Resolution of Canada ⁷	Indian Affairs and Northern Development	Deleted
Office of the Communications Security Establishment Commissioner	National Defence	Added
Registry of the Public Servants Disclosure Protection Tribunal*	Canadian Heritage	Added
Registry of the Specific Claims Tribunal*	Indian Affairs and Northern Development	Added
Statutory and Other Agencies—Name changed		
Office of the Commissioner of Lobbying	Treasury Board	Name changed from Office of the Registrar of Lobbyists
Crown Corporations⁸		
Canada Employment Insurance Financing Board	Human Resources and Social Development	Added
PPP Canada Inc.	Finance	Added
Crown Corporations— Change of ministerial portfolio		
Corporation for the Mitigation of Mackenzie Gas Project Impacts	Industry	Formerly under Indian Affairs and Northern Development

* Non-operational as at July 31, 2008.

7. This statutory agency was amalgamated with the Department of Indian Affairs and Northern Development.

8. Since the legislation creating CMHR did not come into force until August 10, 2008, CMHR is not included in this list.

1.3 List of Federal Institutions by Form (as at July 31, 2008)

Departments

Name of Department

Agriculture and Agri-Food
 Canadian Heritage
 Citizenship and Immigration
 Environment
 Finance
 Fisheries and Oceans
 Foreign Affairs and International Trade
 Health
 Human Resources and Skills Development⁹
 Indian Affairs and Northern Development
 Industry
 Justice
 National Defence
 Natural Resources
 Public Safety and Emergency Preparedness
 Public Works and Government Services
 Transport, Infrastructure and Communities
 Treasury Board Secretariat
 Veterans Affairs
 Western Economic Diversification

Statutory and Other Agencies

Name of Institution

Portfolio

Atlantic Canada Opportunities Agency	Atlantic Canada Opportunities
Canada Industrial Relations Board	Human Resources and Social Development
Canada Public Service Agency	Treasury Board
Canadian Artists and Producers Professional Relations Tribunal	Human Resources and Social Development
Canadian Environmental Assessment Agency	Environment
Canadian Forces Grievance Board	National Defence
Canadian Grain Commission	Agriculture and Agri-Food
Canadian Human Rights Commission	Justice
Canadian Human Rights Tribunal	Justice
Canadian Intergovernmental Conference Secretariat	Privy Council

9. The Department of Human Resources and Skills Development and the Department of Social Development still exist but operate as a single organization under this title.

Statutory and Other Agencies *(continued)*

Name of Institution	Portfolio
Canadian International Development Agency	Foreign Affairs and International Trade
Canadian International Trade Tribunal	Finance
Canadian Radio-television and Telecommunications Commission	Canadian Heritage
Canadian Security Intelligence Service	Public Safety
Canadian Space Agency	Industry
Canadian Transportation Agency	Transport, Infrastructure and Communities
Copyright Board	Industry
Correctional Service of Canada	Public Safety
Courts Administration Service	Justice
Economic Development Agency of Canada for the Regions of Quebec	Economic Development Agency of Canada for the Regions of Quebec
Financial Consumer Agency of Canada	Finance
Financial Transactions and Reports Analysis Centre of Canada	Finance
Hazardous Materials Information Review Commission	Health
Immigration and Refugee Board	Citizenship and Immigration
Indian Residential Schools Truth and Reconciliation Commission Secretariat	Indian Affairs and Northern Development
Library and Archives of Canada	Canadian Heritage
Military Police Complaints Commission	National Defence
NAFTA Secretariat—Canadian Section	Foreign Affairs and International Trade
National Energy Board	Natural Resources
National Farm Products Council	Agriculture and Agri-Food
National Film Board	Canadian Heritage
National Parole Board	Public Safety
Northern Pipeline Agency	Natural Resources
Office of the Commissioner for Federal Judicial Affairs	Justice
Office of the Commissioner of Lobbying	Treasury Board
Office of the Communications Security Establishment Commissioner	National Defence
Office of the Co-ordinator, Status of Women	Canadian Heritage
Office of the Correctional Investigator of Canada	Public Safety
Office of the Director of Public Prosecutions	Justice
Office of the Governor General's Secretary	Privy Council
Office of the Superintendent of Financial Institutions	Finance
Patented Medicine Prices Review Board	Health
Privy Council Office	Privy Council
Public Appointments Commission Secretariat*	Privy Council
Public Health Agency of Canada	Health

Statutory and Other Agencies (continued)

Name of Institution	Portfolio
Public Service Commission	Canadian Heritage
Public Service Labour Relations Board	Canadian Heritage
Public Service Staffing Tribunal	Canadian Heritage
Registrar of the Supreme Court of Canada	Justice
Registry of the Competition Tribunal	Industry
Registry of the Public Servants Disclosure Protection Tribunal*	Canadian Heritage
Registry of the Specific Claims Tribunal*	Indian Affairs and Northern Development
Royal Canadian Mounted Police	Public Safety
Royal Canadian Mounted Police External Review Committee	Public Safety
Royal Canadian Mounted Police Public Complaints Commission	Public Safety
Security Intelligence Review Committee	Privy Council
Statistics Canada	Industry
Transportation Appeal Tribunal of Canada	Transport, Infrastructure and Communities

Agents of Parliament

Name of Institution	Portfolio
Office of the Auditor General	Finance
Office of the Chief Electoral Officer	Privy Council
Office of the Commissioner of Official Languages	Privy Council
Office of the Information Commissioner	Justice
Office of the Privacy Commissioner	Justice
Office of the Public Sector Integrity Commissioner	Treasury Board

Departmental Corporations

Name of Institution	Portfolio
Assisted Human Reproduction Agency of Canada	Health
Canada Border Services Agency	Public Safety
Canada Employment Insurance Commission	Human Resources and Social Development
Canada School of Public Service	Treasury Board
Canadian Centre for Occupational Health and Safety	Human Resources and Social Development
Canada Emission Reduction Incentives Agency*	Environment
Canadian Institutes of Health Research	Health
Canadian Nuclear Safety Commission	Natural Resources
Canadian Polar Commission	Indian Affairs and Northern Development
Canadian Transportation Accident Investigation and Safety Board	Privy Council
Law Commission of Canada*	Justice
National Battlefields Commission	Canadian Heritage
National Research Council of Canada	Industry

Departmental Corporations (continued)

Name of Institution	Portfolio
National Round Table on the Environment and the Economy	Environment
Natural Sciences and Engineering Research Council	Industry
Social Sciences and Humanities Research Council	Industry

Service Agencies

Name of Institution	Portfolio
Canada Revenue Agency	National Revenue
Canadian Food Inspection Agency	Agriculture and Agri-Food
Parks Canada Agency	Environment

Crown Corporations

Name of Institution	Portfolio
Atlantic Pilotage Authority	Transport, Infrastructure and Communities
Atomic Energy of Canada Limited	Natural Resources
Bank of Canada	Finance
Blue Water Bridge Authority	Transport, Infrastructure and Communities
Business Development Bank of Canada	Industry
Canada Council for the Arts	Canadian Heritage
Canada Deposit Insurance Corporation	Finance
Canada Development Investment Corporation	Finance
Canada Employment Insurance Financing Board*	Human Resources and Social Development
Canada Lands Company Limited	Transport, Infrastructure and Communities
Canada Mortgage and Housing Corporation	Human Resources and Social Development
Canada Pension Plan Investment Board	Finance
Canada Post Corporation	Transport, Infrastructure and Communities
Canadian Air Transport Security Authority	Transport, Infrastructure and Communities
Canadian Broadcasting Corporation	Canadian Heritage
Canadian Commercial Corporation	Foreign Affairs and International Trade
Canadian Dairy Commission	Agriculture and Agri-Food
Canadian Museum of Civilization	Canadian Heritage
Canadian Museum of Nature	Canadian Heritage
Canadian Race Relations Foundation	Canadian Heritage
Canadian Tourism Commission	Industry
Cape Breton Development Corporation	Natural Resources
Corporation for the Mitigation of Mackenzie Gas Project Impacts*	Industry
Defence Construction (1951) Limited	Public Works and Government Services

Crown Corporations (continued)

Name of Institution	Portfolio
Enterprise Cape Breton Corporation	Atlantic Canada Opportunities
Export Development Canada	Foreign Affairs and International Trade
Farm Credit Canada	Agriculture and Agri-Food
Federal Bridge Corporation Limited, The	Transport, Infrastructure and Communities
First Nations Statistical Institute*	Indian Affairs and Northern Development
Freshwater Fish Marketing Corporation	Fisheries and Oceans
Great Lakes Pilotage Authority	Transport, Infrastructure and Communities
International Development Research Centre	Foreign Affairs and International Trade
Laurentian Pilotage Authority	Transport, Infrastructure and Communities
Marine Atlantic Inc.	Transport, Infrastructure and Communities
National Arts Centre Corporation	Canadian Heritage
National Capital Commission	Transport, Infrastructure and Communities
National Gallery of Canada	Canadian Heritage
National Museum of Science and Technology	Canadian Heritage
Old Port of Montréal Corporation Inc. ¹⁰	Transport, Infrastructure and Communities
Pacific Pilotage Authority	Transport, Infrastructure and Communities
Parc Downsview Park Inc. ¹¹	Transport, Infrastructure and Communities
PPP Canada Inc. ¹²	Finance
Public Sector Pension Investment Board	Treasury Board
Ridley Terminals Inc.	Transport, Infrastructure and Communities
Royal Canadian Mint	Transport, Infrastructure and Communities
Standards Council of Canada	Industry
Telefilm Canada	Canadian Heritage
VIA Rail Canada Inc.	Transport, Infrastructure and Communities

* Non-operational as at July 31, 2008.

10. The Old Port of Montréal Corporation Inc., a wholly owned subsidiary of the Canada Lands Company Limited, has been directed by Order in Council (P.C. 1987-86) to report as if it were a parent Crown corporation.

11. Parc Downsview Park Inc., a wholly owned subsidiary of the Canada Lands Company Limited, has been directed by Order in Council (P.C. 2003-1304) to report as if it were a parent Crown corporation.

12. PPP Canada Inc., a wholly owned subsidiary of the Canada Development Investment Corporation, has been directed by Order in Council (P.C. 2008-0855) to report as if it were a parent Crown corporation.

CHAPTER 2— CROWN CORPORATIONS

2.1 Introduction

Federal Crown corporations operate in many sectors of the Canadian economy. The corporations vary in size and in their reliance upon government appropriations. Each has a unique public policy interest.

Every parent Crown corporation is a legally distinct entity wholly owned by the Crown and managed by a board of directors. The corporation's name, mandate, powers, and objectives are set out either by the constituent legislation for the parent Crown corporation or by the articles of incorporation under the *Canada Business Corporations Act*.

As at July 31, 2008, there were 45 parent Crown corporations¹³ and 3 wholly owned subsidiaries¹⁴ that have been directed to report as parent Crown corporations for the purposes of the *Financial Administration Act* (FAA).

This chapter presents the following sections:

- Section 2.2, "Overview of Crown Corporations," which summarizes the creation or dissolution of Crown corporations, highlights relevant policy developments, and summarizes the reviews and audits that occurred in Crown corporations during the 2008 reporting period. This section also presents the total costs of audits and examinations during 2007—the most recent reporting period for which data were available;
- Section 2.3, "Overall Crown Corporation Performance," which provides consolidated financial and employment information;
- Section 2.4, "Crown Corporations' Corporate Profiles," which shows corporate profiles for each Crown corporation. These profiles include contact information, the mandate, when and how the corporation was incorporated, the major activities of each parent Crown corporation, and a description of whether the corporation is an agent of the Crown, or a non-agent;

13. Since the legislation creating CMHR did not come into force until August 10, 2008, CMHR is not included in this total.

14. They are OPMC, PDP, and P3C. (See the Appendix for a list of abbreviations used in this report.)

- Section 2.5, “Crown Corporations’ Corporate Holdings,” which presents an alphabetical listing of parent Crown corporations and their subsidiaries, legal partnerships, and associates as well as a summary of the changes that occurred to that listing during the 2008 reporting period; and
- Section 2.6, “Tabling of Crown Corporations’ Reports in Parliament,” which presents a record of annual reports and summaries of the corporate plans and budgets tabled in Parliament by the ministers responsible. The information reported in this section was audited by the Office of the Auditor General. For ease of reference, the audit statement has been included following the tabling statistics.

2.2 Overview of Crown Corporations

2008 year in review

This section highlights new legislation, policies, and structural changes affecting federal parent Crown corporations that came into effect or that were being modified during the reporting period, August 1, 2007, to July 31, 2008. The section also summarizes other relevant activities that were undertaken during this time, including audits and special examinations of Crown corporations.

Structural changes: creation and dissolution of Crown corporations

Crown corporations are created either through an act of Parliament (typically constituent legislation) or by articles of incorporation under the *Canada Business Corporations Act*. During the past year, two new Crown corporations were created – the Canada Employment Insurance Financing Board and PPP Canada Inc., which is a wholly owned subsidiary of the Canada Development Investment Corporation. A third Crown corporation, the Canadian Museum for Human Rights, was in the process of being established during the reporting period.

The Canada Employment Insurance Financing Board (CEIFB) was created through the *Canada Employment Insurance Financing Board Act* on June 20, 2008. The Corporation is included in Schedule III, Part I of the FAA. CEIFB is responsible for setting the Employment Insurance premium rate and managing a separate Employment Insurance account (where excess premiums from a given year will be held and invested).

PPP Canada Inc. was incorporated through the *Canada Business Corporations Act* on February 12, 2008, as a wholly owned subsidiary of the Canada Development Investment Corporation. PPP Canada Inc. was deemed a parent Crown corporation shortly thereafter and is subject to Part X of the FAA. The Corporation is a federal P3 (public-private partnership) office created to promote shared investment in Canada’s infrastructure.

The Canadian Museum for Human Rights received Royal Assent on March 13, 2008. The Corporation is included in Schedule III, Part I of the FAA. It was established by *An Act to Amend the Museums Act*¹⁵ to set up and manage the Canadian Museum of Human Rights.

Legislative Reviews

Two of the 45 parent Crown corporations, the Business Development Bank of Canada and Export Development Canada, are required by their enabling legislation to undergo specific regular reviews.¹⁶ The minister responsible for Export Development Canada announced a legislative review of the Corporation that began in February 2008. The review was concluded in August 2008 and assessed the Corporation's progress and future direction and made recommendations, including possible changes to legislation, based on the competitive nature and varying demands of international trade.

Other reviews

Mandate reviews are periodically conducted under the auspices of the minister responsible. In general, these reviews assess the current mandate, the continuing need for the corporation, its performance record and cost-effectiveness in meeting its objectives, and the consistency of these objectives with its mandate. No mandate reviews were completed during the reporting period.

Notably, a cycle of strategic reviews were initiated to enable the government to review on an ongoing basis the funding, relevance, and performance of all direct program spending of federal organizations receiving appropriations, including Crown corporations.

The minister responsible for the Canada Post Corporation announced a review of the Corporation on April 21, 2008. An external, independent advisory panel has been mandated to conduct this review and make recommendations to the minister pertaining to market and competition, public policy obligations and aspirations, commercial endeavours, and financial and performance objectives.

15. *An Act to Amend the Museums Act* did not come into force until August 10, 2008; therefore there is no profile or financial information for this Crown corporation in this year's annual report to Parliament.

16. The constituent acts of some corporations require only an initial legislative review within the first five years of operation, e.g., CRRF and CATSA. The constituent acts for BDC and EDC require 10 year reviews thereafter. (See the Appendix for a list of abbreviations used in this report.)

Special examinations

Pursuant to section 138 of the FAA, every five years¹⁷ each Crown corporation¹⁸ that is subject to Part X of the FAA is required to undergo a special examination. This examination is conducted by the external auditor(s) of the corporation (typically the Office of the Auditor General), and its purpose is to determine whether, during the period under examination, the corporation's financial and management practices and controls provide reasonable assurance that assets of the corporation are safeguarded and controlled, resources are managed economically and efficiently, and operations are carried out effectively.

Between April 1, 2007, and March 31, 2008, the Office of the Auditor General carried out special examinations of the following Crown corporations:

- Atlantic Pilotage Authority;
- Atomic Energy of Canada Limited;
- Blue Water Bridge Authority;
- Cape Breton Development Corporation;
- Farm Credit Canada; and
- The National Capital Commission.

Costs of audits and special examinations

In addition to special examinations, Crown corporations are required to maintain proper financial statements and undergo annual audits. Because full cost data are not available for the 2008 reporting period, 2007 cost data are used in this report. Total costs of annual audits and special examinations for the 43 reporting as parent Crown corporations and 2 wholly owned subsidiaries (the Jacques Cartier and Champlain Bridges Inc. and the Seaway International Bridge Corporation, Ltd.) for their fiscal years ending on or before March 31, 2007,¹⁹ amounted to approximately \$17.61 million. Of this amount, the Office of the Auditor General costs totalled \$14.14 million and \$3.47 million was paid to private-sector auditors.

17. The constituent act for the CPPIB requires special examination only once every six years.

18. AECL, APA, BDC, BWBA, CATSA, CBC, CCA, CCC, CDC, CDIC (Dep), CDIC (Dev), CLCL, CMCC, CMHC, CMN, CPC, CTC, DCC, DEVCO, ECBC, EDC, FBCL, FCC, FPMC, FNSI, GLPA, IDRC, LPA, MAI, MMGPI, NAC, NCC, NGC, NMST, OPMC, P3C, PDP, PPA, PSPIB, RCM, RTI, SCC, Telefilm, VIA Rail. (See the Appendix for a list of abbreviations used in this report.)

19. The fiscal years of some Crown corporations end on a date other than March 31.

Exhibit 2: Total of All Reported Audits and Special Examinations in Fiscal Year 2007

Type of Auditor	Costs for Audits (\$)	Costs for Special Examinations	Total Costs
Office of the Auditor General ²⁰	10,306,818	3,831,417	14,138,235
Private Sector	3,475,143	0	3,475,143
TOTAL	13,781,961	3,831,417	17,613,378

As at March 31, 2007, the Office of the Auditor General had completed special examinations for four²¹ Crown corporations at a total cost of \$3.83 million. No special examinations were completed by the private sector during this time period.

For this period, private sector firms carried out audits jointly with the Office of the Auditor General in the case of eight Crown corporations.

Exhibit 3: Use and Choice of Private-Sector Auditors (to March 2007)

Crown Corporation	Audit Type	Private sector Firm
Atomic Energy of Canada Limited	Joint	PricewaterhouseCoopers LLP
Business Development Bank of Canada	Joint	Raymond Chabot Grant Thornton LLP
Canada Development Investment Corporation	Joint	KPMG LLP
Canada Lands Company Limited	Joint	Ernst & Young LLP
Canada Mortgage and Housing Corporation	Joint	Ernst & Young LLP
Canada Post Corporation	Joint	KPMG LLP, PricewaterhouseCoopers LLP
Public Sector Pension Investment Board	Joint	Deloitte & Touche LLP
Via Rail Canada Inc.	Joint	Ernst & Young LLP

Changes in accounting standards

In 2006, the Canadian Accounting Standards Board announced its decision that all publicly accountable enterprises, including Crown corporations, replace the Generally Accepted Accounting Principles (GAAP) with the International Financial Reporting Standards by January 1, 2011. Crown corporations, which currently prepare their financial statements in accordance with GAAP, have introduced processes to ensure that the necessary changes to accounting systems will be implemented in time.

20. Source: 2007 Report of the Auditor General of Canada (Appendix D), published October 2007.

21. The Crown corporations were CLCL, CATSA, CMN, and CTC. The cost of the CTC special examination is reported in both the 2006 and 2007 Auditor General reports, because it was not completed until April 2006 (see the appendix for a list of abbreviation used in this report).

Achievements and awards

On December 5, 2007, the Canadian Institute of Chartered Accountants (CICA) awarded its first Awards of Excellence for annual reporting by federal Crown corporations. The Business Development Bank of Canada was the winner in the large Crown corporation category, while Telefilm Canada won the award in the small Crown corporation category.

Four Crown corporations were recognized for their employment equity achievements. Under section 20 of the *Employment Equity Act*, the Minister of Labour is required each year to table in Parliament a consolidation and analysis of Crown corporations' reports illustrating what measures the corporations have taken during the reporting period to eliminate barriers met in the workplace by designated group members (women, Aboriginal peoples, persons with disabilities, and members of visible minorities).

The Crown corporations that received a superior performance rating in the *Employment Equity Act Annual Report, 2007* were the Business Development Bank of Canada, the Canada Council for the Arts, the Canadian Museum of Civilization Corporation, and the Canadian Museum of Nature. Notably, this was the Canadian Museum of Nature's fifth year of superior performance.

Five Crown corporations made the "Canada's Top 100 Employers" 2008 listing by Mediacorp Canada Inc. under the public-sector and non-profit employers category and were recognized as industry leaders in attracting and retaining employees: Business Development Bank of Canada, Canada Post Corporation, Export Development Canada, Farm Credit Canada, and the Royal Canadian Mint.

Exhibit 4: Parent Crown Corporations Grouped by Ministerial Portfolio (as at July 31, 2008)

Agriculture and Agri-Food

Canadian Dairy Commission
Farm Credit Canada

Atlantic Canada Opportunities Agency

Enterprise Cape Breton Corporation

Canadian Heritage

Canada Council for the Arts
Canadian Broadcasting Corporation
Canadian Museum of Civilization
Canadian Museum of Nature
Canadian Race Relations Foundation
National Arts Centre Corporation
National Gallery of Canada
National Museum of Science and Technology
Telefilm Canada

Finance

Bank of Canada
Canada Deposit Insurance Corporation
Canada Development Investment Corporation
Canada Pension Plan Investment Board
PPP Canada Inc.¹

Fisheries and Oceans

Freshwater Fish Marketing Corporation

Foreign Affairs

International Development Research Centre

Industry

Business Development Bank of Canada
Canadian Tourism Commission
Corporation for the Mitigation of Mackenzie Gas Project Impacts
Standards Council of Canada

Human Resources and Social Development

Canada Employment Insurance Financing Board²
Canada Mortgage and Housing Corporation

Indian Affairs and Northern Development

First Nations Statistical Institute

International Trade

Canadian Commercial Corporation
Export Development Canada

Natural Resources

Atomic Energy of Canada Limited
Cape Breton Development Corporation

Public Works and Government Services

Defence Construction (1951) Limited

Transport, Infrastructure and Communities

Atlantic Pilotage Authority
Blue Water Bridge Authority
Canada Lands Company Limited
Canada Post Corporation
Canadian Air Transport Security Authority
Federal Bridge Corporation Limited, The
Great Lakes Pilotage Authority
Laurentian Pilotage Authority
Marine Atlantic Inc.
National Capital Commission
Old Port of Montréal Corporation Inc.³
Pacific Pilotage Authority
Parc Downsview Park Inc.⁴
Ridley Terminals Inc.
Royal Canadian Mint
VIA Rail Canada Inc.

Treasury Board

Public Sector Pension Investment Board

¹ P3C, a wholly owned subsidiary of CDIC, has been directed by Order in Council (P.C. 2008-0855) to report as if it were a Crown corporation.

² CEIFB was created by the *Canada Employment Insurance Financing Board Act* on June 20, 2008.

³ OPMC, a wholly owned subsidiary of CLCL, has been directed by Order in Council (P.C. 1987-86) to report as if it were a parent Crown corporation.

⁴ PDP, a wholly owned subsidiary of CLCL, has been directed by Order in Council (P.C. 2003-1304) to report as if it were a parent Crown corporation.

2.3 Overall Crown Corporation Performance

The FAA requires that employment and financial data, including aggregate borrowings of parent Crown corporations, be included in this report. Accordingly, this section provides a graphic depiction of the overall performance by Crown corporations in each of the following areas:

- ▀ employment;
- ▀ assets;
- ▀ budgetary appropriations; and
- ▀ debt obligations.

As well, financial information on individual Crown corporations is presented in a table format by ministerial portfolio as follows:

- ▀ each corporation's employment and financial position; and
- ▀ each corporation's operating results and financing.

Information about individual Crown corporations may be found in the Corporate Profiles section of this report as well as in the respective annual reports and corporate plan summaries of the Crown corporations.

Wherever possible, the data presented here cover all Crown corporations. Where data could not be included, an explanation has been provided.

It should also be noted that the figures in the accompanying graphs and tables have been rounded for ease of presentation.

When comparing individual Crown corporations' reports with the data presented here, note that the corporation may have restated certain financial data to reflect changes in their accounting policies. No attempt has been made to apply such changes to the data in this report beyond correcting errors that may have occurred in previous annual reports to Parliament on Crown corporations.

The corporate data in this section largely reflect either the 2007 calendar year or the 2007–08 fiscal year. For Crown corporations with fiscal years ending on or after July 31, 2008, however, this report displays the financial data for the previous fiscal year. Accordingly, for the Canadian Dairy Commission and the Blue Water Bridge Authority, this report includes data for the periods ending July 31, 2007, and August 31, 2007, respectively.

A glossary of the financial and employment terms used in this report is provided at the end of this section.

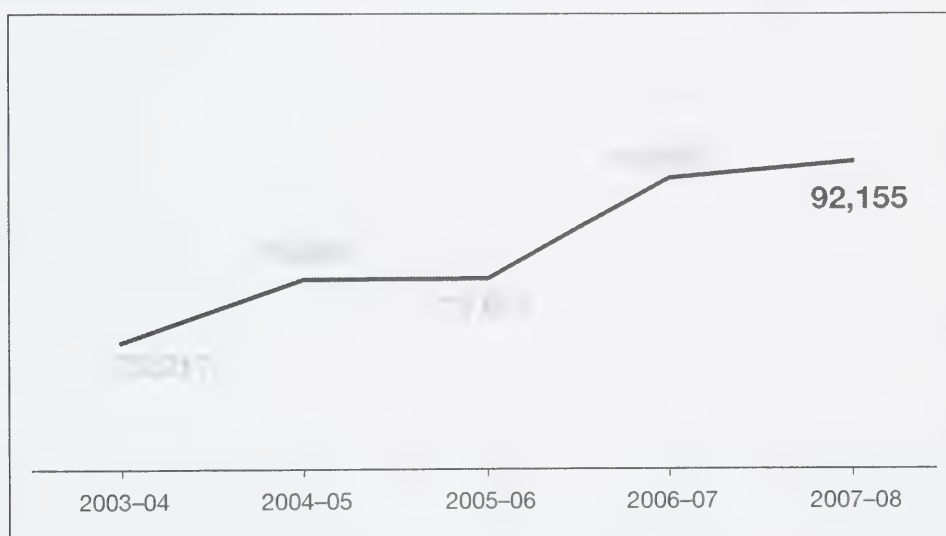
Employment

During the past year, Crown corporation employment increased by 1,753 employees, from 90,402 last year to 92,155 this year (a 2-per-cent increase). The largest fluctuations can be attributed to the following corporations:

- Atomic Energy of Canada Limited—an increase of 593 employees (a 14-per-cent increase);
- Canada Post Corporation—an increase of 493 employees (a 1-per-cent increase);
- Farm Credit Canada—an increase of 263 employees (a 22-per-cent increase); and
- Canada Pension Plan Investment Board—an increase of 110 employees (a 43-per-cent increase).

Exhibit 5 shows the changing trend over the last five years.

Exhibit 5: Employment in Crown Corporations, 2003–04 to 2007–08



Note that employment data for 44 Crown corporations, operational as at July 31, 2008, are included in this analysis.

Assets

The data for assets cover 20 Crown corporations. Specifically, 28 corporations have been excluded from this section for the following reasons:

- The Bank of Canada, the Canada Pension Plan Investment Board, and the Public Sector Pension Investment Board—the unique nature of their operations and the total asset holdings of these organizations would not be available to the Government of Canada should it choose to dissolve these Crown corporations.
- The Canada Employment Insurance Financing Board, the Corporation for the Mitigation of Mackenzie Gas Project Impacts, the First Nations Statistical Institute and PPP Canada Inc.—these are newly established Crown corporations and are not yet fully operational. As such, no financial information is available for inclusion in this year's report.
- The Canada Council for the Arts, the Canada Mortgage and Housing Corporation, the Canadian Broadcasting Corporation, the Canadian Commercial Corporation, the Canadian Dairy Commission, the Canadian Museum of Nature, the Canadian Race Relations Foundation, the Cape Breton Development Corporation, the Defence Construction (1951) Limited, the Enterprise Cape Breton Corporation, The Federal Bridge Corporation Limited, the International Development Research Centre, Marine Atlantic Inc., the National Arts Centre Corporation, the National Capital Commission, the National Gallery of Canada, the National Museum of Science and Technology, Ridley Terminals Inc., the Royal Canadian Mint, the Standards Council of Canada, and Telefilm Canada—the audited financial statements for these corporations were not available to the public in time for inclusion in this report.

Because the data from the above-named 21 Crown corporations were not available, these corporations have been removed from the year over-year comparisons. Last year, however, the assets of these 21 Crown corporations totalled \$128.81 billion and accounted for 69 per cent of total assets.

The total assets for the 20 Crown corporations²² reported on this year increased by \$2.44 billion, from \$58.17 billion last year to \$60.61 billion this year (a 4.19-per-cent increase). The largest fluctuations are noted for the following corporations:

- Farm Credit Canada—an increase of \$1.64 billion (a 11.8-per-cent increase);

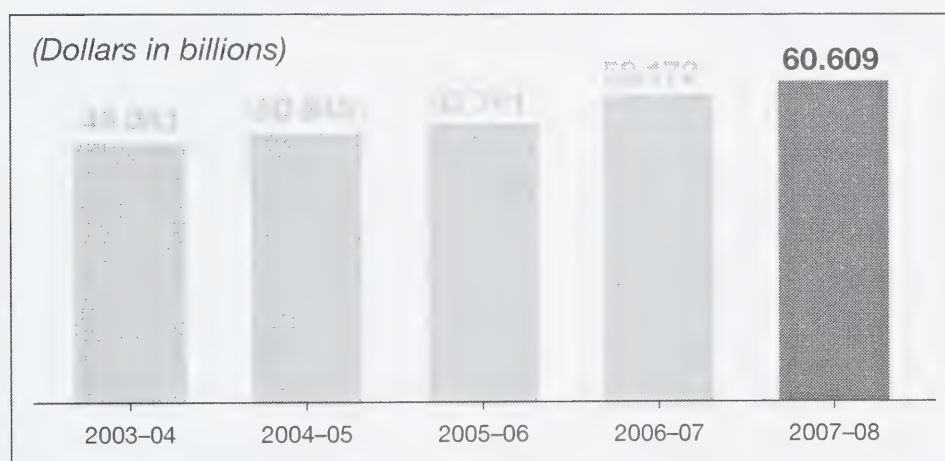
22. The 20 corporations include 2 deemed parent corporations, the Old Port of Montréal Corporation Inc. and Parc Downsview Park Inc., that have separate financial statements not consolidated with their parent corporation.

- Canada Deposit Insurance Corporation – an increase of \$0.1 billion (a 6.6-per-cent increase); and
- Business Development Bank of Canada – an increase of \$0.62 billion (a 5.7-per-cent increase).

Four Crown corporations accounted for 91 per cent of the total assets reported in the 2008 reporting period: Export Development Canada, Farm Credit Canada, the Business Development Bank of Canada, and the Canada Post Corporation.

Exhibit 6 depicts the steady rise in the value of the Crown corporations' assets over the last five years.

Exhibit 6: Total Assets of Crown Corporations, 2003–04 to 2007–08



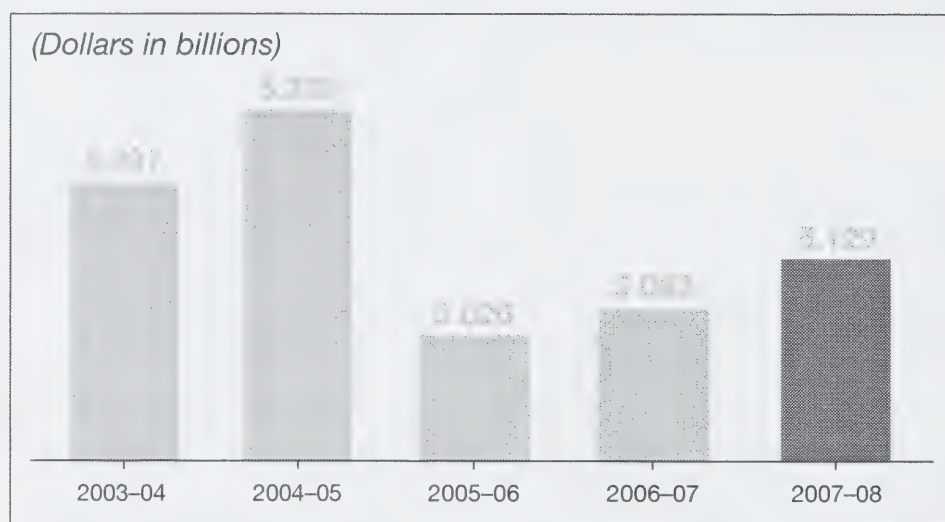
Budgetary appropriations

Total parliamentary funding for Crown corporations increased by \$0.07 billion over the previous year, rising from \$5.06 billion in the 2007 reporting period to \$5.13 billion in the 2008 reporting period (a 0.01-per-cent increase). The largest fluctuations in funding were noted for the following corporations:

- First Nations Statistical Institute—an increase of \$0.005 billion (a first time appropriation);
- Ridley Terminals Inc.—a decrease of \$0.002 billion (a 100-per-cent decrease);
- Atomic Energy of Canada Limited—an increase of \$0.08 billion (a 71.6-per-cent increase); and
- Canada Post Corporation—a decrease of \$0.06 billion (a 34.2-per-cent decrease in relation to the transitional support for pension benefit).

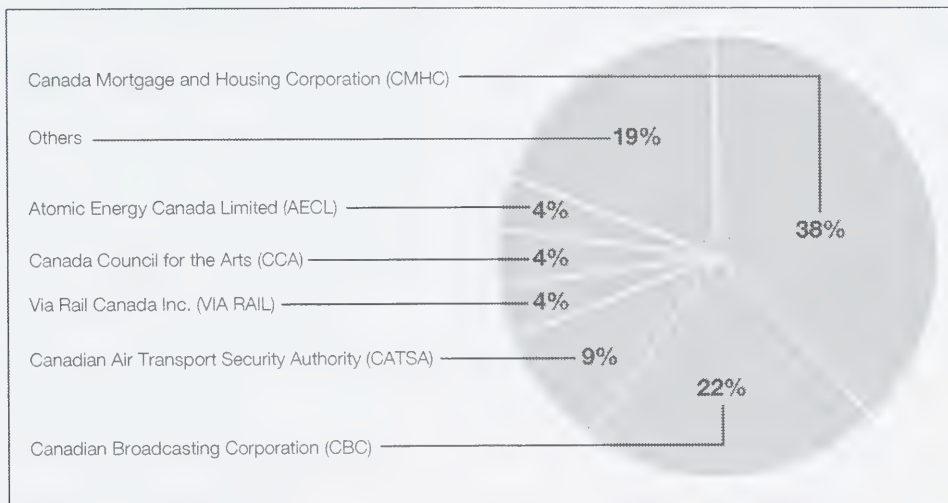
Total budgetary appropriations for the five year period from 2003–04 to 2007–08 are shown in Exhibit 7. The reported figures include data from all Crown corporations; this information is disclosed in the Main Estimates and the Supplementary Estimates of the Government of Canada. Of the total 48 parent and deemed parent Crown corporations, 25 received appropriations during 2007–08.

Exhibit 7: Total Budgetary Appropriations, 2003–04 to 2007–08



Six Crown corporations accounted for 81 per cent of the total budgetary appropriations received by Crown corporations. These were the Canada Mortgage and Housing Corporation (CMHC), the Canadian Broadcasting Corporation, the Canadian Air Transport Security Authority, VIA Rail Canada Inc., the Canada Council for the Arts, and the Atomic Energy of Canada Limited. The largest recipient, CMHC, had a decrease of \$0.14 billion to its appropriation.

Exhibit 8 provides a summary view of the 2007–08 recipients of budgetary appropriations. Percentages shown in the following table are based on the total number of corporations receiving appropriations.

Exhibit 8: Recipients of 2007–08 Budgetary Appropriations**Debt obligations**

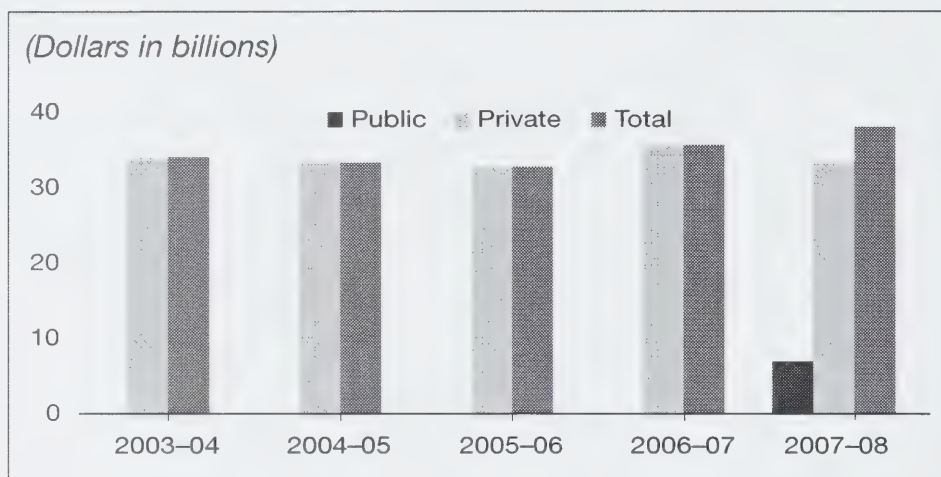
The analysis of debt data in this section covers 20 Crown corporations but excludes 28, as was the case for the assets data. Debt obligations, consisting of debts payable either to Canada or the private sector, increased by \$2.48 billion over the previous year, from \$35.64 billion last year to \$38.12 billion this year (a 7-per-cent increase). This overall increase can be attributed to the following reasons:

- a decrease of \$2.3 billion (6.5 per cent in debts to the private sector, dropping from \$35.6 billion to \$33.3 billion); and
- an increase of \$4.7 billion in debts to Canada, rising from \$0.1 billion to \$4.8 billion. This increase is explained by the consolidation of the borrowings of Crown corporations with the Government of Canada's debt program, as announced in Budget 2007.

Other significant changes in total debt obligations were noted for the following corporations:

- Farm Credit Canada—an increase of \$1.12 billion (a 9.2-per-cent increase); and
- Business Development Bank of Canada—an increase of \$0.76 billion (a 9.2-per-cent increase).

Exhibit 9 shows the debt payable to Canada, the debt incurred in private markets, as well as the total debt obligations over the last five years. Readers should again note that historical figures do not include the debt obligations of the 28 Crown corporations for which data were either not available or not appropriate to be included.

Exhibit 9: Total Debt Obligations of Crown Corporations, 2003–04 to 2007–08

The three largest debtors for 2007–08 with their respective proportions of the overall debt obligations of \$38.12 billion were Export Development Canada (40.9 per cent), Farm Credit Canada (34.9 per cent), and the Business Development Bank of Canada (23.6 per cent). The same three Crown corporations were also among the largest debtors last year.

Exhibit 10 presents the respective debt loads of the largest debtors in 2007–08 as compared to those of 2003–04.

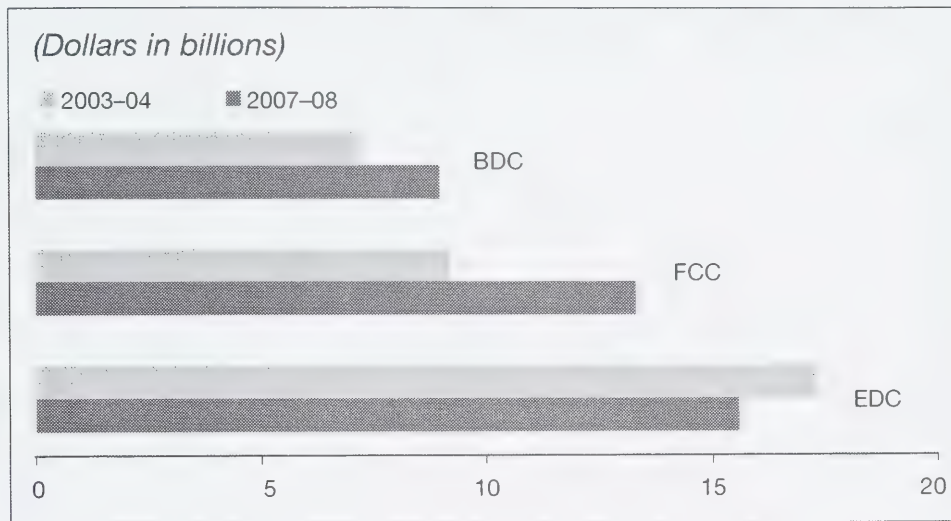
Exhibit 10: Comparison of Largest Debtors in 2007-08 and in 2003-04

Exhibit 11 below presents the total employment and financial data for the 20 Crown corporations reported on this year grouped by ministerial portfolio. Exhibit 12 presents the total operating results and financing data for the same sample of corporations, also grouped by ministerial portfolio. Note that data for the Bank of Canada, the Canada Pension Plan Investment Board, and the Public Sector Pension Investment Board (shaded in grey) appear in these exhibits for information purposes but are not included in the grand totals because of the unique nature of their operations.

Exhibit 11: Employment and Financial Position Grouped by Ministerial Portfolio
(as of year-ends before July 31, 2008; \$ millions)

Corporation by Ministerial Portfolio	Financial Position				Employment
	Total Assets	Current Liabilities	Long-term Liabilities	Equity ²³	
Canadian Dairy Commission	—	—	—	—	67
Farm Credit Canada	15,470.5	7,198.6	6,495.1	1,776.8	1,457
Total Agriculture and Agri-Food	15,470.5	7,198.6	6,495.1		1,524
Enterprise Cape Breton Corporation	—	—	—	—	42
Total Atlantic Canada Opportunities Agency	0.0	0.0	0.0		42
Canada Council for the Arts	—	—	—	—	212
Canadian Broadcasting Corporation	—	—	—	—	7784
Canadian Museum of Civilization	343.3	18.8	262.5	61.973	392
Canadian Museum of Nature	—	—	—	—	180
Canadian Race Relations Foundation	—	—	—	—	9
National Arts Centre Corporation	—	—	—	—	286
National Gallery of Canada	—	—	—	—	261
National Museum of Science and Technology	—	—	—	—	189
Telefilm Canada	—	—	—	—	200
Total Canadian Heritage	343.3	18.8	262.5		9,513
Bank of Canada	53,896.8	50,565.2	0.0	154.7	1183
Canada Deposit Insurance Corporation	1,663.7	5.8	652.4	1,005.5	83
Canada Development Investment Corporation	441.6	20.5	129.2	292.0	3
Canada Pension Plan Investment Board	130,923.0	7,272.0	948.0	0.0	368
PPP Canada Inc.	—	—	—	—	—
Total Finance	2,105.3	26.3	781.5		1,637
Freshwater Fish Marketing Corporation	28.7	25.2	0.0	3.6	200
Total Fisheries and Oceans	28.7	25.2	0.0		200
International Development Research Centre	—	—	—	—	455
Total Foreign Affairs	0.0	0.0	0.0		455
Canada Employment Insurance Financing Board	—	—	—	—	—
Canada Mortgage and Housing Corporation	—	—	—	—	1,888
Total Human Resources and Social Development	0.0	0.0	0.0		1,888
First Nations Statistical Institute	—	—	—	—	—
Total Indian Affairs and Northern Development	0.0	0.0	0.0		0

23. This column is not totalled because the information is not reported in a consistent manner.

Corporation by Ministerial Portfolio	Financial Position				Employment
	Total Assets	Current Liabilities	Long-term Liabilities	Equity ²⁴	
Business Development Bank of Canada	11,423.6	99.6	4,259.0	1,867.3	1,732
Canadian Tourism Commission	27.6	21.4	7.8	(1.5)	161
Corporation for the Mitigation of Mackenzie Gas Project Impacts	—	—	—	—	—
Standards Council of Canada	—	—	—	—	85
Total Industry	11,451.2	121.1	4,266.8		1,978
Canadian Commercial Corporation	—	—	—	—	117
Export Development Canada	23,089.0	4,497.0	12,568.0	6,024.0	1,068
Total International Trade	23,089.0	4,497.0	12,568.0		1,185
Atomic Energy of Canada Limited	865.1	552.7	599.3	(2,812.2)	4,728
Cape Breton Development Corporation	—	—	—	—	16
Total Natural Resources	865.1	552.7	599.3		4,744
Defence Construction (1951) Limited	—	—	—	—	606
Total Public Works and Government Services	0.0	0.0	0.0		606
Atlantic Pilotage Authority	11.2	2.1	4.8	4.3	77
Blue Water Bridge Authority	187.8	6.7	99.8	81.2	55
Canada Lands Company Limited	362.7	36.2	63.9	262.6	337
Canada Post Corporation	5,151.0	1,057.0	2,633.0	1,439.0	61,557
Canadian Air Transport Security Authority	565.4	82.7	465.6	17.1	330
Federal Bridge Corporation Limited, The	—	—	—	—	155
Great Lakes Pilotage Authority	6.6	6.4	3.5	(3.3)	81
Laurentian Pilotage Authority	11.8	12.2	0.8	(1.2)	51
Marine Atlantic Inc.	—	—	—	—	954
National Capital Commission	—	—	—	—	434
Old Port of Montreal Corporation Inc.	31.9	10.7	21.0	0.2	163
Pacific Pilotage Authority	17.0	8.3	1.1	6.8	157
Parc Downsview Park Inc.	16.6	8.8	0.0	7.1	37
Ridley Terminals Inc.	—	—	—	—	80
Royal Canadian Mint	—	—	—	—	669
VIA Rail Canada Inc.	894.0	111.6	69.6	224.1	3,017
Total Transport, Infrastructure and Communities	7,256.1	1,342.8	3,363.2		68,154
Public Sector Pension Investment Board					
Public Service Pension Plan Account	32,342.0	4,078.0	0.0	0.0	—
Canadian Forces Pension Plan Account	8,950.0	1,131.0	0.0	0.0	—
Royal Canadian Mounted Police Pension Plan Account	3,188.0	401.0	0.0	0.0	—
Total Treasury Board	44,480.0	5,610.0	0.0		229
Grand Total	60,609.2	13,782.4	28,336.4		92,155

Note: Values shaded in grey are not included in the Grand total. The current liabilities for the Bank of Canada consist of bank notes in circulation.

24. This column is not totalled because the information is not reported in a consistent manner.

Exhibit 12: Operating Results and Financing Grouped by Ministerial Portfolio
(as of year-ends before July 31, 2008; \$ millions)

Corporation by Ministerial Portfolio	Net Income ²⁴	Financing			
		Changes to Net Borrowings		Budgetary Appropriations	Dividends
		Private Sector	Canada		
Canadian Dairy Commission	—	—	—	3.7	0.0
Farm Credit Canada	205.1	9,492.9	3,806.4	0.0	5.5
Total Agriculture and Agri-Food		9,492.9	3,806.4	3.7	5.5
Enterprise Cape Breton Corporation	—	—	—	8.7	0.0
Total Atlantic Canada Opportunities Agency		0.0	0.0	8.7	0.0
Canada Council for the Arts	—	—	—	182.5	—
Canadian Broadcasting Corporation	—	—	—	1,104.0	—
Canadian Museum of Civilization	(5.4)	0.0	0.0	72.6	0.0
Canadian Museum of Nature	—	—	—	28.2	—
Canadian Race Relations Foundation	—	—	—	0.0	—
National Arts Centre Corporation	—	—	—	37.0	—
National Gallery of Canada	—	—	—	51.9	—
National Museum of Science and Technology	—	—	—	31.6	—
Telefilm Canada	—	—	—	105.2	—
Total Canadian Heritage		0.0	0.0	1,613.0	0.0
Bank of Canada	2,024.4	0.0	0.0	0.0	2,024.4
Canada Deposit Insurance Corporation	47.9	0.0	0.0	0.0	—
Canada Development Investment Corporation	160.8	0.0	0.0	0.0	151.0
Canada Pension Plan Investment Board	(422.0)	0.0	0.0	0.0	0.0
PPP Canada Inc.	—	—	—	—	—
Total Finance		0.0	0.0	0.0	151.0
Freshwater Fish Marketing Corporation	0.2	18.8	0.0	0.0	0.0
Total Fisheries and Oceans		18.8	0.0	0.0	0.0
International Development Research Centre	—	—	—	155.9	—
Total Foreign Affairs		0.0	0.0	155.9	0.0
Canada Employment Insurance Financing Board	—	—	—	—	—
Canada Mortgage and Housing Corporation	—	—	—	2,020.0	—
Total Human Resources and Social Development		0.0	0.0	2,020.0	0.0
First Nations Statistical Institute	—	—	—	—	—
Total Indian Affairs and Northern Development		0.0	0.0	0.0	0.0

24. This column is not totalled because the information is not reported in a consistent manner.

25. This applies only to Crown corporations subject to Part X of the FAA.

Corporation by Ministerial Portfolio	Net Income ²⁴	Financing		Budgetary Appropriations	Dividends
		Changes to Net Borrowings			
		Private Sector	Canada		
Business Development Bank of Canada	84.6	7,990.8	994.8	0.0	21.5
Canadian Tourism Commission	(0.1)	0.0	0.0	73.6	0.0
Corporation for the Mitigation of Mackenzie Gas Project Impacts	—	—	—	—	—
Standards Council of Canada	—	—	—	7.1	—
Total Industry		7,990.8	994.8	80.7	21.5
Canadian Commercial Corporation	—	—	—	15.2	—
Export Development Canada	473.0	15,583.0	0.0	0.0	350.0
Total International Trade		15,583.0	0.0	15.2	350.0
Atomic Energy of Canada Limited	(364.4)	0.0	0.5	181.0	0.0
Cape Breton Development Corporation	—	—	—	60.0	—
Total Natural Resources		0.0	0.5	241.0	0.0
Defence Construction (1951) Limited	—	—	—	0.0	—
Total Public Works and Government Services		0.0	0.0	0.0	0.0
Atlantic Pilotage Authority	(0.7)	0.0	0.0	0.0	0.0
Blue Water Bridge Authority	4.0	99.4	0.0	0.0	0.0
Canada Lands Company Limited	13.4	30.6	35.8	0.0	7.5
Canada Post Corporation	54.0	58.0	0.0	106.0	47.0
Canadian Air Transport Security Authority	(0.1)	0.0	0.0	453.0	0.0
Federal Bridge Corporation Limited, The	—	—	—	26.0	—
Great Lakes Pilotage Authority	0.3	0.0	0.0	0.0	0.0
Laurentian Pilotage Authority	4.1	2.3	0.0	0.0	0.0
Marine Atlantic Inc.	—	—	—	75.6	—
National Capital Commission	—	—	—	94.2	—
Old Port of Montreal Corporation Inc.	(0.2)	0.0	0.0	18.9	0.0
Pacific Pilotage Authority	1.6	3.4	0.0	0.0	0.0
Parc Downsview Park Inc.	(5.2)	0.0	0.0	0.0	0.0
Ridley Terminals Inc.	—	—	—	0.0	—
Royal Canadian Mint	—	—	—	0.0	—
VIA Rail Canada Inc.	43.5	0.0	0.0	212.7	0.0
Total Transport, Infrastructure and Communities		193.7	35.8	986.3	54.5
Public Sector Pension Investment Board					
Public Service Pension Plan Account	(199.0)	0.0	0.0	0.0	0.0
Canadian Forces Pension Plan Account	(55.0)	0.0	0.0	0.0	0.0
Royal Canadian Mounted Police Pension Plan Account	(19.0)	0.0	0.0	0.0	0.0
Total Treasury Board		0.0	0.0	0.0	0.0
Grand Total		33,279.3	4,837.5	5,129.4	582.5

Note: Values shaded in grey are not included in the Grand total.

24. This column is not totalled because the information is not reported in a consistent manner.

Glossary of financial and employment terms used in exhibits 11 and 12

All financial data are extracted from the Crown corporations' audited financial statements for the most recently completed fiscal year. Because the financial statements do not always display the same information consistently, certain values have been adjusted as required to provide a meaningful basis for comparison. The terms below are listed in the order in which they appear in the summary exhibits.

Exhibit 11 terminology

Total assets represent all assets reported by the corporation in its audited financial statements.

Current liabilities represent all current year liabilities due within one year, as reported by the corporation in its audited financial statements.

Long-term liabilities represent all long-term liabilities spanning several years, including deferred capital funding, reported by the corporation in its audited financial statements.

Equity represents the equity of Canada. For some corporations, such as marketing boards, the excess of assets over liabilities is not deemed to be equity of Canada because of the nature of their operations.

Employment represents the number of full-time employees as at July 31 of the reporting year as submitted by the Crown corporation. The figure includes the full-time staff and others employed outside of Canada by the parent corporation and its wholly owned subsidiaries. The two exceptions are the data for the Canada Development Investment Corporation, which relate to the parent corporation only, and the data for the four pilotage authorities, which include contracted pilots.

Exhibit 12 terminology

Net income represents after-tax income (where applicable) and any extraordinary items. It includes parliamentary appropriations where the corporation has included these in the computation of net income. In some cases, net income has been defined as the "excess of parliamentary appropriations over cost of operations" or as the "excess of proceeds over expenditures." A negative net income or net loss is shown in parentheses.

Borrowings from the private sector include short- and long-term borrowings, capital leases, and any other debt-like instruments. For the Canadian Dairy Commission and the Freshwater Fish Marketing Corporation, loans may include payments accruing to dairy producers and fishers.

Borrowings from Canada include short- and long-term borrowings, advances from the Government of Canada for working capital or other purposes, and other debt-like instruments.

Budgetary appropriations refer to parliamentary funding for capital and operating purposes. The amounts exclude grants and contributions paid to Crown corporations where they qualify as members of a general class of recipients. Budgetary appropriations increase the expenditures of Canada and thus have a direct impact on the amount of the government's surplus or deficit.

Dividends represent those dividends declared by the corporation during its fiscal year. The figure includes cash recoveries by Canada (where applicable) and other types of payments or contributions made to Canada excluding repayments of debt-like instruments. Dividends may be paid by the corporation to the Government of Canada before or after the corporation's year end.

2.4 Corporate Profiles

Introduction

The corporate profile for each parent Crown corporation identifies the key individuals responsible for the corporation and the corporation's location, mandate, and major activities as at July 31, 2008.

The profile also names the legislative authority under which the corporation was incorporated, notes the corporation's inclusion under the *Financial Administration Act*, and confirms whether or not the corporation is an agent of Her Majesty. Agency status enables the corporation to access the same immunities, privileges, and prerogatives enjoyed by the Crown and results in the corporation's activities being binding on the Crown.

Wherever possible, the corporate profile also briefly describes how the corporation came to be, why the corporation was created, and how the mandate and activities may have evolved over the years as a result of changing public policy objectives.

For additional information on these Crown corporations, including more details on their performance over the past year, please consult the individual corporations' annual reports and summaries of their corporate plans²⁵ tabled in Parliament pursuant to subsection 125(4) of the *Financial Administration Act*. These reports are accessible through <http://www.canada.gc.ca>, on corporation websites, or by contacting the corporations directly.

25. This applies only to Crown corporations subject to Part X of the FAA.

Atlantic Pilotage Authority

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairperson

Tom Calkin

CEO

R. Anthony McGuinness

Head Office

Cogswell Tower, Suite 910
2000 Barrington Street
Halifax NS B3J 3K1

Telephone: 902-426-2550

Fax: 902-426-4004

Website: <http://www.atlanticpilotage.com>

Fiscal Year-End

December 31

Auditor

Auditor General of Canada

Incorporation

1972, pursuant to the *Pilotage Act* (R.S.C. 1985, c. P-14)

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To establish, operate, maintain, and administer, in the interest of safety, an efficient pilotage service within the designated waters set out in respect of the Authority. These objectives are to be achieved by establishing a fair and reasonable tariff.

Corporate Profile

As a result of recommendations made by the Royal Commission of Pilotage in Canada, the *Pilotage Act* was assented to and proclaimed into force on February 1, 1972. The *Pilotage Act* created four pilotage authority regions with specific authorities, thereby replacing a large number of local pilotage districts. The Atlantic Pilotage Authority was established in 1972 as a Crown corporation.

To fulfill its mandate, the Atlantic Pilotage Authority hires and trains mariners to become pilots; licenses pilots; issues pilotage certificates; and with the approval of the Governor in Council, makes regulations that prescribe the compulsory pilotage areas; the ships or classes of ships that are subject to compulsory pilotage; when compulsory pilotage may be waived; the tariff rates for pilotage; and the classes of licences and classes of pilotage certificates that may be issued.

Atomic Energy of Canada Limited

Natural Resources

Appropriate Minister

The Honourable Gary Lunn, P.C., M.P.
Minister of Natural Resources

Chairperson

Glenna Carr

President and CEO

Hugh MacDiarmid

Head Office

2251 Speakman Drive
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Telephone: 905-823-9040
Toll-free: 1-800-377-5995
Fax: 905-823-7565
Website: <http://www.aecl.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada
PricewaterhouseCoopers LLP

Incorporation

1934, *Companies Act*; 1952, under Part I of the *Canada Corporations Act*; continued July 8, 1977, under the *Canada Business Corporations Act*; amended July 15, 1982

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To sustain and enhance nuclear technology to safely and securely support Canada's nuclear energy supply and other applications of nuclear technology; manage nuclear wastes and legacy liabilities; and maximize return on investment in nuclear technology by supplying innovative products and services.

Corporate Profile

Atomic Energy of Canada Limited (AECL) is an integrated nuclear technology company providing services to nuclear utilities worldwide.

To achieve its mandate, AECL's commercial operations include reactor development, design, engineering, special equipment manufacturing, project management and construction of Canada Deuterium Uranium (CANDU®) power plants, and provision of reactor services and technical support to operating CANDU reactors.

AECL also operates nuclear laboratories and performs research, produces isotopes used in nuclear medicine and other applications, stores and manages nuclear wastes, and decommissions nuclear facilities.

Bank of Canada

Finance

Appropriate Minister

The Honourable James Michael Flaherty, P.C., M.P.
Minister of Finance

Governor

Mark Carney

Head Office

234 Wellington Street
Ottawa ON K1A 0G9

Toll-free: 1-800-303-1282

Fax: 613-782-7713

Website: <http://www.bank-banque-canada.ca>

Fiscal Year-End

December 31

Auditor

Ernst & Young LLP
PricewaterhouseCoopers LLP

Incorporation

1934 by the *Bank of Canada Act* (R.S.C. 1985, c. B-2)

Status

Not an agent of Her Majesty but acts as the fiscal agent of the Government of Canada; exempt from Divisions I to IV of Part X of the *Financial Administration Act*

Mandate

To formulate and implement monetary policy in Canada and to act as the government's fiscal agent. The Bank has the sole right to issue paper currency for circulation in Canada.

Corporate Profile

A Royal commission carried out a study in 1933 to review the organization and inner workings of Canada's entire banking and monetary system. As a result, the Bank of Canada was created as a privately owned corporation. In 1938, the Bank became a Crown corporation. It operates under the authority of the *Bank of Canada Act*, which received Royal Assent in 1934.

To achieve its mandate, the Bank of Canada promotes solid economic performance and higher living standards for Canadians by keeping inflation low, stable, and predictable through the use of a clearly defined inflation target. It is responsible for the design, production, and distribution of paper currency (bank notes), ensuring that there is a sufficient supply of bank notes and that those notes are secure against counterfeiting.

The Bank of Canada also promotes the safe and efficient operation of the country's financial system, helping Canada's payments system function smoothly, and keeping accounts for the country's largest deposit-taking institutions. The Bank of Canada identifies the clearing and settlement systems that could pose systemic risks and oversees the efficient management and control of these risks.

The Bank of Canada is the federal government's fiscal agent: it acts as banker and manager for Canada's debt and reserves; it manages the government's exposure to financial risks; and it handles the deposit accounts of the Receiver General for Canada. It also provides operations and systems support for the government's retail debt.

Blue Water Bridge Authority

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairperson

Ken James

President and CEO

Chuck Chrapko

Head Office

1 Bridge Street
Point Edward ON N7V 4J5

Telephone: 519-336-2720

Fax: 519-336-7622

Website: <http://www.bwbc.gc.ca>

Fiscal Year-End

August 31

Auditor

Auditor General of Canada

Incorporation

1964 by the *Blue Water Bridge Authority Act*; became a federal Crown corporation listed in the *Financial Administration Act* on April 26, 2002

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To operate, maintain, and repair the Canadian halves of the two bridges spanning the St. Clair River between Sarnia, Ontario, and Port Huron, Michigan, and the approaches and structures.

Corporate Profile

The Blue Water Bridge Authority (BWBA) was created in 1964 by the *Blue Water Bridge Authority Act* and was expected to become a bi-national authority. The United States, however, has never exercised its option to appoint members. As a result, because all members of the board of directors are appointed by the Governor in Council, the BWBA was deemed a federal Crown corporation on April 26, 2002. Under the *Federal Identity Program*, the Minister approved the revised corporate name to Blue Water Bridge Canada.

To achieve its mandate, the BWBA owns and operates the Canadian half of the Blue Water Bridge located between Point Edward (Sarnia), Ontario, and Port Huron, Michigan. The American half is owned and operated by the Michigan Department of Transportation. The Corporation sets charge tolls for the use of the bridge structures and prepares a renewable long-term plan for the Canadian Plaza.

Business Development Bank of Canada

Industry

Appropriate Minister

The Honourable Jim Prentice, P.C., M.P.
Minister of Industry

Chairperson

John A. MacNaughton

President and CEO

Jean-René Halde

Head Office

BDC Building
5 Place Ville Marie, Suite 300
Montréal QC H3B 5E7

Telephone: 1-877-BDC-BANX (232-2269)

Fax: 1-877-329-9232

Website: <http://www.bdc.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada
Raymond Chabot Grant Thornton LLP

Incorporation

1974 by the *Federal Business Development Bank Act* (R.S.C. 1985, c. F-6) and continued by the *Business Development Bank of Canada Act* (S.C. 1995, c. 28)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

The mandate of the Business Development Bank of Canada (BDC) is to support Canadian entrepreneurship through the provision of financial and consulting services. In fulfilling this mandate, the BDC must give particular consideration to the needs of small and medium-sized enterprises.

Corporate Profile

The BDC plays a leadership role in delivering financing, investment, and consulting services that support the needs of Canadian entrepreneurs. With close to 65 years as Canada's development bank, the BDC provides solutions aimed at accelerating the success of Canadian small and medium-sized enterprises. The BDC serves approximately 28,000 clients via four operational units: BDC Financing; BDC Subordinate Financing; BDC Venture Capital; and BDC Consulting. The BDC's services complement those of private-sector financial institutions.

Canada Council for the Arts

Canadian Heritage

Appropriate Minister

The Honourable Josée Verner, P.C., M.P.
Minister of Canadian Heritage and Status of Women and Minister for La Francophonie

Chairperson

Karen Kain

Director and CEO

Robert Sirman

Head Office

350 Albert Street, 12th Floor
PO Box 1047
Ottawa ON K1P 5V8

Telephone: 613-566-4414
Toll-free: 1-800-263-5588
Fax: 613-566-4390
Website: <http://www.canadacouncil.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1957 by the *Canada Council Act* (R.S.C. 1995, c. C-2)

Status

Exempt from Division I to IV of Part X of the *Financial Administration Act* (except for sections 131 to 148 of Division III and section 154.01 of Division IV); not an agent of Her Majesty; a charitable organization for the purposes of the *Income Tax Act*

Mandate

To foster and promote the study and enjoyment and production of works in the arts.

Corporate Profile

In 1951, the publication of the Massey Commission report presented the results of comprehensive research and analysis of Canada's cultural and educational life. The report recommended the creation of the Canada Council for the Arts (the Council), which was established on March 28, 1957, by the *Canada Council Act*.

To fulfill its mandate, the Council provides grants and services to professional Canadian artists and arts organizations in the genres of dance, interdisciplinary performing arts, media arts, music, theatre, visual arts, and writing and publishing. The Council promotes public awareness of the arts through its communications, research, and arts advocacy activities; it administers the Art Bank, Endowments and Prizes, offers the Killam Program of Scholarly Awards and the Governor General's Awards in Visual and Media Arts; and is responsible for the Canadian Commission to the United Nations Educational, Scientific and Cultural Organization (UNESCO), as well as for the Public Lending Rights Commission.

Canada Deposit Insurance Corporation

Finance

Appropriate Minister

The Honourable James Michael Flaherty, P.C., M.P.
Minister of Finance

Chairperson

Bryan P. Davies

President and CEO

Guy L. Saint-Pierre

Head Office

50 O'Connor Street, 17th Floor
PO Box 2340 STN D
Ottawa ON K1P 5W5

Telephone: 613-996-2081
Toll-free: 1-800-461-2342
Fax: 613-996-6095
Website: <http://www.cdic.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1967 by the *Canada Deposit Insurance Corporation Act* (R.S.C. 1985, c. C-3; R.S.C. 1985, c. 18 (2nd Supp.); R.S.C. 1985, c. 18 (3rd Supp.); S.C. 1991, c. 45; S.C. 1992, cc. 1, 26, 27; S.C. 1993, c. 34; S.C. 1996, c. 6; S.C. 1997, c. 15; S.C. 1999, cc. 28, 31; S.C. 2001, c. 9; S.C. 2002, c. 8; S.C. 2003, c. 22; S.C. 2005, c. 30; S.C. 2007, c.6; S.C. 2007, c. 29)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To provide insurance against the loss of part or all of deposits; to promote and otherwise contribute to the stability of the financial system in Canada; and to pursue the foregoing for the benefit of persons having deposits with member institutions and in such a manner as will minimize the exposure of the Corporation to loss.

Corporate Profile

The Canada Deposit Insurance Corporation (CDIC) was created in 1967 to insure deposits in banks, loan and trust companies that take deposits, as well as associations governed by the *Cooperative Credit Associations Act* that take deposits, against loss in case of member failure.

To achieve its mandate, the CDIC undertakes a wide range of initiatives to increase public understanding of deposit insurance; assesses and manages the risks of insuring deposits in collaboration with regulators; and manages relationships with federal and provincial governments, member institutions, their associations, and other interested parties. The Corporation keeps abreast of economic and policy issues and undertakes initiatives to minimize the cost of deposit insurance.

The primary functions of the CDIC include insurance and risk management, claims and recoveries, and depositor communications and awareness.

Canada Development Investment Corporation

Finance

Appropriate Minister

The Honourable James Michael Flaherty, P.C., M.P.
Minister of Finance

Chairperson

Donald McQ. Shaver, O.C., D.Sc

Head Office

1235 Bay Street, Suite 400
Toronto ON M5R 3K4

Telephone: 416-304-3932

Fax: 416-934-5009

Website: N/A

Fiscal Year-End

December 31

Auditor

Auditor General of Canada
KPMG LLP

Incorporation

1982 under the *Canada Business Corporations Act*; articles of incorporation, May 26, 1982

Status

Schedule III, Part II of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To manage Crown corporations and investments assigned to it and privatize its holdings when appropriate. The primary objective of the Canada Development Investment Corporation (CDIC) is to carry out its activities in the best interests of Canada, operating in a commercial manner. In November 2007, the Minister of Finance wrote to the Chairman and indicated that the operations of the CDIC should reflect a future focussed on the ongoing management of its current holdings in a commercial manner, providing assistance to the government in new directions suited to the CDIC's capabilities, while maintaining the capacity to divest the CDIC's existing holdings, and any other government interests assigned to it for divestiture, upon the direction of the Minister of Finance.

Corporate Profile

The CDIC, a government holding company, was created in 1982 to provide a commercial vehicle for government equity investment and manage the commercial holdings of the government.

The CDIC presently has two remaining wholly owned subsidiaries, Canada Eldor Inc. and Canada Hibernia Holding Corporation. The Canada Hibernia Holding Corporation manages the federal government's 8.5-per-cent interest in the Hibernia Oil and Gas Offshore Development Project. Canada Eldor Inc.'s mandate is to administer outstanding issues such as waste contingencies and outstanding litigation.

On February 15, 2008, PPP Canada Inc. was incorporated as a wholly owned subsidiary of the CDIC and then deemed a parent Crown Corporation on May 8, 2008, for the purposes of the majority of Part X of the *Financial Administration Act*.

Canada Employment Insurance Financing Board

Human Resources and Social Development

Appropriate Minister

The Honourable Monte Solberg, P.C., M.P.
Minister of Human Resources and Social Development

Chairperson

Vacant

President and CEO

Vacant

Head Office

National Capital Region

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

2008 under the *Canada Employment Insurance Financing Board Act*

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty in right of Canada

Mandate

- (a) To set the premium rate under section 66 of the *Employment Insurance Act*;
- (b) maintain a reserve in accordance with that section;
- (c) manage any amounts paid to it under section 77.1 of that Act; and
- (d) invest its financial assets with a view to meeting its financial obligations.

Corporate Profile

The primary purpose of the Canada Employment Insurance Financing Board is to enhance the independence of the Employment Insurance (EI) premium rate setting and ensure that EI premiums are used exclusively for the EI program.

Canada Lands Company Limited

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairperson

Marc Rochon

President and CEO

Mark Laroche

Head Office

1 University Avenue, Suite 1200
Toronto ON M5J 2P1

Telephone: 416-952-6100

Toll-free: 1-888-252-5263

Fax: 416-952-6200

Website: <http://www.clc.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada
KPMG LLP

Incorporation

1956 by letters patent; reorganized under the *Canada Business Corporations Act*, September 19, 1977; Certificate of Continuance under the *Canada Business Corporations Act*, July 7, 1981

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To create value, through its CLC subsidiary, from strategic properties no longer required for program purposes by the Government of Canada.

Corporate Profile

The Canada Lands Company Limited (CLCL) was established in 1956 and is the parent company of three wholly owned subsidiaries: Canada Lands Company CLC Limited (CLC), which carries out real estate business and is a non-agent of the Crown; Parc Downsview Park Inc. (PDP), which manages and develops the former Canadian Forces Base (CFB) Toronto lands as an urban recreational green space; and Old Port of Montréal Corporation Inc. (OPMC), which develops and promotes the Old Port of Montréal for recreation, tourism, and cultural activities. Both the PDP and the OPMC are agents of Her Majesty and report as parent Crown corporations.

To fulfill its mandate, the CLC purchases surplus strategic properties from the government that possess significant development potential, require innovative planning, rezoning, servicing, or environment remediation, or have other specific sensitivities at various levels of government. The CLC then performs these latter activities and sells or otherwise disposes of the properties for profit. The CLC is currently active in 20 municipalities across Canada.

The property holdings of the CLC fall into three categories: rental properties, properties under development, and land held for development or sale. Its principal held and managed property is Canada's most recognizable national landmark, the CN Tower in Toronto.

Canada Mortgage and Housing Corporation

Human Resources and Social Development

Appropriate Minister

The Honourable Monte Solberg, P.C., M.P.
Minister of Human Resources and Social Development

Chairperson

Dino Chiesa

President and CEO

Karen Kinsley

Head Office

700 Montreal Road
Ottawa ON K1A 0P7

Telephone: 613-748-2000

Fax: 613-748-2098

Website: <http://www.cmhc-schl.gc.ca>

Fiscal Year-End

December 31

Auditor

Auditor General of Canada
Ernst & Young LLP

Incorporation

1946 by the *Central Mortgage and Housing Corporation Act*; amended March 16, 1979, to *Canada Mortgage and Housing Corporation Act* (R.S.C. 1985, c. C-7)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty except when s.13 of its constituent Act applies

Mandate

To promote the construction, repair, and modernization of housing; the improvement of housing and living conditions, housing affordability and choice; the availability of low-cost financing for housing; and the national well-being of the housing sector.

Corporate Profile

The Canada Mortgage and Housing Corporation (CMHC) was created in 1946 by the *Central Mortgage and Housing Corporation Act*, originally to house returning war veterans and to lead the nation's housing programs.

Currently, the CMHC delivers its products and services to Canadians and supports federal policy objectives through four areas of housing activity: housing finance, assisted housing, research and information transfer, and export promotion.

To achieve its mandate, the CMHC ensures the availability, accessibility, and choice of housing funding to Canadians; improves housing and supports the housing market by providing practical information and advice to the housing industry; participates in assisted housing initiatives; and supports and promotes the export of Canadian housing products and expertise.

Canada Pension Plan Investment Board

Finance

Appropriate Minister

The Honourable James Michael Flaherty, P.C., M.P.
Minister of Finance

Chairperson

Gail Cook-Bennett

President and CEO

David F. Denison

Head Office

1 Queen Street East, Suite 2600
Toronto ON M5C 2W5

Telephone: 416-868-4075

Fax: 416-868-1536

Website: <http://www.cppib.ca>

Fiscal Year-End

March 31

Auditor

Deloitte & Touche LLP

Incorporation

1998 by the *Canada Pension Plan Investment Board Act* (S.C. 1997, c. 40)

Status

Exempt from Divisions I to IV of Part X of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To assist the Canada Pension Plan in meeting its obligations to contributors and beneficiaries under the *Canada Pension Plan*; to manage any amounts transferred to it under section 108.1 of the *Canada Pension Plan*, and its right, title, or interest in any designated securities, in the best interests of the contributors and beneficiaries under the Act; and to invest its assets with a view to achieving a maximum rate of return, without undue risk of loss, having regard to the factors that may affect the funding of the Canada Pension Plan and the ability of the Canada Pension Plan to meet its financial obligations on any given business day.

Corporate Profile

The Canada Pension Plan Investment Board (CPPIB) was created in December 1997 by an Act of Parliament, the *Canada Pension Plan Investment Board Act*. The CPPIB is a professional investment management organization that invests the funds not needed by the Canada Pension Plan (CPP) to pay current benefits. Its long-term goal is to contribute to the financial strength of the CPP and help sustain the pensions of 17 million CPP contributors and beneficiaries by investing CPP assets and maximizing returns without undue risk of loss.

In order to build a diversified portfolio of CPP assets, the CPPIB invests in public and private equities, inflation-linked bonds, real estate, infrastructure, and fixed income instruments. At March 31, 2008, the CPP Fund totalled \$122.7 billion.

Canada Post Corporation

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairman

Marc Courtois

President and CEO

Moya Greene

Head Office

Canada Post Place
2701 Riverside Drive
Ottawa ON K1A 0B1

Telephone: 613-734-8440

Fax: 613-734-6022

Website: <http://www.canadapost.ca>

Fiscal Year-End

December 31

Auditor

Auditor General of Canada
KPMG LLP

Incorporation

1981 by the *Canada Post Corporation Act* (R.S.C. 1985, c. C-10)

Status

Schedule III, Part II of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To operate Canada's postal service on a self-sustaining basis with a standard of service that meets the needs of Canadians.
Corporate Profile

The Canada Post Corporation (CPC) was created to provide affordable communication and mail delivery solutions from coast to coast. The CPC was established as a Crown corporation in 1981 by the *Canada Post Corporation Act*.

To achieve its mandate, the CPC now provides both physical and electronic delivery solutions, such as epost. It tailors its product offerings within its parcel business line to meet the demands of customers and supports the growth of direct mail and advertising. To measure customer satisfaction, the CPC uses both a Customer Value Management tool and telephone surveys to gather feedback.

The CPC is entrusted with approximately 10 billion messages and parcels annually. These items are processed through 22 major plants and many other facilities for delivery to 14 million addresses in Canada. In so doing, the CPC serves approximately 31 million Canadians, and over 1 million businesses and public institutions. There are now over 23,000 retail points of purchase where customers can access postal services; these have expanded from traditional post offices into convenient kiosks in high-traffic retail locations.

Canadian Air Transport Security Authority

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairperson

Mr. D. Ian Glen, Q.C.

Interim President and CEO

Kevin McGarr, M.S.M. MBA

Head Office

99 Bank Street, 13th Floor
Ottawa ON K1P 6B9

Telephone: 1-888-294-2202

Fax: 613-990-1295

Website: <http://www.catsa-acsta.gc.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

2002 pursuant to the *Canadian Air Transport Security Authority Act*, as part of the *Budget Implementation Act, 2001*

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To take actions, either directly or through a screening contractor, for the effective and efficient screening of persons who access aircraft or restricted areas through screening points, the property in their possession or control, and the belongings or baggage that they give to an air carrier for transport; to ensure consistency in the delivery of screening across Canada, and any other air transport security function provided for in the *Canadian Air Transport Security Authority Act* and air transport security functions that the Minister may assign to it, subject to any terms and conditions that the Minister may establish.

Corporate Profile

The creation of the Canadian Air Transport Security Authority (CATSA) was the centrepiece of the Government of Canada's response to the events of September 11, 2001. CATSA was established on April 1, 2002, and is responsible for several key aviation security services.



CATSA is responsible for the delivery of consistent, effective, and professional services at or above the standards set by Transport Canada. To fulfill its mandate, CATSA performs the pre-boarding screening of passengers and their belongings. It also undertakes the acquisition, deployment, operation, and maintenance of explosives detection systems at airports; performs the screening of non-passengers entering airport restricted areas; and implements a restricted area identity card.

In September 2007, the Minister announced that the administration of the Canadian Air Carrier Protective Program (CACPP) would be transferred to the Royal Canadian Mounted Police (RCMP) as of April 1, 2008. Until that time, CATSA administered the funding of the CACPP on behalf of the Government of Canada and evaluated the program. The RCMP carried out all operational aspects of the program.

In September 2007, the Minister also announced that responsibility for the Airport Policing Contribution Program would be transferred to Transport Canada as of April 1, 2008. The Program was created to assist airports with the costs of enhanced aviation security-related policing. Until April 1, 2008, CATSA provided funding to eligible airports to offset a portion of the costs of providing this service.

CATSA is also responsible for any other air transport security functions that the Minister of Transport, Infrastructure and Communities may assign to it, subject to any terms and conditions that the Minister may establish.

Canadian Broadcasting Corporation

Canadian Heritage

Appropriate Minister

The Honourable Josée Verner, P.C., M.P.
Minister of Canadian Heritage and Status of Women and Minister for La Francophonie

Chairperson

Timothy W. Casgrain

President and CEO

Hubert T. Lacroix

Head Office

181 Queen Street
PO Box 3220 STN C
Ottawa ON K1P 1K9

Telephone: 613-288-6000
Toll-free: 1-866-306-4636
Fax: N/A
Website: <http://www.cbc.radio-canada.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

Established by the 1936 *Canadian Broadcasting Act* and continued by the 1958, 1968, and 1991 Broadcasting Acts (R.S.C. 1991, c. 11)

Status

Exempt from Divisions I to IV of Part X of the *Financial Administration Act* (except for sections 131 to 148); an agent of Her Majesty

Mandate

As Canada's national public broadcaster, the Corporation's mission is to inform, enlighten, and entertain; to contribute to the development of a shared national consciousness and identity; to reflect the regional and cultural diversity of Canada; and to contribute to the development of Canadian talent and culture.

Corporate Profile

To achieve its mandate, the Canadian Broadcasting Corporation (CBC) produces, procures, and distributes Canadian programming in English, French, and eight Aboriginal languages and broadcasts a selection of programs from around the world.

On March 31, 2005, the CBC began distributing its programs via satellite, in combination with existing microwave and landline methods, to feed 105 CBC-owned stations, 1,238 CBC rebroadcasters, 46 private affiliated stations, and 224 affiliated or community-owned rebroadcasters and stations.

Canadian Commercial Corporation

Foreign Affairs and International Trade

Appropriate Minister

The Honourable Michael Fortier, P.C., M.P.
Minister of International Trade

Chairperson

Alan R. Curleigh

President and CEO

Marc Whittingham

Head Office

50 O'Connor Street, Suite 1100
Ottawa ON K1A 0S6

Telephone: 613-996-0034

Toll-free: 1-800-748-8191

Fax: 613-995-2121

Website: <http://www.ccc.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1946 by the *Canadian Commercial Corporation Act* (R.S.C. 1985, c. C-14)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To assist in the development of trade between Canada and other nations; and to assist persons in Canada to obtain goods and commodities from outside Canada and dispose of goods and commodities that are available for export from Canada.

Corporate Profile

The Canadian Commercial Corporation (CCC) is a Crown corporation mandated to assist in the development of international trade, focussing on sectors where there is a clear government role: that are either sensitive and outside of the World Trade Organization's disciplines, such as defence; or where foreign governments require additional capacity to undertake complex and timely procurements, namely in emerging and developing country markets. Through its contracting and procurement services, the CCC enables exports of Canadian goods and services worth over \$1.6 billion a year.

The CCC also manages the Defence Production Sharing Agreement under which Canadian companies are treated as equal partners in an integrated North American defence industrial base and therefore have equal opportunity for contracts with the United States Department of Defense.

Canadian Dairy Commission

Agriculture and Agri Food

Appropriate Minister

The Honourable Gerry Ritz, P.C., M.P.

Minister of Agriculture and Agri-Food and Minister for the Canadian Wheat Board

CEO

John Core

Head Office

Central Experimental Farm
Building 55, NCC Driveway
960 Carling Avenue
Ottawa ON K1A 0Z2

Telephone: 613-792-2000

Fax: 613-792-2009

Website: <http://www.cdc-ccl.gc.ca>

Fiscal Year-End

July 31

Auditor

Auditor General of Canada

Incorporation

1966 by the *Canadian Dairy Commission Act* (R.S.C. 1985, c. C-15); (S.C. 1994, c. 26 and c. 38); (S.C. 1995, c. 23)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To provide efficient producers of milk and cream with the opportunity to obtain a fair return for their labour and investment; and to provide consumers with a continuous and adequate supply of high quality dairy products.

Corporate Profile

The Canadian Dairy Commission (CDC) was established on October 31, 1966, to coordinate federal and provincial dairy policies and create a control mechanism for milk production that would help stabilize and avoid costly surpluses.

To fulfill its mandate, the CDC promotes the use of dairy products; investigates matters relating to the production, processing, or marketing of any dairy product; purchases, stores, processes, or sells dairy products within Canada's World Trade Organization commitments; advises the Minister of Agriculture and Agri-Food on matters relating to dairy policy; determines domestic requirements for industrial milk and cream for purposes of establishing Market Sharing Quota; sets Canadian market target pricing for various dairy products, then offers to purchase these products for retail sale; and helps to build consensus among industry players and governments—which underlies the orderly marketing of dairy products in Canada—through its research and advisory function, as well as in its facilitative efforts on behalf of the Canadian Milk Supply Management Committee.

Canadian Museum of Civilization

Canadian Heritage

Appropriate Minister

The Honourable Josée Verner, P.C., M.P.

Minister of Canadian Heritage and Status of Women and Minister for La Francophonie

Chairperson

Fredrik S. Eaton, O.C., O.Ont

President and CEO

Victor Rabinovitch

Head Office

100 Laurier Street

Gatineau QC K1A 0M8

Telephone: 819-776-7116

Fax: 819-776-7122

Website: <http://www.civilization.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1990 by the *Museums Act* (S.C. 1990, c. 3)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To increase, throughout Canada and internationally, interest in, knowledge and critical understanding of, and appreciation and respect for human cultural achievements and human behaviour by establishing, maintaining, and developing for research and posterity a collection of objects of historical or cultural interest, with special but not exclusive reference to Canada, and by demonstrating those achievements and behaviour, the knowledge derived from them, and the understanding they represent.

Corporate Profile

The Canadian Museum of Civilization was established as a Crown Corporation in 1990 by the *Museums Act*. It began operations in 1856, under the Geological Survey of Canada. The Corporation's primary responsibilities are the management of Canada's national museum of human history, the Canadian Museum of Civilization, Canada's national museum of military history, the Canadian War Museum, and a virtual online museum, the Museum of New France. Through its activities, the Corporation is a centre of museological excellence, thereby promoting greater understanding of Canadian identity, history, and culture.

The Canadian Museum of Civilization is recognized as one of the premier cultural facilities of the twentieth century. The Canadian War Museum is similarly an outstanding institution. Its exhibitions and public programs have the objective of promoting understanding of Canada's military history in its personal, national, and international dimensions.

Canadian Museum of Nature

Canadian Heritage

Appropriate Minister

The Honourable Josée Verner, P.C., M.P.

Minister of Canadian Heritage and Status of Women and Minister for La Francophonie

Chairperson

Robert Kenneth Armstrong, O.M.C.

President and CEO

Joanne DiCosimo

Head Office

Victoria Memorial Museum Building

240 McLeod Street

PO Box 3443 STN D

Ottawa ON K1P 6P4

Telephone: 613-566-4700

Toll-free: 1-800-263-4433

Fax: 613-364-4020

Website: <http://www.nature.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1990 by the *Museums Act* (S.C. 1990, c. 3)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To increase, throughout Canada and internationally, interest in, knowledge of, and appreciation and respect for the natural world by establishing, maintaining, and developing for research and posterity a collection of natural history objects, with special but not exclusive reference to Canada, and by demonstrating the natural world, the knowledge derived from it, and the understanding it represents.

Corporate Profile

On July 1, 1990, the Canadian Museum of Nature (CMN) was established as a Crown corporation by the *Museums Act*.

To achieve its mandate, the CMN performs systematic research and then applies its expertise to specific projects in various subject areas, such as biodiversity, earth sciences, and life sciences. The CMN presents Canada's natural heritage through multiple static exhibitions and travelling exhibitions, high-definition cinema offerings, and daily special programs at its main site, the Victoria Memorial Museum Building in Ottawa.

Canadian Race Relations Foundation

Canadian Heritage

Appropriate Minister

The Honourable Josée Verner, P.C., M.P.

Minister of Canadian Heritage and Status of Women and Minister for La Francophonie

Chairperson

Albert Lo

Executive Director

Dr. Ayman Al-Yassini

Head Office

4576 Yonge Street, Suite 701

Toronto ON M2N 6N4

Telephone: 416-952-3500

Toll-free: 1-888-240-4936

Fax: 416-952-3326

Website: <http://www.crr.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1996 under the *Canadian Race Relations Foundation Act*

Status

Exempt from Part X of the *Financial Administration Act* (except for sections 131 to 148); not an agent of Her Majesty; a registered charity for the purposes of the *Income Tax Act*

Mandate

To facilitate throughout Canada the development, sharing, and application of knowledge and expertise to contribute to the elimination of racism and all other forms of racial discrimination in Canadian society.

Corporate Profile

In 1988, the Government of Canada and the National Association of Japanese Canadians signed the Japanese Canadian Redress Agreement. Through this agreement, the federal government promised to create a Canadian Race Relations Foundation, which would "foster racial harmony and cross-cultural understanding, and help eliminate racism."

The Canadian Race Relations Foundation (CRRF) was proclaimed by the federal government on October 28, 1996, and officially opened its doors in November 1997. The government provided the CRRF with a one-time endowment fund of \$24 million. The CRRF operates entirely on income generated by the invested endowment fund and through donations.

To fulfill its mandate, the CRRF raises public awareness of the causes and manifestations of racism in Canada; studies and provides perspective on research data that contribute to the elimination of racism; and disseminates information through its website, annotated bibliographies, and published materials.

Canadian Tourism Commission

Industry

Appropriate Minister

The Honourable Jim Prentice, P.C., M.P.
Minister of Industry

Chairperson

J. Stephens Allan

President and CEO

Michele McKenzie

Head Office

Four Bentall Centre
1055 Dunsmuir Street, Suite 1400
Box 49230
Vancouver BC V7X 1L2

Telephone: 604-638-8300

Fax: 604-638-8425

Website: <http://www.corporate.canada.travel>

Fiscal Year-End

December 31

Auditor

Auditor General of Canada

Incorporation

2001 by the *Canadian Tourism Commission Act* (S.C. 2000, c. C-5)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To sustain a vibrant and profitable tourism industry in Canada; market Canada as a desirable tourist destination; support a cooperative relationship between the private sector and the governments of Canada, the provinces, and the territories with respect to Canadian tourism; and provide information about Canadian tourism to the private sector and to the federal, provincial, and territorial governments.

Corporate Profile

Canada's tourism industry makes an essential contribution to the Canadian economy and is vital to the social and cultural identity and integrity of Canada.

To achieve its mandate, the Canadian Tourism Commission (CTC) leads the tourism industry in marketing Canada as a premier four-season tourism destination and generating travel export revenues. Through collaboration and partnerships with the private sector, the governments of Canada, the provinces, and the territories, the CTC works with the tourism sector to maintain its competitiveness. With its public- and private-sector partners, the CTC undertakes joint advertising and promotional activities in markets across the Americas (Canada, the United States and Mexico), Asia-Pacific, and Europe.

The CTC also conducts macroeconomic, market, and industry research, and performs product innovation and enhancement activities. The CTC News and Media Centre at <http://www.canada.travel/media> is a comprehensive web-based platform designed to provide all clientele—media, industry, public sector and staff—with timely news and research relevant to the Canadian tourism industry.

Cape Breton Development Corporation

Natural Resources

Appropriate Minister

The Honourable Gary Lunn, P.C., M.P.
Minister of Natural Resources

Chairperson

Gordon M. MacInnis

President and CEO

Dr. Ross McCurdy

Head Office

70 Crescent Street
Sydney NS B1S 2Z7

Telephone: 902-563-0050

Fax: 902-563-0054

Website: N/A

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1967 by the *Cape Breton Development Corporation Act* (R.S.C. 1985, c. C-25)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To administer and fund the closure of the mining operations and related workforce reduction programs.

Corporate Profile

The Cape Breton Development Corporation (DEVCO) was formed by an Act of Parliament in 1967 to assume control of a failing private coal mine. DEVCO, which is located on Cape Breton Island, Nova Scotia, closed its last functional coal mine in the fall of 2001. Since that time, the sale of surface assets, including the pier, railway, and other associated assets, has been undertaken with a view to winding up operations.

The residual activities of DEVCO involve addressing significant obligations for benefits to former employees and for environmental remediation of the land as well as the disposal of all remaining assets.

Corporation for the Mitigation of Mackenzie Gas Project Impacts²⁶

Indians Affairs and Northern Development

Appropriate Minister

The Honourable Jim Prentice, P.C., M.P.
Minister of Industry

Chairperson

To be determined

President and CEO

To be determined

Head Office

Yellowknife

Telephone: To be determined

Fax: To be determined

Website: To be determined

Fiscal Year-End

March 31

Auditor

To be determined

Incorporation

Mackenzie Gas Project Impacts Act (2006, c. 4, s. 208)

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

Will be responsible for the administration of \$500 million to regional organizations for projects that mitigate the existing or anticipated socio-economic impact on communities in the Northwest Territories arising from the Mackenzie Gas Project.

Corporate Profile

To be determined

26. As at July 31, 2008, this Crown corporation is non-operational.

Defence Construction (1951) Limited

Public Works and Government Services

Appropriate Minister

The Honourable Christian Paradis, P.C., M.P.
Minister of Public Works and Government Services

Chairperson

Robert Presser

President and CEO

Ross Nicholls

Head Office

Constitution Square
350 Albert Street, 19th Floor
Ottawa ON K1A 0K3

Telephone: 613-998-9548

Toll-free: 1-800-514-3555

Fax: 613-998-1061

Website: <http://www.dcc-cdc.gc.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1951 by the *Defence Production Act* (R.S.C. 1985, c. D-1); continued under the *Canada Business Corporations Act*, November 21, 1978

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To provide a wide variety of property-related services to support the Department of National Defence in the management of its facilities' infrastructure needs.

Corporate Profile

Defence Construction Canada (DCC) was established as a Crown corporation in 1951 and was originally created to help build the defence infrastructure that would protect Canadians throughout the cold war.

To achieve its mandate, DCC provides service in the areas of engineering, contracting, contract management, and other property-related services in support of defence projects. DCC is involved in supporting the environmental programs of the Department of National Defence (DND), as well as its construction programs both at home and abroad. All infrastructure work is implemented by private industry, and DCC serves as an interface between DND and the contractors and suppliers hired to complete the work.

The function of DCC is to ensure the financial and competitive integrity of the contracting process; devise sound contracts that protect the interests of both the government and those entrusted with their implementation; and monitor and influence the time, cost, and quality aspects of projects.

Enterprise Cape Breton Corporation

Atlantic Canada Opportunities Agency

Appropriate Minister

The Honourable Peter Gordon MacKay, P.C., M.P.

Minister of National Defence and Minister of the Atlantic Canada Opportunities Agency

Chairperson

Monique Collette

CEO

John K. Lynn

Head Office

70 Crescent Street

PO Box 1750

Sydney NS B1S 2Z7

Telephone: 902-564-3600

Fax: 902-564-3825

Website: <http://www.ecbc.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1988 by the *Enterprise Cape Breton Corporation Act* (Part II of the *Government Organization Act, Atlantic Canada, 1987* [S.C. 1988, c. 50])

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To promote and assist, either alone or in conjunction with any person or the Government of Canada or of Nova Scotia or any agency of either of those governments, the financing and development of industry on Cape Breton Island to provide employment outside the coal-producing industry and to broaden the base of the economy of Cape Breton Island.

Corporate Profile

To offset the economic impact of the closure of the coal and steel industries and the closure of the ground fisheries on Cape Breton Island, the Government of Canada established the Enterprise Cape Breton Corporation (ECBC) in 1988. The ECBC was specifically created to assist in the transition of the Cape Breton economy to alternative industries.

In August 2000, a subsidiary was incorporated to support the financing end of the ECBC's mandate. The subsidiary, the Cape Breton Growth Fund, was dissolved April 1, 2008, and all assets and liabilities were transferred to ECBC.

To achieve its mandate, the ECBC takes a lead role in fostering sustainable job creation and economic growth on Cape Breton Island and the Mulgrave area of Nova Scotia and promotes these objectives in cooperation with the private and public sectors. The ECBC also delivers economic development programs on behalf of the Atlantic Canada Opportunities Agency.

Export Development Canada

Foreign Affairs and International Trade

Appropriate Minister

The Honourable Michael Fortier, P.C., M.P.
Minister of International Trade

Chairperson

Jim Dinning

President and CEO

Eric Siegel

Head Office

151 O'Connor Street
Ottawa ON K1A 1K3

Telephone: 613-598-2500
TTY: 1-866-574-0451
Toll-free: 1-866-283-2957
Fax: 613-237-2690
Website: <http://www.edc.ca>

Fiscal Year-End

December 31

Auditor

Auditor General of Canada

Incorporation

1969 by the *Export Development Act* (R.S.C. 1985, c. E-20); (S.C. 1993, c. 26, in force June 10, 1993); (S.C. 2001, c. 33, in force December 21, 2001)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To support and develop, directly or indirectly, Canada's export trade and the Canadian capacity to engage in that trade and respond to international business opportunities.

Corporate Profile

Export Development Canada (EDC) was established as a Crown corporation and as Canada's Export Credit Agency to support and develop trade between Canada and other countries and increase Canada's competitiveness in the international market place. As an instrument of public policy and a full partner in the Government of Canada's trade and investment agenda, EDC looks to facilitate the export and investment plans of Canadian companies to help them succeed in an evolving global market.

To fulfill its mandate, EDC provides trade financing and risk mitigation services to Canadian companies involved in export trade. It raises funds by charging fees for its services and interest on its loans and issues debt in capital markets. Its capital base, combined with innovative products, international networks, and in-depth analysis of global economic conditions—sector by sector, country by country—helps EDC focus on the needs and opportunities of Canadian exporters and investors.

Farm Credit Canada

Agriculture and Agri Food

Appropriate Minister

The Honourable Gerry Ritz, P.C., M.P.

Minister of Agriculture and Agri-Food and Minister for the Canadian Wheat Board

Chairperson

Gill Shaw

President and CEO

Greg Stewart

Head Office

1800 Hamilton Street

PO Box 4320

Regina SK S4P 4L3

Telephone: 306-780-8100

Toll-free: 1-888-332-3301

Fax: 306-780-5875

Website: <http://www.fcc-fac.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1959 by the *Farm Credit Act*; continued on April 2, 1993, under the *Farm Credit Corporation Act* (S.C. 1993, c. 14); and continued on June 14, 2001, under the *Farm Credit Canada Act* (S.C. 2001, c. 22)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To enhance rural Canada by providing specialized and personalized business and financial services and products to farming operations, including family farms, and businesses in rural Canada, including small and medium-sized businesses, that are related to farming.

Corporate Profile

Farm Credit Canada (FCC) dates back to 1929, when the Canadian Farm Loan Board was established to provide long-term mortgage credit to farmers. The Farm Credit Corporation was established as the successor of the Canadian Farm Loan Board through the Farm Credit Act in 1959. This Act was updated in 1993 as the *Farm Credit Corporation Act* to enable a broader range of services.

On June 14, 2001, the *Farm Credit Canada Act* received Royal Assent, updating the 1993 *Farm Credit Corporation Act* to help address the changing and increasingly complex nature of customers' business needs. Under the new Act, the Corporation continued as Farm Credit Canada but allowed a broader range of services to producers and agribusiness operators with continued commitment to primary farming operations.

To achieve its mandate, FCC offers flexible credit to primary producers and agribusinesses; offers financial and business management services that meet and anticipate the emerging needs of the agricultural industry; provides Canadian producers with increased access to a broader range of services to help them achieve long-term success; and provides this service from 100 offices across Canada, primarily based in farming communities.

Federal Bridge Corporation Limited, The

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

CEO

Micheline Dubé

Head Office

55 Metcalfe Street, Suite 1210
Ottawa ON K1P 6L5

Telephone: 613-993-6880

Fax: 613-993-6945

Website: <http://www.federalbridge.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1998 under the *Canada Business Corporations Act*

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To provide users with safe and effective infrastructures at its two wholly owned subsidiaries, Jacques Cartier and Champlain Bridges Incorporated and The Seaway International Bridge Corporation, Ltd., as well as at the Canadian facilities of the Thousand Islands Bridge.

Corporate Profile

The Federal Bridge Corporation Limited (FBCL) was incorporated in 1998 to assume the non-navigational management responsibilities of the St. Lawrence Seaway Authority.

The FBCL is also responsible for the Jacques Cartier and Champlain Bridges Incorporated, the Seaway International Bridge Corporation, Ltd., and the activities of the Canadian halves of both the Thousand Islands International Bridge and the Sault Ste. Marie International Bridge. The FBCL and its other subsidiary, the St. Mary's River Bridge Company, as well as its joint venture, the Seaway International Bridge Corporation, Ltd., finance their activities through their own operating revenues, while the subsidiary, the Jacques Cartier and Champlain Bridges Incorporated, depends on the Government of Canada for its financing.

To achieve its mandate, the FBCL's activities involve major and ongoing maintenance projects, management improvement initiatives, and forward planning.

First Nations Statistical Institute²⁷**Indian Affairs and Northern Development**

Appropriate Minister

The Honourable Chuck Strahl, P.C., M.P.

Minister of Indian Affairs and Northern Development and Federal Interlocutor for Métis and Non-Status Indians

Chairperson

Dr. Mark S. Dockstator

First Nations Chief Statistician

Vacant

Head Office

Nipissing First Nation
First Nations Statistics
2515 Bank Street
PO Box 40077
Ottawa ON K1V 0W8

Telephone: 613-884-9382

Fax: N/A

Website: <http://www.firststats.ca>

Fiscal Year-End

March 31

Auditor

To be determined

Incorporation

2006 by the *First Nations Fiscal and Statistical Management Act*

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

27. Non-operational as at July 31, 2008.

Mandate

To provide statistical information on, and analysis of, the fiscal, economic, and social conditions of Indians and other members of First Nations, members of other Aboriginal groups, and other persons who reside on reserve lands or lands of other Aboriginal groups;

To promote the quality, coherence, and compatibility of First Nations statistics and their production in accordance with generally accepted standards and practices through collaboration with First Nations, federal departments, provincial departments, agencies, and other organizations;

To work with, and provide advice to, federal departments and agencies and provincial departments and agencies on First Nations statistics;

To work in cooperation with Statistics Canada to ensure that the national statistical system meets the needs of First Nations in Canada; and

To build statistical capacity within First Nations governments.

Corporate Profile

The First Nations Statistical Institute (FNSI) was created to respond to a need within First Nations for complete, reliable, and accurate statistical information.

The FNSI aims to become a centre of statistical expertise for First Nations and other stakeholders. The FNSI will provide a number of services that will produce high-quality information and establish greater use of First Nations statistics for all parties.

In carrying out its mandate, the FNSI is committed to serving First Nations and all Canadians by improving access and use of information about First Nations through the delivery of projects and products that meet their needs; sustaining expertise and building capacity on the use of statistics; and promoting a sound system of statistical information for First Nations.

The FNSI will aspire to be Canada's primary source for the production of accurate, relevant, and responsive statistical information on First Nations.

Freshwater Fish Marketing Corporation

Fisheries and Oceans

Appropriate Minister

The Honourable Loyola Hearn, P.C., M.P.
Minister of Fisheries and Oceans

Chairperson

Jim Bear

President and CEO

John Wood

Head Office

1199 Plessis Road
Winnipeg MB R2C 3L4

Telephone: 204-983-6601

Fax: 204-983-6497

Website: <http://www.freshwaterfish.com/enter.htm>

Fiscal Year-End

April 30

Auditor

Auditor General of Canada

Incorporation

1969 by the *Freshwater Fish Marketing Act* (R.S.C. 1985, c. F-13)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To purchase all fish lawfully fished and offered for sale, to create an orderly market, to promote international markets, to increase the fish trade, and to increase returns to fishers.

Established with the participation of each of the provinces and the territory in which it operates for the purpose of marketing and trading in and outside of Canada in fish, fish products, and fish by-products produced within its mandated region. The participation of the provinces of Manitoba, Saskatchewan, Alberta, and Ontario and the Northwest Territories was established by agreement with the Government of Canada.

Corporate Profile

In 1969, the McIvor Commission report recommended the creation of the Freshwater Fish Marketing Corporation (FFMC) to improve the state of the commercial fishing industry and increase returns to commercial fishers in Central and Western Canada. The FFMC was created on February 12, 1969, as a federal Crown corporation.

To achieve its mandate, the FFMC operates much like a producers' cooperative, with the beneficiaries being the commercial fish producers in Manitoba, Saskatchewan, Alberta, the Northwest Territories, and Northwestern Ontario. The FFMC trades and markets the products of the commercial fishery on an interprovincial and export basis and provides a range of products and services to its customers in order to achieve the greatest economic returns possible for the commercial fish producers it serves.

Great Lakes Pilotage Authority

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairperson

J. Douglas Smith

Head Office

202 Pitt Street, 2nd Floor
PO Box 95
Cornwall ON K6H 5R9

Telephone: 613-933-2991

Fax: 613-932-3793

Website: <http://www.glpa-apgl.com>

Fiscal Year-End

December 31

Auditor

Auditor General of Canada

Incorporation

1972 by the *Pilotage Act* (R.S.C. 1985, c. P-14); incorporated under the *Canada Corporations Act* in May 1972 as a subsidiary of The St. Lawrence Seaway Authority; deemed to be a parent corporation within the meaning of the *Financial Administration Act* and became a parent corporation on October 1, 1998, pursuant to the *Canada Marine Act*.

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To establish, maintain, and administer a safe and efficient pilotage service in all Canadian waters in Ontario and Manitoba, as well as in Quebec south of the northern entrance to the St. Lambert Lock.

Corporate Profile

The *Pilotage Act* received Royal Assent on February 1, 1972, as a result of the recommendations of the Royal Commission on Pilotage (1962–71). Through the *Pilotage Act*, the Great Lakes Pilotage Authority was established as a Crown corporation, along with three other pilotage authorities—the Atlantic Pilotage Authority, the Laurentian Pilotage Authority, and the Pacific Pilotage Authority.

To achieve its mandate, the Great Lakes Pilotage Authority provides pilotage services and coordinates its operations with a number of other organizations, such as the St. Lawrence Seaway Management Corporation and the United States Seaway Development Corporation, which operate the lock facilities and maintain a traffic control system within the region. With the approval of the Governor in Council, the Corporation makes regulations that prescribe the compulsory pilotage areas; the ships or classes of ships that are subject to compulsory pilotage; when compulsory pilotage may be waived; the tariff rates for pilotage; and the classes of licences and classes of pilotage certificates that may be issued.

International Development Research Centre

Foreign Affairs and International Trade

Appropriate Minister

The Honourable David Emerson, P.C., M.P.
Minister of Foreign Affairs

Chairperson

The Honourable Barbara J. McDougall

President

David Malone

Head Office

150 Kent Street
PO Box 8500
Ottawa ON K1G 3H9

Telephone: 613-236-6163
Fax: 613-238-7230
Website: <http://www.idrc.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1970 by the *International Development Research Centre Act* (R.S.C. 1985, c. I-19)

Status

Exempt from Divisions I to IV of Part X of the *Financial Administration Act* (except for sections 131 to 148); not an agent of Her Majesty

Mandate

To initiate, encourage, support, and conduct research into the problems of the developing regions of the world and into the means for applying and adapting scientific, technical, and other knowledge for the economic and social advancement of those regions.

Corporate Profile

In May 1970, as a result of a commission report called *Partners in Development* (the Pearson Report) and subsequent related consultations, the International Development Research Centre (IDRC) was established as a Crown corporation.

The IDRC is one of the world's leading institutions in the generation and application of new knowledge to meet the challenges facing developing countries. The IDRC funds applied research by researchers in developing countries on problems they identify as crucial to their communities. It also provides technical support to those researchers. The IDRC builds local capacity in developing countries to undertake research and create innovations, believing that people in developing countries must take the lead in producing and applying knowledge for the benefit of their own communities.

The IDRC also fosters alliances and knowledge sharing between scientific, academic, and development communities in Canada and developing countries. The IDRC's core mission supports Canada's foreign policy and innovation policy goals.

Laurentian Pilotage Authority

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairperson

Michel Beauregard

CEO

Réjean Lanteigne

Head Office

555 René Lévesque Boulevard W, Suite 1501
Montréal QC H2Z 1B1

Telephone: 514-283-6320

Fax: 514-496-2409

Website: <http://www.pilotagestlaurent.gc.ca>

Fiscal Year-End

December 31

Auditor

Auditor General of Canada

Incorporation

1972 by the Pilotage Act (R.S.C. 1985, c. P-14)

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To operate, maintain, and administer a safe and efficient pilotage service in the St. Lawrence River between Les Escoumins and the north end of the St. Lambert Lock, in the Saguenay River, and in Chaleur Bay north of Cap d'Espoir.

Corporate Profile

The *Pilotage Act* received Royal Assent on February 1, 1972, as a result of the recommendations of the Royal Commission of Pilotage (1962–71). Under the *Pilotage Act*, the Laurentian Pilotage Authority was established as a Crown corporation along with three other pilotage authorities—the Atlantic Pilotage Authority, the Great Lakes Pilotage Authority, and the Pacific Pilotage Authority.

To achieve its mandate, the Laurentian Pilotage Authority serves three mandatory pilotage districts: one for the Port of Montréal, another for the navigable waters between Montréal and Quebec City, and a third for the navigable waters between Quebec City and Les Escoumins, including the Saguenay River.

The Corporation owns and operates a pilot station at Les Escoumins with pilot boats capable of carrying pilots year round. With the approval of the Governor in Council, it makes regulations that prescribe the compulsory pilotage areas; the ships or classes of ships that are subject to compulsory pilotage; when compulsory pilotage may be waived; the tariff rates for pilotage; and the classes of licences and classes of pilotage certificates that may be issued.

Marine Atlantic Inc.

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairperson

Robert Crosbie

Acting President and CEO

John Roil

Head Office

10 Fort William Place, Suite 802
Baine Johnston Centre
St. John's NF A1C 1K4

Telephone: 709-772-8957

Fax: 709-772-8956

Website: <http://www.marine-atlantic.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1977 by the *Canada Business Corporations Act*; status and ownership changed as of December 30, 1986, pursuant to the *Marine Atlantic Inc. Acquisition Authorization Act* (S.C. 1986, c. 36)

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To provide a safe, environmentally responsible, and quality ferry service between the Island of Newfoundland and the Province of Nova Scotia in a reliable, courteous, and cost-effective manner.

Corporate Profile

Marine Atlantic Inc. was created to provide transportation between the Island of Newfoundland and Nova Scotia and has provided continuous ferry services since the Province of Newfoundland and Labrador joined Canada in 1949. Marine Atlantic Inc. was made a Crown corporation in 1986. Marine Atlantic Inc. continues to have a strong economic presence in the region playing an important role in Newfoundland and Labrador's commerce and tourism industries.

To achieve its mandate, Marine Atlantic Inc. guarantees a year-round ferry link between North Sydney, Nova Scotia, and Port aux Basques, Newfoundland and Labrador. It also operates a seasonal alternative service between Argentia, Newfoundland and Labrador, and North Sydney during the summer months and owns and operates four ice-breaking class ocean-going ferry vessels and three ferry terminals.

National Arts Centre Corporation

Canadian Heritage

Appropriate Minister

The Honourable Josée Verner, P.C., M.P.

Minister of Canadian Heritage and Status of Women and Minister for La Francophonie

Chairperson

Julia E. Foster

President and CEO

Peter A. Herrndorf

Head Office

53 Elgin Street

PO Box 1534 STN B

Ottawa ON K1P 5W1

Telephone: 613-947-7000

Toll-free: 1-866-850-ARTS

Fax: 613-996-9578

Website: <http://www.nac-cna.ca>

Fiscal Year-End

August 31

Auditor

Auditor General of Canada

Incorporation

1966 by the National Arts Centre Act (R.S.C. 1985, c. N-3)

Status

Exempt from Divisions I to IV of Part X of the *Financial Administration Act* (except for sections 131 to 148 of Division III); not an agent of Her Majesty; a charitable organization for the purposes of the Income Tax Act

Mandate

To operate and maintain the Centre, to develop the performing arts in the National Capital Region described in the schedule to the *National Capital Act*, and to assist the Canada Council for the Arts in the development of the performing arts elsewhere in Canada.

Corporate Profile

Conceived as a major project of the federal government for the Centennial celebrations, the National Arts Centre Corporation (NAC) was created in 1966 by an Act of Parliament as a national showcase for the performing arts. The NAC officially opened on June 2, 1969.

To fulfill its mandate, the NAC arranges for and sponsors performing arts activities with other organizations throughout the country; hosts festivals and, through its tours and the media, reaches out to audiences across Canada and around the world; presents classical music, dance, English-language theatre, French-language theatre, variety, and community programming; and is home to the NAC Orchestra.

Of the NAC's total revenue, approximately half comes from earned revenue from box office sales, donations, catering and restaurant, commercial parking, and facility rentals at its site on the Rideau Canal in Ottawa.

National Capital Commission

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairperson

Russell Mills

CEO

Marie Lemay, P.Eng., ing.

Head Office

40 Elgin Street
Ottawa ON K1P 1C7

Telephone: 613-239-5555

Fax: 613-239-5039

Website: <http://www.canadascapital.gc.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1958 by the *National Capital Act* (R.S.C. 1985, c. N-4); amended in 1988 (S.C. 1988, c. 54)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To prepare plans for and assist in the development, conservation, and improvement of the National Capital Region in order that the nature and character of the seat of the Government of Canada may be in accordance with its national significance; to organize, sponsor, or promote such public activities and events in the National Capital Region as will enrich the cultural and social fabric of Canada, taking into account the federal character of Canada, the equality of status of the official languages of Canada, and the heritage of the people of Canada.

Corporate Profile

The work of the National Capital Commission (NCC) ensures that federal lands and public programs in Canada's Capital Region (CCR) contribute to the creation of a capital that is a source of pride and national significance for all Canadians.

To achieve its mandate, the NCC animates and interprets the capital as a place to experience Canadian heritage, culture, and achievements through the presentation of major events, including Canada Day and Winterlude, through the Capital Infocentre and other orientation programs informing visitors about the capital, and through outreach and marketing activities to increase awareness of the capital outside the CCR. The NCC plans the development and use of federal lands in the CCR and manages and protects its own physical assets, including six official residences, urban lands, parks, parkways, bridges, Gatineau Park, and the Greenbelt, as well as other key federal lands and buildings in the CCR.

National Gallery of Canada

Canadian Heritage

Appropriate Minister

The Honourable Josée Verner, P.C., M.P.

Minister of Canadian Heritage, Status of Women and Minister for La Francophonie

Chairperson

Donald R. Sobey

Director and CEO

Pierre Théberge, O.C., C.Q.

Head Office

380 Sussex Drive

PO Box 427 STN A

Ottawa ON K1N 9N4

Telephone: 613-990-1985

Toll-free: 1-800-319-2787

Fax: 613-993-4385

Website: <http://www.gallery.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1990 by the *Museums Act* (S.C. 1990, c. 3)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To develop, maintain, and make known, throughout Canada and internationally, a collection of works of art, both historic and contemporary, with special but not exclusive reference to Canada; and to further the knowledge, understanding, and enjoyment of art in general among all Canadians.

Corporate Profile

In 2005, the National Gallery of Canada (the Gallery) celebrated the 125th anniversary of its founding in 1880 by the then Governor General, the Marquis of Lorne, and the Royal Canadian Academy of Arts. With the enactment of the 1913 *National Gallery of Canada Act*, the federal government assumed responsibility for the fledgling institution. The government continued its stewardship through successive Acts of Parliament, culminating in the *Museums Act* of July 1, 1990, which established the Gallery as a Crown corporation. The Act also confirmed the Canadian Museum of Contemporary Photography—which was created in 1985 and thus celebrated its 20th anniversary in 2005—as an affiliate of the National Gallery of Canada.

To achieve its mandate, the Gallery has four key activities: the Collection Program Activity, which consists of curatorial research, acquisition, preservation, and collections management; the Outreach Program Activity, which includes exhibitions and installations, education, publications, communications, and loans; the Accommodations Program Activity, which covers building operations and capital; and the Corporate Management Program Activity, which includes governance, administration, and the Gallery's revenue generation activities.

National Museum of Science and Technology

Canadian Heritage

Appropriate Minister

The Honourable Josée Verner P.C., M.P.

Minister of Canadian Heritage and Status of Women and Minister for La Francophonie

Chairperson

James Paul

Interim President and CEO

Fernand Proulx

Head Office

2380 Lancaster Road

PO Box 9724 STN T

Ottawa ON K1G 5A3

Telephone: 613-991-3044

Toll-free: 1-866-442-4416

Fax: 613-990-3636

Website: <http://www.technomuses.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1990 by the *Museums Act* (S.C. 1990, c. 3)

Status

Schedule III, Part I of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To foster scientific and technological literacy throughout Canada by establishing, maintaining, and developing a collection of scientific and technological objects, with special but not exclusive reference to Canada, and by demonstrating the products and processes of science and technology, as well as their economic, social, and cultural relationships with society.

Corporate Profile

The National Museum of Science and Technology (NMST), which now operates under the name "the Canada Science and Technology Museum Corporation," dates back to the Massey Commission report of 1951, which recommended the creation of a national museum of science and technology to collect, preserve, research, and interpret Canada's technological heritage. The NMST was subsequently proclaimed a Crown corporation in 1990.

To achieve its mandate, the NMST currently develops and manages a representative collection of scientific and technological artefacts and materials. The collection focusses on seven major subject areas: aviation; communications; manufacturing; natural resources; renewable resources including agriculture; scientific instrumentation; and transportation. The NMST manages three museums: the Canada Agriculture Museum, the Canada Aviation Museum, and the Canada Science and Technology Museum. Each museum undertakes curatorial work and sets its own public programming activities and strategies in recognition of the different markets and clienteles it serves.

Old Port of Montréal Corporation Inc.

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairperson

Bernard Roy

President and CEO

Claude Benoit

Head Office

333 de la Commune Street W
Montréal QC H2Y 2E2

Telephone: 514-283-5256

Fax: 514-283-8423

Website: <http://www.oldportofmontreal.com>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1981 under the *Canada Business Corporations Act*

Status

Wholly owned subsidiary of the Canada Lands Company Limited; directed by Order in Council (P.C. 1987-86) to report as if it were a parent Crown corporation; an agent of Her Majesty

Mandate

To develop and promote the Old Port of Montréal site and to manage and maintain the Crown property in that location intended for recreational, tourist, and cultural activities for the general public.

Corporate Profile

The Old Port of Montréal Corporation (OPMC) was incorporated on November 26, 1981, as a wholly owned subsidiary of the Canada Lands Company Limited.

To achieve its mandate, the OPMC manages and develops a riverside urban park in the city of Montréal for recreation, tourism, and cultural activities through two business units: the Quays of the Old Port and the Montréal Science Centre (MSC).

The Quays of the Old Port ensure exhibition of the arts and Canadian diversity; the presentation of the maritime and port history of the site; recreational and tourist activities; visitor services; and activities and services of a commercial nature, including parking.

The MSC ensures the dissemination of science and technology through permanent and temporary interactive exhibitions, the IMAX® Telus theatre, and the IMMERSION movie game along with other cultural and educational action programs. The MSC also promotes the know-how of Canadian enterprises.

Pacific Pilotage Authority

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairperson

David Gardiner

President and CEO

Kevin Obermeyer

Head Office

1130 West Pender Street, Suite 1000
Vancouver BC V6E 4A4

Telephone: 604-666-6771

Fax: 604-666-1647

Website: <http://www.ppa.gc.ca>

Fiscal Year-End

December 31

Auditor

Auditor General of Canada

Incorporation

1972 pursuant to the *Pilotage Act* (R.S.C. 1985, c. P-14)

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To establish, operate, maintain, and administer a safe, reliable, and efficient pilotage service in the coastal waters of British Columbia, including the Fraser River.

Corporate Profile

The *Pilotage Act* received Royal Assent on February 1, 1972, as a result of the recommendations of the Royal Commission of Pilotage (1962–71). Through the *Pilotage Act*, the Pacific Pilotage Authority was established as a Crown corporation, along with three other pilotage authorities—the Atlantic Pilotage Authority, the Great Lakes Pilotage Authority, and the Laurentian Pilotage Authority.

To achieve its mandate, the Pacific Pilotage Authority provides pilotage services within a commercially oriented framework directed toward maintaining financial self-sufficiency through tariffs. It provides pilots with water transportation to and from ships—the Authority operates pilot launches at three permanent boarding stations; trains and licenses coastal pilots; continues implementing various programs, such as the Skills Enhancement Program for senior pilots and the Familiarization Program to supplement candidates' coast-wide knowledge; and funds the new pilot launch construction program.

The Corporation, with the approval of the Governor in Council, makes regulations that prescribe the compulsory pilotage area; the classes of ships that are subject to compulsory pilotage; the tariff rates for pilotage; and the classes of licences and classes of pilotage certificates that may be issued.

Parc Downsview Park Inc.

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairperson

David Soknacki

President and CEO

Tony Genco

Head Office

1-35 Carl Hall Road
Toronto ON M3K 2B6

Telephone: 416-952-2222

Fax: 416-952-2225

Website: <http://www.downsviewpark.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1998, pursuant to the *Canada Business Corporations Act*

Status

Wholly owned subsidiary of Canada Lands Company Limited and directed to report as if it were a parent Crown corporation (P.C. 2003-1304); an agent of Her Majesty

Mandate

To develop and manage Downsview Park on a self-financing basis on 572 acres of the former Canadian Forces Base Toronto lands as a unique urban recreational green space for the enjoyment of future generations.

Corporate Profile

Parc Downsview Park Inc. (PDP) was incorporated as CLC Downsview Inc. on July 17, 1998, under the *Canada Business Corporations Act* as a wholly owned subsidiary of the Canada Lands Company Limited. On March 23, 2000, the registered name of the Corporation was changed from CLC Downsview Inc. to Parc Downsview Park Inc.

To fulfill its mandate, the PDP has created an Urban Development Plan, Sustainable Community Development Guidelines, and a 25-year Business Plan. The PDP is actualizing these plans in many ways: for instance, by planting trees, thus re-foresting an area of the park, and by hosting a variety of seasonal events and community programs organized by the PDP and by third parties.

The PDP has expanded revenue generating initiatives particularly in the area of leasing. Presently, the PDP offers green tenancies, event rentals, and tenancies on a full-service basis. The PDP continues to work closely with national, regional, and local partners to develop a unique urban park within a sustainable community.

PPP Canada Inc.

Finance

Appropriate Minister

The Honourable James Michael Flaherty, P.C., M.P.
Minister of Finance

Chairperson

Vacant

President and CEO

Vacant

Head Office

340 Albert Street, Suite 1300 (interim)
Ottawa ON K1R 7Y6

Telephone: 613-566-7046

Fax: 613-249-7250

Website: N/A

Fiscal Year-End

December 31

Auditor

To be determined

Incorporation

February 12, 2008, under the *Canada Business Corporations Act*

Status

Her Excellency the Governor General in Council, pursuant to subsection 86(2) of the *Financial Administration Act*, declares that all of the provisions of Part X of that Act, other than section 90, that apply only to parent Crown corporations apply to PPP Canada Inc.

Mandate

To spearhead efforts to promote the use of public-private partnerships (P3) in Canada and to work with the public and private sectors toward encouraging the further development of Canada's P3 market.

Corporate Profile

PPP Canada Inc. is a subsidiary of the Canada Development Investment Corporation and has been designated as a parent Crown corporation for the purposes of most of Part X of the *Financial Administration Act*.

PPP Canada Inc. will manage and invest the P3 Fund, a unique infrastructure program designed to support innovative P3 projects. The Corporation will oversee the assessment of P3 options for large projects seeking funding from federal infrastructure initiatives.

Public Sector Pension Investment Board

Treasury Board

Appropriate Minister

The Honourable Vic Toews, P.C., M.P.
President of the Treasury Board

Chairperson

Paul Cantor

President and CEO

Gordon J. Fyfe

Head Office

440 Laurier Avenue W, Suite 200
Ottawa ON K1R 7X6

Telephone: 613-782-3095

Fax: 613-782-6864

Website: <http://www.investpsp.ca>

Montréal Office

1250 René Lévesque Boulevard W, Suite 900
Montréal QC H3B 4W8

Telephone: 514-937-2772

Fax: 514-937-3155

Website: <http://www.investpsp.ca>

Fiscal Year-End

March 31

Auditor

Deloitte & Touche LLP
Auditor General of Canada

Incorporation

1999, pursuant to the *Public Sector Pension Investment Board Act* (S.C. 1999, c. 34)

Status

Exempt from Part X of the *Financial Administration Act* (except for sections 132 to 147); not an agent of Her Majesty

Mandate

To manage the amounts transferred to the Investment Board pursuant to sections of the *Canadian Forces Superannuation Act*, the *Public Service Superannuation Act*, and the *Royal Canadian Mounted Police Superannuation Act* in the best interests of the contributors and beneficiaries under those acts and to maximize investment returns without undue risk of loss.

Corporate Profile

The Public Sector Pension Investment Board (PSPIB), established pursuant to the *Public Sector Pension Investment Board Act* in 1999, invests in financial markets the funds transferred to it, after April 1, 2000, by the Government of Canada for the Canadian Forces, the federal public service, and the Royal Canadian Mounted Police pension plans. On March 1, 2007, the PSPIB's mandate was expanded to include investing the net contributions of the Reserve Forces pension plan, and its first contributions were received in April 2007.

The PSPIB's statutory objectives are to manage the funds entrusted to it in the best interests of the contributors and beneficiaries of the four pension plans from which it receives contributions. To achieve its mandate, the PSPIB makes investments in fixed income instruments and Canadian and foreign equities, real estate, private equity, infrastructure and other permissible investments, through in-house or external managers.

Ridley Terminals Inc.

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairperson

Currently vacant

President and CEO

George W. Dorsey

Head Office

PO Bag 8000
Prince Rupert BC V8J 4H3

Telephone: 250-624-9511

Fax: 250-624-4990

Website: <http://www.rti.ca>

Fiscal Year-End

December 31

Auditor

Auditor General of Canada

Incorporation

1981 under the *Canada Business Corporations Act*; became a wholly owned subsidiary of the Canada Ports Corporation in 1991; on November 1, 2000, pursuant to section 177 of the *Canada Marine Act* (R.S.C. 1998, c.10), Ridley Terminals Inc. became a parent Crown corporation

Status

Schedule III, Part I, *Financial Administration Act*; not an agent of Her Majesty

Mandate

As a marine terminal, to provide continuous, high-quality, and high-performance rail car unloading, product storage, and loading services.

Corporate Profile

Ridley Terminals Inc. (RTI) was established in 1981 to provide a marine terminal to support the coal mines in Northeastern British Columbia. RTI owns and operates its marine terminal on Ridley Island in Prince Rupert, British Columbia. Its train-unloading and ship-loading infrastructure and equipment are located on land leased from the Prince Rupert Port Authority.

To achieve its mandate, RTI continues its efforts to attract additional volumes of coal from Northern Alberta and Northeastern British Columbia through continued active and visible marketing of the capacities and advantages of the terminal. RTI puts considerable effort into achieving agreements for other commodities and products, such as sulphur and wood pellets, to diversify the products being handled through the terminal. The Ridley terminal operates seven days per week, 24 hours per day, and is certified under the ISO 9001, ISO 14001, and OHSAS 18000 standards.

Royal Canadian Mint

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairperson

Max C. Lewis

President and CEO

Ian E. Bennett

Head Office

320 Sussex Drive
Ottawa ON K1A 0G8

Telephone: 613-993-3500

Fax: 613-990-4665

Website: <http://www.mint.ca>

Fiscal Year-End

December 31

Auditor

Auditor General of Canada

Incorporation

1969 by the *Royal Canadian Mint Act* (R.S.C. 1985, c. R-9)

Status

Schedule III, Part II of the *Financial Administration Act*; an agent of Her Majesty

Mandate

To mint coins in anticipation of profit and to carry out other related activities.

Corporate Profile

The Royal Canadian Mint (RCM) is responsible for minting the nation's circulation coins. Founded in 1908 as a branch of the Mint of the United Kingdom, the RCM's operations were devolved to the Crown in right of Canada in 1931. Initially a departmental agency of the government, the RCM was incorporated by legislation in 1969. In 1987, a share-capital structure was created for the RCM. In 1999, the legislation was further amended to give the RCM the rights, powers, privileges, and capacity of a natural person.

As a commercial Crown corporation, the Mint generates commercial revenues by offering a wide range of specialized coin products and related services, both nationally and internationally.

The RCM owns two facilities—one in Ottawa and the other in Winnipeg. The Ottawa facility houses the corporate head offices, the gold and silver refineries, and the production facilities for numismatic and bullion coins, medals, and medallions. The Winnipeg plant, which includes a plating facility, produces all of Canada's circulation coins (1,937 million coins in 2007), as well as circulation coins for certain foreign countries (2,214 million coins in 2007) on an export basis.

Standards Council of Canada

Industry

Appropriate Minister

The Honourable Jim Prentice, P.C., M.P.
Minister of Industry

Chairperson

Hugh A. Krentz

Executive Director

Hugh A. Krentz, Acting CEO

Head Office

270 Albert Street, Suite 200
Ottawa ON K1P 6N7

Telephone: 613-238-3222

Fax: 613-569-7808

Website: <http://www.scc.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

1970 by the *Standards Council of Canada Act* (R.S.C. 1996, c. 24)

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To oversee Canada's National Standards System by promoting efficient and effective voluntary standardization in Canada where standardization is not expressly provided for by law in order to advance the national economy, support sustainable development, benefit the health, safety, and welfare of workers and the public, assist and protect consumers, facilitate domestic and international trade, and further international cooperation in relation to standardization.

Corporate Profile

In 1964, the federal government conducted a comprehensive review of standards activity in Canada. The study identified a number of deficiencies in the country's approach to standardization, including coordination and long-term planning, support from industry and government, and Canadian involvement in international standardization. The government responded by establishing the Standards Council of Canada (SCC) through the *Standards Council of Canada Act*, which received Royal Assent in 1970.

The SCC represents Canada's interests in standards-related matters in foreign and international forums. The SCC performs accreditation of Canadian standards development organizations and conformity assessment organizations in Canada and other countries, as designated in the *Standards Council of Canada Act*. The SCC also serves as Canada's Enquiry Point for the World Trade Organization and the *North American Free Trade Agreement*.

The SCC's activities are guided by the updated *Canadian Standards Strategy: 2005-2008*, a blueprint for standardization activity in Canada.

Telefilm Canada

Canadian Heritage

Appropriate Minister

The Honourable Josée Verner, P.C., M.P.

Minister of Canadian Heritage and Status of Women and Minister for La Francophonie

Chair of the Board

Michel Roy

Executive Director

S. Wayne Clarkson

Head Office

360 St. Jacques Street, Suite 500
Montréal QC H2Y 1P5

Telephone: 514-283-6363

Toll-free: 1-800-567-0890

Fax: 514-283-8212

Website: <http://www.telefilm.gc.ca>

Fiscal Year-End

March 31

Auditor

Auditor General of Canada

Incorporation

In 1967, *Telefilm Canada Act* (R.S.C. 1985, c. C-16), as amended

Status

Exempt from Divisions I to IV of Part X of the *Financial Administration Act* (except for sections 90 to 93, 94(2), 95, 99, 100, 102, 131 to 148 and 154.01); an agent of Her Majesty

Mandate

To foster and promote the development of the audiovisual industry in Canada.

Corporate Profile

Under section 10 of the *Telefilm Canada Act*, the mandate of the Corporation is to foster and promote the development of the audiovisual industry in Canada and to act in connection with agreements entered into with the Department of Canadian Heritage for the provision of services or programs relating to the audiovisual or sound recording industries.

As an instrument of government policy, Telefilm Canada provides support to Canada's audiovisual industries to create cultural programs and products that reflect the diversity of Canada for the benefit of Canadian audiences. Through its programs, Telefilm Canada serves three sectors of the Canadian industry: feature film, television, and new media.

Telefilm Canada is a Crown corporation reporting to Parliament through the Minister of Canadian Heritage. Telefilm Canada provides its services to the Canadian audiovisual industries through four regional offices in Vancouver, Toronto, Montréal, and Halifax.

VIA Rail Canada Inc.

Transport, Infrastructure and Communities

Appropriate Minister

The Honourable Lawrence Cannon, P.C., M.P.
Minister of Transport, Infrastructure and Communities

Chairperson

Donald A. Wright

President and CEO

Paul Côté

Head Office

3 Place Ville-Marie, Suite 500
Montréal QC H3B 2C9

Telephone: 514-871-6000

Fax: 514-871-6619

Website: <http://www.viarail.ca>

Fiscal Year-End

December 31

Auditor

Auditor General of Canada

Incorporation

1977 under the *Canada Business Corporations Act*

Status

Schedule III, Part I of the *Financial Administration Act*; not an agent of Her Majesty

Mandate

To manage and provide a safe and efficient passenger rail service.

Corporate Profile

VIA Rail Canada Inc. (VIA Rail) was created in 1977 as a Crown corporation to provide Canadians with year-round rail services to both large and small communities, including many where rail travel is the only transportation service available. VIA Rail operates more than 492 trains weekly on 12,500 kilometres of track, connecting over 450 communities across the country.

To achieve its mandate, VIA Rail implements a Safety Management System and new and enhanced security measures. Via Rail maintains ongoing discussions with its infrastructure owner partners to identify opportunities for improving its on-time performance. VIA Rail has strategic partnerships to enhance multi-modal transport service to customers. In addition, VIA Rail performs its activities in an environmentally friendly manner in conformity with its Environmental Management System and ISO Standard 14000:2004.

2.5 Crown Corporations' Corporate Holdings

This section presents statistical information on Crown corporations and their corporate holdings between August 1, 2007, and July 31, 2008. The information is provided in three parts.

Part 1, "Statistical Summary," which compares the number of parent Crown corporations and their subsidiaries, legal partnerships, and associates as at July 31, 2008, with last year's numbers;

Part 2, "Changes During the Year," which identifies specific additions or deletions that occurred with regard to parent Crown corporations and their subsidiaries, legal partnerships, and associates; and

Part 3, "Crown Corporations' Corporate Holdings," which presents a comprehensive alphabetical list of parent Crown corporations with their subsidiaries, legal partnerships, and associates.

Part 1: Statistical summary

Number of parent Crown corporations, their wholly owned subsidiaries, and other subsidiaries, associates, and legal partnerships (as at July 31, 2008)

	2008	2007
Parent Crown Corporations	45	44
Deemed Parent Crown Corporations ²⁸	3	3
Wholly Owned Subsidiaries (100 per cent) excluding deemed Parent Crown Corporations	76	60
Other Subsidiaries, Associates, and Legal Partnerships	13	13

28. Deemed parent Crown corporations are wholly owned subsidiaries that have been directed by the government to report as parent Crown corporations. Last year these organizations were included in the wholly owned subsidiaries category but are now classed in a distinct category for ease of understanding.

Part 2: Changes during the year

Canada Deposit Insurance Corporation

Subsidiary held at 100 per cent

- Adelaide Capital Corporation Deleted

Canada Development Investment Corporation

Subsidiary held at 100 per cent (now deemed a parent Crown corporation)

- PPP Canada Inc. Added²⁹

Canada Employment Insurance Financing Board

Added

Canada Pension Plan Investment Board

Subsidiaries held at 100 per cent

- CPP Investment Board PMI-1 Inc. Added
- CPP Investment Board Private Debt Holdings Inc. Added
- CPPIB NZ Airport Holding Inc. Added
- CPP Investment Board Private Holdings (2) Inc. Added
- CPP Investment Board (USRE V) Inc. Added
- CPPIB US Private Holdings Inc. Added
- CPP Investment PMI-2 Inc. Added
- CPP Investment Board Real Estate Holdings – Australia Inc. Added
- CPP Investment Board Asia Inc. Added
- CPPIB Australia Holdings No. 1 Pty Ltd. Added
- CPPIB LAV Holdings Inc. Added
- CPPIB Infrastructure Holdings Inc. Added

Canadian Broadcasting Corporation

Subsidiaries held at 50 to 99 per cent

- The Canadian Documentary Channel
(added 53 per cent for total 82 per cent interest) Added

Subsidiaries held at less than 50 per cent

- The Canadian Documentary Channel (29 per cent interest) Deleted

Cape Breton Growth Fund Corporation (deemed parent Crown corporation)

Deleted

Enterprise Cape Breton Corporation

Subsidiary held at 100 per cent (deemed parent Crown corporation)

- Cape Breton Growth Fund Corporation Deleted

Public Sector Pension Investment Board

Subsidiaries held at 100 per cent

- High Spruce Investments Inc. Added
- Kings Island Private Investments Inc. Added
- PSPIB Deep South Inc. Added
- PSPIB Destiny Inc. Deleted
- PSPIB-LSF Inc. Added
- PSPIB-MV Development Inc. Added
- Revera Inc. (formerly known as PDPIB Destiny Inc.) Added

29. PPP Canada Inc. was incorporated as a subsidiary of the CDIC on February 12, 2008, and was then named a deemed parent Crown corporation on May 8, 2008.

Part 3: Crown corporations' corporate holdings

Atlantic Pilotage Authority

Atomic Energy of Canada Limited

Subsidiaries held at 100 per cent

- AECL Technologies B.V.
- AECL Technologies Inc.

Bank of Canada

Blue Water Bridge Authority

Business Development Bank of Canada

Subsidiary held at 100 per cent

- BDC Capital Inc.

Canada Council for the Arts

Canada Deposit Insurance Corporation

Canada Development Investment Corporation

Subsidiaries held at 100 per cent

- Canada Eldor Inc.
- Canada Hibernia Holding Corporation and its associate
 - Hibernia Management and Development Company Ltd. (8.5 per cent)

Canada Employment Insurance Financing Board

Canada Lands Company Limited

Subsidiary held at 100 per cent

- Canada Lands Company CLC Limited

Canada Mortgage and Housing Corporation

Subsidiary held at 100 per cent

- Canada Housing Trust³⁰

Canada Pension Plan Investment Board

Subsidiaries held at 100 per cent

- CPP Investment Board (USRE I) Inc.
- CPP Investment Board (USRE II) Inc.
- CPP Investment Board (USRE III) Inc.
- CPP Investment Board (USRE IV) Inc.
- CPP Investment Board (USRE V) Inc.
- CPP Investment Board Asia Inc.
- CPP Investment Board European Holdings S.à.r.l.
- CPP Investment Board PMI-1 Inc.
- CPP Investment Board Private Debt Holdings Inc.
- CPP Investment Board Private Holdings Inc.
- CPP Investment Board Private Holdings (2) Inc.

30. Note that the Canada Housing Trust does not have share capital but rather is a variable interest entity that, for accounting purposes, is consolidated with the Canada Mortgage and Housing Corporation's activities.

Canada Pension Plan Investment Board (cont'd)**Subsidiaries held at 100 per cent**

- CPP Investment Board Real Estate Holdings – Australia Inc.
- CPP Investment Board Real Estate Holdings Inc.
- CPP Investment Board Real Estate Holdings (2) Inc.
- CPP Investment PMI-2 Inc.
- CPPIB Australia Holdings No. 1 Pty Ltd.
- CPPIB Infrastructure Holdings Inc.
- CPPIB LAV Holdings Inc.
- CPPIB NZ Airport Holding Inc.
- CPPIB US Private Holdings Inc.

Canada Post Corporation**Subsidiaries held at 100 per cent**

- 2875039 Canada Limited and its subsidiary
- 2875047 Canada Limited
- 3906949 Canada Inc.
- Canada Post International Limited

Subsidiaries held at 50 to 99 per cent

- Innovapost Inc. (51 per cent)
- Purolator Holdings Ltd. (90.96 per cent through the Corporation and 2875039 Canada Limited) and its subsidiary
 - 964102 Ontario Inc. (100 per cent)
- Purolator Courier Ltd. (100 per cent) and its subsidiaries
 - Canadian Teleservices Corp. (100 per cent)
 - Distribution Management Services Inc. (100 per cent)
- Purolator Customs Services Ltd. (100 per cent)
- Purolator Holdings U.S. Ltd. (100 per cent)
 - Purolator U.S.A. Inc. (100 per cent)
- Purolator Trade Solutions Ltd. (51 per cent)
- Super Courier (1987) Ltd. (100 per cent)

- SCI Logistics Inc. (98.74 per cent)
 - Progistix-Solutions Inc. (100 per cent through 906949 Canada Inc.) and its subsidiaries
 - AMG Logistics Inc. (100 per cent)
 - Assured Logistics Inc. (100 per cent)
 - First Team Transport Inc. (100 per cent)
 - Partnership Inc. (100 per cent)
 - 6076386 Canada Inc. (100 per cent)

Associate held at less than 50 per cent

- Co-operative Vereniging International Post Corporation U.A. (5.92 per cent) and its subsidiary
 - IPC CV (100 per cent)

Canadian Air Transport Security Authority**Canadian Broadcasting Corporation****Subsidiary held at 50 to 99 per cent**

- The Canadian Documentary Channel (82 per cent)

Associates held at less than 50 per cent

- ARTV (45 per cent)
- Cable North Microwave Limited (1 share)
- Master FM Limited (20 per cent)
- Sirius Canada Inc. (40 per cent)
- TV5 Monde (6.7 per cent)
- Visnews Limited (1 share)

Canadian Commercial Corporation**Canadian Dairy Commission****Canadian Museum of Civilization****Canadian Museum of Nature****Canadian Race Relations Foundation****Canadian Tourism Commission****Cape Breton Development Corporation****Corporation for the Mitigation of Mackenzie Gas Project Impacts****Defence Construction (1951) Limited****Enterprise Cape Breton Corporation****Subsidiaries held at 100 per cent**

- Cape Breton Casting Inc.
- Cape Breton Marine Farming Limited³⁰
- DARR (Cape Breton) Limited
- Gulf Bras D'Or Estates Limited

Associate held at less than 50 per cent

- Bell Bay Golf Developments Incorporated

Export Development Canada**Subsidiary held at 100 per cent**

- Exinvest Inc.

Farm Credit Canada**Federal Bridge Corporation Limited, The****Subsidiaries held at 100 per cent**

- Jacques Cartier and Champlain Bridges Incorporated, The
- Seaway International Bridge Corporation, Ltd., The

Subsidiary held at 50 to 99 per cent

- St. Mary's River Bridge Company

First Nations Statistical Institute**Freshwater Fish Marketing Corporation****Great Lakes Pilotage Authority****International Development Research Centre****Laurentian Pilotage Authority****Marine Atlantic Inc.****Subsidiary held at 100 per cent**

- Newfoundland Dockyard Corporation

30. Inactive corporation.

National Arts Centre Corporation

National Capital Commission

National Gallery of Canada

National Museum of Science and Technology

Old Port of Montréal Corporation Inc.

Pacific Pilotage Authority

Parc Downsview Park

PPP Canada Inc.

Public Sector Pension Investment Board

Subsidiaries held at 100 per cent

- Blue & Gold Private Investments Inc.
- Datura Private Investments Inc.
- Galvaude Private Investments Inc.
- High Spruce Investments Inc.
- Infra-PSP Canada Inc.
- Infra-PSP ECEF Inc.
- Infra-PSP GP Partners Inc.
- Infra-PSP Partners Inc.
- Ivory Private Investments Inc.
- Kings Island Private Investments Inc.
- Port-aux-Choix Private Investments Inc.
- PSP Capital Inc.
- PSP Finco Inc.
- PSP Public Credit I Inc.
- PSPIB Deep South Inc.
- PSPIB G.P. Finance Inc.
- PSPIB G.P. Inc.
- PSPIB G.P. Partners Inc.
- PSPIB IRP60 Inc.
- PSPIB Michigan G.P. Inc.
- PSPIB Realty International Inc.
- PSPIB-AFP Inc.
- PSPIB-FLSA Inc.
- PSPIB-LSF Inc.
- PSPIB-MSR Inc.
- PSPIB-MV Development Inc.
- PSPIB-RE Direct Inc.
- PSPIB-RE Finance Inc.
- PSPIB-RE Finance Partners Inc.
- PSPIB-RE Finance Partners II Inc.

- PSPIB-RE Partners Inc.
- PSPIB-SDL Inc.
- PSPLUX Sàrl
- Red Isle Private Investments Inc.
- Revera Inc.
- Trinity Bay Private Investments Inc.

Ridley Terminals Inc.

Royal Canadian Mint

Subsidiary held at 100 per cent

- RCMH-MRCF Inc. and its affiliate
 - TGM Specialty Services Inc. (50 per cent)

Standards Council of Canada

Telefilm Canada

VIA Rail Canada Inc.

2.6 Tabling of Crown Corporations' Reports in Parliament

A report on the tabling of Crown corporations' reports is required under subsection 152(1) of the *Financial Administration Act*. The report must indicate the corporate plan summaries and annual reports that were required to be tabled in Parliament by July 31, 2008, and confirm those that were actually tabled.

Crown corporations report to Parliament through three key documents: the corporate plan summary; one or more budget summaries; and the annual report. Unless the corporation is exempt,³¹ the minister responsible must at least table a capital budget summary and possibly an operating budget summary³² as well. Out of a total of 48 Crown corporations, tabling data for 36 Crown corporations³³ have been included in this chapter.

31. BoC, CCA, CPPIB, CBC, CRRF, IDRC, NAC, PSPIB, and Telefilm are neither required to submit corporate plans for the approval of the Governor in Council nor are they required to submit summaries of corporate plans, capital, or operating budgets for tabling in Parliament. (See the Appendix for a list of abbreviations used in this report.)

32. CPC, RCM, and CDIC (Dev) are not required to submit summaries of their operating budgets for tabling in Parliament.

33. This total includes the CBGF, which was dissolved as at July 31, 2008.

Corporate plan and budget summaries tabled in Parliament are based on approved corporate plan and budgets that cover the planned or future businesses, activities, and investments of a corporation and, where applicable, its wholly owned subsidiaries. The Crown corporations' annual report informs Parliament of the corporation's actual performance relative to the objectives, strategies, and activities approved by the government and previously tabled corporate plan and budget summaries.

Deadlines for tabling in Parliament and results achieved

The deadlines for tabling these documents before each House of Parliament are provided in legislation as follows:

- **Corporate plan or amended corporate plan summary:** Thirty sitting days after Governor in Council approval of the corporate plan.
- **Capital or operating budget summary:** Thirty sitting days after Treasury Board approval of the budget. When the operating or capital budgets are incorporated into the corporate plan, the deadline is the same as that for the corporate plan summary.
- **Annual report:** Fifteen sitting days after receipt by the minister responsible; receipt should occur at the latest within three months of the corporation's financial year-end.

Deadlines for annual reports are calculated from the date on which the minister responsible acknowledges receipt of the report, if known, or three months following the corporation's fiscal year-end, whichever is earlier.

Note that all tabling deadlines in this report have been calculated based on actual sitting days in Parliament occurring up to July 31, 2008.

Overall results

During the one-year period ending July 31, 2008, 178 reports from Crown corporations were tabled in the House of Commons, and 171 reports were tabled in the Senate, and 21 reports had not yet been tabled, for a total of 370 reports expected to be tabled in Parliament. Of these, 279 or 75 per cent were tabled on time, 70 or 19 per cent were tabled late, and 21 or 6 per cent were not yet tabled. Of those tabled late, 17 reports were marginally late in that they were tabled within 15 days of the deadline.

The information reported in section 2.6 was audited by the Auditor General, and her report is included as an appendix to this section.

Exhibit 13: Summary of Late Tabling Statistics—2008

House of Commons	Number of sitting days past the tabling deadline ³⁴					Total
	1–15	16–30	31–60	61–90	91+	
Annual Reports		2	1	1	3	7
Corporate Plan Summaries	6	1		1	1	9
Amended Corporate Plan Summaries	1	1		1	4	7
Capital Budget Summaries	6	1		1	3	11
Amended Capital Budget Summaries		1		1	4	6
Operating Budget Summaries	5	1		1	3	10
Amended Operating Budget Summaries		1		1	2	4
Total	18	8	1	7	20	54

Note: The House of Commons sat 117 days between August 1, 2007, and July 31, 2008.

Senate	Number of sitting days past the tabling deadline ³⁴					Total
	1–15	16–30	31–60	61–90	91+	
Annual Reports	3		3	2	2	10
Corporate Plan Summaries			2			2
Amended Corporate Plan Summaries	1	1	2	1	2	7
Capital Budget Summaries			3	1		4
Amended Capital Budget Summaries	1		2	1	2	6
Operating Budget Summaries			3	1		4
Amended Operating Budget Summaries	1		1		2	4
Total	6	1	16	6	8	37

Note: The Senate sat 73 days between August 1, 2007, and July 31, 2008.

34. Each column includes not only documents that have been tabled late but could also include outstanding documents (i.e. those not yet tabled as at July 31, 2008)

Tabling of parent Crown corporations' reports in Parliament during the year ended July 31, 2008

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Atlantic Pilotage Authority (year-end Dec. 31)					
2007	Annual Report	2008-04-28	2008-04-16	2008-05-08	2008-04-17
2008	Capital Budget Summary	2008-03-14	2008-04-02	2008-04-30	2008-04-03
2008	Operating Budget Summary	2008-03-14	2008-04-02	2008-04-30	2008-04-03
2008 to 2012	Corporate Plan Summary	2008-03-14	2008-04-02	2008-04-30	2008-04-03
Atomic Energy of Canada Limited (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-07-18	2007-11-22	not yet
2007-08	Annual Report	n/a	2008-07-16	n/a	2008-07-16
2007-08	Capital Budget Summary	n/a	2008-07-16	n/a	2008-07-16
2007-08	Operating Budget Summary	n/a	2008-07-16	n/a	2008-07-16
2007-08 to 2011-12	Corporate Plan Summary	n/a	2008-07-16	n/a	2008-07-16
Blue Water Bridge Authority (year-end Aug. 31)					
2006-07	Annual Report	2008-02-04	2008-04-07	2008-02-13	2008-04-08
2007-08	Capital Budget Summary	2007-12-07	2008-01-28	2008-02-13	2008-01-29
2007-08	Operating Budget Summary	2007-12-07	2008-01-28	2008-02-13	2008-01-29
2007-08 to 2011-12	Corporate Plan Summary	2007-12-07	2008-01-28	2008-02-13	2008-01-29
Business Development Bank of Canada (year-end Mar. 31)					
2006-07	Annual Report	2007-10-31	2007-07-18	2007-11-13	2007-07-18
2007-08	Annual Report	n/a	2008-07-16	n/a	2008-07-16
2007-08 to 2011-12	Corporate Plan Summary, Amendment	2008-04-10	2008-04-07	2008-05-15	2008-04-08
2008-09	Capital Budget Summary	2008-05-08	2008-05-06	2008-06-16	2008-05-07
2008-09	Operating Budget Summary	2008-05-08	2008-05-06	2008-06-16	2008-05-07
2008-09 to 2012-13	Corporate Plan Summary	2008-05-08	2008-05-06	2008-06-16	2008-05-07

Tabling of parent Crown corporations' reports in Parliament during the year ended July 31, 2008

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Canada Deposit Insurance Corporation (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-10-17	2007-11-22	2007-10-18
2008-09	Capital Budget Summary	2008-05-08	2008-04-30	2008-06-16	2008-05-01
2008-09	Operating Budget Summary	2008-05-08	2008-04-30	2008-06-16	2008-05-01
2008-09 to 2012-13	Corporate Plan Summary	2008-05-08	2008-04-30	2008-06-16	2008-05-01
Canada Development Investment Corporation (year-end Dec. 31)					
2007	Annual Report	2008-04-28	2008-04-16	2008-05-08	2008-04-17
2008	Capital Budget Summary	2008-04-10	2008-05-05	2008-05-15	2008-05-06
2008 to 2012	Corporate Plan Summary	2008-04-10	2008-05-05	2008-05-15	2008-05-06
Canada Lands Company Limited (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-08-22	2007-11-22	2007-08-20
2007-08	Annual Report	n/a	2008-07-16	n/a	2008-07-14
2007-08	Capital Budget Summary, Amendment	2008-04-10	2008-04-10	2008-05-15	2008-04-15
2007-08	Operating Budget Summary, Amendment	2008-04-10	2008-04-10	2008-05-15	2008-04-15
2007-08 to 2011-12	Corporate Plan Summary, Amendment	2008-04-10	2008-04-10	2008-05-15	2008-04-15
2008-09	Capital Budget Summary	2008-05-13	2008-05-05	2008-06-17	2008-05-06
2008-09	Operating Budget Summary	2008-05-13	2008-05-05	2008-06-17	2008-05-06
2008-09 to 2012-13	Corporate Plan Summary, Amendment	2008-05-13	2008-05-05	2008-06-17	2008-05-06
Canada Mortgage and Housing Corporation (year-end Dec. 31)					
2007	Annual Report	2008-04-28	2008-04-28	2008-05-08	2008-04-29
2008	Capital Budget Summary	2008-03-14	2008-03-14	2008-04-30	2008-04-01
2008	Operating Budget Summary	2008-03-14	2008-03-14	2008-04-30	2008-04-01
2008 to 2012	Corporate Plan Summary	2008-03-14	2008-03-14	2008-04-30	2008-04-01

Tabling of parent Crown corporations' reports in Parliament during the year ended July 31, 2008

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Canada Post Corporation (year-end Dec. 31)					
2007	Annual Report	2008-04-28	2008-04-28	2008-05-08	2008-04-29
Canadian Air Transport Security Authority (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-08-22	2007-11-22	not yet
2007-08	Capital Budget Summary	2007-11-21	2007-12-05	2007-12-11	2007-12-06
2007-08	Operating Budget Summary	2007-11-21	2007-12-05	2007-12-11	2007-12-06
2007-08 to 2011-12	Corporate Plan Summary	2007-11-21	2007-12-05	2007-12-11	2007-12-06
2007-08	Capital Budget Summary, Amendment	2008-03-07	2008-02-27	2008-04-16	2008-02-28
2007-08	Operating Budget Summary, Amendment	2008-03-07	2008-02-27	2008-04-16	2008-02-28
2007-08 to 2011-12	Corporate Plan Summary, Amendment	2008-03-07	2008-02-27	2008-04-16	2008-02-28
Canadian Commercial Corporation (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-10-18	2007-11-22	2007-10-23
2008-09	Capital Budget Summary	2008-05-08	2008-04-18	2008-06-16	2008-04-29
2008-09	Operating Budget Summary	2008-05-08	2008-04-18	2008-06-16	2008-04-29
2008-09 to 2012-13	Corporate Plan Summary	2008-05-08	2008-04-18	2008-06-16	2008-04-29
Canadian Dairy Commission (year-end Jul. 31)					
2006-07	Annual Report	2007-11-29	2007-10-31	2007-12-12	2007-11-01
2007-08	Capital Budget Summary	2007-12-03	2007-10-31	2008-01-30	2007-11-01
2007-08	Operating Budget Summary	2007-12-03	2007-10-31	2008-01-30	2007-11-01
2007-08 to 2011-12	Corporate Plan Summary	2007-12-03	2007-10-31	2008-01-30	2007-11-01

Tabling of parent Crown corporations' reports in Parliament during the year ended July 31, 2008

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Canadian Museum of Civilization (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-10-17	2007-11-22	2007-10-18
2008-09	Capital Budget Summary	2008-05-29	2008-05-28	n/a	2008-05-29
2008-09	Operating Budget Summary	2008-05-29	2008-05-28	n/a	2008-05-29
2008-09 to 2012-13	Corporate Plan Summary	2008-05-29	2008-05-28	n/a	2008-05-29
Canadian Museum of Nature (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-10-17	2007-11-22	2007-10-18
2008-09	Capital Budget Summary	2008-05-29	2008-05-28	n/a	2008-05-29
2008-09	Operating Budget Summary	2008-05-29	2008-05-28	n/a	2008-05-29
2008-09 to 2012-13	Corporate Plan Summary	2008-05-29	2008-05-28	n/a	2008-05-29
Canadian Tourism Commission (year-end Dec. 31)					
2005	Capital Budget Summary, Amendment	2005-11-22	2008-02-15	2006-05-17	not yet
2005	Operating Budget Summary, Amendment	2005-11-22	2008-02-15	2006-05-17	not yet
2005 to 2009	Corporate Plan Summary, Amendment	2005-11-22	2008-02-15	2006-05-17	not yet
2006	Capital Budget Summary	2007-02-07	2008-02-15	2007-02-27	2008-02-26
2006	Operating Budget Summary	2007-02-07	2008-02-15	2007-02-27	2008-02-26
2007	Annual Report	2007-05-04	2008-04-28	2007-05-17	2008-04-29
2007	Capital Budget Summary	2007-03-19	2008-02-15	2007-04-24	2008-02-26
2007	Operating Budget Summary	2007-03-19	2008-02-15	2007-04-24	2008-02-26
Cape Breton Development Corporation (year-end Mar. 31)					
2006-07	Annual Report	2007-10-18	2007-08-22	2007-10-23	not yet

Tabling of parent Crown corporations' reports in Parliament during the year ended July 31, 2008

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Cape Breton Growth Fund Corporation (year-end Mar. 31)³⁵					
2005-06	Annual Report	2006-10-06	2008-01-28	2006-11-01	2008-01-29
2006-07	Capital Budget Summary	2008-03-14	2008-02-27	2008-04-30	2008-02-28
2006-07	Operating Budget Summary	2008-03-14	2008-02-27	2008-04-30	2008-02-28
2006-07	Corporate Plan Summary	2008-03-14	2008-02-27	2008-04-30	2008-02-28
2006-07	Annual Report	2007-11-13	2008-05-08	2007-11-22	2008-05-13
2007-08	Capital Budget Summary	2008-03-14	2008-02-27	2008-04-30	2008-02-28
2007-08	Operating Budget Summary	2008-03-14	2008-02-27	2008-04-30	2008-02-28
2007-08	Corporate Plan Summary	2008-03-14	2008-02-27	2008-04-30	2008-02-28
Defence Construction (1951) Limited (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-10-31	2007-11-22	2007-11-01
2008-09	Capital Budget Summary	2008-06-05	not yet	n/a	not due yet
2008-09	Operating Budget Summary	2008-06-05	not yet	n/a	not due yet
2008-09 to 2012-13	Corporate Plan Summary	2008-06-05	not yet	n/a	not due yet
Enterprise Cape Breton Corporation (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-07-18	2007-11-22	2007-07-18
2007-08	Capital Budget Summary	2008-03-14	2008-02-27	2008-04-30	2008-02-28
2007-08	Operating Budget Summary	2008-03-14	2008-02-27	2008-04-30	2008-02-28
2007-08 to 2011-12	Corporate Plan Summary	2008-03-14	2008-02-27	2008-04-30	2008-02-28
2008-09	Capital Budget Summary	2008-05-13	2008-05-13	2008-06-17	2008-05-14
2008-09	Operating Budget Summary	2008-05-13	2008-05-13	2008-06-17	2008-05-14
2008-09 to 2012-13	Corporate Plan Summary	2008-05-13	2008-05-13	2008-06-17	2008-05-14

35. As of June 7, 2007, the Cape Breton Growth Fund Corporation is no longer a deemed parent Crown corporation but a wholly owned subsidiary of the Enterprise Cape Breton Corporation. This will be the last annual report submission for the Corporation.

Tabling of parent Crown corporations' reports in Parliament during the year ended July 31, 2008

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Export Development Canada (year-end Dec. 31)					
2007	Annual Report	2008-04-28	2008-04-18	2008-05-08	2008-04-29
2008	Capital Budget Summary	2008-03-14	2008-03-05	2008-04-30	2008-03-06
2008	Operating Budget Summary	2008-03-14	2008-03-05	2008-04-30	2008-03-06
2008 to 2012	Corporate Plan Summary	2008-03-14	2008-03-05	2008-04-30	2008-03-06
Farm Credit Canada (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-07-18	2007-11-22	2007-07-18
2007-08	Annual Report	n/a	2008-07-16	n/a	2008-07-16
2008-09	Capital Budget Summary	2008-05-01	2008-04-29	2008-06-10	2008-05-01
2008-09	Operating Budget Summary	2008-05-01	2008-04-29	2008-06-10	2008-05-01
2008-09 to 2012-13	Corporate Plan Summary	2008-05-01	2008-04-29	2008-06-10	2008-05-01
2007-08 to 2011-12	Corporate Plan Summary, Amendment	2008-03-14	2008-03-10	2008-04-30	not yet
Federal Bridge Corporation Limited, The (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-08-22	2007-11-22	2007-08-20
2006-07 to 2010-11	Capital Budget Summary, First Amendment	2006-11-03	2007-11-14	2006-12-06	2007-11-15
2006-07	Corporate Plan Summary, First Amendment	2006-11-03	2007-11-14	2006-12-06	2007-11-15
2006-07 to 2010-11	Capital Budget Summary, Second Amendment	2006-12-04	2007-11-14	2007-02-01	2007-11-15
2006-07	Corporate Plan Summary, Second Amendment	2006-12-04	2007-11-14	2007-02-01	2007-11-15
2007-08	Capital Budget Summary	2007-11-21	2007-08-22	2007-12-11	2007-08-20
2007-08	Operating Budget Summary	2007-11-21	2007-08-22	2007-12-11	2007-08-20
2007-08 to 2011-12	Corporate Plan Summary (First Year Only)	2007-11-21	2007-08-22	2007-12-11	2007-08-20

Tabling of parent Crown corporations' reports in Parliament during the year ended July 31, 2008

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Freshwater Fish Marketing Corporation (year-end Apr. 30)					
2006-07	Annual Report	2007-11-13	2007-11-02	2007-11-22	2007-11-13
2007-08	Capital Budget Summary	2007-12-03	2007-10-18	2008-01-30	2007-10-23
2007-08	Operating Budget Summary	2007-12-03	2007-10-18	2008-01-30	2007-10-23
2007-08 to 2011-12	Corporate Plan Summary	2007-12-03	2007-10-18	2008-01-30	2007-10-23
Great Lakes Pilotage Authority (year-end Dec. 31)					
2005	Capital Budget Summary, Amendment	2005-06-02	2008-05-26	2005-06-28	2008-05-27
2005	Operating Budget Summary, Amendment	2005-06-02	2008-05-26	2005-06-28	2008-05-27
2005 to 2009	Corporate Plan Summary, Amendment	2005-06-02	2008-05-26	2005-06-28	2008-05-27
2007	Annual Report	2008-04-28	2008-04-16	2008-05-08	2008-04-17
2008	Capital Budget Summary	2008-03-14	2008-01-28	2008-04-30	2008-01-29
2008	Operating Budget Summary	2008-03-14	2008-01-28	2008-04-30	2008-01-29
2008 to 2012	Corporate Plan Summary	2008-03-14	2008-01-28	2008-04-30	2008-01-29
Laurentian Pilotage Authority (year-end Dec. 31)					
2007	Annual Report	2008-04-28	2008-04-28	2008-05-08	2008-04-29
2008	Capital Budget Summary	2008-03-14	2008-03-05	2008-04-30	2008-03-06
2008	Operating Budget Summary	2008-03-14	2008-03-05	2008-04-30	2008-03-06
2008 to 2012	Corporate Plan Summary	2008-03-14	2008-03-05	2008-04-30	2008-03-06
2008	Capital Budget Summary, Amendment	2008-05-08	2008-05-08	2008-06-16	2008-05-13
2008	Operating Budget Summary, Amendment	2008-05-08	2008-05-08	2008-06-16	2008-05-13
2008 to 2012	Corporate Plan Summary, Amendment	2008-05-08	2008-05-08	2008-06-16	2008-05-13

Tabling of parent Crown corporations' reports in Parliament during the year ended July 31, 2008

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Marine Atlantic Inc. (year-end Mar. 31)³⁶					
2007	Annual Report (January to March 2007)	2007-11-13	2007-10-17	2007-11-22	2007-10-18
2007-08	Capital Budget Summary	2007-11-21	2007-12-03	2007-12-11	2007-12-04
2007-08	Operating Budget Summary	2007-11-21	2007-12-03	2007-12-11	2007-12-04
2007-08 to 2011-12	Corporate Plan Summary (First Year Only)	2007-11-21	2007-12-03	2007-12-11	2007-12-04
2007-08	Capital Budget Summary, Amendment	2008-05-13	not yet	2008-06-17	not yet
2007-08	Operating Budget Summary, Amendment	2008-05-13	not yet	2008-06-17	not yet
2007-08 to 2011-12	Corporate Plan Summary (First Year only), Amendment	2008-05-13	not yet	2008-06-17	not yet
2008-09	Capital Budget Summary	2008-05-29	not yet	n/a	not due yet
2008-09	Operating Budget Summary	2008-05-29	not yet	n/a	not due yet
2008-09 to 2012-13	Corporate Plan Summary	2008-05-29	not yet	n/a	not due yet
National Capital Commission (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-08-22	2007-11-22	2007-08-21
2008-09	Capital Budget Summary	2008-06-12	2008-06-12	n/a	2008-06-16
2008-09	Operating Budget Summary	2008-06-12	2008-06-12	n/a	2008-06-16
2008-09 to 2012-13	Corporate Plan Summary	2008-06-12	2008-06-12	n/a	2008-06-16
National Gallery of Canada (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-10-17	2007-11-22	2007-10-18
2008-09	Capital Budget Summary	2008-05-29	2008-05-28	n/a	2008-05-29
2008-09	Operating Budget Summary	2008-05-29	2008-05-28	n/a	2008-05-29
2008-09 to 2012-13	Corporate Plan Summary	2008-05-29	2008-05-28	n/a	2008-05-29

36. On November 2, 2006, TB approved that the financial year for MAI run from April to March, effective April 1, 2007. Prior to that date, the financial year was January to December.

Tabling of parent Crown corporations' reports in Parliament during the year ended July 31, 2008

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
National Museum of Science and Technology (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-10-17	2007-11-22	2007-10-18
2008-09	Capital Budget Summary	2008-05-29	2008-05-28	n/a	2008-05-29
2008-09	Operating Budget Summary	2008-05-29	2008-05-28	n/a	2008-05-29
2008-09 to 2012-13	Corporate Plan Summary	2008-05-29	2008-05-28	n/a	2008-05-29
Old Port of Montréal Corporation Inc. (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-08-22	2007-11-22	2007-08-20
2007-08	Annual Report	n/a	2008-07-16	n/a	2008-07-14
2007-08	Capital Budget Summary, Amendment	2008-03-14	2008-03-13	2008-04-30	2008-04-01
2007-08	Operating Budget Summary, Amendment	2008-03-14	2008-03-13	2008-04-30	2008-04-01
2007-08	Corporate Plan Summary, Amendment	2008-03-14	2008-03-13	2008-04-30	2008-04-01
2008-09	Capital Budget Summary	2008-05-08	2008-05-05	2008-06-16	2008-05-06
2008-09	Operating Budget Summary	2008-05-08	2008-05-05	2008-06-16	2008-05-06
2008-09 to 2012-13	Corporate Plan Summary	2008-05-08	2008-05-05	2008-06-16	2008-05-06
Pacific Pilotage Authority (year-end Dec. 31)					
2007	Annual Report	2008-04-18	2008-04-16	2008-05-08	2008-04-17
2008	Capital Budget Summary	2008-03-14	2008-01-28	2008-04-30	2008-01-29
2008	Operating Budget Summary	2008-03-14	2008-01-28	2008-04-30	2008-01-29
2008 to 2012	Corporate Plan Summary	2008-03-14	2008-01-28	2008-04-30	2008-01-29

Tabling of parent Crown corporations' reports in Parliament during the year ended July 31, 2008

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Parc Downsview Park Inc. (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-08-22	2007-11-22	2007-08-21
2007-08	Annual Report	n/a	2008-07-16	n/a	2008-07-14
2007-08 to 2011-12	Corporate Plan Summary, Amendment	2007-12-04	2007-12-05	2008-02-06	2007-12-06
2008-09	Capital Budget Summary	2008-05-13	2008-05-12	2008-06-17	2008-05-13
2008-09	Operating Budget Summary	2008-05-13	2008-05-12	2008-06-17	2008-05-13
2008-09 to 2012-13	Corporate Plan Summary	2008-05-13	2008-05-12	2008-06-17	2008-05-13
Ridley Terminals Inc. (year-end Dec. 31)					
2004	Erratum to Annual Report	n/a	2007-08-22	n/a	2007-08-20
2005	Annual Report and Erratum	2006-05-03	2007-08-22	2006-05-17	2007-08-20
2006	Annual Report	2007-05-04	2007-08-22	2007-05-17	2007-08-20
2007	Annual Report	2008-04-28	not yet	2008-05-08	not yet
2006	Capital Budget Summary	2006-11-03	2007-08-22	2006-12-06	2007-08-20
2006	Operating Budget Summary	2006-11-03	2007-08-22	2006-12-06	2007-08-20
2006 to 2010	Corporate Plan Summary (First Year Only)	2006-11-03	2007-08-22	2006-12-06	2007-08-20
Royal Canadian Mint (year-end Dec. 31)					
2007	Annual Report	2008-04-28	2008-04-28	2008-05-08	2008-04-29
2007	Capital Budget Summary, Amendment	2007-11-21	2007-10-17	2007-12-11	2007-10-18
2008	Capital Budget Summary	2008-04-03	2008-03-31	2008-05-08	2008-04-01
2008 to 2012	Corporate Plan Summary	2008-04-03	2008-03-31	2008-05-08	2008-04-01

Tabling of parent Crown corporations' reports in Parliament during the year ended July 31, 2008

Document to be Tabled		House of Commons		Senate	
		Deadline	Tabled	Deadline	Tabled
Standards Council of Canada (year-end Mar. 31)					
2006-07	Annual Report	2007-11-13	2007-11-02	2007-11-22	2007-11-13
2008-09	Capital Budget Summary	2008-05-13	2008-05-12	2008-06-17	2008-05-13
2008-09	Operating Budget Summary	2008-05-13	2008-05-12	2008-06-17	2008-05-13
2007-08 to 2012-13	Corporate Plan Summary	2008-05-13	2008-05-12	2008-06-17	2008-05-13
VIA Rail Canada Inc. (year-end Dec. 31)					
2007	Annual Report	2008-04-28	2008-04-17	2008-05-08	2008-04-29
2007	Capital Budget Summary	2007-11-14	2008-06-03	2007-12-04	2008-06-04
2007	Operating Budget Summary	2007-11-14	2008-06-03	2007-12-04	2008-06-04
2007 to 2011	Corporate Plan Summary (First Year Only)	2007-11-14	2008-06-03	2007-12-04	2008-06-04
2007	Capital Budget Summary, Amendment	2007-12-04	2008-05-26	2008-02-06	2008-05-27
2007	Operating Budget Summary, Amendment	2007-12-04	2008-05-26	2008-02-06	2008-05-27
2007 to 2011	Corporate Plan Summary, Amendment	2007-12-04	2008-05-26	2008-02-06	2008-05-27



Auditor General of Canada
Verificatrice générale du Canada

AUDITOR'S REPORT

To the House of Commons

As required by subsection 152(2) of the *Financial Administration Act*, I have audited, for the year ended 31 July 2008, the information contained in the report "Tabling of Crown Corporations' Reports in Parliament" included in the *2008 Annual Report to Parliament—Crown Corporations and Other Corporate Interests of Canada*. The information contained in the report is the responsibility of the President of the Treasury Board. My responsibility is to express an opinion on the information contained in the report, as required by section 152, based on my audit.

I conducted my audit in accordance with the standards for assurance engagements established by the Canadian Institute of Chartered Accountants. Those standards require that I plan and perform an audit to obtain reasonable assurance as to whether the information contained in the report is free of significant misstatement. My audit included examining, on a test basis, evidence supporting the dates and other disclosures provided in the report.

In my opinion, the information contained in the report "Tabling of Crown Corporations' Reports in Parliament" is accurate, in all significant respects, in accordance with its section Deadlines for Tabling in Parliament and Results Achieved.

Louise Bertrand, CA
Principal
for the Auditor General of Canada

Ottawa, Canada
10 December 2008

CHAPTER 3— OTHER CORPORATE INTERESTS OF CANADA

3.1 Introduction

Outside the federal government, there exist a number of institutions in which the federal government has an interest or participates in oversight. This chapter provides the details of these other corporate interests as at July 31, 2008.

Mixed enterprises

Mixed enterprises are corporate entities whose shares are partially owned by the Government of Canada with the balance of shares owned by private-sector parties. A minister represents the government as a shareholder, executing the corresponding rights and responsibilities.

Joint enterprises

Joint enterprises are corporate entities whose shares are partially owned by the Government of Canada with the balance of shares owned by another level of government. A minister represents the federal government as a shareholder, executing the corresponding rights and responsibilities.

International organizations

International organizations are corporate entities created pursuant to international agreements under which Canada either holds shares or has a right to appoint or elect a number of members to a governing body. A minister represents the government in executing the rights and responsibilities accorded to Canada through the agreement.

Shared-governance corporations

Shared-governance corporations are corporate entities without share capital for which Canada, either directly or through a Crown corporation, has a right to appoint or nominate one or more members to a governing body.

Corporations under the terms of the *Bankruptcy and Insolvency Act*

Corporations that fall under the terms of the *Bankruptcy and Insolvency Act* are partially owned by Canada following receipt by a trustee in bankruptcy.

Current number of other corporate interests

Other Corporate Interests of the Government of Canada	July 31, 2008	March 31, 2007
Mixed enterprises	0	0
Joint enterprises	2	2
International organizations	16	18
Shared-governance corporations	125	149
Corporations under the terms of the <i>Bankruptcy and Insolvency Act</i>	47	45

3.2 Changes in Other Corporate Interests of Canada

For the year ending July 31, 2008

International organizations

International Niagara Committee	Deleted
International Porcupine Caribou Board	Deleted

Shared governance corporations

2007 Whitehorse Canada Winter Games Host Society Inc.	Deleted
Agri-Adapt Council Inc.	Added
Agri-Futures Nova Scotia	Added
Canada-Manitoba Crop Diversification Centre	Deleted
Canadian Sport Centre Atlantic	Deleted
Canadian Sport Centre Calgary	Deleted
Canadian Sport Centre Greater Victoria	Deleted
Canadian Sport Centre Saskatchewan	Deleted
Celebrate Canada Committee for Prince Edward Island Inc.	Added
Conseil de recherches en pêche et agroalimentaire du Québec	Deleted
Enrolment Appeal Commission	Deleted
Environmental Studies Research Funds Management Board	Deleted
First Nations Financial Management Board	Added
First Nations Tax Commission	Added
Fraser River Port Authority	Deleted
Growing Alberta	Deleted
Gwich'in Arbitration Panel	Deleted
Gwich'in Land and Water Board	Deleted
Gwich'in Land Use Planning Board	Deleted

Gwich'in Renewable Resources Board	Deleted
Indian Oil and Gas Canada Co-Management Board	Deleted
Inuvialuit Arbitration Board	Deleted
Mackenzie River Basin Board (Transborder)	Deleted
Mackenzie Valley Environmental Impact Review Board	Deleted
Mackenzie Valley Land and Water Board	Deleted
New Brunswick Agricultural Council Inc.	Added
Northern Native Fishing Corporation	Deleted
North Fraser Port Authority	Deleted
Nova Scotia Technology Development 2000	Deleted
PacificSport BC Society	Deleted
PacificSport Canadian Sport Centre—Vancouver	Deleted
Porcupine Caribou Management Board	Added
Prince Edward Island ADAPT Council	Added
Protein, Oil and Starch Pilot Plant Corporation	Deleted
Québec High-Level Sports Council	Deleted
Sahtu Land and Water Board	Deleted
Sahtu Land Use Planning Board	Deleted
Sahtu Renewable Resources Board	Deleted
Wek'eezhii Land and Water Board	Deleted
Wek'eezhii Renewable Resources Board	Deleted

Shared-governance corporations—Name changes

Agriculture Council of Saskatchewan Inc.

- Formerly the Saskatchewan Council for Community Development

Vancouver Fraser Port Authority

- Formerly Vancouver Port Authority

Corporations held under the terms of the *Bankruptcy and Insolvency Act*

Omnitech Consultant Group Inc.

Added

Our Software Ltd.

Added

3.3 Listing of Other Corporate Interests of Canada by Type and Portfolio

Joint Enterprises

Natural Resources

Lower Churchill Development Corporation Limited

Western Economic Diversification

North Portage Development Corporation (operating as The Forks North Portage Partnership)

International Organizations

Canadian Heritage

World Anti-Doping Agency

Environment

International Lake Memphremagog Board

International Lake of the Woods Control Board

North American Commission for Environmental Cooperation-Joint Public Advisory Committee

Finance

European Bank for Reconstruction and Development

International Bank for Reconstruction and Development

International Development Association

International Finance Corporation

International Monetary Fund

Multilateral Investment Guarantee Agency

Foreign Affairs and International Trade

African Development Bank

Asian Development Bank

Caribbean Development Bank

Inter-American Development Bank

International Boundary Commission

International Joint Commission

Shared-Governance Corporations

Agriculture and Agri-Food

Agri-Adapt Council Inc.

Agri-Futures Nova Scotia

Agricultural Adaptation Council

Agriculture and Food Council of Alberta

Agriculture Council of Saskatchewan Inc.

Canada-Manitoba Agri-Food Research and Development Initiative

Canadian International Grains Institute

Canadian Livestock Records Corporation

Canadian Wheat Board, The

Agriculture and Agri-Food

Centre de développement du porc du Québec inc.

Conseil pour le développement de l'agriculture du Québec
 Fonds de développement de la transformation alimentaire
 Investment Agriculture Foundation of British Columbia
 Manitoba Rural Adaptation Council Inc.
 New Brunswick Agricultural Council Inc.
 New Brunswick Biotechnology & Technological Innovation Inc.
 Nunavut Harvesters Association
 Prince Edward Island ADAPT Council
 Territorial Farmers Association
 Western Grains Research Foundation
 Yukon Agricultural Association

Canadian Heritage

Association for the Export of Canadian Books
 Calgary Olympic Development Association
 Canada Commonwealth Legacy Fund
 Canada Games Council
 Canadian Sport Centre Manitoba
 Canadian Sport Centre Ontario
 Canadian Television Fund
 Celebrate Canada Committee for Alberta
 Celebrate Canada Committee for Manitoba
 Celebrate Canada Committee for Newfoundland and Labrador
 Celebrate Canada Committee for Quebec
 Celebrate Canada Committee for Prince Edward Island Inc.
 Celebrate Canada Committee for Saskatchewan Inc.
 Centre national multisport-Montréal
 Coaching Association of Canada
 Sport Dispute Resolution Centre of Canada
 Terry Fox Humanitarian Award Inc.
 The Halifax 2011 Canada Games Host Society
 The Prince Edward Island 2009 Canada Games Host Society Inc.
 Vancouver Organizing Committee for 2010 Olympics and Paralympics Games

Economic Development Agency of Canada for the Regions of Quebec

Fiducie du Chantier de l'économie sociale
 Fondation du maire de Montréal pour la jeunesse
 Montréal International

Environment

Canadian Foundation for Climate and Atmospheric Sciences
 Lake of the Woods Control Board
 Ouranos Consortium
 Porcupine Caribou Management Board
 Waterfront Toronto
 Wildlife Habitat Canada

Fisheries and Oceans

International Fisheries Commissions Pension Society

Foreign Affairs and International Trade

Asia Pacific Foundation of Canada

International Centre for Human Rights and Democratic Development

Roosevelt Campobello International Park Commission

Health

Canadian Agency for Drugs and Technologies in Health

Canadian Centre on Substance Abuse

Canadian Health Infoway Inc.

Canadian Health Services Research Foundation

Canadian Institute for Health Information

Canadian Partnership Against Cancer Corporation

Canadian Patient Safety Institute

Health Council of Canada

Mental Health Commission of Canada

Human Resources and Social Development

Canada Millennium Scholarship Foundation

Indian Affairs and Northern Development

First Nations Financial Management Board

First Nations Tax Commission

Industry

Canada Foundation for Innovation

Internal Trade Secretariat Corporation

Pierre Elliott Trudeau Foundation, The

Natural Resources

ASEP-NB Inc.

Association of Canada Lands Surveyors

Canada Foundation for Sustainable Development Technology

Canada-Newfoundland Offshore Petroleum Board

Canada-Nova Scotia Offshore Petroleum Board

Canadian Energy Research Institute

FPIInnovations

Maritime Forestry Complex Corporation

Petroleum Technology Research Centre Inc.

Privy Council

Nature Trust of British Columbia, The

Vanier Institute of the Family, The

Public Works and Government Services

Milit-Air Inc.

Transport, Infrastructure and Communities

Aéroport de Québec Inc.
Aéroports de Montréal
Belledune Port Authority
Buffalo and Fort Erie Public Bridge Authority
Calgary Airport Authority
Charlottetown Airport Authority Inc.
Edmonton Regional Airports Authority
Gander International Airport Authority Inc.
Greater Fredericton Airport Authority Inc.
Greater London International Airport Authority
Greater Moncton International Airport Authority Inc.
Greater Toronto Airports Authority
Halifax International Airport Authority
Halifax Port Authority
Hamilton Port Authority
Montréal Port Authority
Nanaimo Port Authority
NAV CANADA
Oshawa Harbour Commission
Ottawa Macdonald-Cartier International Airport Authority
Port Alberni Port Authority
Prince George Airport Authority Inc.
Prince Rupert Port Authority
Québec Port Authority
Regina Airport Authority
Saguenay Port Authority
Saint John Airport Inc.
Saint John Harbour Bridge Authority
Saint John Port Authority
Saskatoon Airport Authority
Sept-Îles Port Authority
St. John's International Airport Authority
St. John's Port Authority
St. Lawrence Seaway Management Corporation
Thunder Bay International Airports Authority Inc.
Thunder Bay Port Authority
Toronto Port Authority
Trois-Rivières Port Authority
Vancouver Fraser Port Authority
Vancouver International Airport Authority
Victoria Airport Authority
Windsor Port Authority
Winnipeg Airports Authority Inc.

Veterans Affairs

Last Post Fund

3.4 Holdings under the Bankruptcy and Insolvency Act

As stipulated under section 147 of the *Bankruptcy and Insolvency Act* (BIA), each time a trustee in bankruptcy makes a payment to a creditor in response to a claim against a bankrupt private-sector corporation, the Superintendent of Bankruptcy is paid a levy.

A trustee in bankruptcy is a person appointed by the bankruptcy court to oversee the distribution of the assets of a bankrupt corporation to its creditors.

Although the levy is typically a dollar percentage of each claim (fixed by the BIA), in rare cases shares are provided in lieu of a cash payment. The Superintendent of Bankruptcy holds these shares on behalf of the Crown until all restrictions on their sale have expired and the shares are either sold for cash, transferred, or are deemed worthless.

It is worth noting that most of the shares the Superintendent receives as a levy do not produce revenue for the Crown. The Office of the Superintendent of Bankruptcy nevertheless maintains records relating to all shares received as a levy. The current share holdings are listed below by receipt date and will remain listed until the government disposes of them.

Receipt Date	Company Name
1. September 3, 1991	Amertek Inc.
2. October 2, 1991	Kenloch Distillers Ltd.
3. September 28, 1993	Les laboratoires Quélab inc.
4. October 8, 1993	Carvern International
5. December 14, 1995	AutoSkill International Inc.
6. October 18, 1996	Canadian Manoir
7. November 4, 1996	Madison Partners Limited
8. November 19, 1996	The Vivant Group Inc.
9. December 3, 1996	Madison Partners Limited
10. December 23, 1996	The Vivant Group Inc.
11. February 27, 1997	Les Dévelopm. Phénix (1995) inc.
12. May 28, 1997	Goldenhill Cattle Company Ltd.
13. February 23, 1998	Omnitech Migration Internat. Inc.
14. June 16, 1998	Sitraco Inc.
15. October 22, 1998	Grilli Property Group Inc.
16. December 31, 1998	Unibex, Inc.
17. September 28, 1999	Data Trax Systems Ltd.
18. February 11, 2000	Cosem Neurostim Itée
19. May 30, 2001	Hyal Pharmaceutical Corporation
20. June 11, 2001	Consolidated Stone Industries Inc.
21. September 28, 2001	Ebdental Inc.
22. October 15, 2001	Canplats Resources Corporation
23. January 23, 2002	Planète Medica inc.
24. February 28, 2002	PlainTree Systems Inc.

Receipt Date**Company Name**

25. May 10, 2002	International Pursuit Corporation
26. September 5, 2002	Sahelian Goldfields Inc.
27. February 5, 2003	Process Capital Corp.
28. March 6, 2003	Dynasty Motocar Corporation
29. April 4, 2003	Auratek Security Inc.
30. September 2, 2003	Custom Assemblies Limited
31. October 23, 2003	B.C. Pacific Capital Corporation
32. October 30, 2003	1395884 Ontario Limited
33. November 5, 2003	Techcana Inc.
34. February 5, 2004	IANett International Systems Ltd.
35. March 4, 2004	1239370 Ontario Inc.
36. May 10, 2004	ASF Capital Corporation
37. November 19, 2004	Corporation Rutel Networks
38. February 1, 2005	Kewl Corporation
39. February 14, 2005	Xogen Technologies Inc.
40. March 24, 2005	Gilbralta Springs Capital Corporation
41. September 7, 2005	Verb Exchange Inc.
42. October 5, 2005	Centillion Industries Inc.
43. November 15, 2005	Verb Exchange Inc.
44. March 17, 2006	Jurassic Oil & Gas Ltd.
45. March 29, 2006	Perfectly Natural Solutions Inc.
46. May 11, 2007	Omnitech Consultant Group Inc.
47. August 10, 2007	Omnitech Consultant Group Inc.
48. September 20, 2007	Our Software Ltd.
49. March 13, 2008	Omnitech Consultant Group Inc.

APPENDIX

LIST OF ABBREVIATIONS USED IN THIS REPORT

Name	Abbreviation
Atlantic Canada Opportunities Agency	ACOA
Atlantic Pilotage Authority	APA
Atomic Energy of Canada Limited	AECL
Bank of Canada	BoC
<i>Bankruptcy and Insolvency Act</i>	BIA
Blue Water Bridge Authority	BWBA
Business Development Bank of Canada	BDC
Canada Council for the Arts	CCA
Canada Deposit Insurance Corporation	CDIC (Dep)
Canada Development Investment Corporation	CDIC (Dev)
Canada Employment Insurance Financing Board	CEIFB
Canada Lands Company Limited	CLCL
Canada Mortgage and Housing Corporation	CMHC
Canada Pension Plan Investment Board	CPPIB
Canada Post Corporation	CPC
Canada's Capital Region	CCR
Canadian Air Transport Security Authority	CATSA
Canadian Broadcasting Corporation	CBC
Canadian Commercial Corporation	CCC
Canadian Dairy Commission	CDG
Canadian Forces Base	CFB
Canadian Institute of Chartered Accountants	CICA
Canadian Museum of Civilization	CMCC
Canadian Museum of Nature	CMN
Canadian Museum of Human Rights	CMHR
Canadian Race Relations Foundation	CRRF
Canadian Tourism Commission	CTC
Cape Breton Development Corporation	DEVCO
Cape Breton Growth Fund	CBGF
Chief Executive Officer	CEO
Corporation for the Mitigation of Mackenzie Gas Project Impacts	MMGPI
Defense Construction (1951) Limited	DCC
Enterprise Cape Breton Corporation	ECBC
Export Development Canada	EDC
Farm Credit Canada	FCC
Federal Bridge Corporation Limited, The	FBCL
<i>Financial Administration Act</i>	FAA
First Nations Statistical Institute	FNSI
Forest Engineering Research Institute of Canada, The	FERIC-
Freshwater Fish Marketing Corporation	FFMC

Name	Abbreviation
Generally Accepted Accounting Principles	GAAP
Great Lakes Pilotage Authority	GLPA
International Development Research Centre	IDRC
International Organization for Standardization	ISO
Laurentian Pilotage Authority	LPA
Marine Atlantic Inc.	MAI
Montréal Science Centre	MSC
National Arts Centre Corporation	NAC
National Capital Commission	NCC
National Gallery of Canada	NGC
National Museum of Science and Technology	NMST
North Atlantic Treaty Organization	NATO
Old Port of Montréal Corporation	OPMC
Pacific Pilotage Authority	PPA
Parc Downsview Park Inc.	PDP
PPP Canada Inc.	P3C
Public Sector Pension Investment Board	PSPIB
Ridley Terminals Inc.	RTI
Royal Canadian Mint	RCM
Royal Canadian Mounted Police	RCMP
Standards Council of Canada	SCC
Telefilm Canada	Telefilm
VIA Rail Canada Inc.	VIA Rail

Abréviation

Nom

OCPED	Office de commercialisation du poisson d'eau douce
OFAEC	Office de financement de l'assurance-emploi du Canada
OTAN	Organisation du Traité de l'Atlantique Nord
ISO	Organisation internationale de normalisation
PDP	Parc Downsview Park Inc.
P3C	PPP Canada Inc.
PDG	Président directeur général
PCGR	Principes comptables généralement reconnus
RCON	Région de la capitale nationale
RTI	Ridley Terminals Inc.
SCHL	Société canadienne d'hypothèques et de logement
SCP	Société canadienne des postes
SADC	Société d'assurance-dépôts du Canada
ARPGM	Société d'atténuation des répercussions du projet gazier Mackenzie
SECB	Société d'expansion du Cap-Breton
SDCB	Société de développement du Cap-Breton
SPFL	Société des ponts fédéraux Limitée, La
CNA	Société du Musée canadien des Arts
SMCC	Société du Vieux-Port de Montréal inc.
SVPM	Société immobilière du Canada limitée
SICL	Société Radio-Canada
SRC	Téléfilm Canada
Téléfilm	VIA Rail Canada Inc.
VIA	

ANNEXE : LISTE D'ABRÉVIATIONS UTILISÉES DANS LE PRÉSENT RAPPORT

Abréviation

Nom

ACSTA	Administration canadienne de la sûreté du transport aérien
APA	Administration de pilotage de l'Atlantique
APGL	Administration de pilotage des Grands Lacs
APL	Administration de pilotage des Laurentides
APP	Administration de pilotage du Pacifique
APBW	Administration du pont Blue Water
APECA	Agence de promotion économique du Canada atlantique
BDC	Banque de développement du Canada
BC	Banque du Canada
BFC	Base des Forces canadiennes
CRDI	Centre de recherches pour le développement international
CSM	Centre des sciences de Montréal
CCL	Commission canadienne du lait
CCT	Commission canadienne du tourisme
CCN	Commission de la capitale nationale
CCN	Conseil canadien des normes
CAC	Conseil des Arts du Canada
CDC	Construction de défense (1951) Limitée
CCC	Corporation commerciale canadienne
CDIC	Corporation de développement des investissements du Canada
EAOL	Energie atomique du Canada limitée
EDC	Exportation et développement Canada
FAC	Financement agricole Canada
FCRR	Fondation canadienne des relations raciales
FICB	Fonds d'investissement du Cap-Breton
GRC	Gendarmerie royale du Canada
ICCA	Institut Canadien des Comptables Agréés
FERIC	Institut canadien de recherches en génie forestier
ISPN	Institut de la statistique des Premières nations
LFI	Loi sur la faillite et l'insolvabilité
LGFP	Loi sur la gestion des finances publiques
MA	Marine Atlantique S.C.C.
MRC	Monnaie royale canadienne
MCN	Musée canadien de la nature
SMCC	Musée canadien des civilisations
MCDP	Musée canadien des droits de la personne
MBAC	Musée des beaux-arts du Canada
MNST	Musée national des sciences et de la technologie
OIRPSP	Office d'investissement des régimes de pensions du secteur public
OIRPC	Office d'investissement du régime de pensions du Canada

Nom de la compagnie	Date de réception
International Pursuit Corporation	25. 10 mai 2002
Sahelian Goldfields Inc.	26. 5 septembre 2002
Process Capital Corp.	27. 5 février 2003
Dynasty Motocar Corporation	28. 6 mars 2003
Sécurité Auratek Inc.	29. 4 avril 2003
Custom Assemblies Limited	30. 2 septembre 2003
B.C. Pacific Capital Corporation	31. 23 octobre 2003
1395884 Ontario Limited	32. 30 octobre 2003
Technica Inc.	33. 5 novembre 2003
IANett International Systems Ltd.	34. 5 février 2004
1239370 Ontario Inc.	35. 4 mars 2004
ASF Capital Corporation	36. 10 mai 2004
Corporation Rutei Networks	37. 19 novembre 2004
Kewl Corporation	38. 1 ^{er} février 2005
Xogen Technologies Inc.	39. 14 février 2005
Corporation Capital Gibraltar Springs	40. 24 mars 2005
Verb Exchange Inc.	41. 7 septembre 2005
Centillion Industries Inc.	42. 5 octobre 2005
Verb Exchange Inc.	43. 15 novembre 2005
Jurassic Oil & Gas Ltd.	44. 17 mars 2006
Perfectly Natural Solutions Inc.	45. 29 mars 2006
Omnitech Consultant Group Inc.	46. 11 mai 2007
Omnitech Consultant Group Inc.	47. 10 août 2007
Omnitech Consultant Group Inc.	48. 20 septembre 2007
Omnitech Consultant Group Inc.	49. 13 mars 2008

3.4 Avoirs détenus en vertu de la Loi sur la faillite et l'insolvabilité

Tel que prévu à l'article 147 de la *Loi sur la faillite et l'insolvabilité* (LFI), chaque fois qu'un syndic de faillite effectue un paiement à un créancier à la suite d'une réclamation contre une société du secteur privé en faillite, le surintendant des faillites perçoit un prélèvement.

Le syndic de faillite est une personne nommée par le tribunal des faillites pour superviser la distribution des actifs d'une société en faillite à ses créanciers.

Bien que ce prélèvement prenne habituellement la forme d'un montant en numéraire correspondant à un pourcentage de la réclamation (fixé par la LFI), il arrive dans de rares occasions que ce prélèvement soit versé sous forme d'actions. Le surintendant des faillites détient ces actions au nom de la Couronne jusqu'à ce que toutes les restrictions qui s'opposent à leur vente soient levées; les actions sont alors vendues au comptant ou transférées, à moins qu'elles ne soient déclarées sans valeur.

Souignons que la plupart des actions remises au surintendant à titre de prélèvement ne produisent aucun revenu pour la Couronne. Le Bureau du surintendant des faillites maintient néanmoins un registre de toutes les actions reçues à titre de prélèvement. Voici une liste du portefeuille des actions détenues à l'heure actuelle, en fonction de leur date de réception. Les actions feront partie de la liste jusqu'à ce que le gouvernement les aliène.

Date de réception	Nom de la compagnie
1. 3 septembre 1991	Amertek Inc.
2. 2 octobre 1991	Kenloch Distillers Ltd.
3. 28 septembre 1993	Les laboratoires Quélab inc.
4. 8 octobre 1993	Carvern International
5. 14 décembre 1995	AutoSkill International Inc.
6. 18 octobre 1996	Canadian Manoir
7. 4 novembre 1996	Madison Partners Limited
8. 19 novembre 1996	The Vivant Group Inc.
9. 3 décembre 1996	Madison Partners Limited
10. 23 décembre 1996	The Vivant Group Inc.
11. 27 février 1997	Les Dévelopm. Phénix (1995) inc.
12. 28 mai 1997	Goldenhill Cattle Company Ltd.
13. 23 février 1998	OmniTech Migration Internat. Inc.
14. 16 juin 1998	Sitraco Inc.
15. 22 octobre 1998	Groupe Immobilier Grilli inc.
16. 31 décembre 1998	Unibex, Inc.
17. 28 septembre 1999	Data Trax Systems Ltd.
18. 11 février 2000	Cosem Neurostim Itée
19. 30 mai 2001	Hyal Pharmaceutical Corporation
20. 11 juin 2001	Consolidated Stone Industries Inc.
21. 28 septembre 2001	Ebdental Inc.
22. 15 octobre 2001	Campats Resources Corporation
23. 23 janvier 2002	Planète Médica inc.
24. 28 février 2002	PlainTree Systems Inc.

Transports, Infrastructure et Collectivités

Administration de l'aéroport international Macdonald-Cartier d'Ottawa

Administration de l'Aéroport de Regina

Administration de l'Aéroport international de Vancouver

Administration du pont du port de Saint John

Administration portuaire de Belledune

Administration portuaire de Halifax

Administration portuaire de Montréal

Administration portuaire de Nanaimo

Administration portuaire de Port Alberni

Administration portuaire de Prince Rupert

Administration portuaire de Québec

Administration portuaire de Saint John's

Administration portuaire de Sept-Îles

Administration portuaire de St. John's

Administration portuaire de Toronto

Administration portuaire de Trois-Rivières

Administration portuaire de Vancouver Fraser

Administration portuaire de Windsor

Administration portuaire de Saguenay

Aéroport de Québec Inc.

Aéroport international de Calgary

Aéroports de Montréal

Autorité aéroportuaire du Grand Frédéricion

Buffalo and Fort Erie Public Bridge Authority

Charlottetown Airport Authority Inc.

Commission portuaire d'Oshawa

Direction de l'Aéroport international du Grand Moncton Inc.

Edmonton Regional Airports Authority

Gander International Airport Authority Inc.

Greater London International Airport Authority

Greater Toronto Airports Authority

Halifax International Airport Authority

La Corporation de Gestion de la Voie Maritime du Saint-Laurent

NAV CANADA

Prince George Airport Authority Inc.

Saint John Airport Inc.

Saskatoon Airport Authority

St. John's International Airport Authority

Thunder Bay International Airports Authority

Thunder Bay Port Authority

Victoria Airport Authority

Winnipeg Airports Authority Inc.

Travaux publics et Services gouvernementaux

Millit-Air Inc.

Industrie

Corporation du Secrétariat du commerce intérieur
Fondation canadienne pour l'innovation
La Fondation Pierre-Elliott Trudeau

Patrimoine canadien

Association canadienne des entraîneurs
Association de développement olympique de Calgary
Association pour l'exportation du livre canadien
Centre canadien multisport – Manitoba
Centre canadien multisport – Ontario
Centre de règlement des différends sportifs du Canada
Centre national multisport – Montréal
Comité d'organisation des Jeux olympiques et paralympiques de 2010 à Vancouver
Comité des célébrations du Canada (Manitoba)
Comité des célébrations du Canada à Terre-Neuve-et-Labrador
Comité des célébrations du Canada au Québec
Comité des célébrations du Canada en Alberta
Comité des célébrations du Canada en Saskatchewan
Conseil des Jeux du Canada
Fonds canadien de télévision
Fonds du legs des Jeux du Commonwealth
Prix humanitaire Terry Fox Inc.
Société d'accueil des Jeux de 2011 de Halifax
Société d'accueil des Jeux du Canada 2009 de l'Île-du-Prince-Édouard Inc.

Pêches et Océans

Société de caisse de retraite de la Commission internationale des pêcheries

Ressources humaines et Développement social

Fondation canadienne des bourses d'études du millénaire

Ressources naturelles

ASEP – NB Inc.
Association des arpenteurs des Terres du Canada
Canadian Energy Research Institute
Fondation du Canada pour l'appui technologique au développement durable
FPInnovations
Office Canada-Nouvelle-Écosse des hydrocarbures extracôtiers
Office Canada-Terre-Neuve des hydrocarbures extracôtiers
Petroleum Technology Research Centre Inc.
Société du complexe forestier des Maritimes

Santé

Agence canadienne des médicaments et des technologies de la santé
Centre canadien de lutte contre l'alcoolisme et les toxicomanies
Commission de la santé mentale du Canada
Conseil canadien de la santé
Fondation canadienne de la recherche sur les services de santé
Inforoute Santé du Canada Inc.
Institut canadien d'information sur la santé
Institut canadien pour la sécurité des patients
Partenariat canadien contre le cancer

Sociétés à régie partagée

Affaires étrangères et Commerce international

Centre international des droits de la personne et du développement démocratique
Commission du parc international Roosevelt de Campbell
Fondation Asie Pacifique du Canada

Affaires indiennes et du Nord

Commission de la fiscalité des premières nations
Conseil de gestion financière des premières nations

Agence de développement économique du Canada pour les régions du Québec

Fiducie du Chantier de l'économie sociale
Fondation du maire de Montréal pour la jeunesse
Montréal international

Agriculture et Agroalimentaire

Agri-Adapt Council Inc.
Agriculture and Food Council of Alberta
Agriculture Council of Saskatchewan Inc.
Agri-Futures Nova Scotia
Centre d'excellence en biotechnologies et innovations technologiques du Nouveau-Brunswick
Centre de développement du porc du Québec Inc.
Commission canadienne du blé
Conseil agricole du Nouveau Brunswick Inc.
Conseil de l'adaptation agricole
Conseil pour le développement de l'agriculture du Québec
Fonds de développement de la transformation alimentaire Inc.
Initiative de recherche-développement Canada-Manitoba au sein du secteur agroalimentaire
Institut international du Canada pour le grain
Investment Agriculture Foundation of British Columbia
Manitoba Rural Adaptation Council Inc.
Nunavut Harvesters Association
Prince Edward Island ADAPT Council
Société canadienne d'enregistrement des animaux
Territorial Farmers Association NWT
Western Grains Research Foundation
Yukon Agricultural Association

Anciens combattants

Fonds du Souvenir

Conseil privé

L'Institut Vanier de la famille
Nature Trust of British Columbia

Environnement

Commission de contrôle du lac des Bois
Fondation canadienne pour les sciences du climat et de l'atmosphère
Habitat faunique Canada
Ouranos
Porcupine Caribou Management Board
Waterfront Toronto

3.3 Liste des autres sociétés dans lesquelles le Canada détient des intérêts par type et par portefeuille

Entreprises en coparticipation

Diversification de l'économie de l'Ouest canadien

North Portage Development Corporation (exploitée sous le nom The Forks North Portage Partnership)

Ressources naturelles

Lower Churchill development Corporation Limited

Organisations internationales

Affaires étrangères et Commerce international

Banque africaine de développement

Banque asiatique de développement

Banque de développement des Caraïbes

Banque interaméricaine de développement

Commission de la frontière internationale

Commission mixte internationale

Environnement

Commission internationale du lac Memphrémagog

Commission nord-américaine de coopération environnementale - Comité consultatif public mixte

Conseil international de contrôle du lac des Bois

Finances

Agence mondiale antidopage

Agence multilatérale de garantie des investissements

Association internationale de développement

Banque européenne pour la reconstruction et le développement

Banque internationale pour la reconstruction et le développement

Fonds monétaire international

Société financière internationale

Patrimoine canadien

Agence mondiale antidopage

Supprimée	Conseil de gestion du Fonds pour l'étude de l'environnement
Supprimée	Conseil de gestion financière des Premières nations
Ajoutée	Conseil de recherches en pêche et agroalimentaire du Québec
Supprimée	Conseil du bassin du Mackenzie
Supprimée	Conseil du sport de haut niveau de Québec
Supprimée	Growing Alberta
Supprimée	Northern Native Fishing Corporation
Supprimée	Nova Scotia Technology Development 2000
Supprimée	Office d'aménagement territorial du Sault
Supprimée	Office d'examen des répercussions environnementales de la vallée du Mackenzie
Supprimée	Office des ressources renouvelables des Gwich'in
Supprimée	Office des ressources renouvelables du Sault
Supprimée	Office des terres et des eaux de la vallée du Mackenzie
Supprimée	Office des terres et des eaux des Gwich'in
Supprimée	Office des terres et des eaux du Sault
Supprimée	Office des terres et des eaux du Wek'ezh'i
Supprimée	Office Gwich'in d'aménagement territorial
Supprimée	PacificSport BC Society
Supprimée	PacificSport Centre canadien multisport – Vancouver
Supprimée	Porcupine Caribou Management Board
Ajoutée	POS Pilot Plant Corporation
Supprimée	Prince Edward Island ADAPT Council
Ajoutée	Société d'accueil des Jeux d'hiver du Canada Whitehorse 2007 Inc.
Supprimée	Usine pilote d'extraction de protéines, d'huiles et de féculents

Sociétés à gouvernance partagée – Changements de nom

- Administration portuaire Vancouver Fraser
- auparavant connu sous le nom d'Administration portuaire de Vancouver
- Agriculture Council of Saskatchewan Inc.
- auparavant connu sous le nom de Saskatchewan Council for Community Development

Sociétés dans lesquelles le Canada détient des intérêts en vertu de la Loi sur la faillite et l'insolvabilité

- OmniTech Consultant Group Inc.
- Our Software Ltd.

Sociétés visées par les dispositions de la Loi sur la faillite et l'insolvabilité

Les sociétés visées par les dispositions de la *Loi sur la faillite et l'insolvabilité* appartiennent en partie au gouvernement du Canada après leur réception par un syndic de faillite.

Nombre actuel d'autres sociétés dans lesquelles le Canada détient des intérêts

Autres sociétés dans lesquelles le gouvernement du Canada détient des intérêts		
31 juillet 2008	31 mars 2007	
0	0	Entreprises mixtes
2	2	Entreprises en coparticipation
16	18	Organisations internationales
125	149	Sociétés à gouvernance partagée
47	45	Sociétés visées par les dispositions de la <i>Loi sur la faillite et l'insolvabilité</i>

3.2 Modifications aux autres sociétés dans lesquelles le Canada détient des intérêts

Pour l'exercice se terminant le 31 juillet 2008

Organisations internationales	Supprimée
Comité international du Niagara	Supprimée
International Porcupine Caribou Board	Supprimée
Sociétés à gouvernance partagée	Supprimée
Administration portuaire de North Fraser	Supprimée
Administration portuaire du fleuve Fraser	Supprimée
Agri-Adapt Council Inc.	Supprimée
Agri-Futures Nova Scotia	Ajoutée
Centre canadien multisport – Atlantique	Supprimée
Centre canadien multisport – Calgary	Supprimée
Centre canadien multisport – Grand Victoria	Supprimée
Centre canadien multisport – Saskatchewan	Supprimée
Centre de diversification des cultures Canada-Manitoba	Supprimée
Comité des célébrations du Canada à l'Île-du-Prince-Édouard	Ajoutée
Commission d'appel des inscriptions	Supprimée
Commission d'arbitrage des invalides	Supprimée
Commission de la fiscalité des Premières nations	Supprimée
Conseil agricole du Nouveau-Brunswick Inc.	Ajoutée
Conseil d'arbitrage des Gwich'in	Ajoutée
Conseil de cogestion de Pétrole et gaz des Indiens du Canada	Supprimée

CHAPITRE 3— AUTRES SOCIÉTÉS DANS LESQUELLES LE CANADA DÉTIENT DES INTÉRÊTS

3.1 Introduction

Le gouvernement fédéral détient des intérêts ou participe à la direction dans nombre d'institutions. Le présent chapitre fournit des détails au sujet de ces autres sociétés, tel que la situation se présentait au 31 juillet 2008.

Entreprises mixtes

Les entreprises mixtes sont des sociétés dont le gouvernement du Canada détient une partie des actions, le reste appartenant à des intervenants du secteur privé. Un ministre représente le qu'actionnaire et exécute les droits et les responsabilités s'y rapportant.

Entreprises en coparticipation

Les entreprises en coparticipation sont des personnes morales dont le gouvernement du Canada détient une partie des actions, le reste appartenant à un autre ordre de gouvernement. Un ministre représente le gouvernement fédéral en tant qu'actionnaire et exécute les droits et les responsabilités s'y rapportant.

Organisations internationales

Les organisations internationales sont des personnes morales créées en vertu d'accords internationaux dont le Canada détient des actions ou à l'égard desquelles il est habilité à nommer ou à élire un certain nombre de membres à un groupe de direction. Un ministre représente le gouvernement dans l'exécution des droits et des responsabilités accordés au Canada par ces accords.

Sociétés à gouvernance partagée

Les sociétés à gouvernance partagée sont des personnes morales sans capital actions à l'égard desquelles le gouvernement a le droit, directement ou par l'intermédiaire d'une société d'État, de nommer un ou plusieurs membres à un groupe de direction.



Auditor General of Canada
Vérificatrice générale du Canada

RAPPORT DU VÉRIFICATEUR

À la Chambre des communes

Conformément au paragraphe 152(2) de la Loi sur la gestion des finances publiques, j'ai vérifié, pour l'exercice terminé le 31 juillet 2008, les renseignements que contient le rapport « Dépôt des rapports des sociétés d'État au Parlement » inclus dans le Rapport annuel au Parlement - Les sociétés d'État et autres sociétés dans lesquelles le Canada détient des intérêts de 2008. La responsabilité des renseignements que contient le rapport incombe au président du Conseil du Trésor. Ma responsabilité consiste à exprimer une opinion sur les renseignements que contient le rapport visé par l'article 152 en me fondant sur ma vérification.

Ma vérification a été effectuée conformément aux normes relatives aux missions de certification établies par l'Institut Canadien des Comptables Agréés. Ces normes exigent que la vérification soit planifiée et exécutée de manière à fournir l'assurance raisonnable que les renseignements que contient le rapport sont exempts d'inexactitudes importantes. La vérification comprend le contrôle par sondages des éléments probants à l'appui des dates et des autres éléments d'information fournis dans le rapport.

À mon avis, les renseignements que contient le rapport « Dépôt des rapports des sociétés d'État au Parlement » sont exacts, à tous les égards importants, conformément à sa section « Délais prescrits pour le dépôt au Parlement et les résultats obtenus ».

Pour la vérificatrice générale du Canada,

Louise Bertrand, CA
directrice principale
Ottawa, Canada
Le 10 décembre 2008

Dépôt des rapports des sociétés d'Etat mères au Parlement
au cours de l'exercice se terminant le 31 juillet 2008

Document devant être déposé	Date limite	Dépôt	Chambre des communes	Date limite	Dépôt	Sénat
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2012-2013	Résumé du plan d'entreprise	2008-05-08	2008-05-05	2008-06-16	2008-05-06	
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Société immobilière du Canada limitée (fin de l'exercice : 31 mars)

2006-2007	Rapport annuel	2007-11-13	2007-08-22	2007-11-22	2007-08-20	
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2007-2008	Rapport annuel	n.d.	2008-07-16	n.d.	2008-07-14	
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2007-2008	Résumé du budget d'investissement – modification	2008-04-10	2008-04-10	2008-05-15	2008-04-15	
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2007-2008	Résumé du budget de fonctionnement – modification	2008-04-10	2008-04-10	2008-05-15	2008-04-15	
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2007-2008 à 2011-2012	Résumé du plan d'entreprise – modification	2008-04-10	2008-04-10	2008-05-15	2008-04-15	
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2008-2009	Résumé du budget d'investissement	2008-05-13	2008-05-05	2008-06-17	2008-05-06	
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2008-2009	Résumé du budget de fonctionnement	2008-05-13	2008-05-05	2008-06-17	2008-05-06	
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2008-2009 à 2012-2013	Résumé du plan d'entreprise – modification	2008-05-13	2008-05-05	2008-06-17	2008-05-06	
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VIA Rail Canada Inc. (fin de l'exercice : 31 décembre)

2007	Rapport annuel	2008-04-28	2008-04-17	2008-05-08	2008-04-29	
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2007	Résumé du budget d'investissement	2007-11-14	2008-06-03	2007-12-04	2008-06-04	
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2007	Résumé du budget de fonctionnement	2007-11-14	2008-06-03	2007-12-04	2008-06-04	
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2007 à 2011	Résumé du plan d'entreprise (premier exercice seulement)	2007-11-14	2008-06-03	2007-12-04	2008-06-04	
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2007	Résumé du budget d'investissement – modification	2007-12-04	2008-05-26	2008-02-06	2008-05-27	
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2007	Résumé du budget de fonctionnement – modification	2007-12-04	2008-05-26	2008-02-06	2008-05-27	
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2007 à 2011	Résumé du plan d'entreprise – modification	2007-12-04	2008-05-26	2008-02-06	2008-05-27	
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Dépôt des rapports des sociétés d'Etat mères au Parlement
au cours de l'exercice se terminant le 31 juillet 2008

Chambre des communes Sénat

Document devant être déposé					Date limite	Dépôt	Date limite	Dépôt
Société des ponts fédéraux Limitée, La (fin de l'exercice : 31 mars)								
2006-2007	Rapport annuel	2007-11-13	2007-08-22	2007-11-22	2007-08-20			
2006-2007 à 2010-2011	Résumé du budget d'investissement	2006-11-03	2007-11-14	2006-12-06	2007-11-15			
2006-2007	Résumé du plan d'entreprise	2006-11-03	2007-11-14	2006-12-06	2007-11-15			
2006-2007 à 2010-2011	Résumé du budget d'investissement	2006-12-04	2007-11-14	2007-02-01	2007-11-15			
2006-2007	Résumé du plan d'entreprise	2006-12-04	2007-11-14	2007-02-01	2007-11-15			
2007-2008	Résumé du budget	2007-11-21	2007-08-22	2007-12-11	2007-08-20			
2007-2008 à 2011-2012	Résumé du plan d'entreprise (premier exercice seulement)	2007-11-21	2007-08-22	2007-12-11	2007-08-20			
Société du Vieux-Port de Montréal inc. (fin de l'exercice : 31 mars)								
2006-2007	Rapport annuel	2007-11-13	2007-08-22	2007-11-22	2007-08-20			
2007-2008	Rapport annuel	n.d.	2008-07-16	n.d.	2008-07-14			
2007-2008	Résumé du budget d'investissement – modification	2008-03-14	2008-03-13	2008-04-30	2008-04-01			
2007-2008	Résumé du budget de fonctionnement – modification	2008-03-14	2008-03-13	2008-04-30	2008-04-01			
2007-2008	Résumé du plan d'entreprise – modification	2008-03-14	2008-03-13	2008-04-30	2008-04-01			
2008-2009	Résumé du budget d'investissement	2008-05-08	2008-05-05	2008-06-16	2008-05-06			
2008-2009	Résumé du budget de fonctionnement	2008-05-08	2008-05-05	2008-06-16	2008-05-06			
2008-2009 à								

**Dépôt des rapports des sociétés d'État mères au Parlement
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Document devant être déposé				Chambre des communes		Sénat	
		Date limite	Dépôt	Date limite	Dépôt	Date limite	Dépôt
Société canadienne d'hypothèques et de logement (fin de l'exercice : 31 décembre)							
2007	Rapport annuel	2008-04-28	2008-04-28	2008-05-08	2008-04-29		
2008	Rapport annuel	2008-03-14	2008-03-14	2008-04-30	2008-04-01		
2008	Résumé du budget	2008-03-14	2008-03-14	2008-04-30	2008-04-01		
2008	Résumé du budget d'investissement	2008-03-14	2008-03-14	2008-04-30	2008-04-01		
2008 à 2012	Résumé du plan d'entreprise	2008-03-14	2008-03-14	2008-04-30	2008-04-01		
Société canadienne des postes (fin de l'exercice : 31 décembre)							
2007	Rapport annuel	2008-04-28	2008-04-28	2008-05-08	2008-04-29		
2006-2007	Rapport annuel	2007-11-13	2007-10-17	2007-11-22	2007-10-18		
2008-2009	Résumé du budget d'investissement	2008-05-08	2008-04-30	2008-06-16	2008-05-01		
2008-2009	Résumé du budget	2008-05-08	2008-04-30	2008-06-16	2008-05-01		
2008-2009 à 2012-2013	Résumé du plan d'entreprise	2008-05-08	2008-04-30	2008-06-16	2008-05-01		
Société d'assurance-dépôts du Canada (fin de l'exercice : 31 mars)							
2006-2007	Rapport annuel	2007-11-13	2007-07-18	2007-11-22	2007-07-18		
2007-2008	Résumé du budget d'investissement	2008-03-14	2008-02-27	2008-04-30	2008-02-28		
2007-2008	Résumé du budget	2008-03-14	2008-02-27	2008-04-30	2008-02-28		
2007-2008 à 2011-2012	Résumé du plan d'entreprise	2008-03-14	2008-02-27	2008-04-30	2008-02-28		
2008-2009	Résumé du plan d'investissement	2008-05-13	2008-05-13	2008-06-17	2008-05-14		
2008-2009	Résumé du budget	2008-05-13	2008-05-13	2008-06-17	2008-05-14		
2008-2009 à 2012-2013	Résumé du plan d'entreprise	2008-05-13	2008-05-13	2008-06-17	2008-05-14		
Société de développement du Cap-Breton (fin de l'exercice : 31 mars)							
2006-2007	Rapport annuel	2007-10-18	2007-08-22	2007-10-23	Pas encore		

**Dépôt des rapports des sociétés d'Etat mères au Parlement
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Chambre des communes Sénat

Document devant être déposé Date limite Dépôt Date limite Dépôt

Musée national des sciences et de la technologie (fin de l'exercice : 31 mars)	2006-2007	Rapport annuel	2007-11-13	2007-10-17	2007-11-22	2007-10-18
2008-2009	2008-2009	Résumé du budget	2008-05-29	2008-05-28	n.d.	2008-05-29
2008-2009 à 2012-2013	2008-2009 à 2012-2013	Résumé du plan d'entreprise	2008-05-29	2008-05-28	n.d.	2008-05-29

Office de commercialisation du poisson d'eau douce (fin de l'exercice : 30 avril)	2006-2007	Rapport annuel	2007-11-13	2007-11-02	2007-11-22	2007-11-13
2007-2008	2007-2008	Résumé du budget	2007-12-03	2007-10-18	2008-01-30	2007-10-23
2007-2008 à 2011-2012	2007-2008 à 2011-2012	Résumé du plan d'entreprise – modification	2007-12-04	2007-12-05	2008-02-06	2007-12-06
2008-2009	2008-2009	Résumé du budget d'investissement	2008-05-13	2008-05-12	2008-06-17	2008-05-13
2008-2009 à 2012-2013	2008-2009 à 2012-2013	Résumé du plan d'entreprise	2008-05-13	2008-05-12	2008-06-17	2008-05-13

Parc Downsview Park Inc. (fin de l'exercice : 31 mars)	2006-2007	Rapport annuel	2007-11-13	2007-08-22	2007-11-22	2007-08-21
2007-2008	2007-2008	Rapport annuel	n.d.	2008-07-16	n.d.	2008-07-14
2007-2008 à 2011-2012	2007-2008 à 2011-2012	Résumé du plan d'entreprise – modification	2007-12-04	2007-12-05	2008-02-06	2007-12-06
2008-2009	2008-2009	Résumé du budget d'investissement	2008-05-13	2008-05-12	2008-06-17	2008-05-13
2008-2009 à 2012-2013	2008-2009 à 2012-2013	Résumé du plan d'entreprise	2008-05-13	2008-05-12	2008-06-17	2008-05-13

Ridley Terminals Inc. (fin de l'exercice : 31 décembre)	2004	Erreur relevée dans le rapport annuel	n.d.	2007-08-22	n.d.	2007-08-20
2005	2005	Rapport annuel et erreur relevée	2006-05-03	2007-08-22	2006-05-17	2007-08-20
2006	2006	Rapport annuel	2007-05-04	2007-08-22	2007-05-17	2007-08-20
2007	2007	Rapport annuel	2008-04-28	2007-08-22	2008-05-08	Pas encore
2006	2006	Résumé du budget d'investissement	2006-11-03	2007-08-22	2006-12-06	2007-08-20
2006	2006	Résumé du budget	2006-11-03	2007-08-22	2006-12-06	2007-08-20
2006 à 2010	2006 à 2010	Résumé du plan d'entreprise (premier exercice seulement)	2006-11-03	2007-08-22	2006-12-06	2007-08-20

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Document devant être déposé		Chambre des communes		Sénat	
Date limite	Depôt	Date limite	Depôt	Date limite	Depôt
Monnaie royale canadienne (fin de l'exercice : 31 décembre)					
2007	Rapport annuel	2008-04-28	2008-04-28	2008-05-08	2008-04-29
2007	Résumé du budget d'investissement – modification	2007-11-21	2007-10-17	2007-12-11	2007-10-18
2008	Résumé du budget d'investissement	2008-04-03	2008-03-31	2008-05-08	2008-04-01
2008 à 2012	Résumé du plan d'entreprise	2008-04-03	2008-03-31	2008-05-08	2008-04-01
Musée canadien de la nature (fin de l'exercice : 31 mars)					
2006-2007	Rapport annuel	2007-11-13	2007-10-17	2007-11-22	2007-10-18
2008-2009	Résumé du budget d'investissement	2008-05-29	2008-05-28	n.d.	2008-05-29
2008-2009	Résumé du budget de fonctionnement	2008-05-29	2008-05-28	n.d.	2008-05-29
2008-2009 à 2012-2013	Résumé du plan d'entreprise	2008-05-29	2008-05-28	n.d.	2008-05-29
Musée canadien des civilisations (fin de l'exercice : 31 mars)					
2006-2007	Rapport annuel	2007-11-13	2007-10-17	2007-11-22	2007-10-18
2008-2009	Résumé du budget d'investissement	2008-05-29	2008-05-28	n.d.	2008-05-29
2008-2009	Résumé du budget de fonctionnement	2008-05-29	2008-05-28	n.d.	2008-05-29
2008-2009 à 2012-2013	Résumé du plan d'entreprise	2008-05-29	2008-05-28	n.d.	2008-05-29
Musée des beaux-arts du Canada (fin de l'exercice : 31 mars)					
2006-2007	Rapport annuel	2007-11-13	2007-10-17	2007-11-22	2007-10-18
2008-2009	Résumé du budget d'investissement	2008-05-29	2008-05-28	n.d.	2008-05-29
2008-2009	Résumé du budget de fonctionnement	2008-05-29	2008-05-28	n.d.	2008-05-29
2008-2009 à 2012-2013	Résumé du plan d'entreprise	2008-05-29	2008-05-28	n.d.	2008-05-29

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Document devant être déposé			Chambre des communes			Sénat		
			Date limite	Dépôt	Date limite	Dépôt	Date limite	Dépôt
Fonds d'investissement du Cap-Breton ³⁴ (fin de l'exercice : 31 mars)								
2005-2006	Rapport annuel	2006-10-06	2008-01-28	2006-11-01	2008-01-29			
2006-2007	Résumé du budget	2008-03-14	2008-02-27	2008-04-30	2008-02-28			
2006-2007	Résumé du budget	2008-03-14	2008-02-27	2008-04-30	2008-02-28			
2006-2007	Résumé du plan d'entreprise	2008-03-14	2008-02-27	2008-04-30	2008-02-28			
2006-2007	Rapport annuel	2007-11-13	2008-05-08	2007-11-22	2008-05-13			
2007-2008	Résumé du budget d'investissement	2008-03-14	2008-02-27	2008-04-30	2008-02-28			
2007-2008	Résumé du budget	2008-03-14	2008-02-27	2008-04-30	2008-02-28			
2007-2008	Résumé du plan d'entreprise	2008-03-14	2008-02-27	2008-04-30	2008-02-28			
Marine Atlantique S.C.C. ³⁵ (fin de l'exercice : 31 mars)								
2007	Rapport annuel (janvier à mars 2007)	2007-11-13	2007-10-17	2007-11-22	2007-10-18			
2007-2008	Résumé du budget d'investissement	2007-11-21	2007-12-03	2007-12-11	2007-12-04			
2007-2008	Résumé du budget	2007-11-21	2007-12-03	2007-12-11	2007-12-04			
2007-2008	de fonctionnement	2007-11-21	2007-12-03	2007-12-11	2007-12-04			
2007-2008	Résumé du plan d'entreprise (premier exercice seulement)	2007-11-21	2007-12-03	2007-12-11	2007-12-04			
2007-2008	Résumé du budget d'investissement – modification	2008-05-13	2008-06-17	2008-06-17	2008-06-17			
2007-2008	Résumé du budget de fonctionnement – modification	2008-05-13	2008-06-17	2008-06-17	2008-06-17			
2007-2008	Résumé du plan d'entreprise (premier exercice seulement) – modification	2008-05-13	2008-06-17	2008-06-17	2008-06-17			
2008-2009	Résumé du budget d'investissement	2008-05-29	2008-06-17	2008-06-17	2008-06-17			
2008-2009	Résumé du budget	2008-05-29	2008-06-17	2008-06-17	2008-06-17			
2008-2009	de fonctionnement	2008-05-29	2008-06-17	2008-06-17	2008-06-17			
2008-2009	Résumé du plan d'entreprise	2008-05-29	2008-06-17	2008-06-17	2008-06-17			
2012-2013	Résumé du plan d'entreprise	2008-05-29	2008-06-17	2008-06-17	2008-06-17			

34. Depuis le 7 juin 2007, le Fonds d'investissement du Cap-Breton n'est plus une société d'Etat mère réputée. Il est maintenant une filiale en propriété exclusive de la Société d'expansion du Cap-Breton. Ce sera la dernière fois que le Fonds présente un rapport annuel.

35. Le 2 novembre 2006, le Conseil du Trésor a autorisé que pour Marine Atlantique S.C.C., l'exercice financier s'échelonne d'avril à mars, à compter du 1^{er} avril 2007. Avant cette date, son exercice financier couvrait la période de janvier à décembre.

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Document devant être déposé				Chambre des communes		Sénat	
Date limite				Dépôt	Date limite	Dépôt	Date limite
Corporation de développement des investissements du Canada (fin de l'exercice : 31 décembre)							
2007	Rapport annuel	2008-04-28	2008-04-16	2008-05-08	2008-05-15	2008-04-17	2008-05-06
2008	Résumé du budget d'investissement	2008-04-10	2008-05-05	2008-05-15	2008-05-06	2008-05-06	2008-05-06
2008 à 2012	Résumé du plan d'entreprise	2008-04-10	2008-05-05	2008-05-15	2008-05-06	2008-05-06	2008-05-06
Energie atomique du Canada limitée (fin de l'exercice : 31 mars)							
2006-2007	Rapport annuel	2007-11-13	2007-07-18	2007-11-22	Pas encore	2006-07-16	2006-07-16
2007-2008	Rapport annuel	n.d.	2008-07-16	n.d.	2008-07-16	2007-07-16	2007-07-16
2007-2008	Résumé du budget d'investissement	n.d.	2008-07-16	n.d.	2008-07-16	2007-07-16	2007-07-16
2007-2008	Résumé du budget	n.d.	2008-07-16	n.d.	2008-07-16	2007-07-16	2007-07-16
2007-2008	Résumé du plan d'entreprise	n.d.	2008-07-16	n.d.	2008-07-16	2007-07-16	2007-07-16
Exportation et développement Canada (fin de l'exercice : 31 décembre)							
2007	Rapport annuel	2008-04-28	2008-04-18	2008-05-08	2008-04-29	2008-04-29	2008-04-29
2008	Résumé du budget d'investissement	2008-03-14	2008-03-05	2008-04-30	2008-03-06	2008-03-06	2008-03-06
2008	Résumé du budget	2008-03-14	2008-03-05	2008-04-30	2008-03-06	2008-03-06	2008-03-06
2008	Résumé du plan d'entreprise	2008-03-14	2008-03-05	2008-04-30	2008-03-06	2008-03-06	2008-03-06
Financement agricole Canada (fin de l'exercice : 31 mars)							
2006-2007	Rapport annuel	2007-11-13	2007-07-18	2007-11-22	2007-07-18	2007-07-18	2007-07-18
2007-2008	Rapport annuel	n.d.	2008-07-16	n.d.	2008-07-16	2007-07-16	2007-07-16
2008-2009	Résumé du budget d'investissement	2008-05-01	2008-04-29	2008-06-10	2008-05-01	2008-05-01	2008-05-01
2008-2009	Résumé du budget	2008-05-01	2008-04-29	2008-06-10	2008-05-01	2008-05-01	2008-05-01
2008-2009 à 2012-2013	Résumé du plan d'entreprise	2008-05-01	2008-04-29	2008-06-10	2008-05-01	2008-05-01	2008-05-01
2007-2008 à 2011-2012	Résumé du plan d'entreprise – modification	2008-03-14	2008-03-10	2008-04-30	Pas encore	2007-07-18	2007-07-18

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Document devant être déposé					
Chambre des communes			Sénat		
Date limite	Dépôt		Date limite	Dépôt	
Commission de la capitale nationale (fin de l'exercice : 31 mars)					
2006-2007	Rapport annuel	2007-11-13	2007-08-22	2007-11-22	2007-08-21
2008-2009	Résumé du budget d'investissement	2008-06-12	2008-06-12	n.d.	2008-06-16
2008-2009	Résumé du budget de fonctionnement	2008-06-12	2008-06-12	n.d.	2008-06-16
2008-2009 à 2012-2013	Résumé du plan d'entreprise	2008-06-12	2008-06-12	n.d.	2008-06-16
Conseil canadien des normes (fin de l'exercice : 31 mars)					
2006-2007	Rapport annuel	2007-11-13	2007-11-02	2007-11-22	2007-11-13
2008-2009	Résumé du budget d'investissement	2008-05-13	2008-05-12	2008-06-17	2008-05-13
2008-2009	Résumé du budget de fonctionnement	2008-05-13	2008-05-12	2008-06-17	2008-05-13
2007-2008 à 2012-2013	Résumé du plan d'entreprise	2008-05-13	2008-05-12	2008-06-17	2008-05-13
Construction de défense (1951) Limitée (fin de l'exercice : 31 mars)					
2006-2007	Rapport annuel	2007-11-13	2007-10-31	2007-11-22	2007-11-01
2008-2009	Résumé du budget d'investissement	2008-06-05	Pas encore	n.d.	Pas encore dû
2008-2009	Résumé du budget de fonctionnement	2008-06-05	Pas encore	n.d.	Pas encore dû
2008-2009 à 2012-2013	Résumé du plan d'entreprise	2008-06-05	Pas encore	n.d.	Pas encore dû
Corporation commerciale canadienne (fin de l'exercice : 31 mars)					
2006-2007	Rapport annuel	2007-11-13	2007-10-18	2007-11-22	2007-10-23
2008-2009	Résumé du budget d'investissement	2008-05-08	2008-04-18	2008-06-16	2008-04-29
2008-2009	Résumé du budget de fonctionnement	2008-05-08	2008-04-18	2008-06-16	2008-04-29
2008-2009 à 2012-2013	Résumé du plan d'entreprise	2008-05-08	2008-04-18	2008-06-16	2008-04-29

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Document devant être déposé				Chambre des communes		Sénat	
Date limite	Date limite	Dépôt	Dépôt	Date limite	Date limite	Dépôt	Dépôt
Banque de développement du Canada (fin de l'exercice : 31 mars)							
2006-2007	Rapport annuel	2007-10-31	2007-07-18	2007-11-13	2007-07-18	n.d.	2007-07-18
2007-2008	Rapport annuel	n.d.	2008-07-16	n.d.	2008-07-16	n.d.	2008-07-16
2007-2008 à 2011-2012	Résumé du plan d'entreprise – modification	2008-04-10	2008-04-07	2008-05-15	2008-05-15	2008-04-08	2008-04-08
2008-2009	Résumé du budget d'investissement	2008-05-08	2008-05-06	2008-06-16	2008-06-16	2008-05-07	2008-05-07
2008-2009	Résumé du budget de fonctionnement	2008-05-08	2008-05-06	2008-06-16	2008-06-16	2008-05-07	2008-05-07
2008-2009 à 2012-2013	Résumé du plan d'entreprise	2008-05-08	2008-05-06	2008-06-16	2008-06-16	2008-05-07	2008-05-07
Commission canadienne du lait (fin de l'exercice : 31 juillet)							
2006-2007	Rapport annuel	2007-11-29	2007-10-31	2007-12-12	2007-12-12	2007-11-01	2007-11-01
2007-2008	Résumé du budget d'investissement	2007-12-03	2007-10-31	2008-01-30	2008-01-30	2007-11-01	2007-11-01
2007-2008	Résumé du budget de fonctionnement	2007-12-03	2007-10-31	2008-01-30	2008-01-30	2007-11-01	2007-11-01
2007-2008 à 2011-2012	Résumé du plan d'entreprise	2007-12-03	2007-10-31	2008-01-30	2008-01-30	2007-11-01	2007-11-01
Commission canadienne du tourisme (fin de l'exercice : 31 décembre)							
2005	Résumé du budget d'investissement – modification	2005-11-22	2008-02-15	2006-05-17	2006-05-17	Pas encore	Pas encore
2005	Résumé du budget de fonctionnement – modification	2005-11-22	2008-02-15	2006-05-17	2006-05-17	Pas encore	Pas encore
2005 à 2009	Résumé du plan d'entreprise – modification	2005-11-22	2008-02-15	2006-05-17	2006-05-17	Pas encore	Pas encore
2006	Résumé du budget d'investissement	2007-02-07	2008-02-15	2007-02-27	2007-02-27	2008-02-26	2008-02-26
2006	Résumé du budget de fonctionnement	2007-02-07	2008-02-15	2007-02-27	2007-02-27	2008-02-26	2008-02-26
2007	Rapport annuel	2007-05-04	2008-04-28	2007-05-17	2007-05-17	2008-04-29	2008-04-29
2007	Résumé du budget d'investissement	2007-03-19	2008-02-15	2007-04-24	2007-04-24	2008-02-26	2008-02-26
2007	Résumé du budget de fonctionnement	2007-03-19	2008-02-15	2007-04-24	2007-04-24	2008-02-26	2008-02-26

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Chambre des communes Sénat

Document devant être déposé				Date limite	Dépôt	Date limite	Dépôt
Administration de pilotage des Laurentides (fin de l'exercice : 31 décembre)							
2007	Rapport annuel	2008-04-18	2008-04-16	2008-05-08	2008-04-29	2008-05-08	2008-04-29
2008	Résumé du budget d'investissement	2008-03-14	2008-03-05	2008-03-14	2008-03-06	2008-03-05	2008-03-06
2008	Résumé du budget de fonctionnement	2008-03-14	2008-03-05	2008-03-14	2008-04-30	2008-03-05	2008-03-06
2008 à 2012	Résumé du plan d'entreprise – modification	2008-05-08	2008-05-08	2008-05-08	2008-04-30	2008-03-05	2008-03-06
Administration de pilotage du Pacifique (fin de l'exercice : 31 décembre)							
2007	Rapport annuel	2008-04-18	2008-04-16	2008-05-08	2008-04-17	2008-05-08	2008-04-17
2008	Résumé du budget d'investissement	2008-03-14	2008-01-28	2008-03-14	2008-01-29	2008-01-28	2008-01-29
2008	Résumé du budget de fonctionnement	2008-03-14	2008-01-28	2008-03-14	2008-04-30	2008-01-28	2008-01-29
2008 à 2012	Résumé du plan d'entreprise	2008-03-14	2008-01-28	2008-03-14	2008-04-30	2008-01-28	2008-01-29
Administration du pont Blue Water (fin de l'exercice : 31 août)							
2006-2007	Rapport annuel	2008-02-04	2008-04-07	2008-02-13	2008-04-08	2008-02-13	2008-04-08
2007-2008	Résumé du budget	2007-12-07	2008-01-28	2008-02-13	2008-01-29	2008-02-13	2008-01-29
2007-2008	Résumé du budget d'investissement	2007-12-07	2008-01-28	2008-02-13	2008-01-29	2008-02-13	2008-01-29
2007-2008	Résumé du budget de fonctionnement	2007-12-07	2008-01-28	2008-02-13	2008-01-29	2008-02-13	2008-01-29
2007-2008 à 2011-2012	Résumé du plan d'entreprise	2007-12-07	2008-01-28	2008-02-13	2008-01-29	2008-02-13	2008-01-29

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Document devant être déposé				Chambre des communes		Sénat	
				Date limite	Dépôt	Date limite	Dépôt
Administration canadienne de la sûreté du transport aérien (fin de l'exercice : 31 mars)							
2006-2007	Rapport annuel	2007-11-13	2007-08-22	2007-11-22	Pas encore		
2007-2008	Résumé du budget d'investissement	2007-11-21	2007-12-05	2007-12-11	2007-12-06		
2007-2008	Résumé du budget de fonctionnement	2007-11-21	2007-12-05	2007-12-11	2007-12-06		
2007-2008 à 2011-2012	Résumé du plan d'entreprise	2007-11-21	2007-12-05	2007-12-11	2007-12-06		
2007-2008	Résumé du budget	2008-03-07	2008-02-27	2008-04-16	2008-02-28		
2007-2008	Résumé du budget de d'investissement – modification	2008-03-07	2008-02-27	2008-04-16	2008-02-28		
2007-2008 à 2011-2012	Résumé du plan d'entreprise – modification	2008-03-07	2008-02-27	2008-04-16	2008-02-28		
Administration de pilotage de l'Atlantique (fin de l'exercice : 31 décembre)							
2007	Rapport annuel	2008-04-28	2008-04-16	2008-05-08	2008-04-17		
2008	Résumé du budget d'investissement	2008-03-14	2008-04-02	2008-04-30	2008-04-03		
2008	Résumé du budget de fonctionnement	2008-03-14	2008-04-02	2008-04-30	2008-04-03		
2008 à 2012	Résumé du plan d'entreprise	2008-03-14	2008-04-02	2008-04-30	2008-04-03		
Administration de pilotage des Grands Lacs (fin de l'exercice : 31 décembre)							
2005	Résumé du budget d'investissement – modification	2005-06-02	2008-05-26	2005-06-28	2008-05-27		
2005	Résumé du budget de fonctionnement – modification	2005-06-02	2008-05-26	2005-06-28	2008-05-27		
2005 à 2009	Résumé du plan d'entreprise – modification	2005-06-02	2008-05-26	2005-06-28	2008-05-27		
2007	Rapport annuel	2008-04-28	2008-04-16	2008-05-08	2008-04-17		
2008	Résumé du budget d'investissement	2008-03-14	2008-01-28	2008-04-30	2008-01-29		
2008	Résumé du budget de fonctionnement	2008-03-14	2008-01-28	2008-04-30	2008-01-29		
2008 à 2012	Résumé du plan d'entreprise	2008-03-14	2008-01-28	2008-04-30	2008-01-29		

Tableau 13 : Résumé des statistiques des retards de dépôts – 2008

Chambre des communes						
Nombre de jours de séance passés depuis la date limite ³⁵						
1-15	16-30	31-60	61-90	91+	Total	
7	2	1	1	3	7	Rapport annuel
6	1	1	1	1	6	Résumé du plan d'entreprise
1	1	1	1	4	7	Résumé du plan d'entreprise modifié
6	1	1	1	3	11	Résumé du budget d'investissement
5	1	1	1	3	10	Résumé du budget d'investissement modifié
18	8	1	7	20	54	Résumé du budget de fonctionnement
18	8	1	7	20	54	Résumé du budget de fonctionnement modifié

Remarque : La Chambre des communes a siégé 117 jours du 1^{er} août 2007 au 31 juillet 2008.

Sénat						
Nombre de jours de séance passés depuis la date limite ³⁵						
1-15	16-30	31-60	61-90	91+	Total	
3	3	2	2	2	10	Rapport annuel
1	2	2	1	2	7	Résumé du plan d'entreprise
1	1	2	1	2	7	Résumé du plan d'entreprise modifié
1	3	3	1	2	10	Résumé du budget d'investissement
1	2	2	1	2	8	Résumé du budget d'investissement modifié
1	3	1	1	2	8	Résumé du budget de fonctionnement
1	1	3	1	2	8	Résumé du budget de fonctionnement modifié
6	6	16	6	8	37	Total

Remarque : Le Sénat a siégé 73 jours du 1^{er} août 2007 au 31 juillet 2008.

35. Chaque colonne comprend des documents qui ont été déposés en retard, mais elle peut aussi inclure des documents qui n'ont pas encore été déposés (p. ex., ceux qui n'avaient pas encore été déposés au 31 juillet 2008).

Rapport annuel : dans les quinze jours de séance suivant la réception du rapport par le ministre de tutelle, qui devrait avoir lieu au plus tard dans les trois mois suivant la fin de l'exercice financier de la société.

La date limite pour le dépôt des rapports annuels est déterminée à partir de la date à laquelle le ministre de tutelle a accusé réception du rapport, lorsque cette date est connue, ou est fixée à trois mois après la clôture de l'exercice financier de la société, le délai le plus court étant retenu.

Il est important de souligner que tous les délais de dépôt dans ce rapport ont été calculés en fonction du nombre réel de jours de séance au Parlement jusqu'au 31 juillet 2008.

Résultats globaux

Au cours de la période d'un an se terminant le 31 juillet 2008, 178 rapports de sociétés d'Etat ont été déposés à la Chambre des communes, 171 rapports ont été déposés au Sénat et 21 rapports n'avaient pas encore été déposés, pour donner un total de 370 rapports de sociétés d'Etat qui devaient être déposés au Parlement. De ce nombre, 279 rapports ou 75 p. 100 ont été déposés avant la date limite, 70 rapports ou 19 p. 100 ont été déposés en retard et 21 ou 6 p. 100 n'avaient pas encore été déposés. Parmi les rapports déposés après la date limite, 17 n'étaient que légèrement en retard car ils avaient été déposés dans les 15 jours suivant la date limite.

La vérificatrice générale a effectué une vérification des renseignements qui se trouvent à la section 2.6 et son rapport est annexé à la présente section.

2.6 Dépôt des rapports des sociétés d'État au Parlement

Le paragraphe 152(1) de la *Loi sur la gestion des finances publiques* (LGFP) prévoit la présentation d'un rapport sur le dépôt des rapports des sociétés d'État. Le rapport doit indiquer les résumés du plan d'activités et les rapports annuels qui devaient être déposés au Parlement au plus tard le 31 juillet 2008, et confirmer ceux qui ont effectivement été déposés.

Les sociétés d'État font rapport au Parlement au moyen de trois documents clés, soit le résumé du plan d'activités, un ou plusieurs résumés des budgets et le rapport annuel. À moins que la société ne soit exemptée³², le ministre de tutelle doit déposer au moins un résumé du budget d'investissement et éventuellement, un résumé du budget de fonctionnement. Ce chapitre contient les données déposées³³ par 36 sociétés d'État sur 48³⁴.

Les résumés des plans d'activités et des budgets déposés au Parlement reposent sur les plans d'activités et les budgets approuvés et concernent les activités et les investissements prévus ou futurs de la société et, s'il y a lieu, de ses filiales en propriété exclusive. Les rapports annuels des sociétés d'État renseignent le Parlement sur le rendement réel de la société par rapport aux objectifs, aux stratégies et aux activités approuvés par le gouvernement et présentés dans les résumés des plans d'activités et des budgets déposés antérieurement.

Délais prescrits pour le dépôt au Parlement et les résultats obtenus

Les délais prescrits par la Loi pour le dépôt de ces documents devant chacune des Chambres du Parlement sont les suivants :

Résumé du plan d'activités original ou modifié : dans les trente jours de séance suivant l'approbation du plan d'activités par le gouverneur en conseil.

Résumé du budget d'investissement ou du budget de fonctionnement : dans les trente jours de séance suivant l'approbation des budgets par le Conseil du Trésor. Lorsque le budget de fonctionnement ou le budget d'investissement est intégré au plan d'activités, la date limite est la même que celle pour le résumé du plan d'activités.

32. La Banque du Canada, le Conseil des Arts du Canada, l'Office d'investissement du régime de pensions du Canada, la Société Radio-Canada, la Fondation canadienne des relations raciales, le Centre de recherches pour le développement international, la Société du Centre national des Arts, l'Office d'investissement des régimes de pensions du secteur public et Téléfilm Canada sont tenus ni de soumettre à l'approbation du gouverneur en conseil leur plan d'activités ni de déposer au Parlement le résumé de leur plan d'activités et de leurs budgets d'investissement ou de fonctionnement. (Pour obtenir une liste des abréviations utilisées dans le présent rapport, consultez l'annexe.)
33. La Société canadienne des postes, la Monnaie royale canadienne et la Corporation de développement des investissements du Canada ne sont pas tenues de déposer au Parlement le résumé de leur budget de fonctionnement.
34. Ce total inclut le Fonds d'investissement du Cap-Breton, qui avait été dissout au 31 juillet 2008.

- SCI Logistics Inc. (98,74 p. 100)
- Prologistix-Solutions Inc. (100 p. 100 par l'intermédiaire de 3906949 Canada Inc.) et ses filiales
- AMG Logistics Inc. (100 p. 100)
- Assured Logistics Inc. (100 p. 100)
- First Team Transport Inc. (100 p. 100)
- Partnership Inc. (100 p. 100)
- 6076386 Canada Inc. (100 p. 100)

Société d'assurance-dépôts du Canada

Société d'expansion du Cap-Breton

Filiales en propriété exclusive (100 p. 100)

- Cape Breton Casting Inc.
- Cape Breton Marine Farming Limited³¹
- DARR (Cape Breton) Limited
- Gulf Bras D'Or Estates Limited

Société d'atténuation des répercussions du projet gazier Mackenzie

Société de développement du Cap-Breton

Société des ponts fédéraux Limitée, La

Société du Centre national des Arts

Société du Vieux-Port de Montréal inc.

Société immobilière du Canada limitée

Filiale en propriété exclusive (100 p. 100)

- Société immobilière du Canada CLC Limitée

Société Radio-Canada

Filiale en propriété majoritaire (de 50 à 99 p. 100)

- The Canadian Documentary Channel (82 p. 100)

Sociétés affiliées en propriété minoritaire (moins de 50 p. 100)

- ARTV (45 p. 100)
- Cable North Microwave Limited (1 action)
- Master FM Limited (20 p. 100)
- Sirius Canada Inc. (40 p. 100)
- TV5 Monde (6,7 p. 100)
- Visnews Limited (1 action)

VIA Rail Canada Inc.

Téléfilm Canada

30. Il est important de souligner que la Fiducie du Canada pour l'habitation n'a pas de capital social. Il s'agit plutôt d'une entité à intérêt variable qui, à des fins de comptabilité, est consolidée avec les activités de la Société canadienne d'hypothèques et de logement.

31. Société inactive

Office d'investissement du régime de pensions du Canada

Filiales en propriété exclusive (100 p. 100)

- CPP Investment Board (USRE) Inc.
- CPP Investment Board (USRE II) Inc.
- CPP Investment Board (USRE III) Inc.
- CPP Investment Board (USRE IV) Inc.
- CPP Investment Board (USRE V) Inc.
- CPP Investment Board Asia Inc.
- CPP Investment Board European Holdings S.à r.l.
- CPP Investment Board PMI-1 Inc.
- CPP Investment Board Private Debt Holdings Inc.
- CPP Investment Board Private Holdings Inc.
- CPP Investment Board Real Estate Holdings Inc.
- CPP Investment Board Real Estate Holdings (2) Inc.
- CPP Investment PMI-2 Inc.
- CPPIB Australia Holdings No. 1 Pty Ltd.
- CPPIB Infrastructure Holdings Inc.
- CPPIB LAV Holdings Inc.
- CPPIB NZ Airport Holding Inc.
- CPPIB US Private Holdings Inc.

Office de commercialisation du poisson d'eau douce

Office de financement de l'assurance-emploi du Canada

Parc Downsview Park

PPP Canada Inc.

Ridley Terminals Inc.

Société canadienne d'hypothèques et de logement

Filiale en propriété exclusive (100 p. 100)

- Fiducie du Canada pour l'habitation³⁰
- Société affiliée en propriété minoritaire (moins de 50 p. 100)
- Bell Bay Golf Developments Incorporated

Société canadienne des postes

Filiales en propriété exclusive (100 p. 100)

- 2875039 Canada Limitée et sa filiale
- 2875047 Canada Limitée
- 3906949 Canada Inc.
- Postes Canada internationale limitée

Filiales en propriété majoritaire (50 à 99 p. 100)

- Innovapost Inc. (51 p. 100)
- Purolator Holdings Ltd. (90,96 p. 100 par l'intermédiaire de la Société et de 2875039 Canada Limitée) et sa filiale
- -964102 Ontario Inc. (100 p. 100)
- Purolator Courier Ltd. (100 p. 100) et ses filiales
- Canadian Teleservices Corp. (100 p. 100)
- Distribution Management Services Inc. (100 p. 100)
- Purolator Customs Services Ltd. (100 p. 100)
- Purolator Holdings U.S. Ltd. (100 p. 100)
- Purolator U.S.A. Inc. (100 p. 100)
- Purolator Trade Solutions Ltd. (51 p. 100)
- Super Courier (1987) Ltd. (100 p. 100)

Sociétés affiliées en propriété minoritaire (moins de 50 p. 100)

- Coöperatieve Vereniging International Post Corporation U.A. (5,92 p. 100) et sa filiale
- IPC CV (100 p. 100)

Monnaie royale canadienne**Filiale en propriété exclusive (100 p. 100)**

- RCMH-MRCF Inc. et sa société affiliée
– TGM Specialty Services Inc. (50 p. 100)

Musée canadien de la nature**Musée canadien des civilisations****Musée des beaux-arts du Canada****Musée national des sciences et de la technologie****Office d'investissement des régimes de pensions du secteur public****Filiales en propriété exclusive (100 p. 100)**

- Blue & Gold Private Investments Inc.
- Datura Private Investments Inc.
- Galvaude Private Investments Inc.
- High Spruce Investments Inc.
- Intra-PSP Canada Inc.
- Intra-PSP ECEF Inc.
- Intra-PSP GF Partners Inc.
- Intra-PSP Partners, Inc.
- Ivory Private Investments Inc.
- Kings Island Private Investments Inc.
- Port-aux-Choix Private Investments Inc.
- PSP Capital Inc.
- PSP Finco Inc.
- PSP Public Credit I Inc.
- PSPB Deep South Inc.
- PSPB G.P. Finance Inc.
- PSPB G.P. Inc.
- PSPB G.P. Partners Inc.
- PSPB IRP60 Inc.
- PSPB Michigan G.P. Inc.
- PSPB Realty International Inc.
- PSPB-AFP Inc.
- PSPB-FLSA Inc.
- PSPB-LSF Inc.
- PSPB-MSR Inc.
- PSPB-MV Development Inc.
- PSPB-RE Direct Inc.
- PSPB-RE Finance Inc.
- PSPB-RE Finance Partners Inc.
- PSPB-RE Finance Partners II Inc.
- PSPB-RE Partners Inc.
- PSPB-SDL Inc.
- PSPLUX S. à r.l.
- Red Isle Private Investments Inc.
- Revera Inc.
- Trinity Bay Private Investments Inc.

Partie 3 : Portefeuille des sociétés d'État

Administration canadienne de la sûreté du transport aérien

Administration de pilotage de l'Atlantique

Administration de pilotage des Grands Lacs

Administration de pilotage des Laurentides

Administration de pilotage du Pacifique

Administration du pont Blue Water

Banque de développement du Canada

- Filiale en propriété exclusive (100 p. cent)
- BDC Capital Inc.

Banque du Canada

Centre de recherches pour le développement international

Commission canadienne du lait

Commission canadienne du tourisme

Commission de la capitale nationale

Conseil canadien des normes

Conseil des Arts du Canada

Construction de défense (1951) Limitée

Corporation commerciale canadienne

Corporation de développement des investissements du Canada

- Filiales à propriété exclusive (100 p. 100)
- Canada Eldor Inc.
- Société de gestion Canada Hibernia et sa société affiliée
- Société d'exploitation et de développement d'Hibernia lée (8,5 p. 100)

Énergie atomique du Canada limitée

- Filiales à propriété exclusive (100 p. 100)
- AECL Technologies B.V.
- AECL Technologies Inc.

Exportation et développement Canada

- Filiale en propriété exclusive (100 p. 100)
- Exinvest Inc.

Financement agricole Canada

Fondation canadienne des relations raciales

Institut de statistiques des Premières nations

Marine Atlantique S.C.C.

- Filiale en propriété exclusive (100 p. 100)
- La Compagnie des chantiers maritimes de Terre-Neuve S.C.C.

Partie 2 : Changements survenus au cours de l'exercice

Société d'assurance-dépôts du Canada

Filiates en propriété exclusive à 100 p. 100

- Corporation Adelaide Capital

Supprimée

Corporation de développement des investissements du Canada

Filiats en propriété exclusive à 100 p. 100 (maintenant une société d'Etat mère réputée)

- PPP Canada Inc.

Ajoutée²⁹

Office de financement de l'assurance-emploi du Canada

Ajoutée

Office d'investissement du régime de pensions du Canada

Filiates en propriété exclusive à 100 p. 100

- CPP Investment Board PMI-1 Inc.

Ajoutée

- CPP Investment Board Private Debt Holdings Inc.

Ajoutée

- CPPIB NZ Airport Holding Inc.

Ajoutée

- CPP Investment Board Private Holdings (2) Inc.

Ajoutée

- CPP Investment Board (USRE V) Inc.

Ajoutée

- CPPIB US Private Holdings Inc.

Ajoutée

- CPP Investment PMI-2 Inc.

Ajoutée

- CPP Investment Board Real Estate Holdings – Australia Inc.

Ajoutée

- CPP Investment Board Asia Inc.

Ajoutée

- CPPIB Australia Holdings No. 1 Pty Ltd.

Ajoutée

- CPPIB LAV Holdings Inc.

Ajoutée

- CPPIB Infrastructure Holdings Inc.

Ajoutée

Société Radio-Canada

Filiates en propriété majoritaire (de 50 à 99 p. 100)

- The Canadian Documentary Channel

Ajoutée

- (ajout de 53 p. 100 pour une participation totale de 82 p. 100)

Ajoutée

Filiates en propriété minoritaire (moins de 50 p. 100)

- The Canadian Documentary Channel (participation de 29 p. 100)

Supprimée

Fonds d'investissement du Cap-Breton Inc.

(société d'Etat mère réputée)

Société d'expansion du Cap-Breton

Filiats en propriété exclusive à 100 p. 100 (une société d'Etat mère réputée)

- Fonds d'investissement du Cap-Breton Inc.

Supprimée

Office d'investissement des régimes de pensions du secteur public

Filiates en propriété exclusive à 100 p. 100

- High Spruce Investments Inc.

Ajoutée

- Kings Island Private Investments Inc.

Ajoutée

- PSPIB Deep South Inc.

Ajoutée

- PSPIB Destiny Inc.

Supprimée

- PSPIB-LSF Inc.

Ajoutée

- PSPIB-MV Development Inc.

Ajoutée

- Revera Inc. (auparavant appelée PDPB Destiny Inc.)

Ajoutée

29. PPP Canada Inc. a été constituée comme une filiale de la CDIC le 12 février 2008, puis désignée comme une société d'Etat mère réputée le 8 mai 2008.

2.5 Portefeuille des sociétés d'Etat

Cette section présente les données statistiques relatives aux sociétés d'Etat et à leurs portefeuilles de sociétés, allant du 1er août 2007 au 31 juillet 2008. Les données sont réparties en les trois parties suivantes.

Partie 1 : « Résumé statistique » fait la comparaison entre le nombre de sociétés d'Etat mères, de filiales, de partenariats légaux et de sociétés affiliées qui existaient au 31 juillet 2008 et les chiffres de l'exercice précédent;

Partie 2 : « Changements survenus pendant l'exercice » indique les changements spécifiques (ajouts ou suppressions) survenus au sein des sociétés d'Etat mères et de leurs filiales, partenariats légaux et sociétés affiliées;

Partie 3 : « Portefeuille des sociétés d'Etat » présente, en ordre alphabétique, la liste complète des sociétés d'Etat mères avec leurs filiales, partenariats légaux et sociétés affiliées.

Partie 1 : Résumé statistique

Nombre de sociétés d'Etat mères et de filiales en propriété exclusive et autres filiales, sociétés affiliées et partenariats légaux (au 31 juillet 2008)

	2008	2007
Sociétés d'Etat mères	45	44
Sociétés d'Etat mères réputées ²⁸	3	3
Filiales en propriété exclusive (100 p. 100), à l'exception des sociétés d'Etat mères réputées	76	60
Autres filiales, sociétés affiliées et partenariats légaux	13	13

28. Une société d'Etat mère réputée est une filiale en propriété exclusive à laquelle le gouvernement a prescrit de faire rapport de ses activités à la manière d'une société d'Etat mère. L'an dernier, ces organisations ont été classées dans la catégorie des filiales en propriété exclusive, mais elles ont depuis été reclassées dans une catégorie distincte pour en faciliter la compréhension.

VIA Rail Canada Inc.

Transports, Infrastructure et Collectivités

Ministre de tutelle

L'honorable Lawrence Cannon, C.P., député

Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil

Donald A. Wright

Président et premier dirigeant

Paul Côté

Siège social

3, Place Ville-Marie, bureau 500
Montréal QC H3B 2C9

Téléphone : 514-871-6000

Télocopieur : 514-871-6619

Site Web : <http://www.viarail.ca>

Fin de l'exercice

31 décembre

Vérificateur

Vérificateur général du Canada

Loi de constitution

1977; Loi canadienne sur les sociétés par actions

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; non mandataire de Sa Majesté

Mandat

Gérer et fournir un service de transport ferroviaire pour passagers, sûr et efficace.

Profil de la société

VIA Rail Canada Inc. (VIA Rail) a été établie en tant que société d'État en 1977, pour offrir aux Canadiens des services de trains de voyageurs, tout au long de l'année, aux grandes villes et petites collectivités, y compris celles dont le train demeure le seul moyen de transport disponible. VIA Rail exploite un réseau qui comprend 12 500 kilomètres de voie ferrée sur lesquels circulent plus de 492 trains par semaine, qui desservent plus de 450 collectivités au pays.

Pour réaliser son mandat, VIA Rail a mis en place un Système de gestion de la sécurité et des mesures de sûreté, nouvelles ou améliorées. VIA Rail poursuit des discussions avec les partenaires propriétaires de l'infrastructure pour déterminer les possibilités d'améliorer sa ponctualité. VIA Rail possède de nombreux partenariats stratégiques afin d'améliorer les services de transport combiné pour ses clients. De plus, VIA Rail pratique ses activités d'une manière respectueuse de l'environnement conformément à son Système de gestion de l'environnement et aux normes ISO 14000:2004.

Ministre de tutelle

L'honorable Josée Verner, C.P., députée

Ministre du Patrimoine canadien et de la Condition féminine et ministre de la Francophonie

Président du conseil

Michel Roy

Directeur général

S. Wayne Clarkson

Siège social

360, rue Saint Jacques, bureau 500
Montréal QC H2Y 1P5

Téléphone : 514-283-6363

Numéro sans frais : 1-800-567-0890

Télécopieur : 514-283-8212

Site Web : <http://www.telefilm.gc.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

En 1967; *Loi sur Téléfilm Canada* (L.R.C. 1985, ch. C 16), telle que modifiée

Statut

Exempte de l'application des sections I à IV de la partie X de la *Loi sur la gestion des finances publiques* (sauf les articles 90 à 93, 94(2), 95, 99, 100, 102, 131 à 148 et 154.01), mandataire de Sa Majesté

Mandat

Favoriser et encourager le développement de l'industrie audiovisuelle au Canada.

Profil de la société

Selon les dispositions de l'article 10 de la *Loi sur Téléfilm Canada*, le mandat de la Société est de favoriser et d'encourager le développement de l'industrie audiovisuelle au Canada et d'agir dans le cadre d'accords conclus avec le ministre du Patrimoine canadien pour la prestation de services ou la gestion de programmes concernant les industries audiovisuelles ou de l'enregistrement sonore.

En tant qu'instrument de politique du gouvernement fédéral, Téléfilm Canada apporte un soutien aux industries audiovisuelles du Canada visant la création d'œuvres et de produits culturels qui reflètent la diversité canadienne, pour les auditoires canadiens. Grâce à divers programmes, Téléfilm Canada dessert trois secteurs de l'industrie canadienne : le cinéma, la télévision et les nouveaux médias.

Téléfilm Canada est une société d'État qui relève du Parlement canadien par l'entremise du ministre du Patrimoine canadien. Téléfilm Canada offre ses services aux industries audiovisuelles canadiennes via ses quatre bureaux régionaux situés à Vancouver, Toronto, Montréal et Halifax.

Société Radio-Canada

Patrimoine canadien

Ministre de tutelle

L'honorable Josée Verrier, C.P., député
Ministre du Patrimoine canadien et de la Condition féminine et ministre de la Francophonie

Président du conseil

Timothy W. Casgrain

Président et premier dirigeant

Hubert T. Lacroix

Siège social

181, rue Queen
CP 3220 SUCC C
Ottawa ON K1P 1K9

Téléphone : 613-288 6000
Numéro sans frais : 1-866-306 4636

Télocopieur : s.o.
Site Web : <http://www.cbc.radio-canada.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

Constituée en vertu de la *Loi canadienne sur la radiodiffusion* de 1936 et prorogée en vertu des lois sur la radiodiffusion de 1958, 1968 et 1991 (L.R.C. 1991, ch. 11)

Statut

Exempte de l'application des sections I à IV de la partie X de la *Loi sur la gestion des finances publiques* (sauf les articles 131 à 148); mandataire de Sa Majesté

Mandat

En qualité de radiodiffuseur public du Canada, la Société a pour mission de renseigner, d'éclairer et de divertir; de contribuer au développement et au partage d'une conscience et d'une identité nationales; de traduire la diversité régionale et culturelle du Canada et de contribuer au développement de la culture et du talent au Canada.

Profil de la société

Pour mener à bien son mandat, la Société Radio-Canada (SRC) produit, acquiert et distribue une programmation canadienne en français, en anglais et en huit langues autochtones, et elle offre également un choix d'émissions provenant de tous les pays du monde.

Depuis le 31 mars 2005, les émissions de la SRC sont distribuées au moyen de satellites alliés à un réseau d'ondes hertziennes et de lignes terrestres qui alimentent 105 stations de base, 1 238 réémetteurs de la SRC, 46 stations privées affiliées et 224 réémetteurs de stations affiliées ou communautaires.

Pour réaliser son mandat, SIC, achète des biens stratégiques excédentaires du gouvernement à la juste valeur de marché, pour ensuite les améliorer, les gérer ou les vendre de façon à obtenir un bénéfice maximal pour l'actionnaire de la société, le gouvernement du Canada et la collectivité locale. La SIC est présentement active dans 20 municipalités à travers le Canada.

L'actif immobilier de la SIC se divise en trois grandes catégories, à savoir les biens immobiliers offerts en location, les biens immobiliers en voie de développement et les terrains destinés à l'aménagement ou à la vente. La principale propriété, qu'elle possède et gère, est l'une des attractions touristiques nationales les plus reconnaissables au Canada, soit la Tour CN à Toronto.

Société immobilière du Canada limitée

Transports, Infrastructure et Collectivités

Ministre de tutelle

L'honorable Lawrence Cannon, C.P., député
Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil

Marc Rochon

Président et premier dirigeant

Mark Laroche

Siège social

1, avenue University, bureau 1200
Toronto ON M5J 2P1

Téléphone : 416-952-6100

Numéro sans frais : 1-888-252-5263

Télécopieur : 416-952 6200

Site Web : <http://www.cic.ca>

Fin de l'exercice

31 mars

Vérificateurs

Vérificateur général du Canada
KPMG s.r.l.

Loi de constitution

1956; lettres patentes; réorganisation en vertu de la Loi canadienne sur les sociétés par actions, le 19 septembre 1977; certificat de continuation le 7 juillet 1981 en vertu de la Loi canadienne sur les sociétés par actions

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; mandataire de Sa Majesté

Mandat

Optimiser, par l'entremise de sa filiale de la Société immobilière du Canada, la valeur des propriétés stratégiques dont le gouvernement du Canada n'a plus besoin pour ses programmes.

Profil de la société

La Société immobilière du Canada limitée (SICL) a été établie en 1956 et compte trois filiales en propriété exclusive : Société immobilière du Canada CLC limitée (SIC), société non-mandataire, qui gère des opérations immobilières; Parc Downsview Park Inc. qui gère et aménage l'ancienne base des forces canadiennes de Toronto pour en faire un espace vert urbain à vocation récréative; et la Société du Vieux-Port de Montréal Inc. qui gère et aménage le Vieux-Port de Montréal à des fins d'activités culturelles, récréatives et touristiques. Ces deux sociétés mandataires sont régies à titre de société d'Etat.

Les Quais du Vieux-Port assurent la diffusion des arts et de la diversité canadienne, la mise en valeur de l'histoire maritime et portuaire du site, la pratique d'activités récréotouristiques, les services aux visiteurs et l'offre d'activités et de services à caractère commercial dont des stationnements.

Le CSM assure la diffusion des sciences et technologies via des expositions interactives permanentes et temporaires, le cinéma IMAXMD Telus, le ciné-jeu Immersion ainsi que des programmes d'actions culturelles et éducatives. De plus, le CSM fait la promotion du savoir-faire des entreprises canadiennes.

Société du Vieux-Port de Montréal Inc.

Transports, Infrastructure et Collectivités

Ministre de tutelle

L'honorable Lawrence Cannon, C.P., député

Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil

Bernard Roy

Présidente et première dirigeante

Claude Benoit

Siège social

333, rue de la Commune Ouest
Montréal QC H2Y 2E2

Téléphone : 514-283-5256

Télécopieur : 514-283-8423

Site Web : <http://www.vieuxportdemontreal.com>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1981; Loi canadienne sur les sociétés par actions

Statut

Filiée en propriété exclusive de la Société immobilière du Canada limitée; conformément au décret C.P. 1987-86, la Société doit faire rapport de ses activités comme si elle était une société d'Etat mère; mandataire de Sa Majesté.

Mandat

Développer et promouvoir le site du Vieux-Port de Montréal et gérer et entretenir les biens immobiliers de l'Etat à cet emplacement devant servir à des activités récréotouristiques et culturelles à l'intention de la population en général.

Profil de la société

La Société du Vieux-Port de Montréal inc. (SVPM) a été incorporée le 26 novembre 1981 à titre de filiale à cent pour cent de la Société immobilière du Canada limitée.

Pour réaliser son mandat, la SVPM gère et aménage un parc urbain à caractère riverain à vocation récréotouristique et culturelle dans la ville de Montréal, selon deux unités d'affaires distinctes: les Quais du Vieux-Port et le Centre des sciences de Montréal (CSM).

Société du Centre national des Arts

Patrimoine canadien

Ministre de tutelle

L'honorable Josée Verner, C.P., députée

Ministre du Patrimoine canadien et ministre de la Francophonie

Présidente du conseil

Julia E. Foster

Président et premier dirigeant

Peter A. Herndorf

Siège social

53, rue Elgin

CP 1534 SUCC B

Ottawa ON K1P 5W1

Téléphone : 613-947-7000

Numéro sans frais : 1-866-850-ARTS

Télocopieur : 613-996-9578

Site Web : <http://www.mac-cna.ca>

Fin de l'exercice

31 août

Vérificateur

Vérificateur général du Canada

Loi de constitution

1966; *Loi sur le Centre national des Arts* (L.R.C. 1985, ch. N 3)

Statut

Exempte de l'application des sections I à IV de la partie X de la *Loi sur la gestion des finances publiques* (sauf les articles 131 à 148 de la section III); non mandataire de Sa Majesté; organisme de bienfaisance aux fins de la *Loi de l'impôt sur le revenu*

Mandat

Exploiter et administrer le Centre, développer les arts d'interprétation dans la région de la capitale nationale définie à l'annexe de la *Loi sur la capitale nationale* et aider le Conseil des Arts du Canada à développer ceux-ci ailleurs au Canada.

Profil de la société

Conçu comme le plus important projet du gouvernement fédéral dans le cadre des célébrations du centenaire du pays, la Société du Centre national des Arts (CNA) a été créée en 1966, en vertu d'une loi du Parlement. Le Centre a officiellement ouvert ses portes le 2 juin 1969 et a reçu le mandat en tant que vitrine nationale des arts de la scène.

Pour s'acquitter de son mandat, le CNA organise et parraine des activités dans le domaine des arts d'interprétation avec d'autres organismes de partout au pays. Il est l'hôte de plusieurs festivals et atteint des auditoires tant au Canada qu'ailleurs dans le monde par la voie des médias et de ses tournées. Le CNA présente de la musique classique, de la danse, du théâtre français, du théâtre anglais, des variétés et une programmation régionale. De plus, il est le siège de l'Orchestre du Centre national des Arts.

Le CNA tire environ la moitié de ses revenus des ventes de guichets, de donations, des services de traiteur et de restauration, de stationnement et de la location de salles de son site au bord du Canal Rideau à Ottawa.

Société des ponts fédéraux limitée, La

Transports, Infrastructure et Collectivités

Ministre de tutelle

L'honorable Lawrence Cannon, C.P., député
Ministre des Transports, de l'Infrastructure et des Collectivités

Première dirigeante

Micheline Dubé

Siège social

55, rue Metcalfe, bureau 1210
Ottawa ON K1P 6L5

Téléphone : 613-993-6880

Télécopieur : 613-993-6945

Site Web : <http://www.federalbridge.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1998; Loi canadienne sur les sociétés par actions

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; mandataire de Sa Majesté

Mandat

Fournir aux usagers des infrastructures sûres et efficaces à l'emplacement de ses deux filiales en propriété exclusive, Les Ponts Jacques Cartier et Champlain Incorporée et La Corporation du Pont international de la voie maritime, Ltée, ainsi qu'aux installations canadiennes du pont des Mille-Îles.

Profil de la société

La Société des ponts fédéraux limitée (SPFL) a été incorporée en 1998 pour assumer les responsabilités de gestion non liées à la navigation de l'Administration de la voie maritime du Saint-Laurent.

La SPFL est également responsable des Ponts Jacques Cartier et Champlain Incorporée, de La Corporation du Pont international de la voie maritime, Ltée, ainsi que des activités canadiennes du pont international des Mille-Îles et du pont international de Sault Ste. Marie, La SPFL et sa filiale, St. Mary's River Bridge Company, ainsi que sa coentreprise, La Corporation du Pont international de la voie maritime, Ltée, s'autofinancent à même leurs propres revenus d'exploitation, alors que la filiale, Les Ponts Jacques Cartier et Champlain Incorporée, dépend du gouvernement du Canada pour son financement.

Pour réaliser son mandat, la Société des ponts fédéraux limitée réalise des travaux d'entretien continus et importants, des initiatives d'amélioration de la gestion et de planification proactive.

Société de développement du Cap-Breton

Ressources naturelles

Ministre de tutelle

L'honorable Gary Lunn, C.P., député
Ministre des Ressources naturelles

Président du conseil

Gordon M. MacInnis

Président et premier dirigeant

Dr. Ross McCurdy

Siège social

70, rue Crescent
Sydney NS B1S 2Z7

Téléphone : 902-563-0050

Télécopieur : 902-563-0054

Site Web : s.o.

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1967, Loi sur la Société de développement du Cap-Breton (L.R.C. 1985, ch. C-25)

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; mandataire de Sa Majesté

Mandat

Administrer et financer la fermeture des opérations houillères et des programmes connexes de réduction de la main-d'œuvre.

Profil de la société

La Société de développement du Cap-Breton (SDCB) a été constituée en 1967, par une loi du Parlement, pour assumer le contrôle d'une mine de charbon en sèreuse difficulté. La SDCB, qui est située dans l'île du Cap-Breton, en Nouvelle-Écosse, a fermé sa seule mine de charbon en exploitation à l'automne 2001. Depuis, elle a vendu des installations de surface de la mine, notamment le quai, la voie ferrée et divers biens connexes dans le but de mettre fin à ses activités.

Les activités résiduelles de la SDCB concernent les obligations considérables qu'elle doit respecter à l'égard de ses anciens employés et de la remise en état des terrains et l'aliénation de tous les biens restants.

En août 2000, une filiale a été intégrée pour appuyer la section du financement du mandat de la SECB. Cette filiale, la Corporation Fonds d'investissement du Cap-Breton (CFICB) a été dissoute et toutes les activités résiduelles ont été assumées par la SECB. Pour réaliser son mandat, la SECB agit à titre de principal intervenant dans la création d'un environnement commercial qui favorise la création d'emplois durables et la croissance économique sur l'île du Cap-Breton et dans la région de Muirgrave, en Nouvelle-Ecosse, et fait la promotion de ces objectifs en collaboration avec les secteurs public et privé. La SECB exécute également des programmes de développement économique pour l'Agence de promotion économique du Canada atlantique.

Société d'expansion du Cap-Breton**Agence de promotion économique du Canada atlantique****Ministre de tutelle**

L'honorable Peter Gordon Mackay, C.P., député

Ministre de la Défense nationale et ministre responsable de l'Agence de promotion économique du Canada atlantique

Présidente du conseil

Monique Collette

Premier dirigeant

John K Lynn

Siège social

70, rue Crescent

CP 1750

Sydney NS B1S 2Z7

Téléphone : 902-564-3600

Télécopieur : 902-564-3825

Site Web : <http://www.ecbc.ca>**Fin de l'exercice**

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution1988: *Loi sur la Société d'expansion du Cap-Breton* (partie II de la *Loi organique de 1987 sur le Canada atlantique* [L.C. 1988, ch. 50])**Statut**Partie I de l'annexe III de la *Loi sur la gestion des finances publiques*; mandataire de Sa Majesté**Mandat**

Encourager et aider, de concert éventuellement avec le gouvernement du Canada ou de la Nouvelle-Écosse, leurs organismes ou toute autre personne publique ou privée, le financement et le développement de l'industrie de l'île du Cap-Breton en vue de créer des emplois en dehors du secteur de l'industrie houillère et de diversifier l'économie de l'île.

Profil de la société

Pour compenser les répercussions économiques de la fermeture d'industries dans les secteurs du charbon et de l'acier, et la fermeture de la pêche du poisson de fond à l'île du Cap-Breton, le gouvernement du Canada a établi la Société d'expansion du Cap-Breton (SECB) en 1988. Plus particulièrement, la SECB a été créée pour favoriser la transition de l'économie de l'île du Cap-Breton vers de nouvelles industries.

Société d'atténuation des répercussions du projet gazier Mackenzie²⁷

Affaires indiennes et du Nord Canadien

Ministre de tutelle

L'honorable Jim Prentice, C.P., C.B., député
Ministre de l'Industrie

Président du conseil

A déterminer

Président et premier dirigeant

A déterminer

Siège social

Yellowknife

Téléphone : A déterminer

Télécopieur : A déterminer

Courriel : A déterminer

Site Web : A déterminer

Fin de l'exercice

31 mars

Vérificateur

A déterminer

Loi de constitution

Loi relative aux répercussions du projet gazier Mackenzie (2006, ch. 4, art. 208)

Statut

Partie I de l'annexe III de la Loi du la gestion des finances publiques; non-mandataire de Sa Majesté

Mandat

Sera responsable de l'administration de 500 millions de dollars aux organisations régionales pour des travaux qui atténuent les répercussions socio-économiques, ou le risque de telles répercussions, du projet gazier Mackenzie sur les collectivités des Territoires du Nord-Ouest.

Profil de la société

A déterminer

27. Au 31 juillet 2008, cette société d'Etat n'était pas opérationnelle.

Pour réaliser son mandat, la SADC entreprend toute une gamme d'activités visant à mieux faire comprendre l'assurance-dépôts, évalue et gère de près les risques liés à l'assurance des dépôts en collaboration avec les organismes de réglementation, et gère les relations avec les gouvernements fédéral et provinciaux, les institutions membres et leurs associations et les autres parties intéressées. La SADC se tient au courant des questions d'ordre économique et stratégique et entreprend des activités pour réduire au minimum le coût de l'assurance-dépôts.

Les principales fonctions de la SADC concernent l'assurance et la gestion des risques, les réclamations et les recouvrements, ainsi que les communications et la sensibilisation des déposants.

Société d'assurance-dépôts du Canada

Finances

Ministre de tutelle

L'honorable James Michael Flaherty, C.P. député
Ministre des Finances

Président du conseil

Bryan P. Davies

Président et premier dirigeant

Guy L. Saint-Pierre

Siège social

50, rue O'Connor, 17^e étage
CP 2340 SUCC D
Ottawa ON K1P 5W5

Téléphone : 613-996-2081

Numéro sans frais : 1-800-461-2342

Télocopieur : 613-996-6095

Site Web : <http://www.sadc.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1967; *Loi sur la Société d'assurance-dépôts du Canada* (L.R.C. 1985, ch. C 3); (L.R.C. 1985, ch. C 3); (L.R.C. 1985, ch. 18 [2^e Supp.]); (L.R.C. 1985, ch. 18 [3^e Supp.]); (L.C. 1991, ch. 45); (L.C. 1992, ch. 1, 26 et 27); (L.C. 1993, ch. 34); (L.C. 1996, ch. 6); (L.C. 1997, ch. 15); (L.C. 1999, ch. 28 et 31); (L.C. 2001, ch. 9); (L.C. 2002, ch. 8); (L.C. 2003, ch. 22); (L.C. 2005, ch. 30); (L.C. 2007, ch. 6); (L.C. 2007, ch. 29)

Statut

Partie I de l'annexe III de la *Loi sur la gestion des finances publiques*; mandataire de Sa Majesté

Mandat

Fournir une assurance contre les risques de perte totale ou partielle de dépôts; encourager la stabilité du système financier au Canada; et poursuivre ces fins visées à l'avantage des personnes qui détiennent des dépôts auprès d'institutions membres et de manière à minimiser les possibilités de perte pour elle-même.

Profil de la société

La Société d'assurance-dépôts du Canada (SADC) a été créée en 1967 afin d'assurer les dépôts détenus par des banques, des sociétés de fiducie et des sociétés de prêts qui acceptent des dépôts, ainsi que des associations soumises à la *Loi sur les associations coopératives de crédit* qui acceptent des dépôts, en cas de faillite d'une institution membre.

Pour mener à bien son mandat, la SCP offre maintenant des solutions novatrices en matière de livraison physique et électronique, par exemple Poste!. La SCP adapte ses produits dans le secteur des colis commerciaux pour répondre aux demandes de sa clientèle et appuie la croissance de la poste directe et du marketing. Pour évaluer la satisfaction de ses clients, la SCP utilise à la fois un outil de gestion accordant de la valeur aux clients et des sondages téléphoniques pour recueillir des commentaires.

Chaque année, la SCP se voit confier environ 10 milliards de messages et de colis. Ces envois sont traités dans 22 grands établissements et bien d'autres installations, pour être livrés à 14 millions d'adresses au Canada. La Société dessert ainsi quelque 31 millions de Canadiens et plus d'un million d'entreprises et d'institutions publiques. Le réseau de la SCP compte maintenant plus de 23 000 points d'achat où les clients ont accès aux services postaux. Ces points d'achat ont évolué au-delà du traditionnel bureau de poste vers des stands efficaces dans des lieux hautement fréquentés de commerce au détail.

Société canadienne des postes

Transports, Infrastructure et Collectivités

Ministre de tutelle

L'honorable Lawrence Cannon, C.P., député
Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil

Marc Courtois

Présidente et première dirigeante

Moya Greene

Siège social

Place des Postes
2701, promenade Riverside
Ottawa ON K1A 0B1

Téléphone : 613-734-8440
Télécopieur : 613-734-6022

Site Web : <http://www.postescanada.ca>

Fin de l'exercice

31 décembre

Vérificateurs

Vérificateur général du Canada
KPMG s.r.l.

Loi de constitution

1981; Loi sur la Société canadienne des postes (L.R.C. 1985, ch. C 10)

Statut

Partie II de l'annexe III de la Loi sur la gestion des finances publiques; mandataire de Sa Majesté

Mandat

Exploiter un service postal qui soit financièrement autonome et dont les normes de service répondent aux besoins des Canadiens.

Profil de la société

La Société canadienne des postes (SCP) a été créée pour offrir des communications abordables et des solutions en services postaux d'un océan à l'autre. La SCP a été établie en tant que société d'État en 1981, en vertu de la Loi sur la Société canadienne des postes.

Actuellement, la SCHL fournit des produits et des services aux Canadiens et appuie les objectifs de la politique fédérale grâce à quatre secteurs d'activité en matière de logement : le financement de l'habitation, l'aide aux logements, la recherche et la diffusion de l'information ainsi que la promotion des exportations dans le domaine de l'habitation.

La SCHL a pour mission d'assurer aux Canadiens la disponibilité et une bonne variété de financement à l'habitation, d'améliorer la qualité de l'habitation et d'appuyer le marché immobilier en offrant des renseignements et des conseils pratiques sur l'industrie immobilière, de participer à des initiatives d'aide au logement et appuyer et promouvoir des exportations d'expertise et de produits canadiens.

Société canadienne d'hypothèques et de logement

Ressources humaines et Développement social

Ministre de tutelle

L'honorable Monte Solberg, C.P., député,

Ministre des Ressources humaines et du Développement social

Président du conseil

Dino Chiesa

Présidente et première dirigeante

Karen Kinsley

Siège social

700, chemin Montréal
Ottawa ON K1A 0P7

Téléphone : 613-748-2000

Télécopieur : 613-748-2098

Site Web : <http://www.cmhc-schl.gc.ca>

Fin de l'exercice

31 décembre

Vérificateurs

Vérificateur général du Canada

Ernst & Young s.r.l.

Loi de constitution

1946; Loi sur la Société centrale d'hypothèques et de logement; modifiée le 16 mars 1979 par la Loi sur la Société canadienne d'hypothèques et de logement (L.R.C. 1985, ch. C 7)

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; mandataire de Sa Majesté, sauf en ce qui concerne l'art. 13 de sa loi constitutive

Mandat

Promouvoir la construction, la réparation et la modernisation des habitations, l'amélioration des conditions de vie et de logement, le caractère abordable et la diversité du choix des logements, la disponibilité de financement à faible taux d'intérêt pour le logement et le bien-être national du secteur de l'habitation.

Profil de la société

La Société canadienne d'hypothèques et de logement (SCHL) a été créée en 1946 en vertu de la Loi sur la Société canadienne d'hypothèques et de logement, initialement pour loger les combattants revenant des zones de guerre et pour gérer les programmes nationaux de logement.

Ridley Terminals Inc.**Transports, Infrastructure et Collectivités****Ministre de tutelle**

L'honorable Lawrence Cannon, C.P., député
Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil

Présentement vacant

Président et directeur de l'exploitation

George W. Dorsey

Siège social

CP 8000
Prince Rupert BC V8J 4H3

Téléphone : 250-624-9511

Télécopieur : 250-624-4990

Site Web : <http://www.rti.ca>

Fin de l'exercice

31 décembre

Vérificateur

Vérificateur général du Canada

Loi de constitution

1981 : *Loi canadienne sur les sociétés par actions*; devenue filiale en propriété exclusive de la Société canadienne des ports en 1991; Ridley Terminals Inc. est devenue société d'Etat mère le 1^{er} novembre 2000, en vertu de l'article 177 de la *Loi maritime du Canada* (L.R.C. 1998, ch. 10)

Statut

Partie I de l'annexe III de la *Loi sur la gestion des finances publiques*; non-mandatitaire de Sa Majesté

Mandat

À titre de terminal maritime, fournir des services soutenus de qualité et de rendement élevé en matière de déchargement de wagons, d'entreposage de produits et de chargement.

Profil de la société

La Ridley Terminals Inc. (RTI) a été créée en 1981 pour fournir un terminal maritime qui appuie le développement des mines de charbon dans le nord-est de la Colombie-Britannique. RTI possède et exploite un terminal maritime dans l'île Ridley à Prince Rupert (Colombie-Britannique). Ses infrastructures et son matériel de déchargement de trains et de chargement de navires sont situés sur des terrains loués de l'Administration portuaire de Prince Rupert.

Pour réaliser son mandat, RTI poursuit ses efforts pour attirer des volumes additionnels de charbon en provenance du nord de l'Alberta et du nord-est de la Colombie-Britannique, en utilisant un marketing dynamique et concret des capacités et des avantages du terminal. RTI contribue grandement à la signature d'ententes pour d'autres installations et produits, tels que le soufre et les bouillottes de bois visant à diversifier les produits maintentionnés au terminal. La RTI fonctionne sept jours par semaine, 24 heures par jour et elle est certifiée en vertu des normes ISO 9001, ISO 14001 et OHSAS 18000.

PDP a élargi les initiatives qui génèrent des revenus, surtout dans le domaine de la location. Actuellement, PDP offre des tenances écologiques, la location d'équipement pour des événements et des tenances avec service complet. PDP continue de collaborer étroitement avec des partenaires nationaux, régionaux et locaux pour élaborer un parc urbain unique à l'intérieur d'une collectivité durable.

La société sera entièrement autonome sur le plan financier, ses principales sources de revenus devant provenir de la vente ou de la location de terrains et d'installations entourant le parc, ainsi que des dons versés à travers sa fondation Parc Downsview, d'où proviendront ses principaux revenus pour les prochaines années.

Parc Downsview Park Inc.
Transports, Infrastructure et Collectivités

Ministre de tutelle

L'honorable Lawrence Cannon, C.P., député
Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil

David Soknacki

Président et premier dirigeant

Tony Genco

Siège social

1-35, route Carl Hall
Toronto ON M3K 2B6

Téléphone : 416-952-2222

Télécopieur : 416-952-2225

Site Web : <http://www.downsviewpark.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1998; *Loi canadienne sur les sociétés par actions*

Statut

Filiale en propriété exclusive de la Société immobilière du Canada limitée et tenue de faire rapport comme s'il s'agissait d'une société d'Etat mère, conformément au décret C.P. 2003-1304; mandataire de Sa Majesté

Mandat

Gérer et aménager le parc Downsview qui couvre une surface de 572 acres des terrains de l'ancienne base des forces canadiennes à Toronto pour en faire des espaces verts urbains pour le plus grand plaisir des générations futures sur une base auto-suffisante.

Profil de la société

La société Parc Downsview Park Inc. (PDP) a été constituée (sous le nom de CLC Downsview Inc.), le 17 juillet 1998, en vertu de la *Loi canadienne sur les sociétés par actions* en tant que filiale en propriété exclusive de la Société immobilière du Canada limitée. Le 23 mars 2000, le nom officiel de l'entreprise a changé de CLC Downsview Inc. à Parc Downsview Park Inc.

Pour réaliser son mandat, PDP a dressé un plan de développement urbain, un plan d'affaires pour une période de 25 ans et a rédigé des lignes directrices pour un développement communautaire durable. PDP réalise ces plans de différentes façons, par exemple, en plantant des arbres, créant ainsi une nouvelle zone forestière du parc, et en organisant, avec des tiers, un ensemble d'événements saisonniers et de programmes communautaires.

PPP Canada Inc.

Finances

Ministre de tutelle

L'honorable James Michael Flaherty, C.P., député
Ministre des Finances

Président du conseil

Vacant

Président et premier dirigeant

Vacant

Siège social

340, rue Albert, bureau 1300 (intermédiaire)
Ottawa ON K1R 7Y6

Téléphone : 613-566-7046
Télécopieur : 613-249-7250
Site Web : s.o.

Fin de l'exercice

31 décembre

Vérificateur

À déterminer

Loi de constitution

Le 12 février 2008 sous le régime de la Loi canadienne sur les sociétés par actions

Statut

En vertu du paragraphe 86(2) de la Loi sur la gestion des finances publiques, Son Excellence la Gouverneure générale en conseil rend applicables à PPP Canada Inc. toutes les dispositions de la partie X de cette loi, sauf l'article 90, qui ne s'appliquent qu'aux sociétés d'Etat mères.

Mandat

Dirige les efforts de promotion du recours aux partenariats public-privé (PPP) au Canada, et collaborera avec les secteurs public et privé afin de favoriser le développement accru du marché des PPP au Canada.

Profil de la société

PPP Canada Inc. est une filiale de la Corporation de développement des investissements du Canada. La nouvelle société d'Etat était désignée une société d'Etat mère aux fins de la quasi-totalité de la partie X de la Loi sur la gestion des finances publiques. PPP Canada Inc. gèrera et investira le Fonds pour les PPP, un programme d'infrastructure unique en son genre destiné à soutenir les projets de PPP novateurs. La société supervisera l'évaluation des options de PPP pour les grands projets qui demandent du financement auprès d'initiatives fédérales d'infrastructure.

Office de commercialisation du poisson d'eau douce

Pêches et Océans

Ministre de tutelle

L'honorable Lolya Hearn, C.P., député
Ministre des Pêches et des Océans

Président du conseil

Jim Bear

Président et premier dirigeant

John Wood

Siège social

1199, chemin Plessis
Winnipeg MB R2C 3L4

Téléphone : 204-983-6601

Télécopieur : 204-983-6497

Site Web : <http://www.freshwaterfish.com/enter.htm>

Fin de l'exercice

30 avril

Vérificateur

Vérificateur général du Canada

Loi de constitution

1969; Loi sur la commercialisation du poisson d'eau douce (L.R.C. 1985, ch. F 13)

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; mandataire de Sa Majesté

Mandat

Acheter tout le poisson légalement pêché et mis en vente afin de créer un marché régulier, promouvoir les marchés internationaux et accroître le commerce du poisson et les revenus des pêcheurs.

Créé avec la participation de chacune des provinces et de chaque territoire où il exerce ses activités, l'Office commercialise du poisson d'eau douce ainsi que des sous-produits du poisson venant de la région visée par son mandat, au Canada et à l'étranger. La participation des provinces du Manitoba, de la Saskatchewan, de l'Alberta et de l'Ontario ainsi que des Territoires du Nord-Ouest a été établie en vertu d'une entente conclue avec le gouvernement du Canada.

Profil de la société

En 1969, le rapport de la Commission McIvor recommandait la création de l'Office de commercialisation du poisson d'eau douce (OCPED) afin d'améliorer l'état de l'industrie de la pêche commerciale et d'accroître les revenus des pêcheurs du Canada central et de l'Ouest. L'OCPED a été créé le 12 février 1969, en tant que société d'État.

Pour mener à bien son mandat, l'OCPED fonctionne comme une coopérative de producteurs, dont les bénéficiaires sont les pêcheurs commerciaux du Manitoba, de la Saskatchewan, de l'Alberta, des Territoires du Nord-Ouest et du Nord-Ouest de l'Ontario. L'OCPED procède à l'achat et à la commercialisation des produits de la pêche commerciale pour l'exportation et le marché interprovincial, et il procure le meilleur rendement économique aux pêcheurs commerciaux qu'il sert, en fournissant divers produits et services à ses clients.

courantes. Il a pour mission à long terme de contribuer à la solidité financière du RPC et de provisionner les prestations de retraite des 17 millions de cotisants et de bénéficiaires du RPC en investissant l'actif du RPC et en visant un rendement maximal tout en évitant des risques de perte indus.

Afin de diversifier le portefeuille du RPC, l'Office investit dans des actions de sociétés cotées en bourse, des actions de sociétés fermées, des obligations indexées sur l'inflation, des biens immobiliers, des infrastructures et des titres à revenu fixe. Au 31 mars 2008, la caisse du RPC s'élevait à 122,7 milliards de dollars.

L'Office a reçu son mandat des gouvernements fédéral et provinciaux, et il est responsable devant le Parlement et les ministres des Finances fédéral et provinciaux, qui sont les gérants du régime. L'Office, dont la gouvernance et la gestion sont distinctes de celles du RPC, n'a pas de lien de dépendance avec les gouvernements. Il a son siège social à Toronto et compte des bureaux à Londres et à Hong Kong.

Office d'investissement du régime de pensions du Canada

Finances

Ministre de tutelle

L'honorable James Michael Flaherty, C.P., député
Ministre des Finances

Présidente du conseil

Gail Cook-Bennett

Président et premier dirigeant

David F. Denison

Siège social

1, rue Queen Est, bureau 2600
Toronto ON M5C 2W5

Téléphone : 416-868-4075

Télécopieur : 416-868-1536

Site Web : <http://www.cppib.ca>

Fin de l'exercice

31 mars

Vérificateur

Deloitte & Touche s.r.l.

Loi de constitution

1998; Loi sur l'Office d'investissement du régime de pensions du Canada (L.C. 1997, ch. 40)

Statut

Exempt de l'application des sections I à IV de la partie X de la Loi sur la gestion des finances publiques; non-mandataire de Sa Majesté

Mandat

Aider le Régime de pensions du Canada à s'acquitter des obligations envers les cotisants et les bénéficiaires que lui impose le Régime de pensions du Canada; gérer les sommes transférées en application de l'article 108.1 du Régime de pensions du Canada, ainsi que ses droits, titres ou intérêts dans les titres désignés, dans l'intérêt des cotisants et des bénéficiaires de ce régime; et placer son actif en vue d'un rendement maximal tout en évitant tout risque de perte induit et compte tenu des facteurs pouvant avoir un effet sur le financement du Régime de pensions du Canada ainsi que sur son aptitude à s'acquitter, chaque jour ouvrable, de ses obligations financières.

Profil de la société

L'Office d'investissement du régime de pensions du Canada (OIRPC) a été constitué en décembre 1997 en vertu de la Loi sur l'Office d'investissement du régime de pensions du Canada. L'Office est un organisme de gestion de placements professionnels qui investit les fonds dont le Régime de pensions du Canada (RPC) n'a pas besoin pour verser les prestations de retraite

Profil de la société

L'Office d'investissement des régimes de pensions du secteur public, établi en 1999 en vertu de la Loi sur l'Office d'investissement des régimes de pensions du secteur public, investit dans les marchés financiers les fonds qui lui sont transférés, depuis le 1^{er} avril 2000, par le gouvernement du Canada pour les régimes de pensions des Forces canadiennes, de la fonction publique fédérale et de la Gendarmerie royale du Canada. Au 1^{er} mars 2007, le mandat de l'Office d'investissement des régimes de pensions du secteur public a été élargi pour inclure les cotisations nettes du Régime de pension de la Force de réserve. Les premières cotisations nettes ont été reçues du régime de la Force de réserve en avril 2007.

Les objectifs statutaires de l'Office d'investissement des régimes de pensions du secteur public sont de gérer les fonds qui lui sont confiés dans l'intérêt des contributeurs et des bénéficiaires des quatre régimes desquels elle reçoit les contributions. Pour réaliser son mandat, l'Office d'investissement des régimes de pensions du secteur public investit dans des titres à revenu fixe et dans des actions canadiennes et étrangères, placements immobiliers, placements privés, placements en infrastructures et autres placements admissibles gérés par des gestionnaires internes et externes.

Office d'investissement des régimes de pensions du secteur public

Conseil du Trésor

Ministre de tutelle

L'honorable Vic Toews, C.P., député
Président du Conseil du Trésor

Président du conseil

Paul Cantor

Président et premier dirigeant

Gordon J. Fyfe

Siège social

440, avenue Laurier Ouest, bureau 200
Ottawa ON K1R 7X6

Téléphone : 613-782-3095

Télécopieur : 613-782-6864

Site Web : <http://www.investpsp.ca>

Bureau de Montréal

1250, boul. René Lévesque Ouest, bureau 900
Montréal QC H3B 4W8

Téléphone : 514-937-2772

Télécopieur : 514-937-3155

Site Web : <http://www.investpsp.ca>

Fin de l'exercice

31 mars

Vérificateurs

Deloitte & Touche s.r.l.

Vérificateur général du Canada

Loi de constitution

1999; Loi sur l'Office d'investissement des régimes de pensions du secteur public (L.C. 1999, ch. 34)

Statut

Exempt de l'application de la partie X de la Loi sur la gestion des finances publiques (sauf les articles 132 à 147); non-mandataire de Sa Majesté

Mandat

Gérer, dans l'intérêt des contributeurs et des bénéficiaires des régimes en cause, les sommes transférées à l'Office d'investissement en application d'articles de la Loi sur la pension de retraite des Forces canadiennes, de la Loi sur la pension de la fonction publique et de la Loi sur la pension de retraite de la Gendarmerie royale du Canada et maximiser le rendement de l'investissement sans prendre de risques de perte indus.

Office de financement de l'assurance-emploi du Canada
Ressources humaines et Développement social

Ministre de tutelle

L'honorable Monte Solberg, C.P., député
Ministre des Ressources humaines et du Développement social

Président du conseil

Vacant

Président et premier dirigeant

Vacant

Siège social

Région de la capitale nationale

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

Loi sur l'Office de financement de l'assurance-emploi du Canada (2008)

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques. L'Office n'est pas mandataire de Sa Majesté du chef du Canada.

Mandat

- a) de fixer le taux de cotisation en vertu de l'article 66 de la Loi sur l'assurance-emploi;
- b) de maintenir sa réserve en conformité avec cet article;
- c) de gérer les sommes qui lui sont versées en application de l'article 77.1 de cette loi;
- d) de placer son actif financier en vue de s'acquitter de ses obligations financières.

Profil de la société

Accroître la nature indépendante du mécanisme de fixation des taux d'assurance-emploi, et garantir que les cotisations d'assurance-emploi servent exclusivement au programme.

Musée national des sciences et de la technologie

Patrimoine canadien

Ministre de tutelle

L'honorable Josée Verrier, C.P., députée

Ministre du Patrimoine canadien et de la Condition féminine et ministre de la Francophonie

Président du conseil

James Paul

Président et premier dirigeant par intérim

Fernand Proulx

Siège social

2380, chemin Lancaster

CP 9724 SUCC T

Ottawa ON K1G 5A3

Téléphone : 613-991-3044

Numéro sans frais : 1-866-442-4416

Télécopieur : 613-990-3636

Site Web : <http://www.technomuses.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1990: *Loi sur les musées* (L.C. 1990, ch. 3)

Statut

Partie I de l'annexe III de la *Loi sur la gestion des finances publiques*; mandataire de Sa Majesté

Mandat

Promouvoir la culture scientifique et technique au Canada par la constitution, l'entretien et le développement d'une collection d'objets scientifiques et techniques principalement axée sur le Canada, et par la présentation des procédés et productions de l'activité scientifique et technique, ainsi que de leurs rapports avec la société sur les plans économique, social et culturel.

Profil de la société

Les origines du Musée national des sciences et de la technologie (MNST) (qui opère maintenant sous son nom d'entreprise de Société du Musée des sciences et de la technologie du Canada) remontent au rapport de 1951 de la Commission Massey qui recommandait la création d'un musée national des sciences et de la technologie pour recueillir, préserver, mener des recherches et interpréter le patrimoine technologique du Canada. Par la suite, le MNST est devenu une société d'État en 1990.

Pour mener à bien son mandat, la Société est chargée de développer et de gérer une collection représentative d'objets et de documents scientifiques et techniques axée sur sept domaines principaux : l'aviation, les communications, la fabrication, les ressources naturelles, les ressources renouvelables, y compris l'agriculture, l'instrumentation scientifique et les transports. La Société gère trois musées : le Musée de l'agriculture du Canada, le Musée de l'aviation du Canada et le Musée des sciences et de la technologie du Canada. Chacun se livre à des travaux de conservation et met sur pied ses propres activités et stratégies de programmation en tenant compte de ses différents marchés et de sa clientèle.

Musée des beaux arts du Canada

Patrimoine canadien

Ministre de tutelle

L'honorable Josée Verner, C.P., députée

Ministre du Patrimoine canadien et ministre de la Francophonie

Président du conseil

Donald R. Sobeys

Directeur et premier dirigeant

Pierre Thiberge, O.C., C.Q.

Siège social

380, promenade Sussex

CP 427 SUCC A

Ottawa ON K1N 9N4

Téléphone : 613-990-1985

Numéro sans frais : 1-800-319-2787

Télécopieur : 613-993-4385

Site Web : <http://www.beaux-arts.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1990; Loi sur les musées (L.C. 1990, ch. 3)

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; mandataire de Sa Majesté

Mandat

Constituer, entretenir et faire connaître, dans l'ensemble du Canada et à l'étranger, une collection d'œuvres d'art anciennes, modernes et contemporaines, principalement axée sur le Canada, et amener les Canadiens à mieux connaître, comprendre et apprécier l'art en général.

Profil de la société

En 2005, le Musée des beaux-arts du Canada célébrait le 125^e anniversaire de sa fondation en 1880 par le Marquis de Lorne, gouverneur général, de pair avec l'Académie royale des arts du Canada. Avec la Loi de la Galerie nationale du Canada de 1913, le gouvernement fédéral assume la responsabilité du tout jeune musée. Il en assure l'intendance par l'entremise de lois successives, jusqu'à l'adoption de la Loi sur les musées, le 1^{er} juillet 1990, qui constitue le Musée des beaux-arts du Canada en société d'État. La Loi confirme également comme affilié du Musée des beaux-arts du Canada, le Musée canadien de la photographie contemporaine; fondé en 1985, celui-ci a célébré son 20^e anniversaire en 2005.

Pour s'acquitter de son mandat, le Musée des beaux-arts du Canada réalise quatre activités principales : l'activité de Collection qui comprend les recherches muséologiques, les acquisitions et la préservation et la gestion de la collection; l'activité Rayonnement qui comprend les expositions et les installations, les publications, les programmes éducatifs, les activités de communication, et les prêts; l'activité Installations qui veille au fonctionnement des immeubles et immobilisations; et l'activité Gestion intégrée qui comprend la gouvernance, l'administration et les activités génératrices de recettes.

Musée canadien des civilisations

Patrimoine canadien

Ministre de tutelle

L'honorable Josée Verrier, C.P., députée

Ministre du Patrimoine canadien et de la Condition féminine et ministre de la Francophonie

Présidente du conseil

Fredrik S. Eaton, O.C., O. Ont

Président et premier dirigeant

Victor Rabinovitch

Siège social

100, rue Laurier
Gatineau QC K1A 0M8

Téléphone : 819-776-7116

Télécopieur : 819-776-7122

Site Web : <http://www.civilisations.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1990; *Loi sur les musées* (L.C. 1990, ch. 3)

Statut

Partie I de l'annexe III de la *Loi sur la gestion des finances publiques*; mandataire de Sa Majesté

Mandat

Accroître dans l'ensemble du Canada et à l'étranger, l'intérêt, le respect et la compréhension critique de même que la connaissance et le degré d'appréciation par tous à l'égard des réalisations culturelles et des comportements de l'humanité, par la constitution, l'entretien et le développement aux fins de la recherche et pour la prospérité, d'une collection d'objets à valeur historique ou culturelle principalement axée sur le Canada, ainsi que par la présentation de ces réalisations et comportements, et des renseignements et de la compréhension qu'ils génèrent.

Profil de la Société

La Société du Musée canadien des civilisations a été constituée en société d'Etat en 1990 en vertu de la *Loi sur les musées*. Elle a commencé ses opérations en 1956 avec la création du Musée de la Commission géologique du Canada. La responsabilité première de la Société consiste à gérer le musée national d'histoire humaine du Canada, le Musée canadien des civilisations, le musée national d'histoire militaire du Canada, le Musée canadien de la guerre, ainsi qu'un musée virtuel sur le Web, le Musée de la Nouvelle-France. Par ses activités, la Société est un centre d'excellence muséologique qui suscite une meilleure compréhension de l'identité, de l'histoire et de la culture canadiennes.

Le Musée canadien des civilisations est reconnu comme l'une des grandes institutions culturelles du XX^e siècle. Le Musée canadien de la guerre est également une institution exceptionnelle. Ses expositions et ses programmes publics poursuivent l'objectif de promouvoir la compréhension de l'histoire militaire du Canada sur les plans personnel, national et international.

Musée canadien de la nature

Patrimoine canadien

Ministre de tutelle

L'honorable Josée Verner

Ministre du Patrimoine canadien et de la Condition féminine et ministre de la Francophonie

Président du conseil

Robert Kenneth Armstrong, O.M.C.

Présidente et première dirigeante

Joanne DiCosimo

Siège social

Edifice commémoratif Victoria

240, rue McLeod

CP 3443 SUCC D

Ottawa ON K1P 6P4

Téléphone : 613-566-4700

Numéro sans frais : 1-800-263-4433

Télécopieur : 613-364-4020

Site Web : <http://www.nature.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1990, Loi sur les musées (L.C. 1990, ch. 3)

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; mandataire de Sa Majesté

Mandat

Accroître, dans l'ensemble du Canada et à l'étranger, l'intérêt et le respect à l'égard de la nature, de même que sa connaissance et son degré d'appréciation par tous par la constitution, l'entretien et le développement, aux fins de la recherche et pour la posterité, d'une collection d'objets d'histoire naturelle principalement axée sur le Canada, ainsi que par la présentation de la nature, des enseignements et de la compréhension qu'elle génère.

Profil de la société

Le 1^{er} juillet 1990, le Musée canadien de la nature (MCN) a été établi en tant que société d'État.

Pour réaliser son mandat, le MCN procède à des recherches méthodiques et applique son expertise à des projets spécifiques dans divers domaines, tels que la biodiversité, les sciences de la terre et de la vie. Le MCN présente le patrimoine naturel du Canada par de nombreuses expositions permanentes et itinérantes, du cinéma haute-définition et des programmes spéciaux quotidiens à son site principal, soit l'Edifice commémoratif Victoria, à Ottawa.

Monnaie royale canadienne
Transports, Infrastructure et Collectivités

Ministre de tutelle
L'honorable Lawrence Cannon, C.P., député
Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil
Max C. Lewis

Président et premier dirigeant
Ian E. Bennett

Siège social
320, promenade Sussex
Ottawa ON K1A 0G8

Téléphone : 613-993-3500
Télécopieur : 613-990-4665
Site Web : <http://www.monnaie.ca>

Fin de l'exercice
31 décembre

Vérificateur
Vérificateur général du Canada

Loi de constitution
1969; *Loi sur la Monnaie royale canadienne* (L.R.C. 1985, ch. R 9)

Statut
Partie II de l'annexe III de la *Loi sur la gestion des finances publiques*; mandataire de Sa Majesté

Mandat
Frapper des pièces de monnaie en vue de réaliser des bénéfices et exercer des activités connexes.

Profil de la société

La Monnaie royale canadienne (la Monnaie) est chargée de frapper les pièces de monnaie de circulation pour le pays. Les activités de la société, qui a été constituée en 1908 à titre de département de la Monnaie du Royaume-Uni, ont été dévolues à la Couronne du Canada en 1931. La Monnaie royale canadienne a été un organisme ministériel jusqu'en 1969, année où elle a été constituée en société en vertu de la loi. En 1987, une structure de capital actions a été créée pour la Monnaie. En 1999, la loi a été modifiée de nouveau pour donner à la Monnaie la qualité de personne physique ainsi que les droits, pouvoirs et privilèges qui y sont associés.

À titre de société d'Etat commerciale, la Monnaie génère des recettes en vendant toute une gamme de produits de monnayage et de services spécialisés à l'échelle nationale et internationale.

La Monnaie possède deux établissements, l'un à Ottawa et l'autre à Winnipeg. L'établissement d'Ottawa comprend le siège social de la société, les affineries d'or et d'argent, et les installations de production de pièces numismatiques, de pièces de monnaie-lingots, de médailles et de médaillons. L'établissement de Winnipeg, qui comporte des installations de placage, produit toutes les pièces de circulation canadiennes (1 937 millions de pièces en 2007) ainsi que des pièces de circulation pour certains pays étrangers (2 214 millions de pièces en 2007).

Marine Atlantique S.C.C.**Transports, Infrastructure et Collectivités****Ministre de tutelle**

L'honorable Lawrence Cannon, C.P., député

Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil

Robert Crosbie

Président et premier dirigeant par intérim

John Roll

Siège social

10, place Fort William, bureau 802

Centre Baine Johnston

St. John's NL A1C 1K4

Téléphone : 709 772-8957

Télécopieur : 709 772-8956

Site Web : <http://www.marine-atlantic.ca>**Fin de l'exercice**

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1977; Loi canadienne sur les sociétés par actions; statut et propriété modifiés au 30 décembre 1986 en vertu de la Loi autorisant l'acquisition de Marine Atlantique S.C.C. (L.C. 1986, ch. 36)

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; non mandataire de Sa Majesté

Mandat

Fournir un service de traversier sûr, écologique et de qualité entre l'île de Terre-Neuve et la province de la Nouvelle-Écosse de manière fiable, courtoise et rentable.

Profil de la société

Pour assurer le transport entre l'île de Terre-Neuve et la Nouvelle-Écosse, la société Marine Atlantique S.C.C. a été créée et fournit des services de traversier depuis que la province de Terre-Neuve-et-Labrador s'est jointe au Canada en 1949. Marine Atlantique S.C.C. est devenue une société d'État en 1986, demeure une présence économique marquante dans la région et joue un rôle important pour le commerce et l'industrie touristique de Terre-Neuve et Labrador.

Pour réaliser son mandat, Marine Atlantique S.C.C. assure un lien par traversier à l'année longue entre North Sydney (Nouvelle-Écosse) et Port aux Basques (Terre-Neuve-et-Labrador). Elle exploite aussi un service d'appoint saisonnier entre Argentia (Terre-Neuve-et-Labrador) et North Sydney pendant les mois d'été. Elle possède et exploite quatre traversiers brise-glace de haute mer et trois gares maritimes.

Travailler en collaboration avec Statistique Canada pour veiller à ce que l'appareil statistique du pays réponde aux besoins des Premières nations au Canada.

Doter les gouvernements des Premières nations des outils nécessaires à l'établissement de statistiques.

Profil de la société

Dans l'exercice de son mandat, l'Institut de la statistique des Premières nations s'engage à servir les Premières nations et toute la population canadienne en améliorant l'accès aux données portant sur les Premières nations et leur utilisation : en réalisant des projets et des documents qui répondent aux besoins des Premières nations; en maintenant son niveau d'expertise et en renforçant la capacité d'utilisation des statistiques; en faisant la promotion d'un système fiable de données statistiques pour les Premières nations.

L'Institut a été créé pour répondre aux besoins des Premières nations en matière de données statistiques complètes, fiables et exactes.

L'Institut aspire à devenir un centre d'expertise en matière de statistiques pour les Premières nations et d'autres intervenants. Il offrira des services permettant de produire des données de grande qualité et d'instituer une utilisation accrue des statistiques se rapportant aux Premières nations pour toutes les parties.

Dans l'exercice de son mandat, l'Institut s'engage à servir les Premières nations et toute la population canadienne en améliorant l'accès aux données portant sur les Premières nations et leur utilisation, grâce à des projets et des documents qui répondent aux besoins de ces dernières, en maintenant son niveau d'expertise et en renforçant la capacité d'utilisation des statistiques et en faisant la promotion d'un système fiable de données statistiques pour les Premières nations.

L'Institut aspirera à être la principale source, au Canada, de diffusion de données statistiques exactes, pertinentes et adaptées relatives aux Premières nations.

Institut de la statistique des Premières nations

26

Affaires indiennes et du Nord canadien

Ministre de tutelle

L'honorable Chuck Strahl, C.P., député
Ministre des Affaires indiennes et du Nord canadien et interlocuteur fédéral auprès des Métis et des Indiens non inscrits

Président du conseil

Dr Mark S. Docktort

Statisticien en chef des Premières nations

Vacant

Siège social

Première nation de Nipissing

Statistiques des Premières nations

2515, rue Bank

CP 40077

Ottawa ON K1V 0W8

Téléphone : 613-884-9382

Télécopieur : s.o.

Courriel : info@firststats.ca

Site Web : <http://www.firststats.ca>

Fin de l'exercice

31 mars

Vérificateur

A déterminer

Loi de constitution

2006, en vertu de la Loi sur la gestion financière et statistique des premières nations

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; non-mandatitaire de Sa Majesté

Mandat

Fournir des renseignements et des analyses statistiques sur la situation financière, économique et sociale des Indiens et d'autres membres des Premières nations, des membres des autres groupes autochtones, et des autres personnes qui résident sur les terres de réserve ou sur les terres d'autres groupes autochtones.

Promouvoir la qualité, la cohérence et la compatibilité des statistiques des Premières nations et leur conformité aux normes et aux pratiques généralement reconnues grâce à la collaboration instaurée entre l'Institut et les Premières nations, les ministères et organismes fédéraux et provinciaux et les organisations.

Collaborer avec les ministères et organismes fédéraux et provinciaux, et les conseil, en matière de statistiques sur les Premières nations.

26. Cet organisme n'était pas opérationnel au 31 juillet 2008.

Le gouvernement fédéral a proclamé la Fondation canadienne des relations raciales (FCRR), le 28 octobre 1996, qui a ouvert ses portes officiellement en novembre 1997. Le gouvernement l'a pourvue d'un fonds de dotation non renouvelable de 24 millions de dollars. La FCRR finance entièrement ses activités grâce aux revenus générés par l'investissement du fonds de dotation et à des dons.

Dans le cadre de son mandat, la FCRR s'efforce de sensibiliser la population aux causes et aux manifestations du racisme au Canada. Elle constitue une source d'information, fournissant un point de vue et des données de recherche qui contribueront à l'élimination du racisme, et elle diffuse des renseignements sur le site Web de la FCRR, des bibliographies annotées et des documents publiés.

Fondation canadienne des relations raciales

Patrimoine canadien

Ministre de tutelle

L'honorable Josée Verner, C.P., députée
Ministre du Patrimoine canadien et de la Condition féminine et ministre de la Francophonie

Président

Albert Lo

Directeur général

Dr. Ayman Al-Yassini

Siège social

4576, rue Yonge, bureau 701
Toronto ON M2N 6N4

Téléphone : 416-952-3500

Numéro sans frais : 1-888-240-4936

Télocopieur : 416-952-3326

Site Web : <http://www.crrf-tcr.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1996; Loi sur la Fondation canadienne des relations raciales

Statut

Exempte de l'application de la partie X de la Loi sur la gestion des finances publiques (sauf les articles 131 à 148); non mandataire de Sa Majesté; organisme de bienfaisance enregistré aux fins de la Loi de l'impôt sur le revenu

Mandat

Faciliter, dans l'ensemble du pays, le développement, le partage et la mise en œuvre de toute connaissance ou compétence en vue de contribuer à l'élimination du racisme et toute forme de discrimination raciale au Canada.

Profil de la société

En 1988, le gouvernement du Canada et l'Association nationale des Canadiens d'origine japonaise ont signé l'Entente de redressement à l'égard des Canadiens japonais. Par cette entente, le gouvernement fédéral s'engageait à créer la Fondation canadienne des relations raciales qui « favoriserait l'harmonie raciale et la compréhension interculturelle et contribuerait à éliminer le racisme ».

Le 14 juin 2001, la *Loi sur le Financement agricole Canada* recevait la sanction royale. Cette loi mettait à jour la *Loi sur la Société du crédit agricole* (1993) pour contribuer à traiter de la nature changeante et complexe des besoins de l'industrie. La nouvelle loi permet de poursuivre les activités sous le nom de Financement agricole Canada et d'offrir une plus grande gamme de services aux producteurs et agri-entreprises, avec un engagement continu envers les activités agricoles primaires.

Dans le cadre de son mandat, FAC offre des solutions de financement souples aux producteurs primaires et aux agri-entreprises, procure des services de gestion financière et commerciale répondant aux nouveaux besoins de l'industrie agricole et les prévoyant, et fournit aux agriculteurs canadiens un accès à un plus grand nombre de services, ce qui les aidera à planifier leur réussite à long terme. FAC fournit ses services à partir de 100 bureaux établis partout au Canada, surtout dans les régions agricoles.

Financement agricole Canada Agriculture et Agroalimentaire

Ministre de tutelle

L'honorable Gerry Ritz, C.P., député

Ministre de l'Agriculture et de l'Agroalimentaire et ministre de la Commission canadienne du blé

Présidente du conseil

Gill Shaw

Président et premier dirigeant

Greg Stewart

Siège social

1800, rue Hamilton

CP 4320

Regina SK S4P 4L3

Téléphone : 306-780 8100

Numéro sans frais : 1-888-332-3301

Télocopieur : 306-780 5875

Site Web : <http://www.fac-fcc.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1959; Loi sur le crédit agricole; prorogée le 2 avril 1993, en vertu de la Loi sur la Société du crédit agricole (L.C. 1993, ch. 14);
1959; Loi sur le crédit agricole; prorogée le 14 juin 2001, en vertu de la Loi sur Financement agricole Canada (L.C. 2001, ch. 22)

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; mandataire de Sa Majesté

Mandat

Mettre en valeur le secteur rural canadien en fournissant des services et des produits financiers et commerciaux, spécialisés et personnalisés, aux exploitations agricoles, notamment aux fermes familiales et aux entreprises, notamment les petites et moyennes entreprises, de ce secteur qui sont des entreprises liées à l'agriculture.

Profil de la société

La création de Financement agricole Canada (FAC) remonte à 1929, soit lorsque la Commission du prêt agricole canadien a été mise en place pour fournir des hypothèques à long terme aux agriculteurs. La Société du crédit agricole a été établie en 1959 en vertu de la Loi sur le crédit agricole, et remplaçait la Commission du prêt agricole canadien. En 1993, cette loi a été remplacée par la Loi sur la Société du crédit agricole afin d'offrir une plus grande gamme de services.

Pour mener à bien son mandat, EDC fournit des services de financement commercial et de gestion des risques aux exportateurs canadiens. Elle obtient son financement en prélevant des commissions sur ses services, en appliquant des intérêts sur ses prêts et en émettant des titres d'emprunt sur les marchés financiers. Outre ses capitaux, EDC met en œuvre des produits novateurs, crée des réseaux internationaux et présente une analyse approfondie de la conjoncture économique mondiale – secteur par secteur et par pays – qui l'aident à rester centrée sur les besoins des exportateurs et des investisseurs canadiens et sur les opportunités qui leur sont offertes.

Exportation et développement Canada

Affaires étrangères et Commerce international

Ministre de tutelle

L'honorable Michael Fortier, C.P., député
Ministre du Commerce international

Président du conseil

Jim Dinning

Président et premier dirigeant

Eric Siegel

Siège social

151, rue O'Connor
Ottawa ON K1A 1K3

Téléphone : 613-598-2500

ATS : 1-866-574-0451

Numéro sans frais : 1-866-283-2957

Télécopieur : 613-237-2690

Site Web : <http://www.edc.ca>

Fin de l'exercice

31 décembre

Vérificateur

Vérificateur général du Canada

Loi de constitution

1969; *Loi sur l'expansion des exportations* (L.R.C. 1985, ch. E 20); (L.C. 1993, ch. 26 en vigueur le 10 juin 1993); (L.C. 2001, ch. 33 en vigueur le 21 décembre 2001)

Statut

Partie I de l'annexe III de la *Loi sur la gestion des finances publiques*; mandataire de Sa Majesté

Mandat

Soutenir et développer, directement ou indirectement, le commerce extérieur du Canada ainsi que la capacité du pays d'y participer et de profiter des débouchés offerts sur le marché international.

Profil de la société

Exportation et développement Canada (EDC) a été créée comme société d'État, et comme l'organisme de crédit à l'exportation du Canada, de façon à soutenir et développer le commerce entre le Canada et l'étranger ainsi que la capacité concurrentielle du pays sur le marché international. Comme instrument de la politique publique et partenaire à part entière du programme de commerce extérieur et d'investissement du Canada, EDC s'efforce de faciliter les plans d'exportation et d'investissement des entreprises canadiennes pour les aider à réussir dans un marché mondial en pleine évolution.

Energie atomique du Canada limitée

Ressources naturelles

Ministre de tutelle

L'honorable Gary Lunn, C.P., député
Ministre des Ressources naturelles

Présidente du conseil

Glenna Carr

Président et premier dirigeant

Hugh MacDiarmid

Siège social

2251, promenade Speakman
Mississauga ON L5K 1B2

Téléphone : 905-823-9040

Numéro sans frais : 1-800-377-5995

Télécopieur : 905-823-7565

Site Web : <http://www.aec.ca>

Fin de l'exercice

31 mars

Vérificateurs

Vérificateur général du Canada
PricewaterhouseCoopers s.r.l.

Loi de constitution

1934, *Loi des compagnies*; 1952, partie I de la *Loi sur les corporations canadiennes*; prorogée le 8 juillet 1977 en vertu de la *Loi canadienne sur les sociétés par actions*; certificat relatif modifié le 15 juillet 1982.

Statut

Partie I de l'annexe III de la *Loi sur la gestion des finances publiques*; mandataire de Sa Majesté

Mandat

Préserver et mettre en valeur la technologie nucléaire afin d'appuyer de façon sûre et en toute sécurité l'approvisionnement en énergie nucléaire du Canada et d'autres applications de la technologie nucléaire, assurer la gestion des déchets nucléaires et des obligations antérieures, ainsi que maximiser le rendement de son investissement dans la technologie nucléaire par la fourniture de produits et de services novateurs.

Profil de la société

Energie atomique du Canada limitée (EACL) est une société de technologie nucléaire intégrée qui réalise des affaires avec les services publics dans le monde entier.

Afin d'accomplir son mandat, les opérations commerciales d'EACL comprennent le développement de réacteurs, la conception, l'ingénierie, la fabrication d'équipement spécial, la gestion de projets et la construction de centrales CANDU® (deutérium-uranium canadien) ainsi que la fourniture de services liés aux réacteurs et le soutien technique à l'opération des réacteurs CANDU.

EACL exploite aussi des laboratoires nucléaires et mène des recherches, produit des isotopes utilisés en médecine nucléaire et dans d'autres applications, stocke et gère les déchets nucléaires, et déclassifie les installations nucléaires.

À l'heure actuelle, la CDIC possède encore deux filiales détenues en propriété exclusive: Canada Eldor Inc. et la Société de gestion Canada Hibernia, qui gère la participation de 8,5 pour 100 du gouvernement fédéral au projet d'exploitation pétrolière et gazière extracôtier Hibernia. Canada Eldor Inc. a pour mandat d'administrer les questions en suspens comme les éventualités relatives aux déchets et les litiges en cours.

PPP Canada Inc. a été constitué en société le 15 février 2008 à titre de filiale détenue en propriété exclusive par la CDIC. Le 8 mai 2008, PPP Canada Inc. a été déclaré société d'État mère pour satisfaire à l'essentiel de la partie X de la Loi sur la gestion des

finances publiques.

Corporation de développement des investissements du Canada

Finances

Ministre de tutelle

L'honorable James Michael Flaherty, C.P., député
Ministre des Finances

Président du conseil

Donald McQ. Shaver

Président et premier dirigeant

Donald McQ. Shaver, O.C., D.Sc.

Siège social

1235, rue Bay, bureau 400
Toronto ON M5R 3K4

Téléphone : 416-304-3932

Télécopieur : 416-934-5009

Site Web : s.o.

Fin de l'exercice

31 décembre

Vérificateurs

Vérificateur général du Canada
KPMG s.r.l.

Loi de constitution

1982: *Loi canadienne sur les sociétés par actions*; statuts constitutifs délivrés le 26 mai 1982

Statut

Partie II de l'annexe III de la *Loi sur la gestion des finances publiques*; mandataire de Sa Majesté

Mandat

Gérer les sociétés d'État et les investissements qui leur sont dévolus et, le cas échéant, voir à leur privatisation. Le mandat principal de la Corporation de développement des investissements du Canada (CDIC) est de compléter ses opérations à la manière d'une entreprise pour le meilleur intérêt du Canada. En novembre 2007, le ministre des Finances a écrit au président; il lui a indiqué qu'il faudrait que la CDIC mène ses opérations à la manière d'une entreprise, en fonction d'un avenir axé sur la gestion suivie de ses investissements actuels et qu'elle aide le gouvernement, dans la mesure de ses capacités, à prendre de nouvelles orientations, sans pour autant perdre sa capacité de se départir de ses investissements actuels, ou de toute autre participation gouvernementale dont le dessaisissement aurait été demandé par le ministre des Finances.

Profil de la société

La CDIC, qui est une société de portefeuille gouvernemental, a été créée en 1982 afin de fournir des véhicules commerciaux pour les placements en actions du gouvernement et de gérer les portefeuilles commerciaux du gouvernement.

Corporation commerciale canadienne

Affaire étrangères et Commerce international

Ministre de tutelle

L'honorable Michael Fortier, C.P., député
Ministre du Commerce international

Président du conseil

Alan R. Curleigh

Président et premier dirigeant

Marc Whittingham

Siège social

50, rue O'Connor, bureau 1100
Ottawa ON K1A 0S6

Téléphone : 613-996-0034

Numéro sans frais : 1-800-748-8191

Télécopieur : 613-995-2121

Site Web : <http://www.ccc.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1946; Loi sur la Corporation commerciale canadienne (L.R.C. 1985, ch. C 14)

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; mandataire de Sa Majesté

Mandat

Aider à l'expansion du commerce extérieur du Canada et fournir une assistance aux personnes intéressées au Canada, soit à obtenir des marchandises et denrées de pays étrangers, soit à trouver des débouchés pour les marchandises et denrées qui peuvent être exportées du Canada.

Profil de la société

La Corporation commerciale canadienne (CCC) est une société d'Etat qui a pour mandat d'aider à l'expansion du commerce international, en se concentrant sur les secteurs où le gouvernement a clairement un rôle à jouer en raison de leur caractère névralgique ou parce que les disciplines de l'Organisation mondiale du commerce ne s'y appliquent pas, par exemple la défense, ou, encore, les secteurs où les gouvernements étrangers ont besoin de ressources additionnelles pour entreprendre des processus d'acquisition complexes en temps opportun, notamment dans les marchés des pays émergents et en développement. Par l'entremise de ses services de passation de contrats et d'approvisionnement, la CCC rend possible l'exportation de biens et services canadiens d'une valeur de plus de 1,6 milliard de dollars par année.

La CCC gère aussi l'Accord sur le partage de la production de défense, en vertu duquel les entreprises canadiennes sont traitées en partenaires égaux dans le complexe industriel de la défense intégré en Amérique du Nord, ce qui les place sur un pied d'égalité pour ce qui est de passer des contrats avec le département de la Défense des Etats-Unis.

Pour réaliser son mandat, CDC fournit des services dans les domaines de la passation de marchés en ingénierie, la gestion des marchés et d'autres services liés à la propriété afin d'appuyer les projets de défense. L'engagement de CDC comprend l'appui aux programmes environnementaux du MDN ainsi que ses programmes de construction au pays et à l'étranger. L'industrie privée met en œuvre tous les travaux d'infrastructure et CDC sert d'intermédiaire entre le MDN et les entrepreneurs en construction et fournisseurs ayant obtenu le contrat pour effectuer le travail. Le rôle de CDC consiste à assurer l'intégrité financière et la compétitivité du processus de passation des marchés, à établir des contrats solides qui protègent les intérêts du gouvernement et de ceux qui sont chargés d'exécuter les travaux, ainsi qu'à surveiller et à améliorer les délais d'exécution, le coût et la qualité des projets.

Construction de défense (1951) Limitée

Travaux publics et Services gouvernementaux

Ministre de tutelle

L'honorable Christian Paradis, C.P. député
Ministre des Travaux publics et des Services gouvernementaux

Président du conseil

Robert Presser

Président et premier dirigeant

Ross Nichols

Siège social

Constitution Square
350, rue Albert, 19^e étage
Ottawa ON K1A 0K3

Téléphone : 613-998-9548
Numéro sans frais : 1-800-514-3555
Télécopieur : 613-998-1061
Site Web : <http://www.dcc-cdc.gc.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1951 : *Loi sur la production de défense* (L.R.C. 1985, ch. D 1); prorogée en vertu de la *Loi canadienne sur les sociétés par actions*, le 21 novembre 1978

Statut

Partie I de l'annexe III de la *Loi sur la gestion des finances publiques*; mandataire de Sa Majesté

Mandat

Fournir un large éventail de services relatifs aux biens en vue d'appuyer le ministère de la Défense nationale (MDN) dans la gestion des besoins liés à son infrastructure d'installations.

Profil de la société

Construction de défense (1951) Limitée (CDC) a été établie en tant que société d'État en 1951 et a été créée initialement pour contribuer à la construction d'infrastructures de défense qui pourraient protéger les Canadiens pendant la guerre froide.

Profil de la société

En 1951, la publication du rapport de la Commission Massey présentait une recherche et une analyse complètes de la vie culturelle et de l'éducation au Canada. Ce rapport recommandait la création du Conseil des Arts du Canada (le Conseil). Le Conseil fut donc établi le 28 mars 1957, en vertu de la *Loi sur le Conseil des Arts du Canada*.

Pour mener à bien son mandat, le Conseil offre aux artistes et aux organismes artistiques professionnels canadiens des subventions et des services dans les domaines de la danse, de l'interdisciplinarité et de la performance, des arts médiatiques, de la musique, du théâtre, des arts visuels ainsi que des lettres et de l'édition. Par ses activités en matière de communications, de recherche et de promotion des arts, il contribue à sensibiliser le public aux arts. Le Conseil administre la Banque d'œuvres d'art, le Service des prix et dotations, le Programme de bourses de recherche Killam et les Prix du Gouverneur général en arts visuels et en arts médiatiques. La Commission canadienne pour l'UNESCO (Organisation des Nations Unies pour l'éducation, la science et la culture) et la Commission du droit de prêt public sont placées sous son égide.

Conseil des Arts du Canada

Patrimoine canadien

Ministre de tutelle

L'honorable Josée Verner, C.P., députée
Ministre du Patrimoine canadien et de la Condition féminine et ministre de la Francophonie

Présidente du conseil

Karen Kain

Directeur et premier dirigeant

Robert Sirman

Siège social

350, rue Albert, 12^e étage

CP 1047

Ottawa ON K1P 5V8

Téléphone : 613-566 4414

Numéro sans frais : 1-800-263 5588

Télocopieur : 613-566 4390

Site Web : <http://www.conseildesarts.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1957; Loi sur le Conseil des Arts du Canada (L.R.C. 1995, ch. C 2)

Statut

Exempt des sections I à IV de la partie X de la Loi sur la gestion des finances publiques (sauf pour les articles 131 à 148 de la section III et l'article 154.01 de la section IV); non-mandataire de Sa Majesté; organisme de bienfaisance aux fins de la Loi de l'impôt sur le revenu

Fin de l'exercice

31 mars

Mandat

Favoriser et promouvoir l'étude et la diffusion des arts, ainsi que la production d'œuvres d'art.

Le CCN représente en outre les intérêts du pays pour les questions liées aux normes tant à l'étranger qu'au sein des forums internationaux. Le CCN permet l'accréditation des organismes canadiens d'élaboration de normes et celle des organismes d'évaluation de la conformité du Canada et des pays désignés dans la *Loi sur le Conseil canadien des normes*. Le CCN sert également, au Canada, de Point d'information de l'Organisation mondiale du commerce et de l'Accord de libre-échange nord-américain.

Les activités du CCN sont dictées par les termes de la Stratégie canadienne de normalisation 2005-2008, qui consiste en un schéma directeur conçu pour la réalisation des travaux canadiens de normalisation.

Conseil canadien des normes

Industrie

Ministre de tutelle

L'honorable Jim Prentice, C.P., député
Ministre de l'Industrie

Président du conseil

Hugh A. Krentz

Directeur exécutif

Hugh A. Krentz, premier dirigeant par intérim

Siège social

270, rue Albert, bureau 200
Ottawa ON K1P 6N7

Téléphone : 613-238-3222

Télocopieur : 613-569-7808

Site Web : <http://www.scc.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1970; Loi sur le Conseil canadien des normes (L.R.C. 1996, ch. 24)

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; non mandataire de Sa Majesté

Mandat

Gérer le Système national de normalisation du Canada en encourageant une normalisation volontaire efficiente et efficace au

Canada, lorsque celle-ci ne fait l'objet d'aucune mesure législative. Les travaux de normalisation visent à faire progresser

l'économie nationale, à contribuer au développement durable, à améliorer la santé, la sécurité et le bien-être des travailleurs et du

public. Ces activités ont également pour but d'aider et de protéger les consommateurs, de faciliter le commerce intérieur et

extérieur et de développer la coopération internationale en matière de normalisation.

Profil de la société

En 1964, le gouvernement fédéral a procédé à un examen complet des activités de normalisation du Canada. Cette étude a révélé l'existence d'un certain nombre de carences dans la façon dont le pays considérait la normalisation en termes de coordination, de planification à long terme, de soutien apporté par l'industrie et le gouvernement, et de participation du Canada aux activités de normalisation internationale. La réaction du gouvernement a été de créer le Conseil canadien des normes (CCN) en adoptant la

Loi sur le Conseil canadien des normes, qui recevait la sanction royale en 1970.

Commission de la capitale nationale

Transports, Infrastructure et Collectivités

Ministre de tutelle
L'honorable Lawrence Cannon, C.P., député
Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil
Russell Mills

Première dirigeante
Marie Lemaire, ing., P.Eng.

Siège social
40, rue Elgin
Ottawa ON K1P 1C7

Téléphone : 613-239-5555
Télécopieur : 613-239-5039
Site Web: <http://www.capitaleducanda.gc.ca>

Fin de l'exercice
31 mars

Vérificateur
Vérificateur général du Canada

Loi de constitution
1958; *Loi sur la capitale nationale* (L.R.C. 1985, ch. N 4); modifié en 1988 (L.C. 1988, ch. 54)

Statut
Partie I de l'annexe III de la *Loi sur la gestion des finances publiques*; mandataire de Sa Majesté

Mandat
Établir des plans d'aménagement, de conservation et d'embellissement de la région de la capitale nationale et concourir à la réalisation de ces trois buts, afin de doter le siège du gouvernement du Canada d'un cachet et d'un caractère dignes de son importance nationale; organiser, parrainer ou promouvoir dans la région de la capitale nationale des activités et des manifestations publiques enrichissantes pour le Canada sur les plans culturel et social, en tenant compte du caractère fédéral du pays, de l'égalité du statut des langues officielles du Canada ainsi que du patrimoine des Canadiens.

Profil de la société
Les travaux de la Commission de la capitale nationale (CCN) assurent que les terrains fédéraux et les programmes publics de la région de la capitale nationale (RCN) contribuent à la création d'une capitale qui est une source de fierté ayant une importance nationale pour tous les Canadiens.

Dans le cadre de son mandat, la CCN anime et interprète la capitale comme le lieu par excellence où apprécier le patrimoine, la culture et les réalisations du Canada en présentant des événements à impact important, y compris la fête du Canada et le Bal de Neige, ainsi que par l'entremise de l'infocentre de la capitale et d'autres programmes d'orientation visant à informer les visiteurs de la capitale, et en faisant connaître la capitale hors de la RCN. Aussi la CCN oriente l'aménagement et l'utilisation des terrains fédéraux dans la RCN et gère et protège ses biens, y compris les six résidences officielles, les terrains urbains, les parcs, les promenades, les ponts, le parc de la Gatineau et la Ceinture de verdure ainsi que d'autres terrains fédéraux clés et bâtiments dans la RCN.

Pour réaliser son mandat, la Commission canadienne du tourisme (CCT) assume un rôle de premier plan dans l'industrie touristique en faisant la promotion du Canada comme destination touristique quatre-saisons de prédilection et en générant des recettes provenant de l'étranger. En partenariat et de concert avec le secteur privé, les gouvernements du Canada, des provinces et des territoires, la CCT collabore avec le secteur du tourisme pour préserver son avantage concurrentiel. En collaboration avec ses partenaires des secteurs public et privé, la CCT mène des campagnes publicitaires et promotionnelles dans nombre de marchés aux Amériques (États-Unis et Mexique), en Asie-Pacifique et en Europe.

La CCT conduit des recherches macro-économiques, des études de marché et des enquêtes sur l'industrie; et elle s'attache à l'enrichissement du produit touristique et à l'innovation. Le site des Nouvelles et du Centre des médias de la CCT, à l'adresse www.canada.travel/centredesmedias, constitue une plateforme Web exhaustive conçue pour fournir à toute notre clientèle, soit les médias, l'industrie, le secteur public et notre personnel, des nouvelles et des recherches pertinentes pour l'industrie canadienne du tourisme, et ce, en temps opportun.

Commission canadienne du tourisme**Industrie****Ministre de tutelle**

L'honorable Jim Prentice, C.P., député
Ministre de l'Industrie

Président du conseil

J. Stephens Allan

Présidente-directrice générale

Michèle McKenzie

Siège social

Four Bentall Centre
1055, rue Dunsmuir, bureau 1400
CP 49230
Vancouver BC V7X 1L2

Téléphone : 604-638-8300

Télocopieur : 604-638-8425

Site Web : <http://www.corporate.canada.travel>

Fin de l'exercice

31 décembre

Vérificateur

Vérificateur général du Canada

Loi de constitution

2001, *Loi sur la Commission canadienne du tourisme* (L.C. 2000, ch. C 5)

Statut

Partie I de l'annexe III de la *Loi sur la gestion des finances publiques*; mandataire de Sa Majesté

Mandat

Veiller à la prospérité et à la rentabilité de l'industrie du tourisme au Canada; promouvoir le Canada comme destination touristique de prédilection; favoriser la collaboration entre le secteur privé et les gouvernements fédéral, provinciaux et territoriaux

fédéral, provinciaux et territoriaux.

Profil de la société

L'industrie touristique canadienne joue un rôle essentiel dans l'économie canadienne et elle est indispensable à notre identité sociale et culturelle et à l'intégrité du Canada.

Commission canadienne du lait

Agriculture et Agroalimentaire

Ministre de tutelle

L'honorable Gerry Ritz, C.P., député,

Ministre de l'Agriculture et de l'Agroalimentaire et ministre de la Commission canadienne du blé

Chef de la direction

John Core

Siège social

Ferme expérimentale centrale

Edifice 55, promenade de la CCN

960, avenue Carling

Ottawa ON K1A 0Z2

Téléphone : 613-792-2000

Télocopieur : 613-792-2009

Site Web : <http://www.cdc-ccl.gc.ca>

Fin de l'exercice

31 juillet

Vérificateur

Vérificateur général du Canada

Loi de constitution

1966; *Loi sur la Commission canadienne du lait* (L.R.C. 1985, ch. C 15); (L.C. 1994, ch. 26 et ch. 38); (L.C. 1995, ch. 23)

Statut

Partie I de l'annexe III de la *Loi sur la gestion des finances publiques*; mandataire de Sa Majesté

Mandat

Permettre aux producteurs de lait et de crème dont l'entreprise est efficace d'obtenir une juste rétribution de leur travail et de leur investissement et assurer aux consommateurs un approvisionnement continu et suffisant de produits laitiers de qualité.

Profil de la société

La Commission canadienne du lait (CCL) a été établie le 31 octobre 1966 avec la mission de coordonner les politiques fédérales et provinciales en matière de lait et de créer un mécanisme de contrôle de la production du lait, ce qui contribuerait à stabiliser la production et à éviter des surplus coûteux.

Dans le cadre de son mandat, la CCL contribue à la promotion de l'utilisation des produits laitiers; mène des enquêtes sur les questions relatives à la production, à la transformation ou à la mise en marché de tout produit laitier; achète, entrepose, transforme ou vend des produits laitiers dans le cadre des engagements du Canada envers l'Organisation mondiale du commerce; conseille le ministre de l'Agriculture et de l'Agroalimentaire sur des questions relatives à la politique laitière et détermine les besoins intérieurs de lait de transformation et de crème, afin d'établir les quotas de mise en marché; fixe le prix cible de divers produits laitiers et achète ensuite ces produits excédentaires. Grâce à ses travaux de recherche et à ses activités de consultation ainsi qu'aux efforts déployés au nom du Comité canadien de gestion des approvisionnements de lait, la CCL contribue à l'établissement d'un consensus qui sous-tend la mise en marché coordonnée des produits laitiers au Canada.

Le CRDI est l'un des organismes chef de file dans le monde voués à la production et à l'application de nouvelles connaissances pour relever les défis auxquels sont face les pays en développement. Le CRDI finance l'exécution de recherches appliquées par les chercheurs des pays en développement sur les problèmes qu'ils jugent cruciaux pour leurs populations. De plus, le CRDI apporte le soutien technique nécessaire à ces chercheurs. Ce faisant, le CRDI renforce les capacités d'exécution de la recherche et d'innovation dans les pays en développement, car il estime que les chercheurs et les innovateurs de ces pays se doivent de prendre l'initiative de produire et d'appliquer le savoir au bénéfice de leurs populations. Le CRDI favorise également les alliances et les échanges de connaissances entre les scientifiques et les professionnels du développement du Canada et des pays en développement. Par sa mission même, le CRDI appuie les objectifs de la politique étrangère et de la politique en matière d'innovation du Canada.

Centre de recherches pour le développement international

Affaires étrangères et Commerce international

Ministre de tutelle

L'honorable David Emerson, C.P., député
Ministre des Affaires étrangères

Présidente du conseil

L'honorable Barbara J. McDougall

Président

David Malone

Siège social

150, rue Kent
CP 8500
Ottawa ON K1G 3H9

Téléphone : 613-236-6163

Télocopieur : 613-238-7230

Site Web : <http://www.idrc.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

1970; Loi sur le Centre de recherches pour le développement international (L.R.C. 1985, ch. 119)

Statut

Exempt de l'application des sections I à IV de la partie X de la Loi sur la gestion des finances publiques (sauf les articles 131 à 148), non-mandatitaire de Sa Majesté

Mandat

Lancer, encourager, appuyer et mener des recherches sur les problèmes des régions du monde en voie de développement et sur la mise en œuvre des connaissances scientifiques, techniques et autres en vue du progrès économique et social de ces régions.

Profil de la société

En mai 1970, par suite d'un rapport de commission appelé Partenaires du développement (le rapport Pearson) et de consultations ultérieures connexes, le Centre de recherches pour le développement international (CRDI) est devenu une société d'État.

que les billets soient à l'épreuve de la contrefaçon et qu'il y en ait des stocks suffisants. La Banque s'emploie également à promouvoir la sûreté et l'efficacité du système financier canadien; à contribuer au fonctionnement harmonieux du système de paiement du pays, et à tenir des comptes pour les grandes institutions de dépôt canadiennes. Elle repère les systèmes de compensation et de règlement susceptibles de présenter des risques systémiques et exerce une surveillance générale sur la gestion et la maîtrise de ces risques. En sa qualité d'agent financier du gouvernement fédéral, la Banque du Canada fait office de banquier de l'État, administre la dette publique et les réserves de change, gère les risques financiers liés au portefeuille du gouvernement et s'occupe des comptes de dépôt du receveur général du Canada. Elle offre également le soutien des opérations et des systèmes liés au programme fédéral de placement des titres au détail.

Banque du Canada

Finances

Ministre de tutelle

L'honorable James Michael Flaherty, P.C., député
Ministre des Finances

Gouverneur

Mark J. Carney

Siège social

234, rue Wellington
Ottawa ON K1A 0G9

Sans frais : 1-800-303-1282

Télécopieur : 613-782-7713

Site Web : <http://www.bank-banque-canada.ca>

Fin de l'exercice

31 décembre

Vérificateurs

Ernst & Young s.r.l.
PricewaterhouseCoopers s.r.l.

Loi de constitution

1934; Loi sur la Banque du Canada (L.R.C. 1985, ch. B-2)

Statut

Non-mandataire de Sa Majesté mais remplit les fonctions d'agent financier du gouvernement du Canada; exempté de l'application des sections I à IV de la partie X de la Loi sur la gestion des finances publiques

Mandat

Formuler et appliquer la politique monétaire du Canada et agir en qualité d'agent financier du gouvernement. La Banque est la seule autorité à émettre la monnaie de papier mise en circulation au Canada.

Profil de la société

En 1933, une commission royale a examiné l'organisation et le fonctionnement du système bancaire et monétaire au Canada. Conséquemment, la Banque du Canada fut fondée sous la forme d'une société privée. En 1938, la Banque devint une société d'Etat. Opérant sous la Loi sur la Banque du Canada, elle reçut la sanction royale le 3 juillet 1934.

Pour la Banque du Canada, le maintien de l'inflation à un niveau bas, stable et prévisible reste un moyen fondamental de s'acquitter de sa responsabilité première, qui est de promouvoir le bien-être économique et financier des Canadiens et des Canadiennes. La pierre angulaire du cadre de conduite de la politique monétaire est une cible d'inflation clairement définie. La Banque du Canada est responsable de la conception, de la production et de la distribution des billets de banque, de veiller à ce

Banque de développement du Canada

Industrie

Ministre de tutelle

L'honorable Jim Prentice, C.P., député
Ministre de l'Industrie

Président du conseil

John A. MacNaughton

Président et premier dirigeant

Jean-René Halde

Siège social

Édifice de la BDC
5, Place Ville Marie, bureau 300
Montréal QC H3B 5E7

Téléphone : 1-877-BDC-BANX (232-2269)

Télécopieur : 1-877-329-9232

Site Web : <http://www.bdc.ca>

Fin de l'exercice

31 mars

Vérificateurs

Vérificateur général du Canada
Raymond Chabot Grant Thornton s.r.l.

Loi de constitution

1974; Loi sur la Banque fédérale de développement (L.R.C. 1985, ch. F 6); maintenue sous sa nouvelle dénomination en vertu de la Loi sur la Banque de développement du Canada (L.C. 1995, ch. 28)

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; mandataire de Sa Majesté

Mandat

La Banque de développement du Canada (BDC) a pour mandat de soutenir l'entrepreneuriat au Canada en offrant des services financiers et de consultation, et ce, en accordant une attention particulière aux besoins des petites et moyennes entreprises (PME).

Profil de la société

La BDC joue un rôle de chef de file en offrant des services de financement, d'investissement et de consultation afin de répondre aux besoins des entrepreneurs canadiens. Forte de plus de 65 ans à titre de banque de développement du Canada, la BDC offre des solutions d'affaires qui visent à accélérer le succès des PME canadiennes. La BDC sert environ 28 000 clients partout au pays. Quatre unités opérationnelles assurent la prestation de services, soit BDC Financement, BDC Financement subordonné, BDC Capital de risque et BDC Consultation. Les services de la BDC complètent ceux qui sont offerts par les institutions financières privées.

Administration du pont Blue Water

Transports, Infrastructure et Collectivités

Ministre de tutelle

L'honorable Lawrence Cannon, C.P., député

Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil

Ken James

Président et premier dirigeant

Chuck Chrapko

Siege social

1, rue Bridge
Point Edward ON N7V 4J5

Téléphone : 519-336-2720

Télocopieur : 519-336-7622

Site Web : <http://www.bwbc.gc.ca>

Fin de l'exercice

31 août

Vérificateur

Vérificateur général du Canada

Loi de constitution

1964; Loi sur l'Administration du pont Blue Water; devenue une société d'Etat fédérale inscrite comme telle dans la Loi sur la gestion des finances publiques, le 26 avril 2002

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; non-mandatataire de Sa Majesté

Mandat

Exploiter, entretenir et réparer la portion canadienne des deux ponts enjambant la rivière Sainte Claire entre Sarnia (Ontario) et Port Huron (Michigan), leurs approches et leurs ouvrages.

Profil de la société

L'Administration du pont Blue Water a été créée en 1964 en vertu de la Loi sur l'Administration du pont Blue Water, et, à l'origine, était formée en tant qu'administration binationale (société en régie partagée). Toutefois, les États-Unis ne se sont jamais prévalus de leur droit de nommer des membres au conseil d'administration. Par conséquent, tous les membres sont nommés par le gouverneur en conseil. Sous le Programme de coordination de l'image de marque, le ministre a autorisé le changement de nom au Pont Blue Water Canada.

L'Administration du pont Blue Water est considérée comme une société d'Etat depuis le 26 avril 2002. Dans le cadre de son mandat, l'Administration du pont Blue Water possède et exploite la portion canadienne du pont Blue Water, lequel est situé entre Sarnia/Point Edward (Ontario) et Port Huron (Michigan), alors que le Michigan Department of Transportation possède et exploite la portion américaine. L'Administration du pont Blue Water est chargée de fixer et de recueillir les droits de péage pour l'utilisation du pont et de préparer un plan à long terme renouvelable pour le poste de péage canadien.

Administration de pilotage du Pacifique**Transports, Infrastructure et Collectivités****Ministre de tutelle**

L'honorable Lawrence Cannon, C.P., député,

Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil

David Gardiner

Président et premier dirigeant

Kevin Obermeyer

Siège social

1130, rue West Pender, bureau 1000

Vancouver BC V6E 4A4

Téléphone : 604-666-6771

Télécopieur : 604-666-1647

Site Web : <http://www.ppa.gc.ca>**Fin de l'exercice**

31 décembre

Vérificateur

Vérificateur général du Canada

Loi de constitution1972; *Loi sur le pilotage* (L.R.C. 1985, ch. P 14)**Statut**

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; non mandataire de Sa Majesté

Mandat

Établir, exploiter, entretenir et administrer, pour la sécurité de la navigation, un service de pilotage fiable et efficace dans les eaux côtières de la Colombie-Britannique, y compris celles du fleuve Fraser.

Profil de la société

La *Loi sur le pilotage* a été sanctionnée le 1^{er} février 1972 à la suite de recommandations émanant de la Commission royale d'enquête sur le pilotage (1962-1971). En vertu de la *Loi sur le pilotage*, l'Administration de pilotage du Pacifique a été établie en tant que société d'État avec trois autres administrations de pilotage – l'Administration de pilotage de l'Atlantique, l'Administration de pilotage des Grands Lacs et l'Administration de pilotage des Laurentides.

Pour réaliser son mandat, l'Administration de pilotage du Pacifique fournit des services de pilotage dans un contexte commercial axé sur le maintien de l'autonomie financière grâce à l'imposition de tarifs.

L'Administration fournit des services d'embarquement et de débarquement aux pilotes (l'Administration exploite trois sites permanents d'embarquement), forme des pilotes et attribue des licences de pilotage côtier, poursuit la mise en œuvre de divers programmes, tels que le programme de perfectionnement des compétences pour les pilotes expérimentés et le programme de familiarisation pour compléter les connaissances globales des côtes qui s'adressent aux candidats. L'Administration finance la construction d'un nouveau bateau-pilote et, sous réserve de l'approbation du gouverneur en conseil, rédige les règlements pour prescrire les zones de pilotage obligatoire, les navires ou catégories de navires assujettis au pilotage obligatoire, les tarifs de pilotage ainsi que les catégories de licences et de certificats de pilotage qui peuvent être délivrés.

Administration de pilotage des Laurentides

Transports, Infrastructure et Collectivités

Ministre de tutelle

L'honorable Lawrence Cannon, C.P., député

Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil

Michel Beauregard

Premier dirigeant

Réjean Lantaigne

Siège social

555, boul. René-Lévesque Ouest, bureau 1501
Montréal QC H2Z 1B1

Téléphone : 514-283-6320

Télécopieur : 514-496-2409

Site Web : <http://www.pilotagestlaurent.gc.ca>

Fin de l'exercice

31 décembre

Vérificateur

Vérificateur général du Canada

Loi de constitution

1972; *Loi sur le pilotage* (L.R.C. 1985, ch. P 14)

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; non-mandataire de Sa Majesté

Mandat

Exploiter, entretenir et administrer un service de pilotage sûr et efficace dans les eaux du Saint-Laurent comprises entre Les

Escoumins et l'entrée nord de l'écluse de Saint-Lambert ainsi que dans les eaux de la rivière Saguenay et de la baie des Chaleurs au nord du Cap d'Espoir.

Profil de la société

La *Loi sur le pilotage* a été sanctionnée le 1^{er} février 1972 à la suite de recommandations émanant de la Commission royale

d'enquête sur le pilotage (1962-1971). En vertu de la *Loi sur le pilotage*, l'Administration de pilotage des Laurentides a été établie

en tant que société d'Etat avec trois autres administrations de pilotage – l'Administration de pilotage de l'Atlantique,

l'Administration de pilotage des Grands Lacs et l'Administration de pilotage du Pacifique.

Pour réaliser son mandat, l'Administration de pilotage des Laurentides sert trois circonscriptions de pilotage obligatoire, soit une circonscription pour le port de Montréal, une circonscription pour les eaux navigables entre Montréal et Québec, et une

circonscription pour les eaux navigables entre Québec et Les Escoumins, y compris la rivière Saguenay. L'Administration possède et exploite aux Escoumins une station d'embarquement ainsi que des bateaux-pilotes capables d'offrir un service de

transbordement à longueur d'année, et sous réserve de l'approbation du gouverneur en conseil, prend des règlements pour prescrire les zones de pilotage obligatoire, les navires ou les catégories de navires assujettis au pilotage obligatoire, les conditions

d'exemption du pilotage obligatoire, les tarifs de pilotage et les catégories de licences et de certificats de pilotage qui peuvent être délivrés.

Pour réaliser son mandat, l'Administration des Grands Lacs fournit des services de pilotage, coordonne ses activités avec un certain nombre d'organismes, dont la Corporation de gestion de la Voie maritime du Saint-Laurent et la Seaway Development Corporation des États-Unis, qui veillent au fonctionnement des écluses et au maintien d'un système de contrôle de la navigation dans la région.

L'Administration des Grands Lacs a le pouvoir, sous réserve de l'approbation du gouverneur en conseil, de faire des règlements qui prescrivent l'établissement des zones de pilotage obligatoire, la définition des navires ou des catégories de navires assujettis au pilotage obligatoire, les conditions d'exemption du pilotage obligatoire et les tarifs de pilotage ainsi que les catégories de licences et de certificats de pilotage qui peuvent être délivrés.

Administration de pilotage des Grands Lacs

Transports, Infrastructure et Collectivités

Ministre de tutelle

L'honorable Lawrence Cannon, C.P., député

Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil

J. Douglas Smith

Premier dirigeant

Robert F. Lemire

Siège social

202, rue Pitt, 2^e étage

CP 95

Cornwall ON K6H 5R9

Téléphone : 613-933-2991

Télécopieur : 613-932-3793

Site Web : <http://www.gipa-apgl.com>

Fin de l'exercice

31 décembre

Vérificateur

Vérificateur général du Canada

Loi de constitution

1972; Loi sur le pilotage (L.R.C. 1985, ch. P 14); constituée en société en vertu de la Loi sur les corporations canadiennes en mai 1972, en tant que filiale de l'Administration de la voie maritime du Saint-Laurent; réputée être une société mère au sens de la Loi sur la gestion des finances publiques et est devenue une société mère le 1^{er} octobre 1998, en vertu de la Loi maritime du Canada

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; non mandataire de Sa Majesté

Mandat

Etablir, entretenir et administrer un service de pilotage efficace et sûr dans les eaux canadiennes de l'Ontario, du Manitoba et du Québec, au sud de l'entrée nord de l'écluse de Saint-Lambert.

Profil de la société

La Loi sur le pilotage a été sanctionnée le 1^{er} février 1972 à la suite de recommandations émanant de la Commission royale d'enquête sur le pilotage (1962-1971). En vertu de la Loi sur le pilotage, l'Administration de pilotage des Grands Lacs a été établie en tant que société d'Etat avec trois autres administrations de pilotage – l'Administration de pilotage de l'Atlantique, l'Administration de pilotage des Laurentides et l'Administration de pilotage du Pacifique.

Administration de l'Atlantique

Transports, Infrastructure et Collectivités

Ministre de tutelle

L'honorable Lawrence Cannon, C.P., député
Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil

Tom Calkin

Premier dirigeant

R. Anthony McGuinness

Siège social

Tour Cogswell
2000, rue Barrington, bureau 910
Halifax NS B3J 3K1

Téléphone : 902-426-2550

Télocopieur : 902-426-4004

Site Web : <http://www.atlantiquepilottage.com>

Fin de l'exercice

31 décembre

Vérificateur

Vérificateur général du Canada

Loi de constitution

1972; Loi sur le pilotage (L.R.C. 1985, ch. P 14)

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; non mandataire de Sa Majesté

Mandat

Etablir, exploiter, maintenir et administrer, pour la sécurité de la navigation, un service de pilotage efficace dans les eaux désignées par l'Administration, en établissant des tarifs justes et raisonnables.

Profil de la société

La Loi sur le pilotage a été sanctionnée et proclamée en vigueur le 1^{er} février 1972 à la suite de recommandations émanant de la Commission royale d'enquête sur le pilotage au Canada. En vertu de la Loi sur le pilotage, les nombreuses divisions locales de pilotage ont été remplacées par quatre administrations régionales dotées d'autorités spécifiques. L'Administration de pilotage de l'Atlantique a été établie en 1972, en tant que société d'Etat.

Pour remplir son mandat, l'Administration de pilotage de l'Atlantique s'occupe d'engager et de former des marins pour le pilotage, accorde des licences aux pilotes et, sous réserve de l'approbation du gouverneur en conseil, rédige les règlements pour prescrire les zones de pilotage obligatoire, les navires ou catégories de navires assujettis au pilotage obligatoire, les conditions d'exemption du pilotage obligatoire, les tarifs de pilotage ainsi que les catégories de licences et de certificats de pilotage qui peuvent être délivrés

Profil de la société

La création de l'Administration canadienne de la sûreté du transport aérien (ACSTA) était au cœur de la réponse du gouvernement du Canada aux événements du 11 septembre 2001. L'ACSTA a été créée le 1^{er} avril 2002, et elle assume de nombreuses responsabilités importantes en matière de sécurité aérienne.

L'ACSTA est chargée de fournir des services uniformes, efficaces et professionnels qui respectent ou surpassent les normes établies par Transports Canada. Pour réaliser son mandat, l'ACSTA contrôle le préembarkquement des passagers et de leurs effets personnels. Elle s'occupe également de l'achat, l'installation, l'exploitation et l'entretien des systèmes de détection d'explosifs aux aéroports, du contrôle des non-passagers qui entrent dans des zones réglementées aux aéroports, de la mise en place d'une carte d'identité pour les zones réglementées.

En septembre 2007, le ministre a annoncé que l'administration du Programme canadien de protection des transporteurs aériens (PCPTA) serait confiée à la Gendarmerie royale du Canada (GRC) à compter du 1^{er} avril 2008. Jusque-là, l'ACSTA administrerait le financement du PCPTA pour le compte du gouvernement du Canada et évaluerait le programme. La GRC est responsable de tous les aspects opérationnels de ce programme.

En septembre 2007, le ministre a annoncé que la responsabilité des ententes de financement des services de police aux aéroports serait confiée à Transports Canada à compter du 1^{er} avril 2008. Le programme a été créé dans le but d'aider les aéroports à assumer les coûts des services de police améliorés liés à la sûreté aérienne. Jusqu'au 1^{er} avril 2008, l'ACSTA versait des fonds aux aéroports admissibles pour compenser une portion des coûts de prestation de ce service.

L'ACSTA est également responsable de toute autre fonction en matière de sûreté du transport aérien que le ministre des Transports, de l'infrastructure et des Collectivités pourrait lui attribuer, conformément aux conditions que le ministre pourrait établir.

Administration canadienne de la sûreté du transport aérien Transport, Infrastructure et Collectivités

Ministre de tutelle

L'honorable Lawrence Cannon, C.P., député
Ministre des Transports, de l'Infrastructure et des Collectivités

Président du conseil

D. Ian Glen, c.r.

Président et premier dirigeant (par intérim)

Kevin McGarr, M.S.M., MBA

Siège social

99, rue Bank, 13^e étage
Ottawa ON K1P 6B9

Téléphone : 1-888-294-2202

Télocopieur : 613-990-1295

Site Web : <http://www.acsta-catsa.gc.ca>

Fin de l'exercice

31 mars

Vérificateur

Vérificateur général du Canada

Loi de constitution

2002; Loi sur l'Administration canadienne de la sûreté du transport aérien, qui fait partie de la Loi d'exécution du budget 2001

Statut

Partie I de l'annexe III de la Loi sur la gestion des finances publiques; mandataire de Sa Majesté

Mandat

Prendre, soit directement, soit par l'entremise d'un fournisseur de services de contrôle, des mesures en vue de fournir un contrôle efficace des personnes – ainsi que des biens en leur possession ou sous leur contrôle, ou des effets personnels ou des bagages qu'elles contiennent à une compagnie aérienne en vue de leur transport – qui ont accès, par des points de contrôle, à un aéroport ou à une zone réglementée; et veiller à ce que le niveau de contrôle soit uniforme partout au Canada et de toute autre fonction en matière de sûreté du transport aérien que le ministre pourrait lui attribuer, conformément aux conditions que le ministre pourrait établir.

Emprunts du Canada : emprunts à court et à long terme, avances reçues du gouvernement du Canada au titre des fonds de roulement ou pour d'autres fins, et tout autre instrument semblable à un titre de créance.

Crédits budgétaires : crédits parlementaires versés aux sociétés au titre des dépenses en capital et des dépenses de fonctionnement. Sont exclues les subventions et les contributions versées à des sociétés d'État lorsque ces dernières font partie d'une catégorie générale de bénéficiaires admissibles. Les crédits budgétaires donnent lieu à une augmentation des dépenses du Canada et ont par le fait même une incidence directe sur le montant de l'excédent ou du déficit du gouvernement.

Dividendes : dividendes déclarés par la société pendant son exercice. Le montant indiqué comprend les recouvrements de liquidités par le Canada (le cas échéant) et d'autres types de paiements ou de contributions versés au Canada, à l'exception des remboursements au titre d'instruments semblables à des titres de créance. Les dividendes peuvent être versés par la société au gouvernement du Canada avant ou après la fin de l'exercice de la société.

2.4 Profil des sociétés d'État

Introduction

Le profil de chaque société d'État mère comprend le nom des principaux responsables de la société, l'adresse de ses bureaux, son mandat, ainsi que ses activités principales au 31 juillet 2008.

Le profil précise aussi le fondement législatif en vertu duquel la société a été constituée, fait état de la façon dont la *Loi sur la gestion des finances publiques* s'applique à la société et indique si la société est mandataire ou non de Sa Majesté. La société ayant qualité de mandataire jouit des mêmes immunités, privilèges et prérogatives que l'État et les activités de la société engagent donc la responsabilité de l'État.

Dans la mesure du possible, le profil décrit brièvement comment la société a été créée, pour quelle raison et comment son mandat et ses activités peuvent avoir évolué au fil des ans en fonction des changements apportés aux objectifs des politiques gouvernementales.

Les lecteurs qui souhaitent obtenir de plus amples renseignements sur ces sociétés d'État, notamment des précisions sur leur rendement au cours de la dernière année, peuvent consulter le rapport annuel et le résumé du plan d'entreprise²⁵ des différentes sociétés déposés au Parlement conformément au paragraphe 125(4) de la *Loi sur la gestion des finances publiques*. Ces rapports sont disponibles sur le site <http://www.canada.gc.ca> et les sites Web des sociétés ou en communiquant directement avec celles-ci.

25. S'applique seulement aux sociétés d'État qui sont assujetties à la partie X de la LGFP.

Glossaire des termes financiers et des termes relatifs à l'effectif qui sont utilisés dans les tableaux 11 et 12

Toutes les données financières sont tirées des états financiers vérifiés des sociétés d'État pour le plus récent exercice écoulé. Étant donné que les états financiers ne présentent pas toujours les mêmes renseignements de façon uniforme, certaines données ont été adaptées au besoin afin de permettre des comparaisons pertinentes. Les termes sont énumérés selon l'ordre de leur présentation dans les tableaux récapitulatifs.

Terminologie utilisée au tableau 11

Actif total : ensemble des éléments d'actif que la société déclare dans ses états financiers vérifiés.

Passif à court terme : obligations arrivant à échéance dans moins d'un an et qui figurent dans les états financiers vérifiés de la société.

Passif à long terme : passif à long terme sur plusieurs années que déclare la société dans ses états financiers vérifiés, y compris le financement d'immobilisations reporté.

Avoir : l'avoir du Canada. Dans le cas de certaines sociétés comme les offices de commercialisation, l'excédent de l'actif sur le passif n'est pas réputé faire partie de l'avoir du Canada en raison de la nature des activités de ces sociétés.

Effectif : nombre d'employés à temps plein au 31 juillet de l'exercice examiné, d'après l'information fournie par la société d'État. Les chiffres incluent le personnel à temps plein et les personnes employées à l'extérieur du Canada par la société mère et ses filiales en propriété exclusive. Font exception à cette règle les données relatives à la Corporation de développement des investissements du Canada, qui ont trait uniquement à la société mère, et celles relatives aux quatre administrations de pilotage, qui englobent également les projets pilotes contractuels.

Terminologie utilisée au tableau 12

Bénéfices nets : revenu après impôt, le cas échéant, et tout élément extraordinaire. Sont également compris les crédits parlementaires reçus, dans le cas des sociétés qui les inscrivent dans le calcul de leur revenu net. Dans certains cas, le revenu net correspondra à « l'excédent des crédits parlementaires reçus sur les coûts de fonctionnement » ou à « l'excédent des produits sur les charges ». Le bénéfice net négatif ou la perte nette sont indiqués entre parenthèses.

Emprunts du secteur privé : emprunts à court et à long terme, locations acquisitions et tout autre instrument semblable à un titre de créance. Dans le cas de la Commission canadienne du lait et de l'Office de commercialisation du poisson d'eau douce, les emprunts peuvent englober les paiements à verser aux producteurs laitiers et aux pêcheurs.

Financement		Variations - emprunts nets		Bénéfices nets ²⁴	Secteur privé	Canada	Crédits budgétaires	Dividendes
Sociétés par portefeuille ministériel								

Sociétés par portefeuille ministériel								
Conseil des Arts du Canada	—	—	—	—	—	182,5	—	—
Fondation canadienne des relations raciales	—	—	—	—	—	28,2	—	—
Musée canadien de la nature	—	—	—	—	—	72,6	—	—
Musée canadien des civilisations	-5,4	0,0	0,0	—	—	51,9	—	—
Musée des beaux-arts du Canada	—	—	—	—	—	31,6	—	—
Musée national des sciences et de la technologie	—	—	—	—	—	37,0	—	—
Société du Centre national des Arts	—	—	—	—	—	104,0	—	—
Société Radio-Canada	—	—	—	—	—	105,2	—	—
Téléfilm Canada	—	—	—	—	—	—	—	—
Total Patrimoine canadien	—	0,0	0,0	—	—	1 613,0	0,0	0,0
Office de commercialisation du poisson d'eau douce	0,2	18,8	0,0	—	—	0	0	0
Total Pêches et Océans	—	18,8	0,0	—	—	0,0	0,0	0,0
Energie atomique du Canada limitée	-364,4	0	0,5	—	—	181,0	60,0	0
Société de développement du Cap-Breton	—	0	0	—	—	—	—	—
Total Ressources naturelles	—	0,0	0,5	—	—	241,0	0,0	0,0
Office de financement de l'assurance-emploi du Canada	—	—	—	—	—	—	—	—
Société canadienne d'hypothèques et de logement	—	—	—	—	—	2 020,0	0	—
Total Ressources humaines et du Développement social	—	0,0	0,0	—	—	2 020,0	0,0	0,0
Administration canadienne de la sûreté du transport aérien	-0,1	0,0	0,0	—	—	453,0	0,0	0,0
Administration de pilotage de l'Atlantique	-0,7	0,0	0,0	—	—	0,0	0,0	0,0
Administration de pilotage des Grands Lacs	0,3	0,0	0,0	—	—	0,0	0,0	0,0
Administration de pilotage des Laurentides	4,1	2,3	0,0	—	—	0,0	0,0	0,0
Administration de pilotage du Pacifique	1,6	3,4	0,0	—	—	0,0	0,0	0,0
Administration du pont Blue Water	4,0	99,4	0,0	—	—	0,0	0,0	0,0
Commission de la capitale nationale	—	—	—	—	—	94,2	—	—
Marine Atlantique S.C.C.	—	—	—	—	—	75,6	—	—
Monnaie royale canadienne	—	—	—	—	—	0,0	—	—
Parc Downsview Park Inc.	-5,2	0,0	0,0	—	—	0,0	0,0	0,0
Ridley Terminals Inc.	—	—	—	—	—	0,0	—	—
Société canadienne des postes	54,0	58,0	0,0	—	—	106,0	47,0	—
Société des ponts fédéraux Limitée, La	—	—	—	—	—	26,0	—	—
Société du Vieux-Port de Montréal Inc.	-0,2	0,0	0,0	—	—	18,9	—	—
Société immobilière du Canada limitée	13,4	30,6	35,8	—	—	0,0	7,5	—
VIA Rail Canada Inc.	43,5	0,0	0,0	—	—	212,7	0,0	—
Total Transports	—	193,7	35,8	—	—	986,3	54,5	—
Construction de défense (1951) Limitée	—	—	—	—	—	0,0	—	—
Total Travaux publics et Services gouvernementaux	—	0,0	0,0	—	—	0,0	0,0	0,0
Grand total	—	33 279,3	4 837,5	—	—	5 129,4	582,5	—

24. Cette colonne ne renferme aucun total parce que l'information n'est pas répartie de manière uniforme. Nota : Les données présentées dans les sections ombrées ne sont pas comprises dans le grand total.

Tableau 12: Résultats d'exploitation et financement des sociétés d'Etat regroupées par portefeuille ministériel à la fin de l'exercice se terminant avant le 31 juillet 2008
(en millions de dollars)

Financement					Sociétés par portefeuille ministériel	
Variations – emprunts nets					Bénéfices nets ²⁴	Dividendes
Credits budgétaires						
0,0	155,9	0,0	0,0	0,0	Total Affaires étrangères	0,0
—	—	—	—	—	Institut de la statistique des Premières nations	—
4,9	4,9	0,0	0,0	0,0	Total Affaires indiennes et du Nord	0,0
0	8,7	0	0	1,1	Société d'expansion du Cap-Breton	0
0,0	8,7	0,0	0,0	—	Total Agence de promotion économique du Canada atlantique	0,0
0,0	3,7	—	—	—	Commission canadienne du lait	0,0
5,5	0	3 806,4	9 492,9	205,1	Financement agricole Canada	5,5
350,0	15,2	—	15 583,0	—	Corporation commerciale canadienne	—
350,0	0	0	15 583,0	473,0	Exportation et développement Canada	350,0
—	—	0	—	—	Total Commerce international	—
—	—	0	15 583,0	—	Office d'investissement des régimes de pensions du secteur public	—
0	0	0	0	-199,0	Compte du régime de pension de la Fonction publique	0
0	0	0	0	-55,0	Compte du régime de pension des Forces canadiennes	0
0	0	0	0	-19,0	Compte du régime de pension de la Gendarmerie royale du Canada	0
0,0	0,0	0,0	0,0	—	Total Conseil du Trésor	0,0
2 024,4	0	0	0	2 024,4	Banque du Canada	2 024,4
151	0	0	0	160,8	Corporation de développement des investissements du Canada, La	151
0	0	0	0	-422,0	Office d'investissement du régime de pensions du Canada	0
—	—	—	—	—	PPP Canada Inc	—
0	0	0	0	47,9	Société d'assurance-dépôts du Canada	0
151,0	0,0	0,0	0,0	—	Total Finances	151,0
21,5	0	994,8	7 990,8	84,6	Banque de développement du Canada	21,5
0	73,6	0	0	-0,1	Commission canadienne du tourisme	0
—	7,1	—	—	—	Conseil canadien des normes	—
—	—	—	—	—	Société d'atténuation des répercussions du projet gazier Mackenzie	—
21,5	80,7	994,8	7 990,8	—	Total Industrie	21,5

24. Cette colonne ne renferme aucun total parce que l'information n'est pas répartie de manière uniforme.

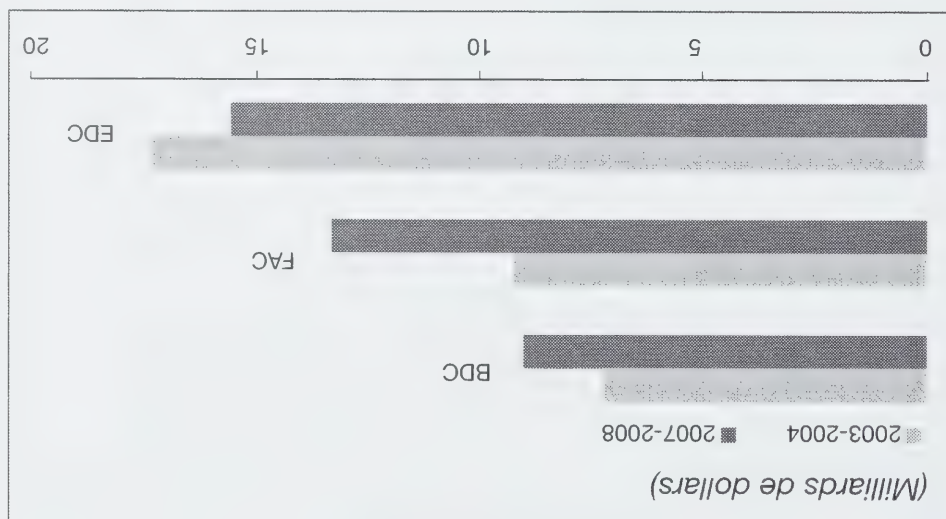
Situations financières					Sociétés par portefeuille ministériel	
Actif	Passif à court terme	Passif à long terme	Avoir	Emploi		
212	—	—	—	212	Conseil des Arts du Canada	
9	—	—	—	9	Fondation canadienne des relations raciales	
180	—	—	—	180	Musée canadien de la nature	
392	—	262,5	62,0	392	Musée des beaux-arts du Canada	
261	—	—	—	261	Musée canadien des civilisations	
189	—	—	—	189	Musée national des sciences et de la technologie	
286	—	—	—	286	Société du Centre national des Arts	
7 784	—	—	—	7 784	Société Radio-Canada	
200	—	—	—	200	Téléfilm Canada	
343,3	18,8	262,5	—	9 513	Total Patrimoine canadien	
28,7	25,2	0,0	3,6	200	Office de commercialisation du poisson d'eau douce	
—	—	—	—	200	Total Pêches et Océans	
—	—	—	—	1 888	Office de financement de l'assurance-emploi	
—	—	—	—	1 888	du Canada	
—	—	—	—	1 888	Société canadienne d'hypothèques et de logement	
—	—	—	—	1 888	Total Ressources humaines	
865,1	552,7	599,3	-2 812,2	4 728	et Développement social	
—	—	—	—	16	Société de développement du Cap-Breton	
865,1	552,7	599,3	—	4 744	Total Ressources naturelles	
565,4	82,7	465,6	17,1	330	Administration canadienne de la sûreté	
—	—	—	—	—	du transport aérien	
11,2	2,1	4,8	—	77	Administration de pilotage de l'Atlantique	
6,6	6,4	3,5	—	81	Administration de pilotage des Grands Lacs	
11,8	12,2	0,8	—	51	Administration de pilotage des Laurentides	
17,0	8,3	1,1	—	157	Administration de pilotage du Pacifique	
187,8	6,7	99,8	81,2	55	Administration du pont Blue Water	
—	—	—	—	434	Commission de la capitale nationale	
—	—	—	—	954	Marine Atlantique S.C.C.	
—	—	—	—	669	Monnaie royale canadienne	
16,6	8,8	0,0	7,1	37	Parc Downsview Park Inc.	
—	—	—	—	80	Ridley Terminals Inc.	
5 151,0	1 057,0	2 633,0	1,439,0	61 557	Société canadienne des postes	
—	—	—	—	155	Société des ponts fédéraux Limitée, La	
362,7	36,2	63,9	262,6	337	Société immobilière du Canada limitée	
31,9	10,7	21,0	0,2	163	Société du Vieux-Port de Montréal inc.	
894,0	111,6	69,6	224,1	3 017	VIA Rail Canada inc.	
7 256,1	1 342,8	3 363,2	—	68 154	Total Transports, Infrastructure et Collectivités	
—	—	—	—	606	Construction de défense (1951) Limitée	
0,0	0,0	0,0	—	606	Total Travaux publics et Services gouvernementaux	
60 609,2	13 782,4	28 336,4	—	92 155	Grand total	

Nota : Les données présentées dans les sections ombrées ne sont pas comprises dans le grand total. Le passif à court terme de la Banque du Canada est constitué de billets de banque en circulation.

Tableau 11 : Emploi et situation financière des sociétés d'État regroupées par portefeuille ministériel à la fin de l'exercice se terminant avant le 31 juillet 2008
(en millions de dollars)

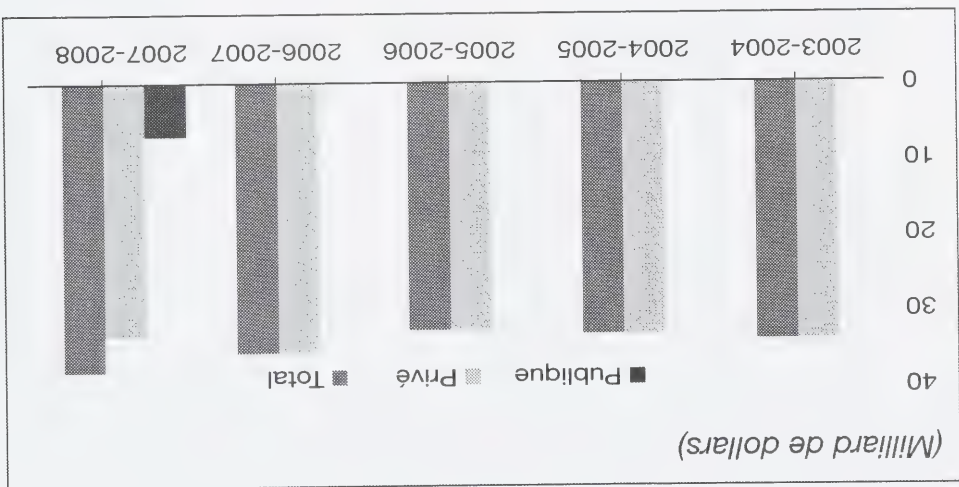
Situation financière					Sociétés par portefeuille ministériel				
					Actif total	Passif à court terme	Passif à long terme	Avoir	Emploi
					0,0	0,0	0,0	—	455
Centre de recherches pour le développement international					—	—	—	—	455
Total Affaires étrangères					0,0	0,0	0,0	—	455
Institut de la statistique des Premières nations					—	—	—	—	—
Total Affaires indiennes et du Nord					0,0	0,0	0,0	—	0
Société d'expansion du Cap-Breton					—	—	—	—	42
Total Agence de promotion économique					—	—	—	—	42
du Canada atlantique					0,0	0,0	0,0	—	42
Commission canadienne du lait					—	—	—	—	67
Financement agricole Canada					15 470,5	7 198,6	6 495,1	1 776,8	1 457
Total Agriculture et Agroalimentaire					15 470,5	7 198,6	6 495,1	—	1 524
Corporation commerciale canadienne					—	—	—	—	117
Exportation et développement Canada					23 089,0	4 497,0	12 568,0	6 024,0	1 068
Total Commerce international					23 089,0	4 497,0	12 568,0	—	1 185
Office d'investissement des régimes de pensions					—	—	—	—	—
du secteur public					—	—	—	—	—
Compte du régime de pension de la Fonction					—	—	—	—	—
publique					—	—	—	—	—
Compte du régime de pension des Forces					—	—	—	—	—
canadiennes					—	—	—	—	—
Compte du régime de pension de la Gendarmerie					—	—	—	—	—
royale du Canada					—	—	—	—	—
Total Conseil du Trésor					44 480,0	5 610,0	0,0	0,0	229
Banque du Canada					53 896,8	50 565,2	0,0	154,7	1 183
Corporation de développement des investissements					—	—	—	—	—
du Canada					—	—	—	—	—
Office d'investissement du régime de pensions					—	—	—	—	—
du Canada					—	—	—	—	—
PPP Canada Inc					—	—	—	—	—
Société d'assurance-dépôts du Canada					1 663,7	5,8	652,4	1 005,5	83
Total Finances					2 105,3	26,3	781,5	—	1 637
Banque de développement du Canada					11 423,6	99,6	4 259,0	1 867,3	1 732
Commission canadienne du tourisme					27,6	21,4	7,8	-1,5	161
Conseil canadien des normes					—	—	—	—	85
Société d'atténuation des répercussions du projet					—	—	—	—	—
gazier Mackenzie					—	—	—	—	—
Total Industrie					11 451,2	121,1	4 266,8	—	1 978

23. Cette colonne ne renferme aucun total parce que l'information n'est pas répartie de manière uniforme.

Tableau 10 : Comparaison des principaux emprunteurs en 2007-2008 et en 2003-2004

Le tableau 11 ci-dessous présente les données sur l'effectif total et les données financières pour les 20 sociétés d'État faisant l'objet du rapport cette année, regroupées par portefeuille ministériel. Pour sa part, le tableau 12 présente les résultats d'exploitation et les données sur le financement de ce même échantillon, toujours selon le portefeuille ministériel. Il convient de mentionner que les données relatives à la Banque du Canada, à l'Office d'investissement du régime de pensions du Canada et à l'Office d'investissement des régimes de pensions du secteur public (zone ombrée) figurent dans ces tableaux à titre d'information; ces données ne sont pas incluses dans les totaux agrégés en raison de la nature particulière des activités des sociétés d'État en question.

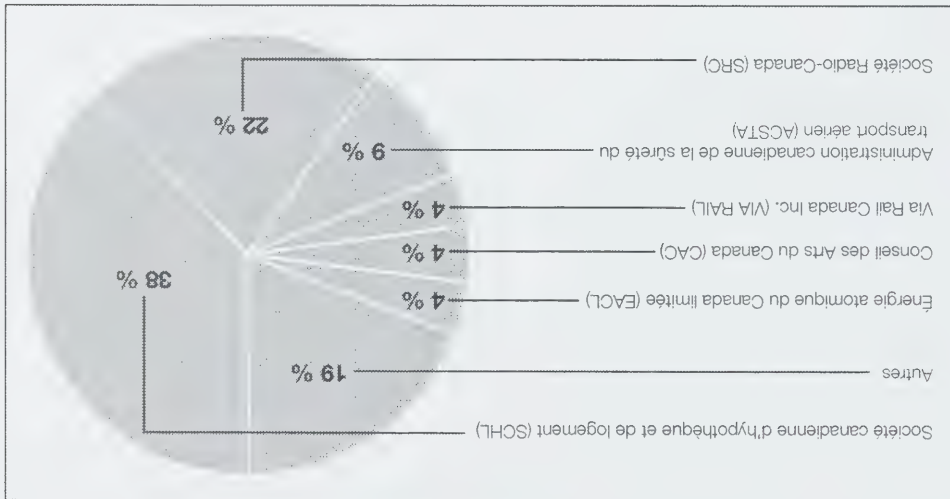
Tableau 9 : Titres de créance des sociétés d'État, de 2003-2004 à 2007-2008



Les trois principaux débiteurs en 2007-2008, et leurs proportions respectives de la dette totale de 38,12 milliards de dollars, étaient Exportation et développement Canada (40,9 p. cent), Financement agricole Canada (34,9 p. cent) et la Banque de développement du Canada (23,6 p. cent). Les trois mêmes sociétés d'État faisaient partie des principaux débiteurs l'an dernier.

Le tableau 10 présente le niveau d'endettement des plus importants emprunteurs en 2007-2008, comparativement à 2003-2004.

Tableau 8 : Bénéficiaires des crédits budgétaires en 2007-2008 en p. 100



Titres de créance

L'analyse des données relatives aux créances dans cette section couvre 20 sociétés d'État, mais en exclut 28, comme dans le cas des données relatives aux actifs. Les titres de créance, qui comprennent les créances payables au Canada ou au secteur privé, ont augmenté de 2,48 milliards de dollars au cours de l'exercice précédent, passant de 35,64 milliards de dollars l'an dernier à 38,12 milliards de dollars cette année (une augmentation de 7 p. 100). Cette hausse générale peut être attribuable aux conditions énoncées ci après :

- diminution de 2,3 milliards de dollars (6,5 p. 100 de créances au secteur privé, chutant de 35,6 milliards de dollars à 33,3 milliards de dollars);
- augmentation de 4,7 milliards de dollars de créances payables au Canada, une hausse de 0,1 milliard de dollars à 4,8 milliards de dollars. Cette augmentation s'explique par la consolidation des emprunts des sociétés d'État dans le cadre du programme de la dette du gouvernement du Canada annoncée dans le budget de 2007.

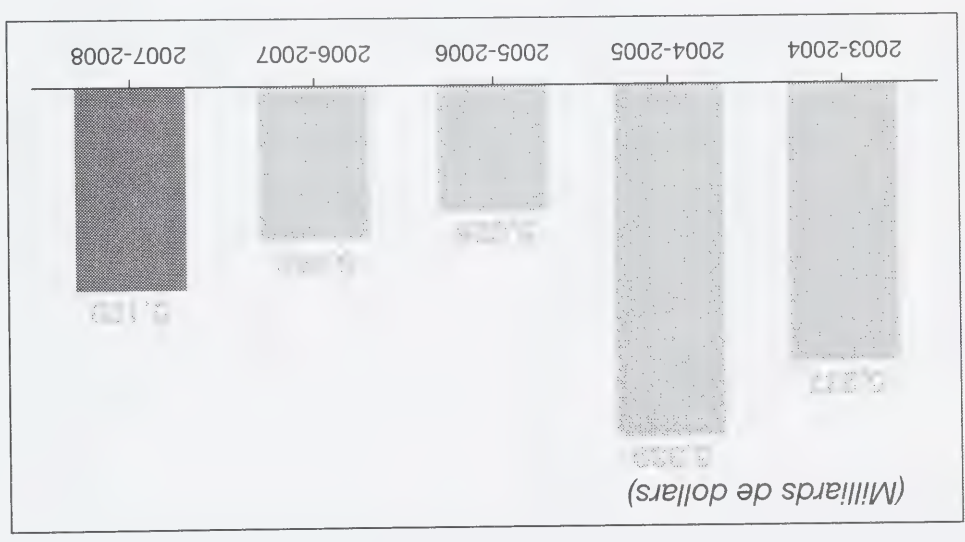
D'autres changements importants sont à signaler à ce chapitre :

- Financement agricole Canada – augmentation de 1,12 milliard de dollars (9,2 p. 100);
- Banque de développement du Canada – augmentation de 0,76 milliard de dollars (9,2 p. 100).

Le tableau 9 montre la dette payable au Canada, celle engagée sur les marchés privés, et le total des créances au cours des cinq derniers exercices. Rappelons au lecteur que les chiffres historiques n'incluent pas les créances relatives aux 28 sociétés d'État dont les données n'étaient pas disponibles ou appropriées pour inclure dans le rapport.

Le tableau 7 affiche le total des crédits budgétaires pour la période de cinq ans s'échelonnant de 2003-2004 à 2007-2008. Les chiffres comprennent les données de toutes les sociétés d'Etat, qui figurent dans le budget principal des dépenses et le budget supplémentaire des dépenses du gouvernement du Canada. Parmi les 48 sociétés d'Etat mères et les sociétés considérées comme sociétés d'Etat mères, 25 ont reçu des crédits au cours de l'exercice 2007-2008.

Tableau 7 : Total des crédits budgétaires de 2003-2004 à 2007-2008



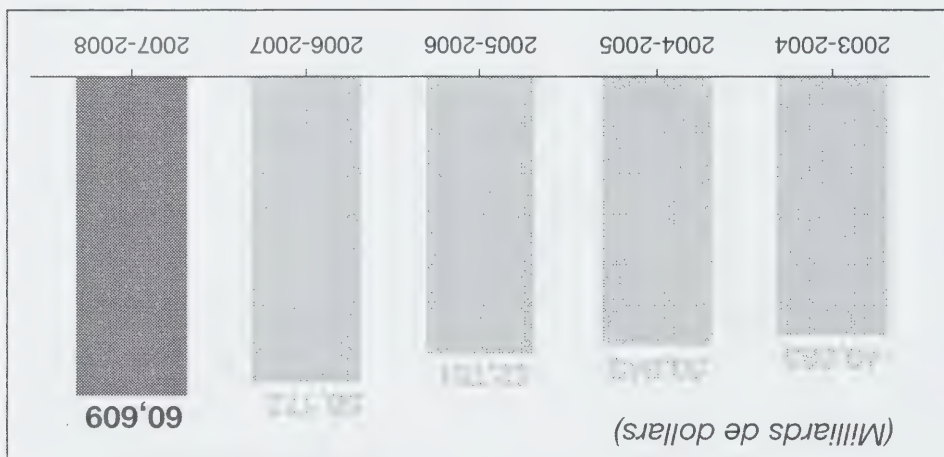
Les six sociétés d'Etat suivantes ont reçu 81 p. 100 des crédits budgétaires destinés aux sociétés d'Etat : Société canadienne d'hypothèques et de logement (SCHL), Société Radio-Canada, Administration canadienne de la sûreté du transport aérien, VIA Rail Canada Inc., Conseil des Arts du Canada; Energie atomique du Canada limitée. La plus grande somme des crédits accordés, à la SCHL, a baissé de 0,14 milliard de dollars.

Le tableau 8 donne un aperçu des bénéficiaires des crédits budgétaires en 2007-2008. Les pourcentages qui y sont indiqués ont été établis par rapport au nombre total de sociétés recevant des crédits.

Société d'assurance-dépôts du Canada – augmentation de 0,1 milliard de dollars (6,6 p. 100); Banque de développement du Canada – augmentation de 0,62 milliard de dollars (5,7 p. 100). Quatre sociétés d'État représentent 91 p. 100 du total des actifs déclarés en 2008 : Exportation et développement Canada; Financement agricole Canada; Banque de développement du Canada; Société canadienne des postes.

Le tableau 6 présente une hausse constante de la valeur de l'actif des sociétés d'État au cours des cinq dernières années.

Tableau 6 : Actif total des sociétés d'État, de 2003-2004 à 2007-2008



Crédits budgétaires

Le montant total des crédits parlementaires accordés aux sociétés d'État a augmenté de 0,07 milliard de dollars par rapport à l'année précédente, passant de 5,06 milliards de dollars en 2007 à 5,13 milliards de dollars en 2008 (une augmentation de 0,01 p. 100). Les sociétés ayant enregistré les plus fortes variations sont les suivantes :

- Institut de statistiques des Premières nations – augmentation de 0,005 milliard de dollars (premiers crédits budgétaires);
- Ridley Terminals Inc. – diminution de 0,002 milliard de dollars (100 p. 100)
- Energie atomique du Canada limitée – augmentation de 0,08 milliard de dollars (71,6 p. 100);
- Société canadienne des postes – diminution de 0,06 milliard de dollars (34,2 p. 100 par rapport au soutien provisoire pour les prestations de retraite).

Nota : L'analyse tient compte des données sur l'effectif dans 44 sociétés d'Etat au 31 juillet 2008.

Actifs

Les données relatives aux actifs couvrent 20 sociétés d'Etat. Pour préciser, 28 sociétés ont été exclues de la présente section pour les raisons suivantes :

Dans le cas de la Banque du Canada, de l'Office d'investissement du régime de pensions du Canada et de l'Office d'investissement des régimes de pensions du secteur public, cela tient à la fois à la nature particulière des activités de ces entités et au fait que les actifs qu'elles détiennent ne seraient pas à la disposition du gouvernement du Canada si celui-ci devait décider de dissoudre les sociétés d'Etat en question.

Pour leur part, l'Office de financement de l'assurance-emploi du Canada, la Société d'atténuation des répercussions du projet gazier Mackenzie, l'Institut de la statistique des Premières nations et PPP Canada Inc. sont de nouvelles entités et ne sont pas entièrement fonctionnelles encore. Il n'y a donc pas d'information financière disponible aux fins du présent rapport.

En ce qui concerne le Conseil des Arts du Canada, la Société canadienne d'hypothèques et de logement, la Société Radio Canada, la Corporation commerciale canadienne, la Commission canadienne du lait, le Musée canadien de la nature, la Fondation canadienne des relations raciales, la Société de développement du Cap-Breton, Construction de défense (1951) Limitée, la Société d'expansion du Cap-Breton, la Société des ponts fédéraux Limitée, le Centre de recherches pour le développement international, Marine Atlantic Inc., la Société du Centre national des Arts, la Commission de la capitale nationale, le Musée des beaux-arts du Canada, le Musée national des sciences et de la technologie, Ridley Terminals Inc, Monnaie royale canadienne, le Conseil canadien des normes et Téléfilm Canada, les états financiers vérifiés de ces entités n'ont pas été publiés dans les délais prescrits pour les incorporer dans le présent rapport.

Etant donné que les données des 21 sociétés d'Etat mentionnées ci-dessus n'étaient pas disponibles, elles ne sont pas entrées en ligne de compte dans l'analyse comparative d'une année sur l'autre. Quoiqu'il en soit, l'année dernière, les actifs de ces 21 sociétés d'Etat totalisaient 128,81 milliards de dollars et représentaient 69 p. 100 des actifs totaux.

Les actifs des 20 sociétés d'Etat²² dont il est tenu compte dans le présent rapport ont augmenté de 2,44 milliards de dollars, passant de 58,17 milliards de dollars l'an dernier à 60,61 milliards de dollars cette année, ce qui représente une hausse de 4,19 p. 100. Les sociétés ayant enregistré les plus fortes variations sont les suivantes :

Financement agricole Canada – augmentation de 1,64 milliard de dollars (11,8 p. 100);

22. Les 20 sociétés d'Etat comprennent deux sociétés considérées comme sociétés d'Etat mères, la Société du Vieux-Port de Montréal inc. et Parc Downsview Park Inc., qui produisent des états financiers distincts de ceux de leur société d'Etat mère.

Effectif

Au cours de la dernière année, le nombre d'employés dans les sociétés d'État a augmenté de 1 753, passant de 90 402 à 92 155, ce qui représente une hausse de 2 p. 100. Voici des précisions sur les plus fortes variations :

Énergie atomique du Canada limitée – augmentation de 593 employés (14 p. 100);

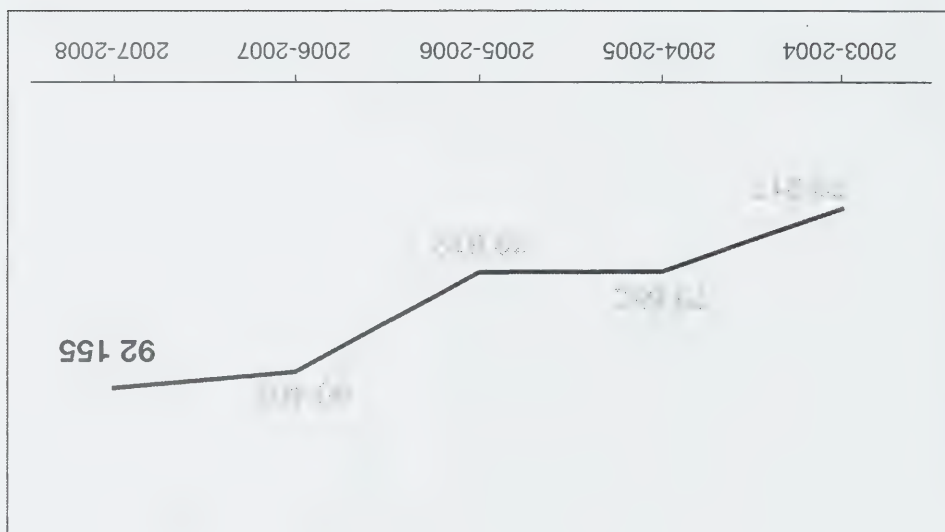
Société canadienne des postes – augmentation de 493 employés (1 p. 100);

Financement agricole Canada – augmentation de 263 employés (22 p. 100);

Office d'investissement du régime de pensions du Canada – augmentation de 110 employés (43 p. 100).

Le tableau 5 montre l'évolution de la tendance au cours des cinq dernières années.

Tableau 5: Effectif des sociétés d'État, de 2003-2004 à 2007-2008



2.3 Rendement global des sociétés d'Etat

La LGFP exige que le présent rapport comporte des données sur l'effectif et les finances des sociétés d'Etat mères, y compris les données sur les emprunts accumulés de ces sociétés. À cette fin, la présente section décrit sous forme graphique le rendement global des sociétés d'Etat dans chaque domaine nommé ci après :

emploi:

actifs:

crédits budgétaires:

titres de créance.

En outre, les renseignements financiers concernant chaque société d'Etat sont présentés sous forme de tableaux, selon le portefeuille ministériel, comme suit :

effectif et situation financière;

résultats d'exploitation et financement.

Des renseignements sur chaque société d'Etat sont fournis dans la section du présent rapport intitulée Profil des sociétés d'Etat, ainsi que dans leur rapport annuel et leur résumé de plan d'activités respectifs.

Dans la mesure du possible, les données présentées s'appliquent à l'ensemble des sociétés d'Etat. Dans les cas où il était impossible d'inclure des données, une explication est fournie.

Il convient aussi de mentionner que les chiffres figurant dans les tableaux ont été arrondis, de façon à en faciliter la présentation.

Il convient, si l'on veut comparer le rapport d'une société d'Etat avec les données présentées ici, de tenir compte de la possibilité que la société ait redressé certaines données financières afin de refléter des modifications dans ses conventions comptables. Le lecteur doit savoir qu'aucune mesure n'a été prise pour faire en sorte que les données contenues dans ce rapport rendent compte de telles modifications; tout au plus avons-nous corrigé les erreurs décelées dans les rapports annuels antérieurs sur les sociétés d'Etat qui ont été déposés au Parlement.

Les données présentées dans cette section correspondent essentiellement à l'année civile 2007 ou à l'exercice financier 2007-2008. Dans le cas des sociétés d'Etat dont l'exercice financier se termine le 31 juillet 2008 ou après cette date, le rapport affiche les données financières de l'exercice précédent. Par conséquent, dans le cas de la Commission canadienne du lait et de l'Administration du pont Blue Water, le rapport couvre la période se terminant le 31 juillet 2007 et le 31 août 2007, respectivement.

Vous trouverez, à la fin de la présente section, un glossaire des termes financiers et des termes relatifs à l'effectif qui sont utilisés dans le présent rapport.

Tableau 4 : Sociétés d'État mères regroupées par portefeuille ministériel
(au 31 juillet 2008)

Affaires étrangères Centre de recherches pour le développement international	Affaires indiennes et du Nord canadien Institut de la statistique des Premières nations	Agence de promotion économique du Canada atlantique Société d'expansion du Cap-Breton	Agriculture et Agroalimentaire Commission canadienne du lait Financement agricole Canada	Commerce international Corporation commerciale canadienne Exportation et développement Canada	Conseil du Trésor Office d'investissement des régimes de pensions du secteur public	Finance Banque du Canada Corporation de développement des investissements du Canada Office d'investissement du régime de pensions du Canada PPP Canada Inc. Société d'assurance-dépôts du Canada
Industrie Banque de développement du Canada Commission canadienne du tourisme Conseil canadien des normes Société d'atténuation des répercussions du projet gazier Mackenzie	Patrimoine canadien Conseil des Arts du Canada Fondation canadienne des relations raciales Musée canadien de la nature Musée canadien des civilisations Musée des beaux-arts du Canada Musée national des sciences et de la technologie Société du Centre national des Arts Société Radio-Canada Téléfilm Canada	Pêches et Océans Office de commercialisation du poisson d'eau douce	Ressources humaines et Développement social Office de financement de l'assurance-emploi du Canada Société canadienne d'hypothèques et de logement	Travaux publics et Services gouvernementaux Construction de défense (1951) Limitée	Transports, Infrastructure et Collectivités Énergie atomique du Canada limitée Société de développement du Cap-Breton Administration canadienne de la sûreté du transport aérien Administration de pilotage de l'Atlantique Administration de pilotage des Grands Lacs Administration de pilotage des Laurentides Administration de pilotage du Pacifique Administration du pont Blue Water Commission de la capitale nationale Marine Atlantique S.C.É. Monnaie royale canadienne Parc Downsview Park Inc. Pildley Terminals Inc. Société canadienne des postes Société des ponts fédéraux Limitée Société du Vieux-Port de Montréal Inc. Société immobilière du Canada limitée VIA Rail Canada Inc.	* P3C, une filiale en propriété exclusive de CDIC, a été tenue par décret (P.C. 2008-0855) de faire rapport de ses activités comme si elle était une société d'État mère. † OFAEC a été créée en vertu de la Loi sur l'Office de financement de l'assurance-emploi du Canada le 20 juin 2008. ‡ SVP, une filiale en propriété exclusive de SICL, a été tenue par décret (P.C. 1987-86) de faire rapport de ses activités comme si elle était une société d'État mère. § PDP, une filiale en propriété exclusive de SICL, a été tenue par décret (P.C. 2003-1304) de faire rapport de ses activités comme si elle était une société d'État mère.

Accomplissements et prix

Le 5 décembre 2007, l'Institut Canadien des Comptables Agréés (ICCA) a attribué son premier prix d'excellence pour le rapport annuel des sociétés d'Etat fédérales. La Banque de développement du Canada a été la gagnante dans la catégorie des grandes sociétés d'Etat, alors que Téléfilm Canada a gagné le prix dans la catégorie des petites sociétés d'Etat.

Quatre sociétés d'Etat ont été reconnues pour leurs accomplissements au chapitre de l'équité en matière d'emploi. En vertu de l'article 20 de la *Loi sur l'équité en matière d'emploi*, le ministre du Travail doit, une fois par an, déposer au Parlement des documents de consolidation et d'analyse des rapports des sociétés d'Etat illustrant les mesures qu'elles ont prises au cours de la période du rapport pour éliminer les obstacles dans le milieu de travail auxquels sont confrontés les membres de groupes désignés (par exemple, les femmes, les Autochtones, les personnes handicapées et les membres de minorités visibles).

Les sociétés d'Etat qui ont reçu des évaluations de rendement supérieures dans la *Loi sur l'équité en matière d'emploi : Rapport annuel 2007* sont la Banque de développement du Canada, le Conseil des Arts du Canada, la Société du Musée canadien des civilisations, et le Musée canadien de la nature. Il importe de mentionner que depuis cinq ans, le Musée canadien de la nature obtient une évaluation du rendement supérieure chaque année.

Dans sa liste de 2008 des cent meilleurs employeurs au Canada, Mediacorp Canada Inc. a nommé les cinq sociétés d'Etat suivantes dans la catégorie des employeurs du secteur public et du secteur sans but lucratif car elles ont été reconnues comme des chefs de file de l'industrie en ce qui a trait au recrutement et à la conservation des employés : Banque de développement du Canada; Société canadienne des postes; Exportation et développement Canada; Financement agricole Canada; Monnaie royale canadienne.

Tableau 2 : Coûts totaux de l'ensemble des vérifications et des examens spéciaux signalés en 2007

Type de vérificateur	Coûts des vérifications (\$)	Coûts des examens spéciaux	Coûts totaux
Bureau du vérificateur général du Canada ²⁰	10 306 818	3 831 417	14 138 235
Secteur privé	3 475 143	0	3 475 143
TOTAL	13 781 961	3 831 417	17 613 378

Au 31 mars 2007, le Bureau du vérificateur général avait effectué des examens spéciaux pour quatre²¹ sociétés d'État au coût total de 3,83 millions de dollars. Aucun examen spécial n'a été effectué par un organisme du secteur privé au cours de la même période.

Durant cette période, des entreprises du secteur privé ont effectué des vérifications de concert avec la vérificatrice générale pour huit sociétés d'État.

Tableau 3 : Recours à des vérificateurs du secteur privé (jusqu'en mars 2007)

Société d'État	Type de vérification	Entreprise du secteur privé
Banque de développement du Canada	Conjointe	Raymond Chabot Grant Thornton s.r.l.
Corporation de développement des investissements du Canada	Conjointe	KPMG s.r.l.
Energie atomique du Canada limitée	Conjointe	PricewaterhouseCoopers s.r.l.
Office d'investissement des régimes de pensions du secteur public	Conjointe	Deloitte & Touche s.r.l.
Société canadienne d'hypothèques et de logement	Conjointe	Ernst & Young s.r.l.
Société canadienne des postes	Conjointe	KPMG s.r.l., PricewaterhouseCoopers s.r.l.
Société immobilière du Canada limitée	Conjointe	Ernst & Young s.r.l.
Via Rail Canada Inc.	Conjointe	Ernst & Young s.r.l.

Changements dans les principes comptables

En 2006, le Conseil des normes comptables du Canada a annoncé sa décision que d'ici le 1^{er} janvier 2011, toutes les entreprises ayant une obligation publique de rendre des comptes, y compris les sociétés d'État, doivent remplacer les principes comptables généralement reconnus (PCGR) par les Normes internationales d'information financière (IFRS). Les sociétés d'État, qui travaillent actuellement à la préparation de leurs états financiers conformément aux PCGR, ont mis en place des mécanismes permettant de s'assurer que les modifications nécessaires sont apportées aux systèmes comptables dans les délais prescrits.

20. Source : Rapport de la vérificatrice générale du Canada de 2007 (annexe D), publié en octobre 2007

21. Les quatre sociétés d'État sont la SIC, l'ACSTA, le MCN et la CCT. Le coût des examens spéciaux de la CCT figure dans les rapports de 2006 et de 2007 de la vérificatrice générale parce qu'il n'a été achevé qu'en avril 2006. (Pour obtenir une liste des abréviations utilisées dans le présent rapport, consultez l'annexe).

Examens spéciaux

Conformément à l'article 138 de la LGFP, tous les cinq ans¹⁷, chaque société d'Etat¹⁸ assujettie à la partie X de la LGFP doit se soumettre à un examen spécial. Cet examen est exécuté par les vérificateurs externes (habituellement le Bureau du vérificateur général) dans le but de déterminer si, au cours de la période d'examen, les méthodes et les mécanismes de contrôle de la gestion et de l'administration des finances de la société permettent de garantir de manière raisonnable que les actifs de la société ont été protégés et contrôlés, que les ressources ont été gérées de façon économique et efficace et que les activités ont été réalisées de manière efficace.

Du 1^{er} avril 2007 au 31 mars 2008, le Bureau du vérificateur général a exécuté les examens spéciaux portant sur les sociétés d'Etat suivantes :

- ▶ Administration de pilotage de l'Atlantique
- ▶ Administration du Pont Blue Water
- ▶ Commission de la capitale nationale
- ▶ Énergie atomique du Canada limitée
- ▶ Financement agricole Canada
- ▶ Société de développement du Cap Breton

Coûts des vérifications et des examens spéciaux

En plus de faire l'objet d'examens spéciaux, les sociétés d'Etat doivent tenir à jour les états financiers appropriés et se soumettre à des vérifications annuelles. Étant donné que les coûts totaux ne sont pas disponibles pour la période de rapport de 2008, les données relatives aux coûts de 2007 sont utilisées dans le présent rapport. Les coûts totaux des vérifications annuelles et des examens spéciaux pour les 43 sociétés d'Etat mères visées dans le rapport et les deux filiales en propriété exclusive (les Ponts Jacques Cartier et Champplain Incorporée et la Corporation du Pont international de la voie maritime, Ltée.) pour les exercices financiers se terminant le 31 mars 2007 ou avant cette date¹⁹ s'élevaient à environ 17,61 millions de dollars. Sur ce montant, les coûts du Bureau du vérificateur général étaient de 14,14 millions de dollars, et 3,47 millions de dollars ont été versés à des vérificateurs du secteur privé.

17. La loi constitutive de l'OIRPC exige un examen spécial uniquement une fois tous les six ans.

18. ACSTA, APA, APBW, APGL, APL, APP, ARPGM, BDC, CAC, CCC, CCL, CCN, CCT, CDC, CDIC, CNA, CRDI, EACL, EDC, FAC, ISPN, MA, MBAC, MCN, MNST, MRC, OCPED, OIRPSP, P3C, PDP, SADC, SCHL, SCP, SDCB, SECB, SICL, SMCC, SPFL, SRC, SVPM, RTI, Téléfilm, VIA. (Pour obtenir une liste des abréviations utilisées dans le présent rapport, consultez l'annexe.)

19. Pour certaines sociétés d'Etat, l'exercice financier se termine à une date autre que le 31 mars.

Le 13 mars 2008, le Musée canadien des droits de la personne a reçu la sanction royale. La société figure à l'annexe III, partie I de la LGFP. Elle a été constituée en société en vertu d'une loi modifiant la *Loi sur les musées*¹⁵ prévoyant la mise sur pied et l'administration du Musée canadien des droits de la personne.

Examens législatifs

Parmi les 45 sociétés d'État mères, deux sociétés, la Banque de développement du Canada et Exportation et développement Canada doivent se soumettre à des examens spécifiques réguliers¹⁶, conformément aux modalités de leur loi habilitante. Le ministre responsable d'Exportation et développement Canada a annoncé un examen législatif de la société amorcé en février 2008. L'examen s'est achevé en août 2008 et a permis d'évaluer les progrès et l'orientation future de la société, et de formuler des recommandations, notamment d'éventuelles modifications de la loi, en fonction de la nature concurrentielle et des demandes diversifiées du commerce international.

Autres examens

Les examens de mandat sont menés sur une base périodique sous l'égide du ministre responsable. En général, il s'agit d'évaluer le mandat actuel, la pertinence de la société, son rendement et son efficacité dans la réalisation de ses objectifs et la pertinence de ces objectifs par rapport à son mandat. Aucun examen de mandat n'a été réalisé au cours de la période visée par le rapport.

Il convient de mentionner qu'un cycle d'examens stratégiques a été amorcé pour que le gouvernement puisse examiner sur une base continue le financement, le bien fondé et le rendement de l'ensemble des dépenses directes de programmes des organisations fédérales bénéficiaires de crédits parlementaires, y compris les sociétés d'État.

Le ministre responsable de la Société canadienne des postes a annoncé la tenue d'un examen de ladite société le 21 avril 2008. Un comité consultatif externe indépendant a reçu le mandat d'exécuter cet examen et de formuler des recommandations à l'intention du ministre par rapport au marché et à la concurrence, aux obligations et aux aspirations en matière de politiques publiques, aux efforts commerciaux et aux objectifs financiers et en matière de rendement.

¹⁵ La *Loi modifiant la Loi sur les musées* n'est entrée en vigueur que le 10 août 2008; par conséquent, le rapport annuel au Parlement de 2008 ne contient aucun profil ou renseignement financier au sujet de cette société d'État.

¹⁶ Les lois constitutives de certaines sociétés d'État exigent uniquement un examen législatif initial durant les premiers cinq ans de leur existence, par exemple, l'ACSTA et la FCPR. Les lois constitutives de la BDC et d'EDC exigent des examens tous les dix ans par la suite. (Pour obtenir une liste des abréviations utilisées dans le présent rapport, consultez l'annexe.)

2.2 Vue d'ensemble des sociétés d'Etat

Survol de l'année 2008

La présente section met en lumière les nouvelles lois et politiques et les changements structurels touchant les sociétés d'Etat mères du gouvernement fédéral qui sont entrées en vigueur ou qui faisaient l'objet de modifications pendant la période visée, à savoir du 1^{er} août 2007 au 31 juillet 2008. En outre, cette section résume d'autres activités pertinentes, notamment les vérifications et les examens spéciaux de sociétés d'Etat.

Changements structurels : Création et dissolution de sociétés d'Etat

Les sociétés d'Etat sont créées au moyen de l'adoption d'une loi du Parlement (généralement une loi constitutive) ou de statuts constitutifs en vertu de la *Loi canadienne sur les sociétés par actions*. Au cours de la dernière année, deux nouvelles sociétés d'Etat ont été créées : l'Office de financement de l'assurance emploi du Canada et PPP Canada Inc., une filiale en propriété exclusive de la Corporation de développement des investissements du Canada. La mise sur pied d'une troisième société d'Etat, le Musée canadien des droits de la personne, se déroulait pendant la période visée par le rapport.

L'Office de financement de l'assurance emploi du Canada (OFAEC) est une société d'Etat établie à la suite de l'adoption de la *Loi sur l'Office de financement de l'assurance emploi du Canada* qui est entrée en vigueur le 20 juin 2008. Cette société d'Etat figure à l'annexe III de la partie I de la LGFP. L'OFAEC est responsable de fixer les taux de cotisation à l'assurance emploi et de gérer un compte d'assurance emploi séparé (où sont détenus et investis les excédents de cotisations).

PPP Canada Inc. a été constituée en société le 12 février 2008 en vertu de la *Loi canadienne sur les sociétés par actions*, et est devenue une filiale en propriété exclusive de la Corporation de développement des investissements du Canada. PPP Canada Inc. a été considérée comme une société d'Etat mère peu après cette date et elle est assujettie à la partie X de la LGFP. Cette société d'Etat est un bureau d'exécution d'un partenariat public-privé du gouvernement fédéral établi en vue de promouvoir un investissement partagé dans l'infrastructure du Canada.

CHAPITRE 2— SOCIÉTÉS D'ÉTAT

2.1 Introduction

Les sociétés d'État du gouvernement fédéral sont présentes dans de nombreux secteurs de l'économie canadienne. Leur taille et les crédits qu'elles reçoivent du gouvernement varient d'une société d'État à l'autre, chacune jouant un rôle unique sur le plan de la politique gouvernementale.

Une société d'État mère est une entité distincte, sur le plan juridique, qui appartient entièrement à l'État et est administrée par un conseil d'administration. La loi constitutive de chaque société d'État mère ou les statuts constitutifs de la *Loi canadienne sur les sociétés par actions* déterminent le nom, le mandat, les pouvoirs et les objectifs de la société.

Le 31 juillet 2008, on dénombrait 45 sociétés d'État mères¹³ et trois filiales en propriété exclusive¹⁴ à qui l'on a prescrit de faire rapport de leurs activités à la manière des sociétés d'État mères aux fins de la *Loi sur la gestion des finances publiques* (LGFP).

Le présent chapitre présente les sections suivantes :

La section 2.2 « Vue d'ensemble des sociétés d'État » qui résume la création ou la dissolution des sociétés d'État, met en lumière les nouveautés pertinentes au chapitre des politiques et résume les examens et les vérifications qui ont été effectués dans les sociétés d'État au cours de la période visée par le rapport en 2008. Cette section présente également le total des coûts de la vérification et des examens réalisés en 2007, la plus récente période de rapport pour laquelle des données sont disponibles;

La section 2.3 « Rendement global des sociétés d'État » présente les états financiers consolidés et donne des renseignements relatifs à l'effectif;

La section 2.4 « Profils des sociétés d'État » donne le profil de chaque société d'État. Les profils comprennent les coordonnées d'un représentant, le mandat, des renseignements décrivant quand et comment la société a été constituée en société, les activités principales de chaque société d'État mère, ainsi qu'une description de la façon dont elles sont ou non mandataires de Sa Majesté;

13. Le MCDP ne figure pas dans ce total car sa loi habilitante n'est entrée en vigueur que le 10 août 2008.

14. La SVPM, PDP et P3C (Pour obtenir une liste des abréviations utilisées dans le présent rapport, consultez l'annexe.)

Sociétés d'Etat (suite)

Nom de l'organisme

Portefeuille

Fondation canadienne des relations raciales

Patrimoine canadien

Institut de la statistique des Premières nations*

Affaires indiennes et du Nord canadien

Marine Atlantique S.C.C.

Transports, Infrastructure et Collectivités

Monnaie royale canadienne

Patrimoine canadien

Musée canadien des civilisations

Patrimoine canadien

Musée des beaux-arts du Canada

Patrimoine canadien

Musée national des sciences et de la technologie

Patrimoine canadien

Office d'investissement des régimes de pensions du secteur public

Conseil du Trésor

Office d'investissement du régime de pensions du Canada

Pêches et Océans

Office de commercialisation du poisson d'eau douce

Ressources humaines et Développement social

Office de financement de l'assurance-emploi du Canada*

Finances

Parc Downsview Park Inc.¹⁰

Transports, Infrastructure et Collectivités

PPP Canada Inc.¹¹

Finances

Ridley Terminals Inc.

Transports, Infrastructure et Collectivités

Société canadienne d'hypothèques et de logement

Ressources humaines et Développement social

Société canadienne des postes

Transports, Infrastructure et Collectivités

Société d'assurance-dépôts du Canada

Finances

Société d'expansion du Cap-Breton

Agence de promotion économique du Canada atlantique

Société d'atténuation des répercussions du projet gazier Mackenzie*

Industrie

Société de développement du Cap-Breton

Ressources naturelles

Société des ponts fédéraux Limitée

Transports, Infrastructure et Collectivités

Société du Centre national des Arts

Patrimoine canadien

Société du Vieux-Port de Montréal inc.¹²

Transports, Infrastructure et Collectivités

Société Radio-Canada

Patrimoine canadien

Téléfilm Canada

Patrimoine canadien

VIA Rail Canada Inc.

Transports, Infrastructure et Collectivités

* Non opérationnelle le 31 juillet 2008.

10. Parc Downsview Park Inc., une filiale en propriété exclusive de la Société immobilière du Canada limitée, a été tenue par décret (C.P. 2003-1304) de faire rapport de ses activités comme si elle était une société d'Etat mère.
11. PPP Canada Inc., une filiale en propriété exclusive de la Société immobilière du Canada limitée, a été tenue par décret (C.P. 2008-0855) de faire rapport de ses activités comme si elle était une société d'Etat mère.
12. La Société du Vieux Port de Montréal Inc., une filiale en propriété exclusive de la Société immobilière du Canada limitée, a été tenue par décret (C.P. 1987-1986) de faire rapport de ses activités comme si elle était une société d'Etat mère.

Établissements publics (suite)

Nom de l'organisme	Portefeuille
Commission canadienne des affaires polaires	Affaires indiennes et du Nord canadien
Commission de l'assurance-emploi du Canada	Ressources humaines et Développement social
Commission des champs de bataille nationaux	Patrimoine canadien
Commission du droit du Canada*	Justice
Conseil de recherches en sciences humaines	Industrie
Conseil de recherches en sciences naturelles et en génie	Industrie
Conseil national de recherches du Canada	Industrie
Ecole de la fonction publique du Canada	Conseil du Trésor
Instituts de recherche en santé du Canada	Santé
Table ronde nationale sur l'environnement et l'économie	Environnement
Nom de l'organisme	Portefeuille
Agence canadienne d'inspection des aliments	Agriculture et Agroalimentaire
Agence du revenu du Canada	Revenu national
Agence Parcs Canada	Revenu national

Sociétés d'État

Nom de l'organisme	Portefeuille
Administration canadienne de la sûreté du transport aérien	Transports, Infrastructure et Collectivités
Administration de pilotage de l'Atlantique	Transports, Infrastructure et Collectivités
Administration de pilotage des Grands Lacs	Transports, Infrastructure et Collectivités
Administration de pilotage des Laurentides	Transports, Infrastructure et Collectivités
Administration de pilotage du Pacifique	Transports, Infrastructure et Collectivités
Administration du pont Blue Water	Transports, Infrastructure et Collectivités
Banque de développement du Canada	Industrie
Banque du Canada	Finances
Centre de recherches pour le développement international	Affaires étrangères et Commerce international
Commission canadienne du lait	Agriculture et Agroalimentaire
Commission canadienne du tourisme	Industrie
Commission de la capitale nationale	Transports, Infrastructure et Collectivités
Conseil canadien des normes	Industrie
Conseil des Arts du Canada	Patrimoine canadien
Construction de défense (1951) Limitée	Travaux publics et Services gouvernementaux
Corporation commerciale canadienne	Finances
Corporation de développement des investissements	Finances
du Canada, La	Finances
Energie atomique du Canada limitée	Ressources naturelles
Exportation et développement Canada	Affaires étrangères et Commerce international
Financement agricole Canada	Agriculture et Agroalimentaire

Organismes créés par une loi et autres organismes (suite)

Nom de l'organisme		Portefeuille
Office des transports du Canada	Transports, Infrastructure et Collectivités	
Office national de l'énergie	Ressources naturelles	
Office national du film	Patrimoine canadien	
Registraire de la Cour suprême du Canada	Justice	
Secrétariat de l'ALENA – Section canadienne	Affaires étrangères et Commerce international	
Secrétariat de la Commission de vérité et de réconciliation relative aux pensionnats indiens	Affaires indiennes et du Nord canadien	
Secrétariat de la Commission des nominations publiques*	Conseil privé	
Secrétariat des conférences intergouvernementales canadiennes	Conseil privé	
Service administratif des tribunaux judiciaires	Justice	
Service canadien du renseignement de sécurité	Sécurité publique	
Service correctionnel du Canada	Sécurité publique	
Statistique Canada	Industrie	
Tribunal canadien des droits de la personne	Justice	
Tribunal canadien des relations professionnelles	Ressources humaines et Développement social	
artistes-producteurs	Finances	
Tribunal canadien du commerce extérieur	Transports, Infrastructure et Collectivités	
Tribunal d'appel des transports du Canada	Patrimoine canadien	
Tribunal de la dotation de la fonction publique		
Nom de l'organisme		Portefeuille
Bureau du commissaire à l'intégrité du secteur public	Conseil du Trésor	
Bureau du directeur général des élections	Conseil privé	
Bureau du vérificateur général	Finances	
Commissaire à la protection de la vie privée	Justice	
Commissariat à l'information	Justice	
Commissariat aux langues officielles	Conseil privé	
Etablissements publics		Portefeuille
Agence canadienne de contrôle de la procréation assistée	Santé	
Agence canadienne pour l'incitation à la réduction des émissions*	Environnement	
Agence des services frontaliers du Canada	Sécurité publique	
Bureau canadien d'enquête sur les accidents de transport et de la sécurité des transports	Conseil privé	
Centre canadien d'hygiène et de sécurité au travail	Ressources humaines et Développement social	
Commission canadienne de sûreté nucléaire	Ressources naturelles	

Organismes créés par une loi et autres organismes (suite)

Nom de l'organisme	Portefeuille
Agence spatiale canadienne	Industrie
Bibliothèque et Archives du Canada	Patrimoine canadien
Bureau de la coordonnatrice de la situation de la femme	Patrimoine canadien
Bureau de l'enquêteur correctionnel du Canada	Sécurité publique
Bureau du commissaire à la magistrature fédérale	Justice
Bureau du commissaire du Centre de la sécurité	Défense nationale
Bureau du Conseil privé	Conseil privé
Bureau du directeur des poursuites pénales	Justice
Bureau du secrétaire du gouverneur général	Conseil privé
Bureau du surintendant des institutions financières	Finances
Centre d'analyse des opérations et déclarations	Finances
Comité de surveillance des activités de renseignement de sécurité	Conseil privé
Comité externe d'examen de la Gendarmerie royale du Canada	Défense nationale
Commissariat au lobbying du Canada	Sécurité publique
Commission canadienne des droits de la personne	Conseil du Trésor
Commission canadienne des grains	Justice
Commission d'examen des plaintes concernant la police militaire	Agriculture et Agroalimentaire
Commission de l'immigration et du statut de réfugié	Défense nationale
Commission de la fonction publique	Citoyenneté et Immigration
Commission des plaintes du public contre la Gendarmerie royale du Canada	Patrimoine canadien
Commission des relations de travail dans la fonction publique	Sécurité publique
Commission du droit d'auteur	Patrimoine canadien
Commission nationale des libérations conditionnelles	Industrie
Conseil canadien des relations industrielles	Sécurité publique
Conseil de contrôle des renseignements relatifs aux matières dangereuses	Ressources humaines et Développement social
Conseil de la radiodiffusion et des télécommunications canadiennes	Santé
Conseil d'examen du prix des médicaments brevetés	Patrimoine canadien
Conseil national des produits agricoles	Santé
Gendarmerie royale du Canada	Agriculture et Agroalimentaire
Greffé du Tribunal de la concurrence	Sécurité publique
Greffé du Tribunal de la protection des fonctionnaires	Industrie
divulgateurs d'actes répréhensibles	Patrimoine canadien
Greffé du Tribunal des revendications particulières*	Affaires indiennes et du Nord canadien

1.3 Liste des institutions fédérales par type (au 31 juillet 2008)

Ministères

Nom du ministère

Affaires étrangères et Commerce international

Affaires indiennes et du Nord canadien

Agriculture et Agroalimentaire

Anciens Combattants

Citoyenneté et Immigration

Défense nationale

Diversification de l'économie de l'ouest

Environnement

Finances

Industrie

Justice

Patrimoine canadien

Pêches et Océans

Ressources humaines et Développement des compétences

Ressources naturelles

Santé

Secrétariat du Conseil du Trésor

Sécurité publique et Protection civile

Transports, Infrastructures et Collectivités

Travaux publics et des Services gouvernementaux

Organismes créés par une loi et autres organismes

Nom de l'organisme

Administration du pipe-line du Nord

Agence canadienne d'évaluation environnementale

Agence canadienne de développement international

Agence de développement économique du Canada

pour les régions du Québec

Agence de la consommation en matière financière

du Canada

Agence de la fonction publique du Canada

Agence de la santé publique du Canada

Agence de promotion économique du Canada atlantique

Ressources naturelles

Environnement

Affaires étrangères et Commerce international

Agence de développement économique du

Canada pour les régions du Québec

Finances

Conseil du Trésor

Santé

Agence de promotion économique du Canada atlantique

9. Ressources humaines et Développement des compétences ainsi que le ministère du Développement social existent toujours sur le plan juridique, mais leurs activités sont effectuées de façon collective en tant qu'une seule organisation.

1.2 Changements dans les institutions fédérales

Pour l'année se terminant le 31 juillet 2008

Institution fédérale	Portefeuille	Changement
Organisation constituée par une loi et autres		
Bureau du commissaire du Centre de la sécurité des télécommunications	Défense nationale	Ajouté
Commission des revendications particulières des Indiens	Affaires indiennes et du Nord canadien	Supprimé
Greffé du Tribunal de la protection des fonctionnaires divulgateurs d'actes répréhensibles*	Patrimoine canadien	Ajouté
Greffé du Tribunal des revendications particulières*	Affaires indiennes et du Nord canadien	Ajouté
Résolution des questions des pensionnats indiens Canada?	Affaires indiennes et du Nord canadien	Supprimé
Secrétariat de la Commission de vérité et de réconciliation relative aux pensionnats indiens	Affaires indiennes et du Nord canadien	Ajouté
Organisation constituée par une loi et autres – Changement de nom		
Commissariat au lobbying du Canada	Conseil du Trésor	Autrefois nommé le Bureau du directeur des lobbyistes
Sociétés d'Etat		
Office de financement de l'assurance emploi du Canada	Ressources humaines et Développement social	Ajouté
PPP Canada Inc.	Finances	Ajouté
Sociétés d'Etat – Changement de portefeuille		
Société d'atténuation des répercussions du projet gazier Mackenzie	Industrie	Autrefois Affaires indiennes et du Nord canadien

* Non opérationnelle au 31 juillet 2008.

7. Cet organisme créé par une loi a été amalgamé au ministère des Affaires indiennes et du Nord canadien.

8. Le MCDP ne figure pas dans cette liste parce que sa loi habilitante n'est entrée en vigueur que le 10 août 2008.

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Etablissements publics

Les établissements publics qui figurent à l'annexe II de la LGFP sont des entités spécialisées dont le rôle consiste à dispenser des services ou à exécuter des fonctions de recherche ou des fonctions réglementaires. Les établissements publics sont créés par voie législative en tant que sociétés et sont financés principalement au moyen de crédits parlementaires (et par le prélèvement de quelques frais d'utilisation), et généralement, ils ont à leur tête un conseil d'administration ou un autre type de conseil de gestion.

Les **organismes de services** constituent un type spécialisé d'établissement public, créés eux aussi au moyen d'une loi spéciale et assurant une fonction ou un service hautement opérationnel, pour lesquels il n'y a généralement pas de concurrence dans le secteur privé. Les organismes de services sont financés au moyen de crédits parlementaires et de frais d'utilisation. Les conseils de gestion qui dirigent ces organismes, ainsi que les responsabilités et les arrangements organisationnels, sont énoncés dans le texte législatif applicable. Par conséquent, le degré d'autonomie varie d'une entité à l'autre.

Sociétés d'Etat

Les sociétés d'Etat sont des organisations gouvernementales qui fonctionnent selon un modèle du secteur privé, mais qui ont généralement des objectifs stratégiques à la fois commerciaux et publics. Les sociétés d'Etat mères sont des sociétés qui appartiennent directement au gouvernement du Canada et elles sont créées par des lois, des lettres patentes ou des statuts constitutifs en vertu de la *Loi canadienne sur les sociétés par actions*.

Les **filiales** sont des entités qui appartiennent, dans leur totalité ou en partie, à une ou à plusieurs sociétés d'Etat mères qui peuvent être constituées en sociétés en vertu d'une loi provinciale, et non fédérale. Sauf dans les situations où une filiale en propriété exclusive a été enjointe par le gouvernement de faire rapport comme si elle était une société d'Etat mère⁶, toutes les filiales sont gérées par les sociétés d'Etat mères et d'autres actionnaires et leur font rapport, mais ne font pas rapport au gouvernement.

6. À présent, la SVPM, PDP et P3C sont considérées comme des sociétés d'Etat mères. (Pour obtenir une liste des abréviations utilisées dans le présent rapport, consultez l'annexe.)

Ministères

Les ministères sont créés par voie législative et ont typiquement un mandat qui couvre un vaste secteur de politiques publiques, par exemple, l'industrie, la justice et la santé. Les ministères sont organisés de différentes façons pour répondre à divers besoins stratégiques et administratifs. En tant qu'entités figurant à l'annexe I de la LGFP, ils y sont tous assujettis et ils sont financés au moyen de crédits parlementaires. Les organismes de service spéciaux sont des unités dans un ministère ou un organisme qui exécutent une fonction ou un service opérationnel particulier et qui ont une identité séparée ou distincte. Ils ne figurent pas dans la LGFP en tant qu'entité juridique séparée, mais ils sont considérés comme faisant partie du ministère hôte.

Organismes constitués par une loi et autres organismes

Les organismes constitués par une loi et les autres organismes énumérés à l'annexe I.1 de la LGFP sont similaires aux ministères selon qu'ils sont généralement financés au moyen de crédits parlementaires, mais souvent, ils répondent à un objectif opérationnel comme l'administration, la supervision, la consultation, la réglementation ou l'arbitrage.

Agents du Parlement

Les agents du Parlement forment un groupe unique de titulaires de charge indépendante créé par une loi, dont le rôle est de surveiller de près les activités du gouvernement et d'en rendre compte directement au Parlement, plutôt qu'au gouvernement ou à un ministère particulier. À ce titre, leur fonction est de servir le Parlement dans le contexte du rôle de surveillance qui lui incombe. Normalement, les agents remettent au Parlement un rapport dans lequel ils rendent compte de leurs propres activités et typiquement, les administrateurs généraux de ces institutions sont nommés par l'adoption de résolutions spéciales à la Chambre des communes et au Sénat. L'influence exercée par le pouvoir exécutif du gouvernement est réduit au minimum, ce qui permet de maintenir leur autonomie.

5. Même si six mandataires du Parlement sont inclus dans le présent rapport, il existe d'autres bureaux parlementaires et mandataires du Parlement qui n'y figurent pas, notamment le Commissariat aux conflits d'intérêt et à l'éthique, la Commission canadienne des droits de la personne et la Commission de la fonction publique.

CHAPITRE 1— VUE D'ENSEMBLE DES INSTITUTIONS DU GOUVERNEMENT FÉDÉRAL

Les sociétés d'État ne représentent qu'un type d'institution qui fait partie du gouvernement fédéral. Le présent chapitre donne une vue d'ensemble du gouvernement fédéral en énumérant les différents types d'institutions, ainsi que le portefeuille ministériel qu'il renferme, comme la situation se présentait le 31 juillet 2008.

1.1 Aperçu des types d'institutions

Les différents types d'institutions du gouvernement fédéral sont regroupés dans des annexes de la *Loi sur la gestion des finances publiques* (LGFP), comme suit :

- ministères (LGFP, annexe I);
 - organismes constitués par une loi et autres (LGFP, annexe I.1);
 - agents du Parlement (LGFP, annexe I.1);
 - établissements publics (LGFP, annexe II);
 - organismes de service (LGFP, annexe II);
 - sociétés d'État mères (LGFP, annexe III, même si neuf sociétés d'État mères additionnelles¹ ne figurent pas à l'annexe III, chacune étant visée par sa propre loi constitutive).
- Deux types d'institutions secondaires ne figurent pas dans la LGFP :
- organismes de services spéciaux, qui font partie d'un ministère ou d'un organisme;
 - filiales en propriété exclusive de sociétés d'État.

Autres types de personnes morales dans lesquelles le gouvernement fédéral détient des intérêts, mais qui ne font pas partie du gouvernement :

- entreprises mixtes;
- entreprises en coparticipation;
- organisations internationales;
- sociétés à gouvernance partagée;
- sociétés visées par les dispositions de la *Loi sur les faillites et l'insolvabilité*.

3. Les entités parlementaires et les mandataires du Parlement n'ont pas été inclus.

4. L'OIRPC, la SRC, Téléfilm, la BC, la FCRR, le CRDI, le CNA, l'OIRPSP et le CAC. (Pour obtenir une liste des abréviations utilisées dans le présent rapport, consultez l'annexe.)

Chapitre 3 : Les « Autres sociétés dans lesquelles le Canada détient des intérêts » comprennent les entreprises mixtes, les entreprises en coparticipation, les organisations internationales et les sociétés à gouvernance partagée, ainsi que toute société ou action d'une société détenue par le gouvernement, conformément aux dispositions de la *Loi sur la faillite et l'insolvabilité*. En outre, ce chapitre compare les changements survenus dans les intérêts des sociétés depuis le rapport de l'an dernier et fournit de l'information de base sur la composition des conseils d'administration des entreprises où le gouvernement fédéral détient des intérêts.

Le profil de chaque autre société dans laquelle le Canada détient des intérêts est présenté dans un document d'accompagnement au présent rapport et est accessible sur le site Web du Secrétariat du Conseil du Trésor à <http://www.tbs-sct.gc.ca/reports-rapports/cc-se/index-fra.asp>.

INTRODUCTION

Le Rapport annuel au Parlement Les sociétés d'Etat et autres sociétés dans lesquelles le Canada détient des intérêts 2008 a été rédigé conformément aux articles 151 et 152 de la Loi sur la gestion des finances publiques, selon lesquels le président du Conseil du Trésor est tenu de déposer, chaque année, un rapport consolidé sur les activités de toutes les sociétés d'Etat mères et sur les intérêts que détient le Canada dans d'autres sociétés. Le président est, par ailleurs, tenu d'indiquer la date à laquelle les rapports et résumés devraient être déposés à chaque chambre du Parlement et la date à laquelle ils ont effectivement été déposés. Une fois par an, le Secrétaire du Conseil du Trésor adresse une lettre d'appel aux sociétés afin de recueillir les renseignements.

Le rapport présente aussi une description des types d'institutions qui font partie du gouvernement du Canada, ainsi qu'une liste de ces institutions, afin de dresser le portrait complet de la composition du gouvernement fédéral. Ces renseignements sont recueillis et approuvés par les sous ministres et les administrateurs généraux, conformément à la *Politique en matière de présentation de rapports au Secrétaire du Conseil du Trésor sur les institutions fédérales et sur les sociétés dans lesquelles le Canada détient des intérêts* qui est entrée en vigueur le 1er avril 2007. Cette politique appuie la mise à jour annuelle de l'information relative à la composition actuelle du gouvernement du Canada, ainsi que la participation actuelle du gouvernement fédéral aux entreprises mixtes et en coparticipation, aux organisations internationales et aux sociétés à gouvernance partagée.

Le rapport comprend les chapitres suivants :

Chapitre 1 : « Vue d'ensemble des institutions du gouvernement fédéral » où sont décrits brièvement les différents types d'institutions du gouvernement fédéral, et qui renferme une liste des types d'institutions par portefeuille ministériel;

Chapitre 2 : « Sociétés d'Etat », qui met en lumière les nouveautés dans le domaine des politiques qui ont touché les sociétés d'Etat durant la période de présentation du rapport, décrit les différents types d'examins et de vérifications auxquels les sociétés d'Etat ont été assujetties, énumère les sociétés d'Etat mères et leurs intérêts subordonnés² par portefeuille ministériel (en indiquant les changements qui sont survenus depuis le dernier rapport) et fournit de l'information consolidée ayant trait aux finances et à l'emploi. Ce chapitre contient aussi le profil de chaque société d'Etat, ainsi que le rapport exigé sur le calendrier de dépôt des documents ayant trait aux sociétés d'Etat;

1. La période sur laquelle porte le rapport s'échelonne du 1er août 2007 au 31 juillet 2008, sauf indication contraire.

2. Le terme « intérêts subordonnés » désigne les filiales, les associés et les partenaires légaux des sociétés d'Etat.

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J'ai le plaisir de déposer l'édition 2008 du *Rapport annuel au Parlement sur les sociétés d'Etat et autres sociétés dans lesquelles le Canada détient des intérêts*, conformément aux dispositions de la *Loi sur la gestion des finances publiques*.

Les sociétés d'Etat du Canada sont des organismes publics qui exercent leurs activités sans lien de dépendance avec le gouvernement. Elles poursuivent des objectifs précis liés aux politiques publiques et aux affaires commerciales et fournissent des services essentiels. L'année dernière, trois nouvelles sociétés d'Etat ont été créées : l'Office de financement de l'assurance-emploi du Canada, PPP Canada Inc. et le Musée canadien des droits de la personne.

Ce rapport renferme des renseignements destinés tant aux parlementaires qu'aux Canadiens sur les sociétés d'Etat et les autres sociétés dans lesquelles le Canada détient des intérêts. Il fournit des renseignements détaillés sur les activités financières de toutes les sociétés d'Etat et de leurs filiales en propriété exclusive, et donne aussi une description des autres sociétés dans lesquelles le Canada détient des intérêts. Au nombre de ces autres sociétés, on trouve des entreprises en coparticipation, certaines organisations internationales et des sociétés à gouvernance partagée.

J'espère sincèrement que ce rapport aidera les Canadiens à en apprendre davantage sur ces importants organismes.

Le président du Conseil du Trésor,



L'honorable Vic Toews, c.p., député

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représentée par le président du Conseil du Trésor, 2008

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à <http://www.tbs-sct.gc.ca>.

Le document est disponible en médias substitués sur demande.

Nota : Pour ne pas alourdir le texte, le masculin est utilisé pour désigner
tant les hommes que les femmes.

LES SOCIÉTÉS D'ÉTAT
ET AUTRES SOCIÉTÉS
DANS LESQUELLES LE CANADA
DÉTIENT DES INTÉRÊTS 2008

UN RAPPORT ANNUEL AU PARLEMENT

LES SOCIÉTÉS D'ÉTAT ET AUTRES SOCIÉTÉS DANS LESQUELLES LE CANADA DÉTIENT DES INTÉRÊTS 2008

RAPPORT ANNUEL AU PARLEMENT





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CANADIAN FEDERAL INSTITUTIONS and RELEVANT CORPORATE INTERESTS



Canada

AGRICULTURE AND AGRI-FOOD

DEPARTMENT

Department of Agriculture and Agri-Food

STATUTORY AND OTHER AGENCIES

Canadian Grain Commission
National Farm Products Council

SERVICE AGENCY

Canadian Food Inspection Agency

CROWN CORPORATIONS

Canadian Dairy Commission

Farm Credit Canada

SHARED-GOVERNANCE CORPORATIONS

Canadian International Grains Institute

Canadian Livestock Records Corporation

Canadian Wheat Board, The

Produce Canada Networks of Centres of Excellence

ATLANTIC CANADA OPPORTUNITIES AGENCY

STATUTORY AND OTHER AGENCY

Atlantic Canada Opportunities Agency

CROWN CORPORATION

Enterprise Cape Breton Corporation

CANADIAN HERITAGE

DEPARTMENT

Department of Canadian Heritage

STATUTORY AND OTHER AGENCIES

Canadian Radio-television and Telecommunications Commission

Library and Archives of Canada

National Film Board

Office of the Co-ordinator,
Status of Women

Public Service Commission

Public Service Labour Relations Board

Public Service Staffing Tribunal

Registry of the Public Servants
Disclosure Protection Tribunal

DEPARTMENTAL CORPORATION

National Battlefields Commission, The

CROWN CORPORATIONS

Canada Council for the Arts

Canadian Broadcasting Corporation

Canadian Museum of Human Rights

Canadian Museum of Civilization

Canadian Museum of Nature

National Arts Centre Corporation

National Gallery of Canada

National Museum of Science
and Technology

Telefilm Canada

INTERNATIONAL ORGANIZATION

World Anti-Doping Agency

SHARED-GOVERNANCE CORPORATIONS

Calgary Olympic Development
Association

Canada Commonwealth Legacy Fund

Canada Games Council

Canada Media Fund

Canadian Sport Centre Manitoba

Canadian Sport Centre Ontario

Centre national multisport-Montréal

Coaching Association of Canada

Sport Dispute Resolution Centre
of Canada

Terry Fox Humanitarian Award Inc.

The Halifax 2011 Canada Games
Host Society

The Prince Edward Island 2009
Canada Games Host Society Inc.

TVS Quebec Canada

Vancouver Organizing Committee
for the 2010 Olympics and
Paralympic Games

CITIZENSHIP, IMMIGRATION, AND MULTICULTURALISM

DEPARTMENT

Department of Citizenship
and Immigration

STATUTORY AND OTHER AGENCY

Immigration and Refugee Board

CROWN CORPORATION

Canadian Race Relations Foundation

ECONOMIC DEVELOPMENT AGENCY OF CANADA FOR THE REGIONS OF QUEBEC

STATUTORY AND OTHER AGENCY

Economic Development Agency of
Canada for the Regions of Quebec

ENVIRONMENT

DEPARTMENT

Department of the Environment

STATUTORY AND OTHER AGENCY

Canadian Environmental
Assessment Agency

SERVICE AGENCY

Parks Canada Agency

DEPARTMENTAL CORPORATIONS

National Round Table on the
Environment and the Economy

INTERNATIONAL ORGANIZATIONS

International Lake Memphremagog
Board

International Lake of the Woods
Control Board

North American Commission for
Environmental Cooperation—Joint
Public Advisory Committee

SHARED-GOVERNANCE CORPORATIONS

Canadian Foundation for Climate and
Atmospheric Sciences

Lake of the Woods Control Board

Durand Consortium

Porcupine Caribou Management Board

Wildlife Habitat Canada

CROWN CORPORATION

Corporation for the Mitigation of
Mackenzie Gas Project Impacts

FINANCE

DEPARTMENT

Department of Finance

AGENT OF PARLIAMENT

Office of the Auditor General

STATUTORY AND OTHER AGENCIES

Canadian International Trade Tribunal

Financial Consumer Agency of Canada

Financial Transactions and Reports
Analysis Centre of Canada

Office of the Superintendent of
Financial Institutions

CROWN CORPORATIONS

Bank of Canada

Canada Deposit Insurance Corporation

Canada Development Investment
Corporation

Canada Pension Plan Investment Board

PPP Canada Inc.

INTERNATIONAL ORGANIZATIONS

European Bank for Reconstruction
and Development

International Bank for Reconstruction
and Development

International Development Association

International Finance Corporation

International Monetary Fund

Multilateral Investment
Guarantee Agency

SHARED-GOVERNANCE CORPORATION

Waterfront Toronto

FISHERIES AND OCEANS

DEPARTMENT

Department of Fisheries and Oceans

CROWN CORPORATION

Freshwater Fish Marketing Corporation

SHARED-GOVERNANCE CORPORATION

International Fisheries Commissions
Pension Society

FOREIGN AFFAIRS AND INTERNATIONAL TRADE

DEPARTMENT

Department of Foreign Affairs
and International Trade

STATUTORY AND OTHER AGENCIES

Canadian International
Development Agency

NAFTA Secretariat—Canadian Section

CROWN CORPORATIONS

Canadian Commercial Corporation¹

Export Development Canada¹

INTERNATIONAL ORGANIZATIONS

African Development Bank

Asian Development Bank

Caribbean Development Bank

Inter-American Development Bank

International Joint Commission

SHARED-GOVERNANCE CORPORATIONS

Asia Pacific Foundation of Canada

International Centre for Human Rights
and Democratic Development

Roosevelt Campobello International
Park Commission

HEALTH

DEPARTMENT

Department of Health

STATUTORY AND OTHER AGENCIES

Hazardous Materials Information
Review Commission

Patented Medicine Prices Review Board

Public Health Agency of Canada

DEPARTMENTAL CORPORATIONS

Assisted Human Reproduction
Agency of Canada

Canadian Institutes of Health Research

SHARED-GOVERNANCE CORPORATIONS

Canadian Agency for Drugs
and Technologies in Health

Canadian Centre on Substance Abuse

Canadian Health Inflow Inc.

Canadian Health Services
Research Foundation

Canadian Institute for
Health Information

Canadian Partnership Against
Cancer Corporation

Canadian Patient Safety Institute

Health Council of Canada

Mental Health Commission of Canada

HUMAN RESOURCES AND SKILLS DEVELOPMENT

DEPARTMENT

Department of Human Resources
and Skills Development²

STATUTORY AND OTHER AGENCIES

Canada Industrial Relations Board

Canadian Artists and Producers
Professional Relations Tribunal

DEPARTMENTAL CORPORATIONS

Canada Employment
Insurance Commission

Canadian Centre for Occupational
Health and Safety

CROWN CORPORATIONS

Canada Employment Insurance
Financing Board

Canada Mortgage and
Housing Corporation

SHARED-GOVERNANCE CORPORATIONS

Aboriginal Workforce
Development NB Inc.

Canada Millennium
Scholarship Foundation

INDIAN AFFAIRS AND NORTHERN DEVELOPMENT

DEPARTMENT

Department of Indian Affairs
and Northern Development

STATUTORY AND OTHER AGENCIES

Indian Residential Schools Truth and
Reconciliation Commission Secretariat

Registry of the Specific Claims Tribunal

DEPARTMENTAL CORPORATION

Canadian Polar Commission

CROWN CORPORATION

First Nations Statistical Institute

SHARED-GOVERNANCE CORPORATIONS

First Nations Financial
Management Board

First Nations Tax Commission

INDUSTRY

DEPARTMENT

Department of Industry

STATUTORY AND OTHER AGENCIES

Canadian Forces Grievance Board

Military Police Complaints Commission

Office of the Communications Security
Establishment Commissioner

NATIONAL REVENUE

SERVICE AGENCY

Canada Revenue Agency

NATURAL RESOURCES

DEPARTMENT

Department of Natural Resources

STATUTORY AND OTHER AGENCIES

National Energy Board

Northern Pipeline Agency

DEPARTMENTAL CORPORATION

Canadian Nuclear Safety Commission

CROWN CORPORATIONS

Atomic Energy of Canada Limited

Cape Breton Development Corporation

Canadian Tourism Commission

Standards Council of Canada

SHARED-GOVERNANCE CORPORATIONS

Canada Foundation for Innovation

Internal Trade Secretariat Corporation

Pierre Elliott Trudeau Foundation, The

JUSTICE

DEPARTMENT

Department of Justice

AGENTS OF PARLIAMENT

Office of the Information Commissioner
of Canada

Office of the Privacy
Commissioner of Canada

STATUTORY AND OTHER AGENCIES

Canadian Human Rights Commission

Canadian Human Rights Tribunal

Courts Administration Service

Office of the Commissioner
for Federal Judicial Affairs

Office of the Director
of Public Prosecutions

Registrar of the
Supreme Court of Canada

NATIONAL DEFENCE

DEPARTMENT

Department of National Defence

STATUTORY AND OTHER AGENCIES

Canadian Forces Grievance Board

Military Police Complaints Commission

Office of the Communications Security
Establishment Commissioner

NATIONAL REVENUE

SERVICE AGENCY

Canada Revenue Agency

NATURAL RESOURCES

DEPARTMENT

Department of Natural Resources

STATUTORY AND OTHER AGENCIES

National Energy Board

Northern Pipeline Agency

DEPARTMENTAL CORPORATION

Canadian Nuclear Safety Commission

CROWN CORPORATIONS

Atomic Energy of Canada Limited

Cape Breton Development Corporation

Canadian Tourism Commission

Standards Council of Canada

SHARED-GOVERNANCE CORPORATIONS

Canada Foundation for Innovation

Internal Trade Secretariat Corporation

Pierre Elliott Trudeau Foundation, The

JUSTICE

DEPARTMENT

Department of Justice

AGENTS OF PARLIAMENT

Office of the Information Commissioner
of Canada

Office of the Privacy
Commissioner of Canada

PRIVY COUNCIL

STATUTORY AND OTHER AGENCIES

Canadian Intergovernmental
Conference Secretariat

Federal-Provincial Relations Office

Office of the Governor
General's Secretary

Privy Council Office

Public Appointments
Commission Secretariat

Security Intelligence
Review Committee

AGENTS OF PARLIAMENT

Office of the Chief Electoral Officer

Office of the Commissioner
of Official Languages

DEPARTMENTAL CORPORATION

Canadian Transportation Accident
Investigation and Safety Board

SHARED-GOVERNANCE CORPORATIONS

Nature Trust of British Columbia, The

Vanier Institute of the Family, The

PUBLIC SAFETY

DEPARTMENT

Department of Public Safety and
Emergency Preparedness

STATUTORY AND OTHER AGENCIES

Canadian Security Intelligence Service

Correctional Service of Canada

National Parole Board

Office of the Correctional
Investigator of Canada

Royal Canadian Mounted Police

Royal Canadian Mounted Police
External Review Committee

Royal Canadian Mounted Police
Public Complaints Commission

DEPARTMENTAL CORPORATION

Canada Border Services Agency

PUBLIC WORKS AND GOVERNMENT SERVICES

DEPARTMENT

Department of Public Works
and Government Services

CROWN CORPORATION

Defence Construction (1951) Limited

SHARED-GOVERNANCE CORPORATION



AFFAIRES ÉTRANGÈRES ET COMMERCE INTERNATIONAL

MINISTÈRE
Ministère des Affaires étrangères
et du Commerce international

**ORGANISMES CRÉÉS PAR UNE LOI
ET AUTRES ORGANISMES**
Agence canadienne de développement
international

Secrétariat de l'ALÉNA –
Section canadienne

SOCIÉTÉS D'ÉTAT
Centre de recherches pour
le développement international

Corporation commerciale canadienne¹

Exportation et développement Canada¹

ORGANISATIONS INTERNATIONALES
Banque africaine de développement

Banque asiatique de développement

Banque de développement des Caraïbes

Banque interaméricaine
de développement

Commission mixte internationale

SOCIÉTÉS À RÉGIE PARTAGÉE
Centre international des droits de
la personne et du développement
démocratique

Commission du parc international
Roosevelt de Campbellton

Fondation Asie Pacifique du Canada

AFFAIRES INDIENNES ET DU NORD CANADIEN

MINISTÈRE
Ministère des Affaires indiennes
et du Nord canadien

**ORGANISMES CRÉÉS PAR UNE LOI
ET AUTRES ORGANISMES**
Greffé du Tribunal des revendications
particulières

Secrétariat de la Commission de vérité
et de réconciliation relative aux
pensionnaires indiens

ÉTABLISSEMENT PUBLIC
Commission canadienne
des affaires polaires

SOCIÉTÉ D'ÉTAT
Institut de la statistique
des Premières nations

SOCIÉTÉS À RÉGIE PARTAGÉE
Commission de la faculté des
Premières nations

Conseil de gestion financière
des Premières nations

AGENCE DE DÉVELOPPEMENT ÉCONOMIQUE DU CANADA POUR LES RÉGIONS DU QUÉBEC

**ORGANISME CRÉÉ PAR UNE LOI
ET AUTRE ORGANISME**
Agence de développement économique
du Canada pour les régions du Québec

AGENCE DE PROMOTION ÉCONOMIQUE DU CANADA ATLANTIQUE

**ORGANISME CRÉÉ PAR UNE LOI
ET AUTRE ORGANISME**
Agence de promotion économique
du Canada atlantique

SOCIÉTÉ D'ÉTAT
Société d'expansion du Cap-Breton

AGRICULTURE ET AGROALIMENTAIRE

MINISTÈRE
Ministère de l'Agriculture
et de l'Agroalimentaire

**ORGANISMES CRÉÉS PAR UNE LOI
ET AUTRES ORGANISMES**
Commission canadienne des grains

Conseil national des produits agricoles

ORGANISME DE SERVICE
Agence canadienne d'inspection
des aliments

SOCIÉTÉS D'ÉTAT
Commission canadienne du lait

Financement agricole Canada

SOCIÉTÉS À RÉGIE PARTAGÉE
Commission canadienne du blé

Institut international du Canada
pour le grain

Reseau de centres d'excellence
ProNet Canada

Société canadienne d'enregistrement
des animaux

ANCIENS COMBATTANTS

MINISTÈRE
Ministère des Anciens Combattants

SOCIÉTÉ À RÉGIE PARTAGÉE
Fonds du Souvenir

CITOYENNETÉ, IMMIGRATION ET MULTICULTURALISME

MINISTÈRE
Ministère de la Citoyenneté
et de l'Immigration

Commission de l'immigration
et du statut de réfugié

SOCIÉTÉ D'ÉTAT
Fondation canadienne des
relations raciales

CONSEIL DU TRÉSOR

MINISTÈRE
Secrétariat du Conseil du Trésor

AGENT DU PARLEMENT
Commissariat à l'intégrité
du secteur public

**ORGANISME CRÉÉ PAR UNE LOI
ET AUTRE ORGANISME**
Commissariat au lobbying du Canada

ÉTABLISSEMENT PUBLIC
École de la fonction publique
du Canada

SOCIÉTÉ D'ÉTAT
Office d'investissement des régions
de pensions du secteur public

CONSEIL PRIVÉ

**ORGANISMES CRÉÉS PAR UNE LOI
ET AUTRES ORGANISMES**
Bureau des relations fédérales-
provinciales

Bureau du Conseil privé

Bureau du secrétaire du gouverneur
général

Comité de surveillance des activités
de renseignement de sécurité

Secrétariat de la Commission
des nominations publiques

Secrétariat des conférences
intergouvernementales canadiennes

AGENTS DU PARLEMENT
Bureau du directeur général
des élections

Commissariat aux langues officielles

ÉTABLISSEMENT PUBLIC
Bureau canadien d'enquête sur les
accidents de transport et de la sécurité
des transports

SOCIÉTÉS À RÉGIE PARTAGÉE
Institut Vanier de la famille, L'

Nature Trust of British Columbia, The

DÉFENSE NATIONALE
MINISTÈRE
Ministère de la Défense nationale

DIVERSIFICATION DE L'ÉCONOMIE DE L'OUEST

MINISTÈRE
Ministère de la Diversification de
l'économie de l'Ouest canadien

ENTREPRISE EN COPARTICIPATION
North Portage Development Corporation

ENVIRONNEMENT

MINISTÈRE
Ministère de l'Environnement

**ORGANISME CRÉÉ PAR UNE LOI
ET AUTRE ORGANISME**
Agence canadienne d'évaluation
environnementale

ORGANISME DE SERVICE
Agence Parcs Canada

ÉTABLISSEMENT PUBLIC
Table ronde nationale sur
l'environnement et l'économie

ORGANISATIONS INTERNATIONALES
Commission internationale
du lac Memphrémagog

Commission nord-américaine de
coopération environnementale – Comité
consultatif public mixte

Conseil international de contrôle
du lac des Bois

Commission de contrôle du lac des Bois

Fondation Ouranos

Fondation canadienne pour les sciences
du climat et de l'atmosphère

Habitat faunique Canada

Porcupine Caribou Management Board

SOCIÉTÉ D'ÉTAT
Société d'atténuation des répercussions
du projet gazier Mackenzie

FINANCES

MINISTÈRE
Ministère des Finances

AGENT DU PARLEMENT
Bureau du vérificateur général

**ORGANISMES CRÉÉS PAR UNE LOI
ET AUTRES ORGANISMES**
Agence de la consommation en matière
financière du Canada

Office d'investissement du régime
de pensions du Canada

PPP Canada Inc.

Société d'assurance-dépôts du Canada

ORGANISATIONS INTERNATIONALES
Bureau du directeur
des poursuites pénales

Agence multilatérale de garantie
des investissements

Association internationale
de développement

Banque européenne pour la
reconstruction et le développement

Banque internationale pour la
reconstruction et le développement

Fonds monétaire international

Société financière internationale

SOCIÉTÉ À RÉGIE PARTAGÉE
Waterfront Toronto

INDUSTRIE

MINISTÈRE
Ministère de l'Industrie

**ORGANISMES CRÉÉS PAR UNE LOI
ET AUTRES ORGANISMES**
Agence spatiale canadienne

Commission du droit d'auteur

Greffé du Tribunal de la concurrence

Statistique Canada

ÉTABLISSEMENTS PUBLICS
Conseil de recherches en sciences
humaines

Conseil de recherches en sciences
naturelles et en génie

Conseil national de recherches
du Canada

SOCIÉTÉS D'ÉTAT
Banque de développement du Canada

Commission canadienne du tourisme

**ORGANISMES CRÉÉS PAR UNE LOI
ET AUTRES ORGANISMES**
Bureau du commissaire
à la magistrature fédérale

Bureau du directeur
des poursuites pénales

Commission canadienne
des droits de la personne

Registraire de la Cour suprême
du Canada

Service administratif des
tribunaux judiciaires

Tribunal canadien des droits
de la personne

PATRIMOINE CANADIEN

MINISTÈRE
Ministère du Patrimoine canadien

**ORGANISMES CRÉÉS PAR UNE LOI
ET AUTRES ORGANISMES**
Bibliothèque et Archives du Canada

Bureau de la coordonnatrice
de la situation de la femme

Commission de la fonction publique

Commission des relations de travail
dans la fonction publique

Conseil de la radiodiffusion et
des télécommunications canadiennes

Greffé du Tribunal de la protection
des fonctionnaires divulgateurs d'actes
repréhensibles

Office national du film

Tribunal de la dotation de la fonction
publique

ÉTABLISSEMENT PUBLIC
Commission des champs
de bataille nationaux

SOCIÉTÉS D'ÉTAT
Conseil des Arts du Canada

Musée canadien de la nature

Musée canadien des civilisations

Musée canadien des droits
de la personne

Centre canadien multisport – Ontario

Centre de règlement des différends
sportifs du Canada

Centre national multisport – Montréal

Comité d'organisation des Jeux
olympiques et paralympiques d'hiver
de 2010 à Vancouver

Conseil des Jeux du Canada

Fonds des médias du Canada

Fonds du legs des Jeux
du Commonwealth

Prix humanitaires Terry Fox Inc.

Société d'accueil des Jeux du Canada
de 2011 de Halifax

Société d'accueil des Jeux du Canada
de 2009 de l'Île-du-Prince-Édouard Inc.

TVS Québec – Canada

PÊCHES ET OCÉANS

MINISTÈRE
Ministère des Pêches et des Océans

SOCIÉTÉ D'ÉTAT
Office de commercialisation
du poisson d'eau douce

SOCIÉTÉ À RÉGIE PARTAGÉE
Société de caisse de retraites des
Commissions internationales des
pêches

Pétroleum Technology Research
Centre Inc.

Société du complexe forestier
des Maritimes

REVENU NATIONAL
MINISTÈRE
Ministère des Ressources humaines
et du Développement des compétences¹

**ORGANISMES CRÉÉS PAR UNE LOI
ET AUTRES ORGANISMES**
Conseil canadien des relations
industrielles

Tribunal canadien des relations
professionnelles artistes-producteurs

ÉTABLISSEMENTS PUBLICS
Centre canadien d'hygiène et
de sécurité au travail

RESSOURCES NATURELLES

MINISTÈRE
Ministère des Ressources naturelles

**ORGANISMES CRÉÉS PAR UNE LOI
ET AUTRES ORGANISMES**
Administration du pipe-line du Nord

Office national de l'énergie

ÉTABLISSEMENT PUBLIC
Commission canadienne
de sûreté nucléaire

SOCIÉTÉS D'ÉTAT
Énergie atomique du Canada limitée

Société de développement du
Cap-Breton

ENTREPRISE EN COPARTICIPATION
Lower Churchill Development
Corporation Limited

SOCIÉTÉS À RÉGIE PARTAGÉE
Association des arpenters
des terres du Canada

Canadian Energy Research Institute

Fondation du Canada pour l'appui
technologique au développement
durable

FPinnovations

Office Canada-Nouvelle-Écosse
des hydrocarbures extractifs

Office Canada-Terre-Neuve
des hydrocarbures extractifs

Pétroleum Technology Research
Centre Inc.

Société du complexe forestier
des Maritimes

REVENU NATIONAL
AGENCE DE SERVICE
Agence du revenu du Canada

SANTÉ
MINISTÈRE
Ministère de la Santé

**ORGANISMES CRÉÉS PAR UNE LOI
ET AUTRES ORGANISMES**
Agence de la santé publique du Canada

Conseil de contrôle des renseignements
relatifs aux matières dangereuses

Conseil d'examen du prix
des médicaments brevetés

Service correctionnel du Canada

ÉTABLISSEMENT PUBLIC
Agence des services frontaliers
du Canada

**TRANSPORTS,
INFRASTRUCTURE ET
COLLECTIVITÉS**
MINISTÈRE
Ministère des Transports

Administration de l'aéroport
international Macdonald-Cartier
d'Ottawa

Administration de l'aéroport
international de Vancouver

Administration du pont
du port de Saint-John

Administration portuaire de Halifax

Administration portuaire de
Montréal

Administration portuaire de
Nanaimo

Administration portuaire de Port Alberni

Administration portuaire de
Prince Rupert

Administration portuaire de Québec

Administration portuaire de Saint-John

Administration portuaire de Sept-Îles

Administration portuaire de St. John's

Administration portuaire de
Thunder Bay

Administration portuaire de
Trois-Rivières

Administration portuaire de
Vancouver Fraser

Administration portuaire de Windsor

Administration portuaire du Saguenay

Aéroport de Québec Inc.

**ORGANISMES CRÉÉS PAR UNE LOI
ET AUTRES ORGANISMES**
Bureau de l'administrateur de l'Office
du transport du grain

Bureau de l'infrastructure du Canada

Office des transports du Canada

Tribunal d'appel des transports
du Canada

SOCIÉTÉS D'ÉTAT
Administration canadienne de la sûreté
du transport aérien

Administration de pilotage de
l'Atlantique

Administration de pilotage
des Grands Lacs

Administration de pilotage
des Laurentides

Administration de pilotage du Pacifique

Administration du pont Blue Water

Commission de la capitale nationale

Monnaie royale canadienne

Parc Downsview Park Inc.

Ridley Terminals Inc.

Société canadienne des postes

Société des ponts fédéraux Limitée, La

Société du Vieux-Port de Montréal Inc.

Société immobilière du Canada limitée

VIA Rail Canada Inc.

SOCIÉTÉS À RÉGIE PARTAGÉE
Administration de l'aéroport
international Macdonald-Cartier
d'Ottawa

Administration de l'aéroport
international de Vancouver

Administration portuaire de Hamilton

Administration portuaire de Montréal

Administration portuaire de Nanaimo

Administration portuaire de Port Alberni

Administration portuaire de
Prince Rupert

Administration portuaire de Québec

Administration portuaire de Saint-John

Administration portuaire de Sept-Îles

Administration portuaire de St. John's

Administration portuaire de
Thunder Bay

Administration portuaire de
Trois-Rivières

Administration portuaire de
Vancouver Fraser

Administration portuaire de Windsor

Administration portuaire du Saguenay

Aéroport de Québec Inc.

Aéroports de Montréal

Buffalo and Fort Erie Public Bridge
Authority

Calgary Airport Authority Inc.

Charlottetown Airport Authority Inc.

Commission portuaire d'Oshawa

Corporation de gestion de la Voie
maritime du Saint-Laurent

Edmonton Regional Airports Authority

Gander International Airport
Authority Inc.

Greater Fredericton Airport
Authority Inc.

Greater London International Airport
Authority

Greater Moncton International Airport
Authority Inc.

Greater Toronto Airports Authority

Halifax International Airport Authority

NAV CANADA

Prince George Airport Authority Inc.

Regina Airport Authority Inc.

Saint John Airport Inc.

Saskatoon Airport Authority

St. John's International
Airport Authority

Thunder Bay International
Airports Authority Inc.

Victoria Airport Authority

Winnipeg Airports Authority Inc.

TRAVAUX PUBLICS ET SERVICES GOUVERNEMENTAUX

MINISTÈRE
Ministère des Travaux publics
et des Services gouvernementaux

SOCIÉTÉ D'ÉTAT
Construction de Défense (1951) Limitée

SOCIÉTÉ À RÉGIE PARTAGÉE
Milit-Air Inc.

¹ La Corporation internationale canadienne et Exportation et
développement (CIC



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